




Reorganization

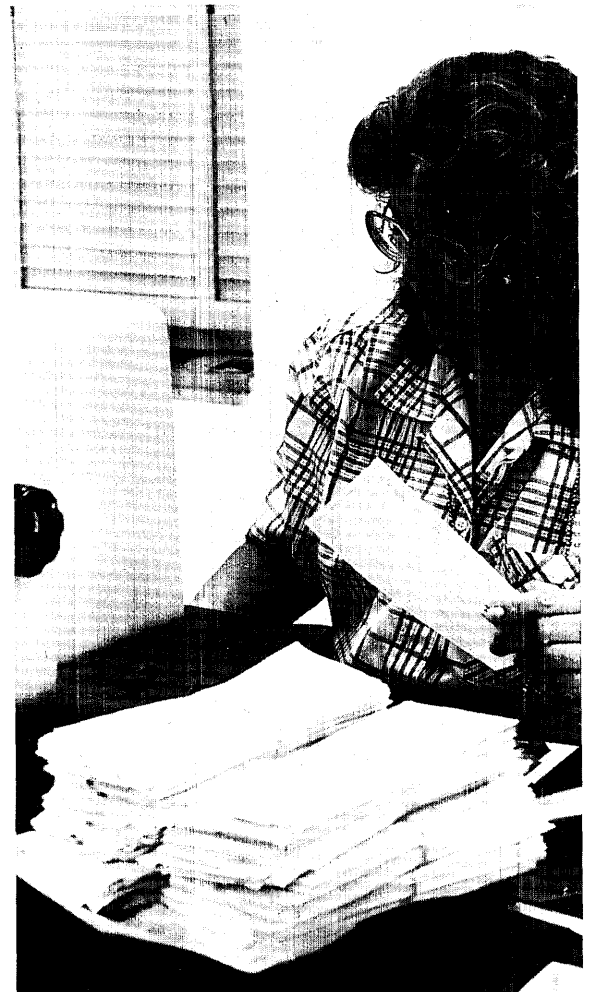
"We've linked the implementation of the new computerized tax administration system to a reorganization of the Comptroller's Office along functional lines," says Maryland State Comptroller Louis L. Goldstein.

Recognizing that revenue divisions have common functions, such as returns processing, taxpayer accounting, audit, compliance and delinquent tax collection, the comptroller created a new organizational structure that will parallel the mission of the new State of Maryland Tax System to eliminate duplication, provide up-to-date information quickly and save tax dollars in processing.

As indicated by the organizational chart shown on another page in this report, the Revenue Administration Division will be responsible for processing all individual and business tax returns, depositing receipts and providing taxpayer service. Audit, compliance, enforcement and delinquent tax collections will be grouped under the Compliance Division.

The reorganization will also include an Alcohol and Tobacco Tax Unit and Motor Fuel Tax Unit responsible for legislation, licensing and other administrative functions unique to those industries. The Data Processing and General Accounting divisions, Central Payroll Bureau and Bureau of Revenue Estimates will continue to perform their functions essentially unchanged.

The reorganization and use of cutting edge technology permitted the comptroller to eliminate an additional 52 positions in early fiscal year 1994, resulting in a \$1.4 million annual savings. 



The reorganization of the State Comptroller's Office consolidated deposit of all tax payments in one section of the new Revenue Administration Division. Co-workers like Elaine Knopp now process more than \$100 million per day in income tax, sales and use tax, employer withholding and other tax payments during heavy processing periods.