

1 record, mainly based upon his budget decisions through the
2 years, such as, what did you do, how well did you do it and
3 how much in tax dollars was required to perform the task.

4 Now, in my opinion, and I've given this a fair
5 amount of thought, I think the Governor should appoint an
6 executive officer as a senior cabinet official, with the
7 Budget Office reporting directly to him. He should exercise
8 the final budget control for the Governor and the departments
9 should report to the Governor through him. We are familiar
10 with the concept of City managers and County managers. What
11 I am really advocating is a State manager except with one
12 very important difference. I think the position must be
13 politically sensitive. It must serve at the pleasure of
14 the Governor, for two reasons. First, because the Governor
15 will be held responsible for the record of his administration
16 and that record will largely be determined by the policies
17 and programs set by the executive officer; and second, I
18 think in order to perform his function, this position has
19 to be close to the Governor and have his complete confidence
20 and work closely with him. In order to have that confidence
21 -- I think it would almost be impossible to have that type