institutionalized; and aftercare, the supervision and counseling of minors for a prescribed period of time upon their release from an institution. The Department also administers community-based residential programs, and nonresidential and residential services provided by private vendors.

In addition, the Department operates institutional programs for juveniles who pose a risk to public safety. The Charles H. Hickey, Jr., School, which serves adjudicated delinquents who cannot be served in a less restrictive setting, provides specialized education and treatment to committed youth. The Department's five detention facilities provide short-term residential care to juveniles awaiting trial or court disposition. The Department also licenses private and publicly operated residential programs serving troubled youth.

OFFICE OF THE SECRETARY

Mary Ann Saar, Secretary of Juvenile Services

321 Fallsway Baltimore, MD 21202

(410) 333-6777 (410) 333-6751

The Secretary of Juvenile Services is the head of the Department. Appointed by the Governor with Senate advice and consent, the Secretary serves at the pleasure of the Governor. The Secretary serves on the Governor's Executive Council; the Governor's Subcabinet for Children, Youth, and Families; the Governor's Advisory Board for Justice Assistance; the Governor's Drug and Alcohol Abuse Commission; the Maryland Juvenile Justice Advisory Council; the State Advisory Board for Juvenile Services; the State Board of Victim Services; the State Advisory Council on Alcohol and Drug Abuse; and the Work Force Investment Board.

Within the Office of the Secretary are units for capital planning; government relations; community outreach; fair practices and risk management; planning, policy, and research; and legal counsel. Under the Secretary, the Department is organized into three divisions: Administrative and Program Services; Field Services; and Residential Services.

STATE ADVISORY BOARD FOR JUVENILE SERVICES

David B. Mitchell, Chairperson, 1996

Contact: Thomas M. Murphy (410) 333-3804

The State Advisory Board for Juvenile Services was created in 1966 as the State Advisory Board of Juvenile Services (Chapter 126, Acts of 1966). In 1987, the Board received its present name (Chapter 290, Acts of 1987). The Board recommends to the Secretary of Juvenile Services policies and programs to improve State juvenile services. The Board helps plan development and use of resources and helps inform the public of the work of the Department.

The Board consists of eighteen members. Appointed by the Governor, they represent the Department of Juvenile Services, the State Department of Education, the Department of Health and Mental Hygiene, the Social Services Administration of the Department of Human Resources, the Maryland State Police, the General Assembly, the Judiciary, and a child welfare agency. Seven are public members. Of these, three must be between the ages of sixteen and

twenty-five and at least one must have been under the jurisdiction of the Department of Juvenile Services. Members serve three-year terms. The Governor designates the chairperson (Code 1957, Art. 83C, secs. 2-106 through 2-110).

FEMALE POPULATION TASK FORCE Judith A. Mayer, Chairperson (410) 333-6868

The Female Population Task Force was created by the Secretary of Juvenile Services in April 1992. The Task Force charge was to provide a demographic profile of young women offenders, and devise a plan to improve services to them. The plan was made part of a report issued in September 1993. Currently, the Task Force is monitoring the implementation of its recommendations.

ADMINISTRATIVE & PROGRAM SERVICES DIVISION

Barbara Y. Alunans, Executive Director

321 Fallsway Baltimore, MD 21202

(410) 333-8252

The Administrative and Program Services Division originated as the Budget and Management Division in 1987. It was renamed the Administrative Services Division in 1990. In 1992, the Administrative Services Division merged with the Program Services Division, established in 1989 as the Program Support Services Division, to form the Administrative and Program Services Division. The Division oversees program and administrative services.

PROGRAM SERVICES Walter G. R. Wirsching, *Director* (410) 333-6886

Program Services, established in 1989 as the Program Support Services Division, became the Program Services Division in 1990 and received its present name in 1992. It oversees: Program Monitoring; Substance Abuse Program Services; Placement and Expenditure Management; Program and Contract Development; and Special Programs.