

DEPARTMENT OF HUMAN RESOURCES

Governor Parris N. Glendening

Alvin C. Collins
Secretary
(410) 767-7109

Foster Care Review Bd.
Catherine M. Shultz
Principal Counsel
(410) 767-7726

Corporate & Community Affairs
Diane W. Gordy
(410) 767-8952

Information Management
Kathy L. Hayes
(410) 767-7462

Client Information System (CIS) (410) 767-8032
Inspector General (410) 767-7424
Public Information (410) 767-7758
Volunteer Services (410) 767-7017

Planning, Legislation, & Innovation
A. Susan Fernandez
Deputy Secretary
(410) 767-8964

Programs & Local Operations
Lynda G. Fox
Deputy Secretary
(410) 767-7486

County & City Departments of Social Services

Operations
Lois Y. Whitaker
Deputy Secretary
(410) 767-7107

Project Independence
Charlene Gallion
(410) 767-7119

Child-Care
Linda M. Heisner
(410) 767-7128

- Administration & Management
Patricia A. Jennings
(410) 767-7798
- Licensing
Hazel Watson
(410) 767-7805
- Program Development
Barbara L. Tayman
(410) 767-7840
- Program Standards
Barbara W. Rice
(410) 767-7804
- Regional Offices
Hazel Watson
(410) 767-7805

Community Services
Vacancy
(410) 767-7350

- Adult Services
Denese F. Maker
(410) 767-7633
- Energy Assistance
Sandra E. Brown
(410) 767-7062
- Homeless Services
Vacancy
(410) 767-7219
- Legal Services
Joanna L. Armentrout
(410) 767-7127
- New Americans
Frank J. Bien
(410) 767-7021
- Women's Services
Susan C. Seling
(410) 767-7477

Family Investment
Kevin P. Mahon
(410) 767-7338

- Administrative Services
Charles E. Henry
(410) 767-8389
- Policy Administration
Katherine L. Cook
(410) 767-7055
- Program Innovation
Richard E. Larson
(410) 767-7150
- Quality Assurance
Stephen M. Marz
(410) 767-7974

Social Services
Kenneth H. Rumsey
(410) 767-7216

- Child-Placement Resources
Jean E. Clarren
(410) 767-7676
- Exec. Management & Support
Nancy D. Monseaux
(410) 767-7095
- Family & Children's Services
M. Fern Blake
(410) 767-7026
- Federal Funding Initiatives
Margaret Jeanne Sisk
(410) 767-7587
- Planning & Projects Management
Gloria Valentine
(410) 767-7686
- Program Review & Monitoring
Grace C. Clark
(410) 767-7210

Child-Support Enforcement
Clifford P. Layman
(410) 767-7674

- Baltimore City Office
Eddie Franklin, Jr.
(410) 333-6540
- Intercepts & Adjustments
Karen A. Mayer
(410) 767-7426
- Interstate Operations
Roselyn B. Ushry
(410) 767-7682
- Program Initiatives
Brian D. Shea
(410) 767-7601
- Service Delivery
Darla A. Sneade
(410) 767-7603

- Administrative Services
Delores A. Burton
(410) 767-7699
- Budget & Finance
Theodore V. Martin
(410) 767-7504
- Equal Opportunity
Bruce C. Moore
(410) 767-7861
- Personnel
Osceola Edmondson
(410) 767-7485