

STATE ADMINISTRATIVE OFFICIALS:<sup>1</sup>  
METHODS OF SELECTION \*

| State or other jurisdiction | Secretary of State | Attorney General | Adjutant General | Treasurer | Auditor | Comptroller | Overall Revenue and/or Taxation | Finance and Administration | Budget | Personnel | Public Works and Buildings | Central Purchasing | Public Instruction | Health | Mental Health |
|-----------------------------|--------------------|------------------|------------------|-----------|---------|-------------|---------------------------------|----------------------------|--------|-----------|----------------------------|--------------------|--------------------|--------|---------------|
| ALABAMA                     | CE                 | CE               | GS               | CE        | CE      | DG          | G                               | DG                         | DB     | CO        | DG                         | CE                 | DB                 | DB     |               |
| ALASKA                      | CE                 | GB               | GB               | CE        | LA      | —           | GB                              | GB                         | †      | †         | GB                         | †                  | GB                 | †      | DB            |
| ARIZONA                     | CE                 | CE               | G                | CE        | CE      | —           | SE                              | †                          | —      | —         | —                          | —                  | CE                 | DB     | DB            |
| ARKANSAS                    | CE                 | CE               | G                | CE        | CE      | G           | GS                              | †                          | DG     | —         | —                          | G                  | DB                 | BG     | †             |
| CALIFORNIA                  | CE                 | CE               | GS               | CE        | —       | CE          | —                               | G                          | †      | GS        | G                          | GS                 | CE                 | G      | G             |
| COLORADO                    | CE                 | CE               | GS               | CE        | CE      | CE          | GS                              | †                          | CS     | GS        | G                          | GS                 | DB                 | CS     | GS            |
| CONNECTICUT                 | CE                 | CE               | G                | CE        | SL      | CE          | GE                              | GE                         | DG     | G         | GE                         | DG                 | DB                 | GE     | GE            |
| DELAWARE                    | GS                 | CE               | GS               | CE        | CE      | None        | †                               | GS                         | †      | None      | None                       | None               | DB                 | DB     | TR            |
| FLORIDA                     | CE                 | CE               | GS               | CE        | GS      | CE          | CO                              | None                       | GO     | DB        | DB                         | CO                 | CE                 | G      | DB            |
| GEORGIA                     | CE                 | CE               | G                | CE        | SL      | CE          | GS                              | †                          | G      | DB        | †                          | GS                 | CE                 | DB     | DD            |
| HAWAII                      | None               | CE               | GS               | —         | CL      | GS          | GS                              | †                          | GS     | †         | †                          | †                  | DB                 | GS     | †             |
| IDAHO                       | CE                 | CE               | G                | CE        | CE      | None        | G                               | †                          | G      | CO        | G                          | G                  | CE                 | DB     | DB            |
| ILLINOIS                    | CE                 | CE               | G                | CE        | CE      | GS          | GS                              | GS                         | GS     | GS        | DD                         | DD                 | CE                 | GS     | GS            |
| INDIANA                     | CE                 | CE               | —                | CE        | CE      | None        | G                               | G                          | DB     | DB        | G                          | CE                 | G                  | G      | DB            |
| IOWA                        | CE                 | CE               | G                | CE        | CE      | GS          | GS                              | †                          | DG     | —         | EC                         | —                  | GS                 | GS     | —             |
| KANSAS                      | CE                 | CE               | GS               | CE        | CE      | DG          | G                               | —                          | —      | —         | —                          | —                  | —                  | —      | —             |
| KENTUCKY                    | CE                 | CE               | G                | CE        | CE      | None        | G                               | G                          | DD     | G         | DD                         | DD                 | CE                 | DB     | G             |
| LOUISIANA                   | CE                 | CE               | GS               | CE        | SL      | CE          | G                               | G                          | —      | CO        | GS                         | †                  | CE                 | GS     | —             |
| MAINE                       | CL                 | CL               | G                | CL        | SL      | BG          | BG                              | GC                         | BG     | DB        | BG                         | BG                 | DB                 | GC     | DB            |
| MARYLAND                    | GS                 | CE               | GS               | L         | G       | CE          | †                               | None                       | G      | G         | DD                         | DD                 | DB                 | G      | G             |
| MASSACHUSETTS               | CE                 | CE               | G                | CE        | CE      | GC          | GC                              | G                          | DG     | DG        | GC                         | GC                 | DB                 | GC     | GC            |
| MICHIGAN                    | CE                 | CE               | G                | GS        | LA      | G           | CS                              | †                          | G      | CS        | CS                         | CS                 | DB                 | GS     | GS            |
| MINNESOTA                   | CE                 | CE               | G                | CE        | CE      | None        | —                               | GS                         | —      | DD        | BS                         | DD                 | DB                 | DB     | †             |
| MISSISSIPPI                 | CE                 | CE               | GS               | CE        | CE      | —           | GS                              | —                          | CO     | —         | SO                         | —                  | CE                 | DB     | —             |
| MISSOURI                    | CE                 | CE               | GS               | CE        | CE      | GS          | GS                              | †                          | †      | G         | GS                         | GS                 | DB                 | GS     | CO            |
| MONTANA                     | CE                 | CE               | G                | CE        | CE      | G           | GS                              | †                          | G      | DB        | DD                         | DD                 | CE                 | DB     | DB            |
| NEBRASKA                    | CE                 | CE               | G                | CE        | CE      | —           | GB                              | †                          | (e)    | †         | GB                         | DB                 | DB                 | DB     | GB            |
| NEVADA                      | CE                 | CE               | G                | CE        | LA      | CE          | CO                              | †                          | †      | DG        | DB                         | DG                 | DB                 | DG     | DD            |
| NEW HAMPSHIRE               | CL                 | GC               | GC               | CL        | None    | GC          | SC                              | †                          | †      | CGC       | GC                         | DGC                | DB                 | GC     | GC            |
| NEW JERSEY                  | GS                 | GS               | GS               | GS        | CL      | †           | GS                              | †                          | GS     | GS        | —                          | —                  | GS                 | GS     | BG            |
| NEW MEXICO                  | CE                 | CE               | G                | CE        | CE      | None        | —                               | —                          | DD     | DB        | GS                         | GS                 | DB                 | DB     | DD            |
| NEW YORK                    | GS                 | CE               | —                | —         | †       | CE          | —                               | —                          | G      | GS        | GS                         | GS                 | SL                 | GS     | GS            |
| NORTH CAROLINA              | CE                 | CE               | G                | CE        | CE      | —           | G                               | G                          | DD     | DB        | DD                         | DD                 | CE                 | DB     | BG            |
| NORTH DAKOTA                | CE                 | CE               | G                | CE        | CE      | None        | CE                              | G                          | †      | —         | †                          | †                  | CE                 | G      | —             |
| OHIO                        | CE                 | CE               | G                | CE        | CE      | —           | —                               | GS                         | —      | DD        | GS                         | GS                 | DD                 | GS     | DD            |
| OKLAHOMA                    | CE                 | CE               | GS               | CE        | CE      | —           | —                               | —                          | G      | DB        | GS                         | DB                 | CE                 | DB     | DB            |
| OREGON                      | CE                 | SE               | G                | CE        | —       | None        | G                               | G                          | †      | CO        | —                          | †                  | CE                 | DB     | DB            |
| PENNSYLVANIA                | GS                 | GS               | GS               | CE        | CE      | —           | GS                              | G                          | G      | G         | —                          | GS                 | GS                 | GS     | —             |
| RHODE ISLAND                | CE                 | CE               | G                | CE        | †       | DD          | GS                              | †                          | DD     | DD        | DD                         | DD                 | DB                 | DB     | GS            |
| SOUTH CAROLINA              | CE                 | CE               | CE               | CE        | DB      | CE          | GS                              | †                          | †      | DB        | DB                         | DB                 | CE                 | GO     | CO            |
| SOUTH DAKOTA                | CE                 | CE               | GS               | CE        | CE      | SL          | GS                              | GS                         | GS     | G         | GS                         | G                  | CE                 | GO     | DB            |
| TENNESSEE                   | CL                 | SC               | G                | CL        | None    | CL          | G                               | G                          | CO     | G         | CO                         | G                  | G                  | G      | G             |
| TEXAS                       | GS                 | CE               | GS               | CE        | L       | CE          | CE                              | —                          | G      | —         | —                          | —                  | DB                 | DB     | DB            |
| UTAH                        | CE                 | CE               | G                | CE        | CE      | †           | GS                              | GS                         | DG     | DG        | G                          | DG                 | DB                 | BG     | DB            |
| VERMONT                     | CE                 | CE               | SL               | CE        | CE      | —           | GS                              | GS                         | GS     | GS        | GS                         | GS                 | CG                 | BG     | BG            |
| VIRGINIA                    | GB                 | CE               | GB               | GB        | CL      | GB          | None                            | G                          | G      | †         | †                          | †                  | GB                 | GB     | GB            |
| WASHINGTON                  | CE                 | CE               | G                | CE        | CE      | †           | G                               | G                          | G      | †         | DD                         | DD                 | CE                 | G      | DD            |
| WEST VIRGINIA               | CE                 | CE               | G                | CE        | CE      | †           | GS                              | †                          | G      | None      | †                          | †                  | DB                 | DB     | GS            |
| WISCONSIN                   | CE                 | CE               | G                | CE        | GS      | —           | GS                              | GS                         | CS     | CS        | CS                         | CS                 | CE                 | DB     | DD            |
| WYOMING                     | CE                 | GS               | G                | CE        | CE      | None        | DB                              | —                          | G      | G         | G                          | G                  | CE                 | DB     | DD            |
| PUERTO RICO                 | GB                 | GS               | GS               | GS        | None    | GB          | †                               | †                          | G      | GS        | GS                         | None               | GS                 | GS     | DD            |

Legend: S — Statutory  
 CE — Constitutional, Elected  
 CL — Constitutional, Elected by Legislature  
 SE — Statutory, Elected  
 SL — Statutory, Elected by Legislature  
 LA — Legislative Auditor performs function

Appointed by  
 G — Governor  
 GS — Governor  
 GE — Governor  
 GB — Governor  
 GO — Governor  
 GC — Governor  
 L — Legislature  
 CS — Civil Service  
 SC — Judges of Supreme Court

Appointed by  
 DD — Director of Department  
 DG — Director  
 DS — Director  
 DB — Departmental Board  
 BG — Board  
 CGC — Commission  
 DGC — Controllor  
 BS — Board  
 CO — Commission  
 CC — Commission  
 CG — Commission  
 TR — Trustees  
 TG — Trustees  
 SO — Secretary of State  
 EC — Executive Council

Approved by  
 Governor  
 Senate  
 Governor and Council  
 Governor and Council  
 Governor  
 Senate  
 Governor  
 Commission

| Welfare | Highways | Corrections | Conservation—Natural Resources | Agriculture | Civil Defense | Police—Public Safety | Labor | Commerce | Banking | Public Utility Regulation | Insurance | Mines and Minerals | Land | State or other jurisdiction |
|---------|----------|-------------|--------------------------------|-------------|---------------|----------------------|-------|----------|---------|---------------------------|-----------|--------------------|------|-----------------------------|
| DB      | G        | DB          | G                              | CE          | G             | G                    | G     | —        | GS      | z                         | SG        | DD                 | CS   | ALABAMA                     |
| †       | GB       | —           | GB                             | —           | †             | GB                   | —     | GB       | †       | GB                        | †         | †                  | †    | ALASKA                      |
| DB      | CO       | GS          | †                              | CO          | GS            | CO                   | GB    | —        | †       | CO                        | †         | †                  | †    | ARIZONA                     |
| G       | CO       | BG          | (a)                            | —           | GS            | G                    | GS    | G        | GS      | GS                        | GS        | G                  | †    | ARKANSAS                    |
| CS      | †        | GS          | G                              | —           | †             | CS                   | GS    | GS       | G       | GS                        | GS        | DD                 | (b)  | CALIFORNIA                  |
| CS      | CS       | GS          | CS                             | CS          | †             | CS                   | GS    | GS       | G       | GS                        | GS        | GS                 | GS   | COLORADO                    |
| GE      | GE       | DB          | †                              | GE          | G             | G                    | GE    | GE       | BG      | GE                        | GE        | —                  | —    | CONNECTICUT                 |
| DB      | —        | DB          | CO                             | DB          | GS            | —                    | GO    | None     | DB      | GE                        | SE        | —                  | —    | DELAWARE                    |
| DB      | GS       | DB          | DB                             | CE          | CO            | DB                   | G     | G        | †       | —                         | †         | DB                 | TR   | FLORIDA                     |
| G       | DB       | (a)         | †                              | GS          | —             | —                    | GS    | DB       | GS      | —                         | —         | GS                 | —    | GEORGIA                     |
| CS      | DB       | G           | †                              | GS          | †             | —                    | GS    | GS       | GS      | DD                        | G         | —                  | GS   | HAWAII                      |
| G       | DB       | —           | —                              | G           | †             | G                    | G     | —        | —       | —                         | —         | SE                 | DB   | IDAHO                       |
| GS      | GS       | GS          | GS                             | GS          | GS            | —                    | GS    | —        | GS      | GS                        | GS        | GS                 | —    | ILLINOIS                    |
| G       | G        | G           | G                              | SE          | G             | G                    | (a)   | †        | G       | G                         | G         | †                  | †    | INDIANA                     |
| GS      | CO       | DB          | DB                             | †           | DB            | GS                   | (a)   | —        | GS      | CO                        | GS        | G                  | —    | IOWA                        |
| —       | —        | DD          | —                              | DB          | G             | —                    | GS    | —        | —       | G                         | SE        | —                  | —    | KANSAS                      |
| G       | DB       | G           | G                              | CE          | †             | G                    | G     | G        | G       | GS                        | —         | G                  | None | KENTUCKY                    |
| DB      | DB       | DB          | GS                             | CE          | †             | GS                   | G     | G        | CE      | DB                        | CE        | DB                 | CE   | LOUISIANA                   |
| †       | —        | GC          | —                              | DB          | GC            | GC                   | GC    | GC       | GC      | GC                        | GC        | (b)                | GC   | MAINE                       |
| DB      | G        | GS          | DB                             | DB          | G             | GS                   | None  | G        | G       | G                         | G         | —                  | GS   | MARYLAND                    |
| GC      | †        | GC          | DB                             | GC          | GC            | GC                   | GC    | GC       | GC      | GC                        | GC        | None               | None | MASSACHUSETTS               |
| GS      | CO       | CO          | CO                             | CO          | †             | GS                   | GS    | GS       | DD      | GS                        | GS        | None               | CS   | MICHIGAN                    |
| GS      | GS       | —           | —                              | —           | GS            | DB                   | (a)   | —        | GS      | SE                        | GS        | †                  | DD   | MINNESOTA                   |
| GS      | SE       | —           | —                              | SE          | G             | GS                   | —     | †        | G       | SE                        | SE        | —                  | CE   | MISSISSIPPI                 |
| GS      | CO       | GS          | CO                             | GS          | GS            | GS                   | CG    | GS       | GS      | GS                        | GS        | GS                 | —    | MISSOURI                    |
| DB      | CO       | DB          | None                           | GS          | DD            | DB                   | None  | GS       | SE      | †                         | DD        | GS                 | —    | MONTANA                     |
| GB      | GB       | GB          | DB                             | GB          | G             | GB                   | †     | G        | GB      | CE                        | GB        | —                  | GB   | NEBRASKA                    |
| DB      | DB       | G           | G                              | DB          | G             | DD                   | †     | DG       | G       | DG                        | SE        | (b)                | —    | NEVADA                      |
| GC      | †        | TG          | GC                             | GC          | GC            | GC                   | GC    | GC       | GC      | GC                        | GC        | None               | †    | NEW HAMPSHIRE               |
| DB      | GS       | †           | GS                             | BG          | GC            | GC                   | —     | GS       | G       | DD                        | GS        | —                  | —    | NEW JERSEY                  |
| DB      | GS       | DB          | None                           | DB          | DB            | CO                   | G     | GS       | GS      | CE                        | G         | CE                 | —    | NEW MEXICO                  |
| GS      | †        | GS          | GS                             | GS          | GS            | GS                   | GS    | GS       | GS      | GS                        | GS        | †                  | †    | NEW YORK                    |
| BG      | G        | DB          | G                              | CE          | G             | DG                   | CE    | BG       | G       | GS                        | CE        | DD                 | DG   | NORTH CAROLINA              |
| DB      | G        | G           | —                              | CE          | (d)           | G                    | CE    | —        | GS      | CO                        | CE        | DB                 | —    | NORTH DAKOTA                |
| GS      | GS       | —           | GS                             | GS          | †             | GS                   | —     | GS       | GS      | GS                        | GS        | G                  | †    | OHIO                        |
| CO      | CO       | CE          | DB                             | DB          | GS            | GS                   | CE    | CO       | GS      | CO                        | CE        | CE                 | —    | OKLAHOMA                    |
| CO      | CO       | —           | (a)                            | GS          | G             | G                    | SE    | —        | DB      | G                         | G         | DB                 | DB   | OREGON                      |
| GS      | GS       | †           | GS                             | GS          | CE            | GS                   | GS    | GS       | GS      | GS                        | GS        | None               | (a)  | PENNSYLVANIA                |
| DB      | CO       | DB          | CO                             | SE          | G             | GS                   | (a)   | —        | DD      | —                         | †         | None               | —    | RHODE ISLAND                |
| G       | CO       | —           | —                              | GS          | —             | —                    | —     | —        | GS      | SE                        | GS        | GS                 | CO   | SOUTH CAROLINA              |
| G       | G        | G           | G                              | DD          | G             | G                    | —     | —        | GS      | SE                        | GS        | GS                 | CO   | SOUTH DAKOTA                |
| BS      | CG       | DB          | CO                             | SE          | †             | CO                   | G     | —        | CG      | CE                        | BS        | †                  | CE   | TENNESSEE                   |
| GS      | CG       | BG          | None                           | GS          | BG            | GS                   | —     | —        | GS      | GS                        | GS        | †                  | DB   | TEXAS                       |
| BG      | BG       | BG          | BG                             | GS          | †             | GS                   | —     | —        | GS      | GS                        | †         | —                  | —    | UTAH                        |
| GB      | GB       | †           | GB                             | GB          | G             | GB                   | None  | (e)      | L       | —                         | G         | None               | —    | VERMONT                     |
| G       | CO       | DD          | G                              | G           | G             | G                    | G     | DD       | G       | CE                        | DD        | —                  | CE   | VIRGINIA                    |
| GS      | GS       | †           | GS                             | CE          | G             | GS                   | GS    | GS       | GS      | GS                        | GS        | GS                 | †    | WEST VIRGINIA               |
| —       | GS       | CS          | CO                             | DB          | G             | (a)                  | GS    | GS       | GS      | GS                        | GS        | CS                 | CO   | WISCONSIN                   |
| DB      | CO       | CB          | BG                             | DB          | —             | —                    | GS    | None     | GS      | GS                        | DB        | GS                 | GS   | WYOMING                     |
| DD      | —        | —           | —                              | GS          | GS            | GS                   | GS    | GS       | DD      | GS                        | DG        | —                  | BG   | PUERTO RICO                 |

<sup>1</sup> XVI COUNCIL OF STATE GOVERNMENTS, THE BOOK OF THE STATES, 1966-67, 138 (1966).  
 \*In all states the Governor is an elective official. In thirty-eight of the thirty-nine states providing for a Lieutenant Governor he is elected by the people. In Tennessee, the Lieutenant Governor is elected by the state Senate from its membership.  
 The first six headings for categories of officials refer to specific state officials. In subsequent columns the information is for the chief administrative officers in charge of the functions named. (See Supplement II, July 1965, to the previous edition of *The Book of the States* for titles of administrative officers classified by functions.)

"None" signifies no official of that category.  
 — Signifies no information available.  
 † Signifies that the responsibility for function belongs to another administrative official.  
 (a) No single agency or official.  
 (b) Ex officio.  
 (c) Approved by heads of four agencies receiving federal funds, in consultation with Governor.  
 (d) Appointed by the Governor and the Adjutant General.  
 (e) Appointed by State Corporation Commission.