

(2) strategies for managing future enrollment increases in a cost effective manner, including:

(i) use of regional education centers;

(ii) distribution of projected enrollment increases to institutions that can accept additional students at a relatively lower cost;

(iii) in cooperation with the Maryland Association of Community Colleges, partnerships with community colleges across the State; and

(iv) increased use and coordination of on-line and distance education;

(3) initiatives to manage enrollment growth by shortening the time it takes a student to earn a baccalaureate degree, including:

(i) improved utilization of existing facilities and resources;

(ii) utilization of existing faculty, recognizing time considerations associated with research, student contact, preparation, professional and administrative duties, and public service; and

(iii) examining credit requirements for baccalaureate degree programs;

(4) entrepreneurial efforts to better leverage General Fund support provided by the State, including the development and expansion of institution-based research parks; and

(5) efforts to improve access and affordability through the use of scholarship aid based on student financial need.

SECTION 6. AND BE IT FURTHER ENACTED, That, for fiscal year 2005, the University System of Maryland shall attain effectiveness and efficiency savings of at least \$17,000,000.

SECTION 7. AND BE IT FURTHER ENACTED, That the Board of Regents of the University System of Maryland shall study the tuition policies for out-of-state students at the constituent institutions of the University System of Maryland and selected peer institutions and recommend changes, as appropriate, to these policies. The Board shall submit the study, in accordance with § 2-1246 of the State Government Article, to the Governor and to the fiscal and education committees of the General Assembly by December 1, 2004.

SECTION 8. AND BE IT FURTHER ENACTED, That:

(a) The Board of Regents of Morgan State University shall conduct an effectiveness and efficiency initiative and by December 1, 2005, the Board shall submit, in accordance with § 2-1246 of the State Government Article, a report to the Governor and to the fiscal and education committees of the General Assembly.