

Maryland. He is Commander-in-Chief of the military forces of the State. He is a member of boards and commissions with varying degrees of importance. He appoints numerous county and local officials. He has the power to grant executive clemency, reprieves and pardons.

I think I have said enough, however, to convince you that if he does his job with thoroughness and diligence he has little time on his hands for loafing and day-dreaming.

ADDRESS, SCIMETER CLUB OF BOUMI TEMPLE
BALTIMORE

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In an age of nuclear warheads and manned space-exploration vehicles, it is difficult to attract public attention to any program, policy or action without the use of superlatives. Things go unnoticed unless they are described as "dynamic," "potent," "massive." One hears of "dynamic conservatism." One almost expects to hear of "progressive reactionism." This is understandable, as I think I have suggested, in an era of the spectacular, the dramatic, the sensational. But in such a time, I think it can be consoling, too, to feel that there are those around us who are carrying on everyday affairs in an orderly, dispassionate and unspectacular manner.

You very graciously have left to me the choice of a topic for this evening. I have elected to speak on a subject about which I feel I know something and in which I know you have a keen interest—your State government. My Administration has not seen fit to employ slogans and catch-phrases to describe its activities. We have sought to do only one thing: to give the people of Maryland the kind of governmental institutions and governmental services they desire and need. I would not contend that we have had 100 per cent success in that effort. I will say that we have done our best, and will continue to do so. And in the end, we will be content to let the people, in their own good judgment, apply the appropriate descriptions to our work. I can report to you, without any fear whatsoever of successful contradiction, that your State government is being operated with commendable efficiency.

Some of the operating procedures of our State agencies have been copied by dozens of other states and many foreign countries. To cite just one example, Maryland was the first state to use electronic equip-