

General Assembly. However, I believe the State Budget Director would be a more useful and effective Board member than the Comptroller, for his department is instrumental in the implementation of most Board decisions. As the Governor's appointee, the Budget Director would admittedly tip the scales in the Governor's favor. Yet, this executive branch majority is essential if the executive branch is to implement the Governor's policies as they are approved by the Legislature.

Since a copy of my remarks on each Section of Article IV has been prepared for distribution to each of you, I would like to offer a few thoughts — not on the content of the conclusions of the convention, but upon the difficult decision-making process which immediately confronts you.

We have recently read a great deal of critical comment upon the final document prepared by the New York State Constitutional Convention. Several editorials and columns have urged Maryland's delegates to regard the shortcomings of New York as a lesson, an example, a warning. Certainly, if we are wise, we can benefit from this vicarious experience. We can see that where political rather than logical considerations influenced decisions, the new constitution was adversely affected. We can see that where expedience rather than experience dictated compromise, the new constitution was tarnished.

The message and the challenge are clear. You must walk an intellectual tightrope, desiring to preserve cherished values on the one hand and to discard traditional forms that fail to serve on the other. You must balance your desire to reform, innovate, and modernize the executive branch with your recognition that powerful forces of the status quo may oppose ratification.

Obviously, on many points, great and small, compromise will be necessary. I urge you to be flexible and yet to compromise only for those best and most compelling reasons of principle, lucidity and logic. You are creating a constitution for the future as well as the present, for unborn generations as well as present constituents. Your decisions should reflect and represent both. While your conscious effort must be influenced by present experiences, it should also be inspired by your realization of the progress, growth and technological advances that have created the need for a new constitution. This vision of the Maryland-to-be is shared by the public that authorized this convention and elected its delegates.