



DEPARTMENT OF BUDGET & MANAGEMENT

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T. ELOISE FOSTER, *Secretary of Budget & Management*

Secretary of Budget and Management since June 1, 2000. Deputy Secretary, Department of Budget and Management, 1996-2000. Assistant Secretary, Department of Budget and Fiscal Planning, 1991-95.

Fiscal analyst, Department of Fiscal Services, 1978-84. Executive Director, Maryland Higher Education Supplemental Loan Authority, 1984-87. Legislative officer, Governor's Legislative Office, 1987-91.

Chair, Maryland Higher Education Supplemental Loan Authority, 1987-90. Member, Governor's Prescription Drug Commission, 1990-91; Governor's Task Force to Study Maryland State Police Salaries, 1990-91; Governor's Task Force to Study Gambling, 1993-94. Chair, Maryland State Employees Risk Management Advisory Council, 1993-94. Member, Board of Trustees, Maryland Teachers and State Employees Supplemental Retirement Plans, 1995-; Task Force on Funding for the Maryland School for the Deaf, 1996; Task Force on Education Funding Equity, Accountability, and Partnerships, 1997-98.

Member, Governor's Executive Council, 2000-; Governor's Subcabinet for Children, Youth, and Families, 2000-; Smart Growth and Neighborhood Conservation Subcabinet, 2000-; Governor's Council on Adolescent Pregnancy, 2000-; Asbestos Oversight Committee, 2000-; Board of Directors, Assistive Technology Guaranteed Loan Program, 2000-; Capital Debt Affordability Committee, 2000-; Commission on Correctional Standards, 2000-; Commission on Education Finance, Equity, and Excellence, 2000-; State Information Technology Board, 2000-; Governor's Task Force to Study the Injured Workers' Insurance Fund, 2000; State Labor Relations Board, 2000-; Interdepartmental Committee for Minority Affairs, 2000-; Procurement Advisory Council, 2000-; Board of Trustees, State Retirement and Pension System, 2000-; Board of Revenue Estimates, 2000-. Chair, State Employees' Health Insurance Advisory Council, 2000-. Member, Task Force to Study College Readiness for Disadvantaged and Capable Students, 2000-; Community Access Steering Committee, 2000-; Transit Policy Panel, 2000-.

Born in Richmond, Virginia. Howard University, B.A.; American University, M.B.A.; Program for Senior Executives in State and Local Government, Harvard University, 1994. Member, National Association of State Budget Officers; National Forum of Black Public Administrators. Advisory Board, Howard University Cancer Center (dinner chair, fundraising gala, 1997). Breast Cancer Advisory Council, Magic Johnson Foundation. Vice-president, Washington Women's Investment Club. Member, Seton Keough School Board, 1987-91; Board, National Chronic Pain Association, 1988-91.

ORGANIZATIONAL STRUCTURE

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Deborah A. Photiadis, *Executive Director*