

WORCESTER COUNTY DEPARTMENT OF SOCIAL SERVICES
 W. Baine Yates, *Director* (410) 632-4521

PLANNING, LEGISLATION, & INNOVATION
 A. Susan Fernandez, Esq., *Deputy Secretary*
 (410) 767-8964

DIVISION OF INNOVATION
 Catherine Sweeney, *Grants Administrator*
 (410) 767-7370

DIVISION OF LEGISLATION
 Ronald L. Sundergill, *Director* . . (410) 767-7669

DIVISION OF PLANNING
 Anne I. Clemson, *Director* (410) 767-7427

DIVISION OF REGULATIONS
 Marjorie M. Fiske, *Director* (410) 767-7621

PROGRAMS & LOCAL OPERATIONS
 Lynda G. Fox, *Deputy Secretary* (410) 767-7486

OFFICE OF PROJECT INDEPENDENCE MANAGEMENT
 Charlene Gallion, *Director* (410) 767-7119

CHILD-CARE ADMINISTRATION (ND01, formerly 33.04.01)
 FY1996 appropriation \$14,706,064
 FY1996 authorized positions 170.5
 Linda M. Heisner, *Executive Director*
 (410) 767-7128
 Patricia A. Jennings, *Deputy Director* (410) 767-7798

CHILD-CARE ADMINISTRATION ADVISORY COUNCIL
 Dale Jackson, *Chair* . . . (410) 767-7128

Appointed by Secretary of Human Resources (who nunes chair): Lavetric Beckett; Louise J. Corwin; Sarah Donnelly; Isabelle Fisch; Patricia Fossarelli, M.D.; Rocco J. Gabriele; Rolf H. Grafwallner; Susan A. Guyaux; Polly B. Harrison, M.D.; Linda M. Heisner; Carlethea Johnson; Donna Klein; Deborah B. Moore; Lawrence Pulley; Stephanie Redd-Maxwell; Dennis Rohde; Mary Ellen Savarese; Sandy Skolnik; Donna Talbert; Sheila Tucker; Marlene Welch; Rev. R. William Wyand.

Appointed by Senate President: Ulysses Currie

Appointed by House Speaker: Donald B. Elliott

OFFICE OF ADMINISTRATION & MANAGEMENT
 Patricia A. Jennings, *Deputy Director*
 (410) 767-7798

OFFICE OF LICENSING
 Hazel Watson, *Assistant Director* (410) 767-7805

OFFICE OF PROGRAM DEVELOPMENT
 Barbara L. Tayman, *Assistant Director*
 (410) 767-7840

OFFICE OF PROGRAM STANDARDS
 Barbara W. Rice, *Assistant Director*
 (410) 767-7804

REGIONAL CHILD-CARE OFFICES
 Hazel Watson, *Assistant Director for Licensing*
 (410) 767-7805

ANNE ARUNDEL COUNTY CHILD-CARE OFFICE
 Jacqueline Bennett, *Regional Manager*
 (410) 514-7850

BALTIMORE CITY CHILD-CARE OFFICE
 Lillian Augustus, *Regional Manager*
 (410) 554-0457

BALTIMORE COUNTY CHILD-CARE OFFICE
 Percy Alston, *Regional Manager*
 (410) 321-2219

HOWARD COUNTY CHILD-CARE OFFICE
 Frances Sterner, *Regional Manager*
 (410) 750-8770

MONTGOMERY COUNTY CHILD-CARE OFFICE
 Frances Feldman, *Regional Manager*
 (301) 294-0344
 1-800-648-3112

PRINCE GEORGE'S COUNTY CHILD-CARE OFFICE
 Evelyn Adebihy, *Regional Manager*
 (301) 499-3600

NORTH CENTRAL MARYLAND CHILD-CARE OFFICE (Cecil & Harford)
 Gary Kosyjana, *Regional Manager*
 (410) 272-5358
 1-800-343-0955

MIDWESTERN MARYLAND CHILD-CARE OFFICE (Carroll & Frederick)
 W. Deane Nicewarner, *Regional Manager*
 (301) 696-9766
 1-800-344-2230

WESTERN MARYLAND CHILD-CARE OFFICE (Allegany, Garrett & Washington)
 Hope H. Dalglish, *Regional Manager*
 (301) 791-4585
 1-800-468-6771

SOUTHERN MARYLAND CHILD-CARE OFFICE (Calvert, Charles & St. Mary's)
 Susan C. Copscey, *Regional Manager*
 (301) 475-3770
 1-800-874-6797

UPPER EASTERN SHORE CHILD-CARE OFFICE (Caroline, Dorchester, Kent, Queen Anne's & Talbot)
 J. Price Shuler, *Regional Manager*
 (410) 820-2381
 1-800-637-5563

LOWER EASTERN SHORE CHILD-CARE OFFICE (Somerset, Wicomico & Worcester)
 Suzanne R. Ruark, *Regional Manager*
 (410) 543-6731
 1-800-343-1653

COMMUNITY SERVICES ADMINISTRATION (NC01, formerly 33.03.01)
 FY1996 appropriation \$47,469,569
 FY1996 authorized positions 59
 Vacancy, *Executive Director* (410) 767-7350

OFFICE OF ADULT SERVICES (NC0107, formerly 33.03.01.07)
 FY1996 appropriation \$2,159,115
 FY1996 authorized positions 16
 Denese F. Maker, *Director* (410) 767-7633

ADULT PROTECTIVE SERVICES
 Handy D. Brandenburg, *Manager*
 (410) 767-7043

CERTIFIED ADULT RESIDENTIAL ENVIRONMENT PROGRAM
 Vonita C. Jones, *Manager* . . (410) 767-7340

IN-HOME AIDE SERVICES
 Willie L. Barber, D.S.W., *Manager*
 (410) 767-7097