

to improve in the *Maryland School Performance Assessment Program*, the Board, through the State Department of Education, also may intervene to help restructure their administration, organization, or instruction.

Appointed by the Governor, the Board has twelve members. Eleven are appointed to four-year terms; a student member serves a one-year term.

STATE SUPERINTENDENT OF SCHOOLS

Nancy S. Grasmick, Ph.D., *State Superintendent of Schools*, 1999

200 West Baltimore St.
Baltimore, MD 21201 (410) 767-0462

The State Superintendent of Schools directs the State Department of Education and executes the policy and enforces the regulations adopted by the State Board of Education. Appointed by the Board, the Superintendent serves a four-year term (Code Education Article, secs. 2-301 through 2-303).

The State Superintendent of Schools chairs the Cabinet Council for Career and Technology Education and the Education Coordinating Council for Correctional Institutions, and serves on the Cabinet Council on Criminal and Juvenile Justice while co-chairing the Council's Task Force on Youth Citizenship and Violence Prevention. The State Superintendent also serves on the Governor's Executive Council; the Governor's Subcabinet for Children, Youth, and Families; the Governor's Commission on Service; the State Coordinating Council (for residential placement of handicapped children); the Advisory Committee for Children, Youth, and Families; the Governor's Council on Adolescent Pregnancy; and the Governor's Commission on Hispanic Affairs. In addition, the State Superintendent is a member of the Maryland Advisory Commission on Manufacturing Competitiveness; the State Information Technology Board; the Professional Standards and Teacher Education Board; the Education Coordinating Committee; the Maryland Public Broadcasting Commission; the Maryland Education Council; the State Use Industries Advisory Committee; and the Intergovernmental Advisory Committee for Minority Affairs.

The State Superintendent of Schools directly oversees two divisions: Library Development and Services, and Rehabilitation Services.

STRATEGIC PLANNING UNIT

Phyllis Bailey, *Director*
(410) 767-0520

In 1995, the State Superintendent of Schools formed the Strategic Planning Unit to conduct

short- and long-term planning for Department divisions. The Unit identifies critical issues in education and finds ways to use departmental resources effectively. It oversees State plans to meet national education goals set by the U.S. Congress in 1994. The Unit also administers the *Schools for Success and Goals 2000 Program* which awards funds to local school systems for school improvement.

SCHOOLS FOR SUCCESS & GOALS 2000 ADVISORY PANEL

Lorraine A. Costella, Ph.D., *Chair*
(410) 778-7113

The Department created the Schools for Success and Goals 2000 Advisory Panel in 1994 as required for funding under the federal Goals 2000: Educate America Act of 1994 (P.L. 103-227). Under Goals 2000, local school systems compete for federal grants for school improvement. To secure these funds, the Panel, in 1994, devised a statewide plan to reform education. The plan was approved for funding by the U.S. Department of Education in August 1995. Now, the Panel oversees implementation of the Goals 2000 school improvement plan.

DIVISION OF LIBRARY DEVELOPMENT & SERVICES

J. Maurice Travillian, *Assistant State Superintendent for Library Development & Services*

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Baltimore, MD 21201 (410) 767-0434

The Division of Library Development and Services began in 1946 as the Division of Library Extension. In 1969, it was reorganized under its present name. As the State library agency, the Division administers State and federal programs to improve library services in public schools and libraries throughout the State (Code Education Article, secs. 23-102 through 23-105).

Under the Division are two branches: Maryland State Library for the Blind and Physically Handicapped; and Public Libraries and State Networking. The Maryland Advisory Council on Libraries advises the Division.

MARYLAND ADVISORY COUNCIL ON LIBRARIES

Josef B. Brown, *Chair*, 1998
Secretary: J. Maurice Travillian, Assistant State Superintendent for Library Development & Services

(410) 767-0434

The Maryland Advisory Council on Libraries was created in 1971 (Chapter 770, Acts of 1971). The Council serves as an advisory board to the Division of Library Development and Services, the