

and tradition. Above all, it is dynamic and therefore, I feel, destined to endure. Great principles are adhered to, yet flexibility is assured to perpetuate a viable State government.

State government has a special role as the sovereign government closest to the people. It is immediate and intimate. It is the laboratory for political experiment, the instrument to test and apply new political solutions to new and old problems. A constitution is the superstructure and soul of a state. If it is too rigid, state government cannot grow, and in this period of incessant change — of explosive commercial, industrial and population growth — rigidity ultimately will strangle state government.

Good state government is always important but without constitutional reform it may well be impossible. Administrative reorganization should always produce heightened efficiency but without constitutional reform it may prove ineffectual. A modern constitution is the foundation of a modern state; a viable constitution permits a vital state government. Thus, constitutional reform is at once the first and final step to creating a state government which can operate efficiently in the latter half of the twentieth century and evolve to function effectively in the twenty-first.

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ADDRESS AT DEDICATION CEREMONIES,  
TATE ENGINEERING, INC., BALTIMORE

January 31, 1968

Expansion of Maryland industry is always a cause for celebration, but today my pleasure is doubled for not only does this ceremony signify unprecedented plant expansion but the success of a corporation piloted by a good friend.

The progress of Tate Industries from a one man, one office operation in 1925 to a four plant enterprise with over four hundred and fifty employees in 1967 is a story well-known to most of you here today. It contains all the elements of the American dream, of managerial genius and building the better mousetrap. However, while the growth of Tate Industries over the past twenty years has been steady, the growth over the past two years has been phenomenal. Acquisition, expansion and construction — the great aspirations of private enterprise — have become the commonly accepted attributes of Tate Industries.