

1 out in our report, not a novel conclusion of ours. It  
2 is generally, I think, the accepted philosophy of  
3 students of the field of state governments now. There  
4 is prior sanction in the Soboloff Report which made  
5 exhaustive studies approaching two years on the adminis-  
6 trative structure of the state. It has been commented  
7 on at least in one department which we have quoted in  
8 our report by outside extremely competent management  
9 consultants who have recommended that such a provision  
10 should be available and in line with what he at least  
11 considers to be the best modern administration we have  
12 felt that the Governor should be the responsible officer  
13 for the appointment and discharge of the people who are  
14 really the policy making people in the state. We have  
15 had considerable difficulty with the question of  
16 administrative boards and policy making boards.  
17 Maryland, for many years, as all of you know, has  
18 adopted a policy of attempting to insulate the executive  
19 power from carrying out certain of these functions.  
20 There seems to have been, if I read it right, almost a  
21 fear of executive domination. To that extent many of