STATE ADMINISTRATIVE OFFICIALS:[1] METHODS OF SELECTION *

State or other jurisdiction	Secretary of State	Attorney General	Adjutant General	Treasurer	Auditor	Controller	Overall Revenue and/or Taxation	Finance and Administration	Budget	Personnel	Public Works and Buildings	Central Purchasing	Public Instruction	Health	Mental Health
Alabama	CE	CE	GS	CE	CE	DG	G	G	DG	DB	CO	DG	CE	DB	DB
Alaska	CE	GB	GB	—	LA	—	GB	GB	†	†	GB	†	GB	GB	†
Arizona	CE	CE	G	CE	CE	—	SE	†	—	—	CO	—	CE	DB	DB
Arkansas	CE	CE	G	CE	CE	G	GS	†	DG	—	—	G	DB	BG	†
California	CE	CE	GS	CE	—	CE	—	G	†	GS	G	GS	CE	G	G
Colorado	CE	CE	GS	CE	CE	CS	GS	†	CS	GS	CS	GS	DB	CS	GS
Connecticut	CE	CE	G	CE	SL	CE	GE	GE	DG	G	GE	DG	DB	GE	GE
Delaware	GS	CE	GS	CE	CE	None	†	†	GS	None	None	None	DB	DB	TR
Florida	CE	CE	GS	CE	GS	CE	CO	None	GO	DB	DB	CO	CE	G	DB
Georgia	CE	CE	G	CE	SL	CE	GS	†	G	DB	†	GS	CE	DB	DD
Hawaii	None	GS	GS	—	CL	GS	GS	GS	†	GS	†	†	DB	GS	†
Idaho	CE	CE	G	CE	CE	None	G	†	G	CO	G	G	CE	DB	DB
Illinois	CE	CE	G	CE	CE	GS	GS	GS	GS	GS	GS	DD	CE	GS	GS
Indiana	CE	SE	—	CE	CE	None	G	G	G	DB	G	—	CE	G	G
Iowa	CE	CE	G	CE	CE	GS	GS	†	†	DG	EC	EC	GS	GS	DB
Kansas	CE	CE	GS	CE	CE	DG	G	G	—	—	—	—	—	—	—
Kentucky	CE	CE	G	CE	CE	None	G	G	DD	G	DD	DD	CE	DB	G
Louisiana	CE	CE	GS	CE	SL	CE	G	G	—	CO	GS	†	CE	GS	—
Maine	CL	CL	G	CL	SL	BG	BG	GC	BG	DB	BG	BG	DB	GC	DB
Maryland	GS	CE	GS	L	G	CE	†	None	G	G	G	DD	DB	G	G
Massachusetts	CE	CE	G	CE	CE	GC	GC	G	DG	DG	GC	GC	DB	GC	GC
Michigan	CE	CE	G	GS	LA	G	CS	†	G	CS	CS	CS	DB	GS	GS
Minnesota	CE	CE	G	CE	CE	None	—	GS	DD	BS	DD	DD	DB	DB	†
Mississippi	CE	CE	GS	CE	CE	—	GS	—	CO	—	SO	—	CE	DB	—
Missouri	CE	CE	GS	CE	CE	GS	GS	†	†	G	GS	GS	DB	GS	CO
Montana	CE	CE	G	CE	CE	G	GS	†	G	DB	DD	DD	CE	DB	DB
Nebraska	CE	CE	G	CE	CE	—	GB	†	†	(c)	—	GB	DB	DB	GB
Nevada	CE	CE	G	CE	LA	CE	CO	G	†	DG	DB	DG	DB	DG	DD
New Hampshire	CL	GC	GC	CL	None	GC	SC	†	†	CGC	GC	DGC	DB	GC	GC
New Jersey	GS	GS	GS	GS	CL	†	GS	—	GS	GS	—	GS	GS	GS	BG
New Mexico	CE	CE	G	CE	CE	None	GS	G	DD	DB	—	GS	DB	DB	DD
New York	GS	CE	—	—	†	CE	†	—	G	GS	GS	GS	SL	GS	GS
North Carolina	CE	CE	G	CE	CE	—	G	G	DD	DB	DD	DD	CE	DB	BG
North Dakota	CE	CE	G	CE	CE	None	CE	G	†	—	—	†	CE	G	—
Ohio	CE	CE	G	CE	CE	—	—	GS	DD	GS	GS	DD	DB	GS	DD
Oklahoma	CE	CE	GS	CE	CE	—	GS	—	G	DB	GS	DB	CE	DB	DB
Oregon	CE	SE	G	CE	—	None	G	G	†	CO	—	†	CE	DB	DB
Pennsylvania	GS	GS	GS	CE	CE	—	GS	G	G	G	GS	GS	GS	GS	—
Rhode Island	CE	CE	G	CE	†	†	DD	GS	DD	DD	GS	DD	DB	GS	—
South Carolina	CE	CE	CE	CE	DB	CE	GS	†	†	DB	DB	DB	CE	GO	CO
South Dakota	CE	CE	GS	CE	CE	SL	GS	GS	GS	G	GS	G	CE	GO	DB
Tennessee	CL	SC	G	CL	None	CL	G	G	CO	G	CO	G	G	G	G
Texas	GS	CE	GS	CE	L	CE	CE	—	G	—	—	—	DB	DB	DB
Utah	CE	CE	G	CE	CE	†	GS	GS	DG	DG	G	DG	DB	BG	DB
Vermont	CE	CE	SL	CE	CE	—	GS	GS	GS	GS	GS	GS	GS	CG	BG
Virginia	GB	CE	GB	GB	CL	GB	GB	None	G	G	†	GB	GB	G	GB
Washington	CE	CE	G	CE	CE	†	G	G	G	G	†	DD	CE	G	DD
West Virginia	CE	CE	G	CE	CE	†	†	GS	†	G	None	†	DB	DB	GS
Wisconsin	CE	CE	G	CE	GS	—	GS	GS	CS	CS	CS	CS	CE	DB	DD
Wyoming	CE	GS	G	CE	CE	None	DB	—	G	G	G	G	CE	DB	DD
Puerto Rico	GB	GS	GS	GS	None	GB	†	†	G	GS	GS	None	GS	GS	DD

State or other jurisdiction	Welfare	Highways	Corrections	Conservation—Natural Resources	Agriculture	Civil Defense	Police-Public Safety	Labor	Commerce	Banking	Public Utility Regulation	Insurance	Mines and Minerals	Land
Alabama	DB	G	DB	G	CE	G	G	G	—	GS	S	SG	DD	CS
Alaska	†	GB	—	GB	—	†	GB	GB	GB	†	GB	†	†	†
Arizona	DB	CO	GS	†	CO	GS	—	CO	—	GS	CO	CC	CE	GS
Arkansas	G	CO	BG	(a)	—	GS	G	GS	G	GS	GS	GS	G	CE
California	GS	†	GS	G	—	†	†	GS	GS	G	G	GS	DD	(b)
Colorado	CS	CS	GS	GS	CS	CS	CS	GS	CS	CS	GS	CS	GS	GS
Connecticut	GE	GE	DB	†	GE	G	G	GE	BG	GE	GE	GE	—	—
Delaware	DB	—	DB	CO	DB	GS	—	GO	None	DB	GS	SE	—	—
Florida	DB	GS	DB	DB	CE	CO	DB	G	G	†	—	†	DB	TR
Georgia	G	G	DB	(a)	CE	†	—	CE	DB	GS	—	†	GS	—
Hawaii	GS	GS	—	†	GS	†	—	GS	GS	GS	DD	—	—	GS
Idaho	G	DB	G	†	G	G	G	G	G	G	GS	G	SE	DB
Illinois	GS	GS	GS	GS	GS	GS	—	GS	—	GS	GS	GS	GS	—
Indiana	G	G	G	G	†	G	G	G	†	G	G	G	†	†
Iowa	GS	CO	DB	DB	SE	DB	GS	(a)	GS	GS	CO	GS	G	—
Kansas	—	—	DD	—	DB	G	—	GS	—	—	G	SE	—	—
Kentucky	G	G	G	G	CE	†	G	G	G	G	GS	—	G	None
Louisiana	DB	DB	DB	GS	CE	†	GS	G	G	GS	CE	CE	DB	CE
Maine	†	—	GC	—	G	GC	GC	GC	GC	GC	GC	GC	(b)	GC
Maryland	DB	G	GS	DB	DB	G	GS	G	None	G	G	G	G	GS
Massachusetts	GC	†	GC	DB	GC	GC	GC	GC	GC	GC	GC	GC	None	None
Michigan	GS	CO	CO	CO	CO	†	GS	GS	GS	DD	GS	GS	None	CS
Minnesota	GS	GS	GS	GS	G	GS	DS	GS	(a)	GS	SE	GS	†	DD
Mississippi	GS	SE	—	—	SE	G	GS	—	†	G	SE	SE	—	CE
Missouri	GS	CO	GS	CO	GS	GS	GS	GS	CG	GS	GS	GS	GS	—
Montana	DB	CO	DB	None	GS	DD	DB	GS	None	GS	SE	†	DD	GS
Nebraska	GB	GB	GB	DB	GB	G	G	GB	†	GB	CE	GB	—	GB
Nevada	DB	DB	G	G	DB	G	DD	G	G	DG	G	DG	SE	(b)
New Hampshire	GC	†	TG	GC	GC	GC	GC	GC	GC	GC	GC	GC	None	†
New Jersey	DB	GS	†	GS	BG	G	GC	GS	—	GS	G	DD	—	—
New Mexico	DB	GS	DB	None	DB	G	DB	CO	G	GS	GS	CE	G	CE
New York	GS	†	GS	GS	GS	GS	GS	GS	GS	GS	GS	GS	†	†
North Carolina	BG	G	DB	G	CE	G	DG	CE	BG	G	GS	CE	DD	DG
North Dakota	DB	G	G	—	CE	(d)	G	CE	—	GS	CO	CE	DB	—
Ohio	GS	GS	—	GS	GS	†	GS	—	GS	GS	GS	GS	G	†
Oklahoma	CO	CO	CE	DB	DB	GS	GS	CE	CO	GS	CO	CE	CE	G
Oregon	CO	CO	—	(a)	G	G	G	SE	—	DB	G	G	DB	DB
Pennsylvania	GS	GS	†	GS	GS	G	GS	GS	GS	GS	GS	GS	GS	—
Rhode Island	GS	†	—	—	GS	G	G	GS	(a)	DD	—	†	None	(a)
South Carolina	DB	CO	DB	CO	SE	GS	—	GS	None	DB	CL	CO	None	None
South Dakota	G	CO	—	—	GS	—	—	G	—	GS	SE	GS	GS	CE
Tennessee	G	G	G	G	G	DD	G	G	G	G	SE	—	CO	CO
Texas	BS	CO	DB	CO	SE	†	CO	G	—	CG	CE	BS	†	CE
Utah	GS	CG	BG	None	GS	BG	GS	GS	—	GS	GS	GS	†	DB
Vermont	BG	BG	BG	BG	GS	†	GS	GS	—	GS	GS	†	—	—
Virginia	GB	GB	†	GB	GB	G	GB	GS	None	(e)	L	—	G	None
Washington	G	CO	DD	G	G	G	G	G	G	DD	G	CE	DD	CE
West Virginia	GS	GS	†	GS	CE	G	GS	GS	GS	GS	GS	GS	GS	†
Wisconsin	—	GS	CS	CO	DB	G	(a)	GS	GS	GS	GS	GS	CS	CO
Wyoming	DB	CO	CB	BG	DB	—	—	G	None	GS	GS	DB	GS	GS
Puerto Rico	DD	—	—	—	GS	GS	GS	GS	GS	DD	GS	DG	—	BG

Legend: S —Statutory
CE—Constitutional, Elected
CL—Constitutional, Elected by Legislature
SE —Statutory, Elected
SL —Statutory, Elected by Legislature
LA —Legislative Auditor performs function

Appointed by	Approved by
G —Governor	
GS —Governor	Senate
GE—Governor	Either House
GB—Governor	Both Houses
GO—Governor	Departmental Board
GC—Governor	Council
L —Legislature	
CS —Civil Service	
SC —Judges of Supreme Court	

Appointed by	Approved by
DD —Director of Department	
DG —Director	Governor
DS —Director	Senate
DB —Departmental Board	
BG —Board	Governor
CGC—Commission	Governor and Council
DGC—Controller	Governor and Council
BS —Board	Senate
CO —Commission	
CG —Commission	Governor
CC —Commission	Senate
TR —Trustees	
TG —Trustees	Governor
SO —Secretary of State	Commission
EC —Executive Council	

[1] XVI Council of State Governments, The Book of the States, 1966–67, 138 (1966).

*In all states the Governor is an elective official. In thirty-eight of the thirty-nine states providing for a Lieutenant Governor he is elected by the people. In Tennessee, the Lieutenant Governor is elected by the state Senate from its membership.

The first six headings for categories of officials refer to specific state officials. In subsequent columns the information is for the chief administrative officers in charge of the functions named. (*See Supplement II*, July 1965, to the previous edition of *The Book of the States* for titles of administrative officers classified by functions.)

"None" signifies no official of that category.

— Signifies no information available.

† Signifies that the responsibility for function belongs to another administrative official.

(a) No single agency or official.

(b) Ex officio.

(c) Approved by heads of four agencies receiving federal funds, in consultation with Governor.

(d) Appointed by the Governor and the Adjutant General.

(e) Appointed by State Corporation Commission.