budget, like that of any large scale corporation, is the meeting ground where *supply* (the State's revenue resources) is adjusted and related to *demand* (the citizen's needs and expectations for governmental services).

The Governor also participates both actively and passively in the development of policy through the legislative process. The Governor may draft legislative proposals on any issue and request that the Speaker of the House of Delegates and the President of the Senate introduce these measures for consideration by their respective legislative bodies. The Governor must sign all legislation, with the exception of the budget bill, for it to become law. If the Governor disagrees with a statute enacted by the General Assembly, he has the right to veto it and a three-fifths majority vote in both houses is required to overrule the Governor's veto. Therefore, the Governor has four opportunities to influence State policy and program development:

- 1. The development of the State budget
- 2. The proposal of legislation
- 3. The approval of legislation originating in the General Assembly
- 4. The veto of statutes enacted by the General Assembly

The Governor is also the Commander-in-Chief of the military forces of the State — that is to say the National Guard. Should the National Guard be activated by the Federal government, the Governor has the right to establish a State Guard.

The Governor also appoints many of the military and civil officers of the State and, in some instances, those serving in local governments. Since each type of appointment is subject to legislative specifications, it is difficult to generalize about this function. But to give you some idea of the overwhelming number of appointments, by conservative estimates a Governor of Maryland will appoint over 2,700 persons to some position of public trust during a single four-year term.

Finally, the Governor may grant executive clemency, reprieves or pardons to any person who is a prisoner of the State, he may extradite prisoners or persons wanted by other states and may request extradition from other states.

All of this quite briefly describes the duties and functions of the Governor of Maryland. Yet it would be unthinkable to lead you into believing that this comprises or describes the complete Governor. For so very much depends on the personality, the interests, the energy and the talents of the Governor as an individual.