

1 function is -- he is a fighter, he argues because his
2 instructions are to cut the budget down, and that produces
3 fights and, therefore, people whose budgets he trims are
4 personally antagonistic to him because of the quarrels
5 they have had, and the only way that I could once or twice
6 get the budget balanced was to have personal conversation
7 with Tom Pullen, and I know one occasion that -- because
8 that's where the biggest amount of money was -- I said,
9 Tom, I am in trouble. So he said, That's unfortunate,
10 any way I can help you, and that was an unfortunate thing
11 for him to say, and I was short about a million and a
12 quarter dollars, and I had given stern directions to the
13 Budget Director, and I said, Look, I am a little short, and
14 well, I said, Is there any way you can help me out, and I
15 said, Take four or five days and think it over, and he came
16 back, and he said, I figure I can raise, get you 750,000,
17 and I said, I am sorry, take a few more days, the deficit
18 is a million and a quarter. He got it.

19 Now, those are the things, the kind of things
20 you have to do in order to come out without having a donny-
21 brook, sometimes you have got to handle things that way,