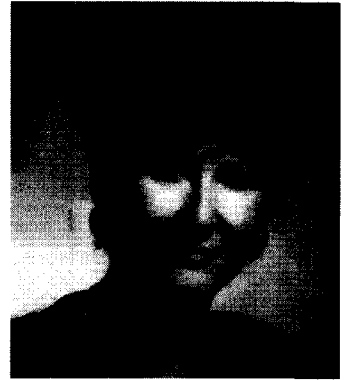
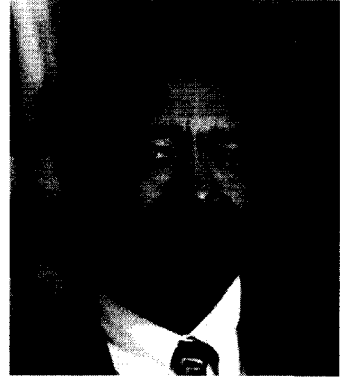


HOUSING & COMMUNITY DEVELOPMENT

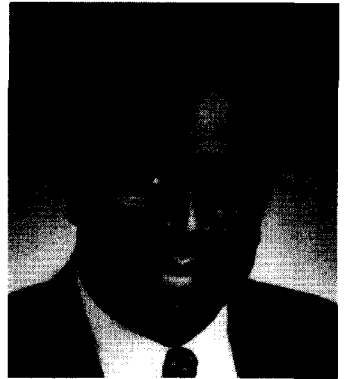
PATRICIA J. PAYNE, Secretary of Housing and Community Development since 1995. Senior Community Organization Advisor, Department of Housing and Community Development, Baltimore City, 1965-71. Chief, Housing Programs, 1971-75, and Director, Program Coordination, 1975-79, Regional Planning Council. Acting Director, Special Planning Division, U.S. Department of Housing and Urban Development, 1979-81. Director, Policy and Governmental Relations, 1981-83, Home Ownership Programs, 1983-85, and Rental Housing Programs, 1985-88, Community Development Administration. Director of Finance, 1988-91, and Deputy Secretary, 1991-95, Department of Housing and Community Development. Member, Cabinet Council on Criminal and Juvenile Justice; Subcabinet for Children, Youth, and Families; Maryland Affordable Housing Trust; Housing Finance Review Committee; Community Reinvestment Board; Emergency Management Advisory Council; Interagency Committee on Aging Services. *Born in Washington, DC, July 27, 1942. University of Maryland College Park, B.A. (history & political science), 1964; University of Maryland at Baltimore, M.S.W., 1971; Sellinger School of Business, Loyola College, M.B.A., 1985. Kennedy School of Government, Harvard University (senior executive institute), 1990. Office address: 100 Community Place, Crownsville, MD 21032-2023; tel. (410) 514-7005; fax (410) 987-4070.*

**HUMAN RESOURCES**

ALVIN C. COLLINS, Secretary of Human Resources since 1995. Director, Department of Human Services, New Haven, Connecticut, 1979-80. Chief Administrative Officer, Administrative and Support Services, Department of Social Services, Baltimore City, 1980-89. Chief, Administrative Services Division, Department of Human Services, Arlington County, Virginia, 1989-92. Director, Department of Social Services, Baltimore City, 1992-95. Member, Governor's Subcabinet for Children, Youth, and Families; Governor's Council on Adolescent Pregnancy; Domiciliary Care Facilities Board; State Commission on Infant Mortality Prevention; State Board of Victim Services; State Information Technology Board; Governor's Commission on Hispanic Affairs; Governor's Commission on Service; Commission on Women's Health; Work Force Investment Board; Interagency Committee on Aging Services. *Born in Suffolk, Virginia, April 19, 1947. Southern Connecticut State College, New Haven, B.S. (political science), 1971; Hampton Institute, Hampton, Virginia, Liberal Arts Program Certificate, 1974; Harvard University, M.Ed., 1976; University of Maryland School of Social Work, graduate studies (social administration), 1985-86. Office address: 311 West Saratoga St., Baltimore, MD 21201-3521; tel. (410) 767-7109; fax (410) 333-0099.*

**JUVENILE JUSTICE**

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**LABOR, LICENSING, & REGULATION**

EUGENE A. CONTI, JR., Ph.D., Secretary of Labor, Licensing, and Regulation since 1995. Policy analyst, North Carolina Department of Administration, 1979. Budget Examiner, 1979-82, then Assistant to Director, then Senior Budget Analyst, federal Office of Management and Budget, 1982-85. Director, Office of Planning and Management Analysis, U.S. Dept. of the Treasury, 1985-87. Administrative Assistant, then Chief of Staff to U.S. Representative David E. Price, 1987-93. Deputy Assistant Secretary for Budget and Programs, U.S. Dept. of Transportation, 1993-95. Member, Maryland Commission on Manufacturing Competitiveness. *Born in Pittsburgh, Pennsylvania, December 23, 1946. Volunteers in Service to America (VISTA), eastern Kentucky, 1966-67. Eastern Michigan University, B.A. (sociology, anthropology), 1971. Rockefeller Foundation Fellow, 1974-77. Duke University, M.A. (policy sciences & public affairs), 1978; Duke University, Ph.D. (anthropology), 1978. Presidential Management Intern, 1979-81. Recipient of Professional Achievement Award (1981), Special Performance Award (1982, 1985), and Outstanding Performance Award (1984) from federal Office of Management and Budget. Married; two sons. Office address: 501 St. Paul Place, Baltimore, MD 21202-2272; tel. (410) 333-1393; fax (410) 333-1229.*

