- (IV) ASSESSMENT OF OPTIONS FOR TURNING PORTIONS OF OPERATIONS AND FACILITIES OVER TO PRIVATE ENTITIES, INCLUDING CONTRACTING OUT AND FRANCHISING SERVICES TO INCREASE OPPORTUNITIES FOR PRIVATE SECTOR INVOLVEMENT IN PROVIDING WATER AND SEWER SERVICES:
- (V) ASSESSMENT OF OPTIONS FOR MAXIMIZING MINORITY BUSINESS PARTICIPATION IN THE PRIVATIZATION OF WATER AND SEWER SERVICES;
- (HI) (VI) DEVELOPMENT OF APPROPRIATE RATE MAKING AND PRICING MECHANISMS FOR WATER, SEWERAGE, AND ANCILLARY SERVICES PROVIDED IN THE SANITARY DISTRICT THROUGH PRIVATIZATION OPTIONS UNDER SUBPARAGRAPH (II) OF THIS PARAGRAPH:
- $\frac{(IV)}{(VII)}$  CONSIDERATIONS AND OPTIONS FOR GOVERNMENTAL OVERSIGHT OF PRIVATIZED WATER, SEWERAGE, AND ANCILLARY SERVICES IN THE SANITARY DISTRICT;
- (V) (VIII) ASSESSMENT OF THE TRANSFER OF REGULATORY AND ANCILLARY SERVICES CURRENTLY PROVIDED BY THE WSSC TO LOCAL GOVERNMENTS INCLUDING AN ASSESSMENT OF:
- 1. THE ROLE AND FUNCTIONS OF THE WSSC, PRINCE GEORGE'S COUNTY, AND MONTGOMERY COUNTY, TO IDENTIFY AREAS WHERE OPERATIONAL FUNCTIONS AMONG THE ENTITIES ARE SIMILAR OR OVERLAP;
- 2. THE FEASIBILITY OF COMBINING IDENTIFIED FUNCTIONS UNDER A SINGLE ENTITY FOR IMPROVED EFFICIENCY OR ECONOMIES OF SCALE;
- 4. THE POSSIBLE RESTRUCTURING, DECENTRALIZATION, OR REASSIGNMENT OF ANY FUNCTIONS PERFORMED BY ANY ENTITY THAT WOULD RESULT IN IMPROVED EFFICIENCY AND SAVINGS;
- $\frac{(VI)}{(IX)}$  ASSESSMENT OF DIRECT AND INDIRECT BENEFITS AND COSTS OF PRIVATIZATION OPTIONS TO CLASSES OF RATEPAYERS AND OTHER PERSONS, INCLUDING RESIDENTIAL CUSTOMERS, SMALL AND LARGE COMMERCIAL AND INDUSTRIAL CUSTOMERS, LOCAL GOVERNMENTS AS CUSTOMERS AND SERVICE PROVIDERS, AND TAXPAYERS;  $\frac{AND}{A}$
- (X) CONSIDERATION AND ASSESSMENT OF OPTIONS FOR GROWTH ALLOCATION AND PRIORITIZATION OF NEW PROJECTS FOR OPERATIONS AND FACILITIES OR PORTIONS OF OPERATIONS AND FACILITIES TURNED OVER TO PRIVATE ENTITIES OR LOCAL GOVERNMENTS; AND
- (VII) (XI) DEVELOPMENT OF RECOMMENDATIONS FOR PRIVATIZING WATER, SEWERAGE, AND ANCILLARY SERVICES OF THE WSSC IN A MANNER DESIGNED TO PROTECT THE INTERESTS OF CONSUMERS IN HEALTHY, SAFE, AND COST-EFFECTIVE SERVICES AS WELL AS THE CONTINUED ECONOMIC VIABILITY OF ENTITIES PROVIDING THOSE SERVICES IN THE PRIVATE SECTOR.