

tions, fully expected to participate as well as learn, to contribute as well as observe.

Finally, the State should develop a special wing of the Graduate Corps, which would approximate in broad principle the "Upward Bound" program—the most widely acclaimed project of the War on Poverty—or the Federal government's special summer work-experience program for political science and public administration students. The objective here is solely exposure and the development of incentive. By enabling talented students to experience firsthand the dynamics of government, the hope is to induce those contemplating, but not committed, to choose an academic major which would equip them for a future vocation in public service.

The potential of the Graduate Corps is virtually limitless. It could be extended to the city and county governments, thereby providing exciting opportunities to participate in the extensive challenges of urban, metropolitan and regional affairs. Private and civic organizations whose business is directly related with governmental action such as the Maryland Municipal League, the County Commissioners Association, Allied Civic Group, the Greater Baltimore Committee and the Citizens' Planning and Housing Associations should also consider making apprenticeship positions available.

Private, profit-oriented industry has found its investment in executive training programs to be extremely worthwhile. I can think of no better investment for government. I believe that a Graduate Corps is a program for today; a practical method of improving the quality of state and local government. It provides a nonpolitical, professional, career-oriented approach towards public service; one that would give the most qualified and sincere students the stimulation, the inspiration and the opportunity to serve.

Above all we shall have presented the opportunity to graduates when their minds are most receptive, and exposed them to challenge during their most impressionable years. For many men and women, inspiration and opportunity come later in life. And for government, that is sometimes too late.

In my earlier years, I thought it was enough to try to be a good lawyer, a husband and father, to provide for my family and to strike up a few solid and enduring friendships. It was enough, I thought, to do an honest day's work, and to receive the fair rewards of my labor. The world wasn't strange to me. I knew a bit of its hardship growing