

longs." What can be done to relate transportation planning to the rest of a community or area's development can also be done to assess the effect of possible public works projects, or even particular public policies, on other existing public program or on the economic and social life of individual communities or the State itself. There is thus opening up the possibility of moving the art of government at least a little closer to becoming a deliberate, calculable science.

The Federal Office of Economic Opportunity, the Department of Defense, and the National Aeronautics and Space Administration are leading the way for the federal government on this far-out front — and on complex questions with national, global, and outer space frames of reference. We are particularly fortunate in having close at hand institutions of higher learning and a number of private organizations with the specialists and equipment needed to probe the more important and complicated questions in the environment, economy, and social organization of this state. Maryland's aerospace teams are playing a leading role in exploring space. They should also be enlisted to help analyze our more intractable problems right here at home. The immediate objective is not set up a large electronics data processing system at public expense but to identify and define how we can best make use of this new technology. In order to get this effort started, I am asking the Governor's Science Resources Advisory Board to recommend by next June 1 how the new technology can best expedite the work of the proposed reorganization Commission, and then to consider by next December 1 several substantive areas of State responsibility in which the techniques of operation analyses and systems engineering may be most effectively applied. The latter reports will be submitted to my successor for his consideration. My fundamental reason for referring to the new technology is as an illustration of the new frontiers and breakthroughs which I believe are now opening up for state government. It is my earnest hope that the Legislature, as well as executive branch, will fully consider these technological opportunities and make full use of them to help move the state government boldly ahead.

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PERSONNEL RECRUITING

Parallel with utilizing the most advanced analytical skills and equipment, I believe that long-term steps must be taken to assure that we attract the most competent personnel for our administrative agencies. Maryland's proximity to the federal government creates