

THE FUTURE OF THE REGION IS OUR BUSINESS



2017 ANNUAL REPORT

2018 REGIONAL DIRECTORY



Metropolitan Washington
Council of Governments

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ROW 5

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ROW 6

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Robert Wu, City of Gaithersburg

Rashad Young, District of Columbia

ABOUT COG

The Metropolitan Washington Council of Governments (COG) is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland, and Northern Virginia. COG's membership is comprised of 300 elected officials from 24 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

ACKNOWLEDGMENTS

Directory entries are updated by each local government and include city and county departments and offices in areas related to committees at COG. A special thanks to the individuals who assist COG with this process.

Annual Report Editors: Steven Kania, Megan Goodman

Regional Directory Editors: Steven Kania, Laura Ambrosio, Pat Warren

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ACCOMODATIONS POLICY

Alternative formats of this document are available upon request. Visit www.mwcog.org/accommodations or call (202) 962-3300 or (202) 962-3213 (TDD).

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THE FUTURE OF THE REGION IS OUR BUSINESS

2017 ANNUAL REPORT / 2018 REGIONAL DIRECTORY

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Silver Spring (Dan Reed/Flickr)

MESSAGE FROM THE CHAIRMAN AND EXECUTIVE DIRECTOR



Matthew Letourneau
2018 COG Board Chairman

In 1957, a group of about 40 officials from the District of Columbia, Maryland, and Virginia gathered to discuss issues of mutual interest. Almost immediately they found value in building connections and exchanging information. They saw the potential in working together to develop solutions to shared challenges in metropolitan Washington and formed an organization, which we now call the Metropolitan Washington Council of Governments (COG).

COG went on to become the home of the region's Metropolitan Planning Organization (MPO), and over the past 60 years has evolved into the hub for regional partnership. COG has been at the forefront of critical issues in our region, from revitalizing the Potomac River, to building and maintaining Metrorail, to emergency preparedness after 9/11, and so much more.



Chuck Bean
COG Executive Director

In 2017, we continued this important work alongside members and partners, building on our strong legacy. We convened the Regional Opioid and Substance Abuse Summit, helped to organize the creation of the Metrorail Safety Commission and efforts to secure new dedicated funding for the system, celebrated the continuing positive trend in air quality, and facilitated greater coordination to boost the region's economy. We even welcomed a new member—the City of Laurel.

The leadership of COG, and the over 300 elected officials that are members, is needed now more than ever. Although it is meaningful to reflect on how far we have come as an organization and as a region, we could not be more excited for the year ahead. After all, the future of the region is our business.

Throughout 2018, COG will focus on a variety of challenges, from transportation funding, to air and water quality, to workforce development. The Board of Directors will be working on two important new initiatives: enhancing the region's approach to managing major traffic incidents, and establishing best practices for the safety and security of public buildings, including schools. We will also be looking for opportunities to tell the story of our dynamic region, and highlight our collaborative efforts to ensure its prosperity and progress.

We look forward to working alongside you in the year ahead.



Learn more about how area leaders are working together at COG for the future of the region in this video:

www.mwcog.org/aboutcog

HIGHLIGHTS

HEALTH AND SAFETY

Ensuring a safe and healthy region for all of the region's residents involves planning and coordination across borders, and in 2017, COG convened leaders on a number of critical issues. At the Regional Opioid and Substance Abuse Summit, policymakers and public health and safety professionals from across the District of Columbia, Maryland, and Virginia made connections, shared information, and pledged to work more closely together to respond to the growing opioid and substance abuse epidemic.

The COG-organized event held in Linthicum Heights, Maryland drew about 500 people and featured opening remarks by the region's top elected officials.

Regarding emergency coordination and response, COG coordinated a major exercise, involving more than 700 first responders and actors, which was designed to prepare for the possibility of a complex coordinated terror attack. The exercise was staged at six sites in the District of Columbia, suburban Maryland, and Northern Virginia.

COG and the Greater Washington Board of Trade also hosted a briefing featuring top business, transportation, and security officials to help the region prepare for the 2017 Inauguration. And on Inauguration Day, when a group of protesters became violent, various law enforcement agencies were able to share critical information about the situation with one another via the Regional Incident Communication and Coordination System (RICCS), a 24/7 system owned and maintained by COG that delivers messages to more than 1,500 officials.



TONY ROSE
Charles County
COG 9-1-1
*Directors Committee
Chairman*

“ I think that citizens
in the metropolitan

Washington region are extremely lucky to have COG involved in public safety and transportation matters . . . A number of very valuable things have been born out of this cooperation and collaboration—like interoperability. ”

More from Rose in this COG Q&A:
www.mwcog.org/tonyrose



↑ Opioid Summit: COG Executive Director Chuck Bean, Kaiser Foundation Health Plan of the Mid-Atlantic States President Kim Horn, Virginia Governor Terry McAuliffe, D.C. Mayor Muriel Bowser, and Maryland Governor Larry Hogan at the Opioid Summit.

↓ Attendees at the Opioid Summit.



HIGHLIGHTS

TRANSPORTATION

Area officials advanced several important initiatives aimed at improving the region's transportation system. The National Capital Region Transportation Planning Board (TPB) at COG began developing Visualize 2045, a new long-range transportation plan for the region. The plan will show all regionally significant transportation investments planned through 2045, as well as a select group of unfunded initiatives, and provide detailed analysis to help decision makers and the public "visualize" the region's future.

The TPB also approved a new planning tool, a regional map that identifies "Equity Emphasis Areas" or geographic areas with high concentrations of low-income and minority populations to assess whether those areas may be disproportionately impacted by transportation projects in the region's long-range plan.



TPB conducts survey research for Visualize 2045.

Rosslyn Station (Elvert Barnes/Flickr)



In addition, the TPB approved a set of five priority initiatives for additional study and potential inclusion into Visualize 2045. These currently unfunded initiatives, which were analyzed and recommended by the TPB's Long-Range Plan Task Force, focus on optimizing land-use balance in the region, adding bus rapid transit and transitways, improving Metrorail capacity, increasing travel demand management and telework, and expanding the network of express toll lanes.

Following a complicated process, area jurisdictions and the federal governments gave approval to the new, independent Metrorail Safety Commission. COG supported the District, Maryland, and Virginia in creating the commission, and the states are working together to get it running so it can assume safety oversight of Metro from the Federal Transit Administration.

COG's Metro Strategy Group of elected officials and Metro Technical Panel of city and county managers and financial experts focused on helping the region ensure the transit system's long-term financial sustainability. At the end of the year, the strategy group proposed, and the COG Board endorsed, a resolution calling for \$500 million in new, dedicated funding for Metro to implement its \$15.5 billion, 10-year capital improvement program. COG continues to support additional dialogue by area officials as they forge a long-term dedicated funding agreement.

ECONOMY

In 2017, COG continued its focus on strengthening the region's economic competitiveness in a variety of ways. To start the year, COG released its *State of the Region: Human Capital Report*, which provided a snapshot of the region's demographics, growth forecasts, and workforce trends.

As part of the Global Cities Initiative, COG and its partners developed a regional export plan and began exploring the creation of a regional trade services organization. COG also helped support a joint trade mission to Canada, led by Mayor Muriel Bowser and Governors Larry Hogan and Terry McAuliffe, to explore trade, tourism, and investment opportunities.



SHARON BULOVA
Fairfax County
COG Metro Strategy
Group Chairman

“We believe that our recommendations, in addition to the other

Metro proposals that have been advanced this year, have helped forge consensus around Metro's critical capital needs and ensured that long-term dedicated funding for Metro remains our top priority until a final agreement is reached . . .”

More about COG's work to restore Metro:
www.mwcog.org/restoringmetro

Virginia Governor Terry McAuliffe, Premier of Ontario Kathleen Wynne, D.C. Mayor Muriel Bowser, and Maryland Governor Larry Hogan on a trade mission to Canada. (@TerryMcAuliffe/Twitter)



During the first phase of the HQ2 process, COG supported its members by providing data, maps, and reports to local jurisdictions as they prepared their proposals for Amazon.





Howard University (Ted Eytan/Flickr)



KENYAN MCDUFFIE
District of Columbia
2017 COG Board of
Directors Chairman

“ . . . Research by
[COG] and partners is
showing us that the

future economic success of the region also hinges on our ability to maximize the knowledge, skills, and abilities of area residents—the region’s human capital . . . We must continue to invest in the creation of quality places—centers of activity and opportunity around our region that will appeal to the future workforce. ”

More from McDuffie in this
Washington Business Journal op-ed:
www.mwcof.org/kenyanmcduffie

COG brought together elected officials, Metro staff, real estate developers, and planning directors for a forum on transit-oriented development, which helps the region attract and retain employers and talent. Participants shared best practices, opportunities for collaboration, and strategies to overcome challenges to spur development near Metro stations.

When Amazon announced a search for a second headquarters, the COG Board directed staff to work with local city and county managers to explore opportunities for regional coordination. COG provided its jurisdictions with a library of datasets and reports, interactive maps, and messaging for their proposals to help promote the region’s competitive advantages.

ENVIRONMENT

Throughout the year, officials on COG committees showed strong leadership by reaffirming their commitment to air, water, and climate programs. For example, the COG Board passed a resolution in support of continued full funding for the Chesapeake Bay Program and other federal water quality programs for fiscal year 2018 and beyond. Members spread the word about measurable improvements in the health of the Bay and about how local governments, water and wastewater utilities, companies, individuals, and the federal government must all continue to do their part to ensure this vital work is uninterrupted.

COG members supported continued efforts to reduce greenhouse gas emissions. A Multi-Sector Working Group of subject matter experts from local governments and regional and state agencies released a set of emissions-reduction strategies. The work guided development of the updated Climate and Energy Action Plan adopted by the Climate, Energy, and Environment Policy Committee offering voluntary and flexible actions to help the region meet its 2020 climate goal.

The region recorded a fifth straight year with no Code Red unhealthy air days, and the Metropolitan Washington Air Quality Committee (MWAQC) approved a plan that demonstrates the region's achievement in attaining the U.S. Environmental Protection Agency's 2008 standard for ground-level ozone pollution. However, the region still must meet the 2015 ozone standard, which is more protective of public health and an ongoing focus of MWAQC.

COG also forged a partnership with the U.S. Army Corps of Engineers to conduct a coastal flooding study. The three-year study will provide the region with tools to assess climate impacts on coastal area flooding and better understand vulnerabilities to infrastructure.



↑ Patuxent River Park in Prince George's County (Chesapeake Bay Program/Flickr)



DANIEL SZE
City of Falls Church
2017 COG Chesapeake Bay and Water Resources Policy Committee Chairman

“The Chesapeake Bay watershed is vast, so progress has been possible only because of federal, state, and local partnerships. Improvements are largely thanks to the Environmental Protection Agency's Chesapeake Bay restoration program, with the support of 20 other federal programs, six states and the District, 1,800 localities, 27 academic institutions, and 60 organizations.”

More from Sze in this *Washington Post* op-ed: www.mwco.org/danielsze

↓ COG and U.S. Army Corps Baltimore District staff kick off the Coastal Storm Risk Management Study.



PROGRAMS/EVENTS



📍 Clean Air Partners celebrates its 20th Anniversary at the 2017 Best in Air Awards. (*Clean Air Partners*)



📍 City of Fairfax Mayor David Meyer participates in the kickoff of the fall Street Smart safety awareness campaign.



📍 Virginia Department of Transportation Assistant District Administrator Rene'e Hamilton, a TPB Member, participates in Bike to Work Day. (*VDOT/Twitter*)

CLEAN AIR PARTNERS

In May, Clean Air Partners celebrated 20 years of educating the greater metropolitan Baltimore-Washington region about the health risks associated with poor air quality and the impact of everyday actions on the environment. COG and the Baltimore Metropolitan Council created the partnership in 1997 to complement efforts to meet federal air quality standards.

STREET SMART

In November, the region's twice-yearly Street Smart pedestrian and bicycle safety campaign unveiled new ads at its fall kickoff event in the City of Fairfax at the Old Town Square. The Shattered Lives-themed ads convey the fragility of people's lives, and can be tailored by local jurisdictions for their own communities.

BIKE TO WORK DAY

In May, more than 18,700 commuters from across the region took part in one of the nation's largest Bike to Work Day events and broke the regional record for participation. The event is sponsored by COG's Commuter Connections program and the Washington Area Bicyclist Association and featured 85 pit stops across the region.



📌 COG launches its Go Recycle campaign in April.

GO RECYCLE

In April, COG launched its Go Recycle media campaign, which educated residents about recycling and encourages them to recycle everywhere—at work, at home, and in public spaces. Several ads have been customized for individual jurisdictions explaining why recycling matters in different communities.

PROTECT YOUR PIPES

In November, COG’s Community Engagement Campaign, comprised of water and wastewater utilities, ran Protect Your Pipes advertisements in movie theaters during the holiday season and boosted its social media outreach. Protect Your Pipes highlights proper disposal of fats, oils and grease, prescription drugs, and wipes, to keep these materials from plugging up household plumbing and sewer systems.

COOPERATIVE PURCHASING

This year, COG laid the groundwork for a major cooperative purchasing project in 2018, a subscriber radios bid for first responders that involves 60,000 units over 10 years with a potential savings of \$30-90 million. COG also advanced bids on electric vehicles and infrastructure, water and wastewater treatment chemicals, emergency medical supplies, and diesel fuel.



📌 Protect Your Pipes provides tips for preventing damage to residents' plumbing and the environment.



NICHOLAS MAJETT
Prince George’s County
 2017 COG Chief
 Administrative Officers
 Committee Chairman

“COG is invaluable. If we acted independent

of COG, then the respective jurisdictions would spend a lot more money . . . Through the [cooperative purchasing] program, Prince George’s has saved two million dollars in purchasing fuel per year. We are looking at purchasing other items such as radios through the program . . .”

More from Majett in this COG Q&A:
www.mwcog.org/nicholasmajett

PUBLICATIONS

COG staff members produce a variety of publications to inform area officials, stakeholders, and the public about regional initiatives, issues, and trends. To view these reports, plans, and newsletters, visit www.mwcog.org/publications.

STATE OF THE REGION
Human Capital Report

2017

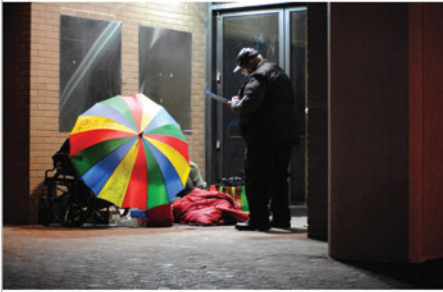


Metropolitan Washington Council of Governments

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HOMELESSNESS IN METROPOLITAN WASHINGTON
Results and Analysis from the Annual Point-in-Time (PIT) Count of Persons Experiencing Homelessness

May 2017



Metropolitan Washington Council of Governments

2

IMPROVING THE REGION'S AIR
Air Quality Trends for Metropolitan Washington

Together, governments, businesses, and individuals are working to ensure a healthier region today and for years to come.

September 2017




Metropolitan Washington Council of Governments

5

COMMERCIAL CONSTRUCTION INDICATORS

Information on the number, location, structure type, and size of new development projects in metropolitan Washington

2016 Edition

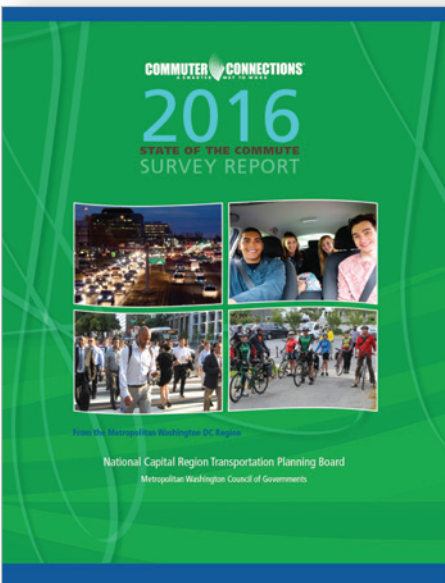


Metropolitan Washington Council of Governments

6

- 1 State of the Region: Human Capital Report
- 2 Homelessness in Metropolitan Washington: Results and Analysis from the 2017 Point-in-Time Count of Persons Experiencing Homelessness
- 3 State of the Commute Survey Report
- 4 Annual Report on Crime and Crime Control

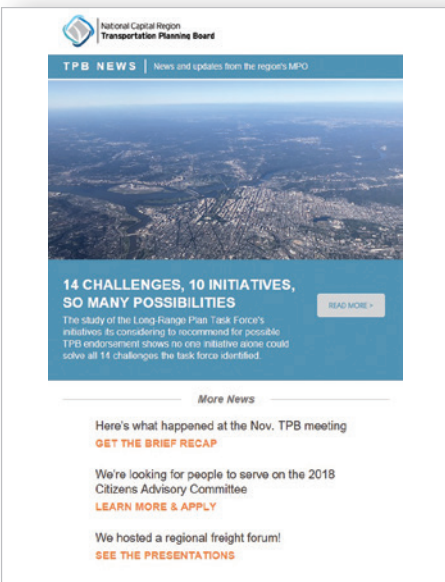
- 5 Improving the Region's Air: Air Quality Trends for Metropolitan Washington 2005-2016
- 6 Commercial Construction Indicators
- 7 TPB News: News and Updates from the Region's MPO
- 8 Connections: Regional News from COG



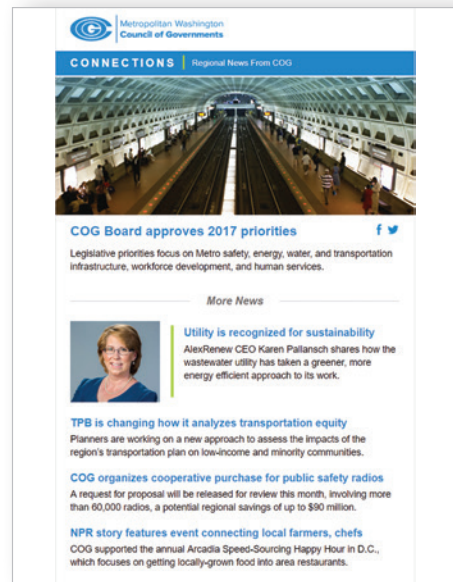
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AWARDS

Throughout the year, COG celebrates the amazing contributions of area residents, organizations, and member governments. From outstanding foster parents, to climate and energy leaders, to businesses offering innovative commuter benefits to their employees, there are countless efforts underway to help the region achieve its goals. Read more about COG awardees at www.mwcog.org/awards.



1 Loudoun County couple Robert and Marlayna Diaz— pictured with Loudoun County Supervisor Matthew Letourneau and Chair Phyllis Randall—are among the “Foster Parents of the Year” recognized by the COG Board.

2 Cadmus Group Vice President of Human Resources Kerri Morehart accepts her organization’s Employer Recognition Award from Commuter Connections, presented by COG Transportation Planning Director Kanti Srikanth and 2017 TPB Chairman Bridget Newton.

3 Arlington Initiative to Rethink Energy, Mundo Verde Bilingual Public Charter School, and City Blossoms, Inc. receive 2017 Climate and Energy Leadership Awards.

4 Alexandria City Manager Mark Jinks receives the 2017 Inspiring Leader Award from COG’s Institute for Regional Excellence. Prince George’s County Chief Administrative Officer Nicholas Majett (not pictured) was named 2017 Visionary Leader Award recipient.



2



4

ANNUAL MEETING



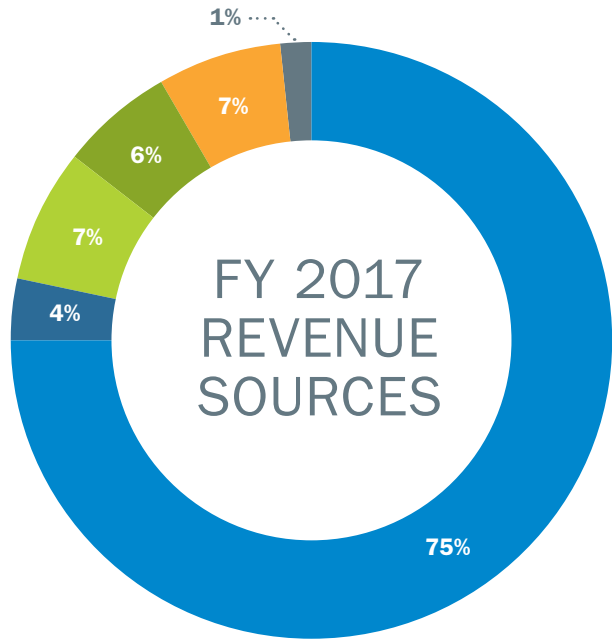
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At the Annual Membership Meeting on December 13, government, business, and nonprofit leaders gathered to celebrate COG’s 60th anniversary and highlight the importance of regional partnership. Speakers, including then-Virginia Lieutenant Governor-elect Justin Fairfax, reflected on the regional work in 2017 that built on COG’s legacy—such as the Opioid Summit, the creation of the Metro Safety Commission, and improving air quality—and considered the possibilities for the region in the year ahead. Read more about the meeting and our honorees at www.mwcog.org/cog2017.

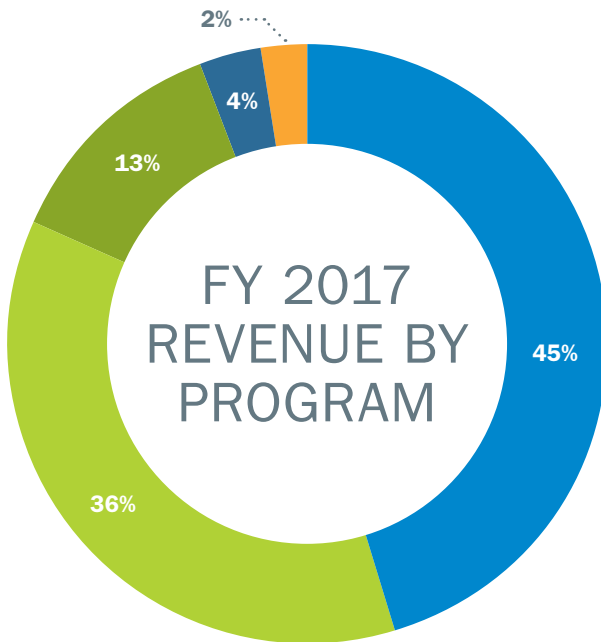
- 1 Prince George's County Council Members Mary Lehman, Dannielle Glaros, and Todd Turner with special guest Justin Fairfax (second from left).
- 2 2017 Transportation Planning Board Chairman Bridget Donnell Newton (Rockville) is presented with the Elizabeth and David Scull Metropolitan Public Service Award by Arlington County Board Chair Jay Fiset and COG Executive Director Chuck Bean.
- 3 DC Water CEO and General Manager George Hawkins accepts the Ronald F. Kirby Award for Collaborative Leadership from WSSC General Manager Carla Reid, and COG Deputy Executive Director Stuart Freudberg.
- 4 The Coalition for Smarter Growth, represented here by its Champions Council members Steven E. Jones and Leslie Steen, Advocacy Manager Pete Tomao, and Deputy Director Aimee Custis, accepts the Regional Partnership Award.



FY 2017 BUDGET HIGHLIGHTS



SOURCE	AMOUNT (\$)
Federal Funds	40,828,900
State & District Funds	1,880,700
Member Dues	3,914,200
Service Fees, Donors & Misc.	3,264,300
Regional Funds & User Fees	3,694,200
Building & Interest Revenue	782,200
Total	54,364,500



SOURCE	AMOUNT (\$)
■ Transportation	24,701,400
■ Homeland Security & Public Safety	19,710,700
■ Environment	6,798,200
■ Strategic Initiatives & Member Services	1,944,000
■ Community Planning	1,210,200
Total	54,364,500

*Subrecipient pass-through funds 20,500,000

COG serves as the region's designated pass-through entity for certain federal programs, making funds available to member jurisdictions, non-profit organizations, and businesses within the region to support various initiatives, programs, and projects. The following are examples:

- UASI (Urban Area Security Initiative) + Securing the Cities (a program focused on enhancing the region's ability to detect radiological materials) **16,400,000**

- Enhanced Mobility for Seniors and Individuals with Disabilities **2,200,000**

- TIGER (Transportation Investment Generating Economic Recovery) **1,900,000**



2018 REGIONAL DIRECTORY

19th Street in the District (*Elvert Barnes/Flickr*)

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City of Takoma Park Mayor

The Metropolitan Washington Council of Governments (COG) is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland, and Northern Virginia. COG's membership is comprised of 300 elected officials from 24 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

Policies are set through the COG Board of Directors, the National Capital Region Transportation Planning Board, and the Metropolitan Washington Air Quality Committee. These three boards are responsible for a broad range of issues under the COG umbrella. Supporting committees help shape programs through the dedicated work of a wide array of public servants, from police chiefs to social workers.

COG BOARD OF DIRECTORS



CHAIRMAN

Matthew Letourneau

(703) 777-0204

Loudoun County Supervisor



VICE CHAIRMAN

Robert White, Jr.

(202) 724-8174

District of Columbia
Councilmember



VICE CHAIRMAN

Derrick L. Davis

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Prince George's County
Council Member

The Board of Directors is the Council of Governments' governing body and is responsible for its overall policies, functions, and funds. Board members are appointed each year by the participating local governments and by caucuses of state legislative delegations from the region. The board takes action on committee recommendations, discusses current and emerging regional problems, and receives briefings on issues facing the region. Meetings are open to the public, and representatives from the media frequently attend. Please visit www.mwcog.org/events for the latest information on meeting dates and times.

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Member

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Virginia State Senator

NATIONAL CAPITAL REGION TRANSPORTATION PLANNING BOARD (TPB)



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Councilmember



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Supervisor



VICE CHAIR

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The National Capital Region Transportation Planning Board (TPB) is the federally designated Metropolitan Planning Organization (MPO) for the region, and plays an important role as the regional forum for transportation planning. The TPB is responsible for developing regional transportation policy and a long-range transportation plan for metropolitan Washington, as well as programs that the federal government must approve in order for federal-aid transportation funds to flow to the area. The TPB was created in 1965 by an agreement among local governments and the state departments of transportation in response to the requirements of the Federal Aid Highway Act of 1962. In July 1966, by mutual agreement, the TPB became associated with COG.

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The Metropolitan Washington Air Quality Committee (MWAQC) is the entity certified by the mayor of the District of Columbia and the governors of Maryland and Virginia to prepare an air quality plan for the Washington Metropolitan Area under the Federal Clean Air Act Amendments of 1990. In executing its responsibilities, MWAQC coordinates air quality planning activities among COG and other external committees and the Transportation Planning Board, reviews policies, resolves policy differences, and adopts a regional air quality plan for transmittal to the District of Columbia and the states of Maryland and Virginia.

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COG POLICY COMMITTEES AND ADVISORY BODIES

CHESAPEAKE BAY AND WATER RESOURCES POLICY COMMITTEE (CBPC)

CBPC advises the COG Board on the Chesapeake Bay Program activities and other regional water quality issues. It focuses on developing proactive Bay policies on behalf of the COG membership, as well as communicating with COG member jurisdictions on Bay Program activities. Its membership includes representatives from COG's member governments.

CLIMATE, ENERGY, AND ENVIRONMENT POLICY COMMITTEE (CEEPC)

CEEPC advises the COG Board on climate change, energy, green building, alternative fuels, solid waste, and recycling issues and supports the implementation of the National Capital Region Climate Change Report. Its membership includes representatives from COG's member governments, state environmental, energy, and transportation agencies, state legislatures, the Air and Climate Public Advisory Committee, federal and regional agencies, electric and gas utilities, environmental organizations, business organizations, and members of the academic community.

HUMAN SERVICES POLICY COMMITTEE (HSPC)

HSPC advises the COG Board on health and human services issues. Its membership includes elected officials, department managers, and directors from COG's member governments.

NATIONAL CAPITAL REGION EMERGENCY PREPAREDNESS COUNCIL (EPC)

The EPC oversees and supports the implementation of the Regional Emergency Coordination Plan, coordinates activities of emergency support groups, and develops emergency preparedness training with the Chief Administrative Officers Committee and state/federal Senior Policy Group. Its membership includes area elected officials and senior representatives of federal, state, nonprofit, and private sector stakeholders.

REGION FORWARD COALITION

The Region Forward Coalition oversees and supports the implementation of the Region Forward vision plan. Its membership includes area government officials and stakeholders from area businesses, nonprofits, and philanthropic, advocacy, and community-based organizations.

A full listing of COG committees can be found at www.mwcog.org/committees

COG PUBLIC/PRIVATE PARTNERSHIPS

ANACOSTIA WATERSHED RESTORATION PARTNERSHIP

The Partnership was created by COG to guide the restoration of the river in the District of Columbia and suburban Maryland. Its Leadership Council consists of the Mayor of the District of Columbia, the Governor of Maryland, the County Executives of Montgomery and Prince George's Counties, and two high-level federal agency officials.

www.anacostia.net

CLEAN AIR PARTNERS

Clean Air Partners, a volunteer, nonprofit, public-private partnership, seeks to improve health and the quality of life in the Washington and Baltimore metropolitan regions by educating the public to take voluntary action to reduce ground-level ozone and particle pollution, and to reduce exposure to ozone. It was created by COG and the Baltimore Metropolitan Council. **www.cleanairpartners.net**

WEDNESDAY'S CHILD

Wednesday's Child is a partnership of NBC4 and COG to find adoptive families for children with special needs who are in foster care. Hundreds of area children have found permanent loving families after being featured on television.

www.mwcog.org/wednesdayschild

PUBLIC INPUT

The COG Board of Directors, Transportation Planning Board (TPB), and Metropolitan Washington Air Quality Committee (MWAQC) hold open meetings that area stakeholders, residents, and members of the media are welcome to attend. In addition, TPB and MWAQC have public comment periods during each meeting as well as advisory committees representing members of the public.

AIR AND CLIMATE PUBLIC ADVISORY COMMITTEE (ACPAC)

ACPAC advises MWAQC on air quality planning and the Climate, Energy, and Environment Policy Committee on climate and energy issues and initiatives. The ACPAC is comprised of 18 members chosen by MWAQC. Members serve staggered one to three year terms and represent communities across the region and from various backgrounds including business/industry, education/scientific, environmental/health, and civic organizations. ACPAC meets on the third Monday of the month from 5:30 PM.–7:30 PM. at COG.

TRANSPORTATION PLANNING BOARD'S CITIZENS ADVISORY COMMITTEE (CAC)

The CAC promotes public involvement in transportation planning for the region and provides independent, region-oriented citizen advice to the TPB on transportation plans and issues. It is comprised of 15 area residents, evenly divided among the District of Columbia, suburban Maryland, and Northern Virginia, who represent diverse viewpoints on long-term transportation policy. Nine members of the CAC are appointed annually by the TPB. The other six members are elected by the previous year's CAC. CAC meets on Thursdays preceding the regular meetings of the TPB, beginning at 6:00 PM. Special outreach meetings are also held throughout the year at different locations across the region.

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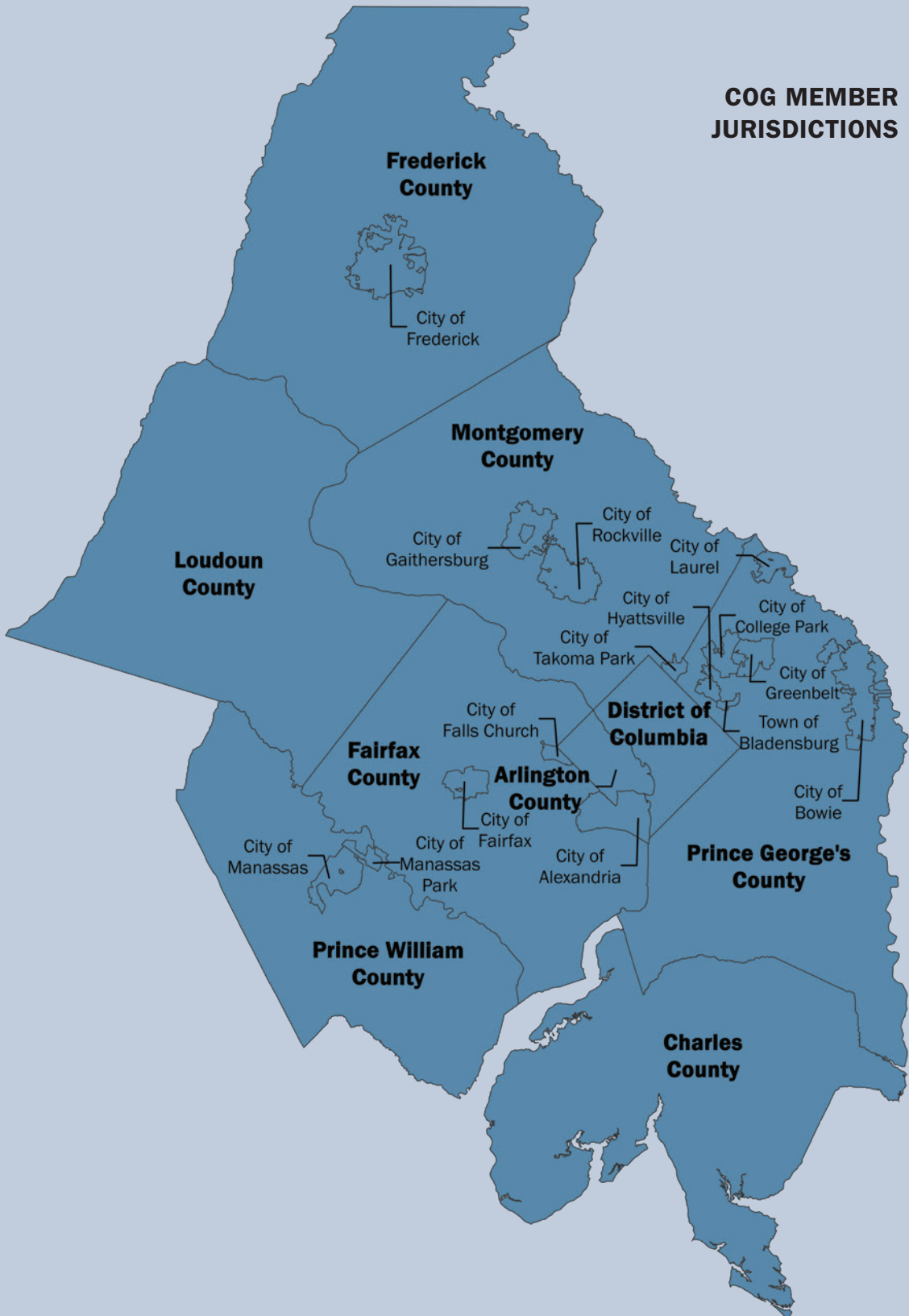
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