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By Anthony Barbieri, Jr. Tokyo Burcau of The Sun

TOKYO — Governor Hughes wound up a weeklong economic development mission to Japan yesterday, declaring that state officials had succeeded "beyond our expectations" in laying the groundwork for increased Japanese investment in Maryland.

One major expectation, however, went unfulfilled: formal announcement by Kyoto-based Shimadzu Scientific Instruments, Inc., of a significant expansion of its Columbia marketing and assembly operations.

The governor's office had prepared press releases in advance of the expected expansion annoucement and had touted it throughout the week as the "big one" of Mr. Hughes's tour.

When the members of the Maryland party arrived in Kyoto yesterday, however, they were told that Shimadzu's top management had not yet given final approval to the expansion plans and that formal announcement would have to wait until they had.

The delay appears to reflect the differing requirements of American politics and Japanese business rather than any last-minute change of heart by Shimadzu over expanding its Columbia operation, which currently has 31 employees.

"It is certain that our Maryland subsidiary wants to make an expansion, but it is a little early for us to make an announcement," a Shimadzu spokesman said in a telephone interview from Kyoto. "We expect top management [in Kyoto] will make that decision in the future."

J. Hugh Nichols, the Howard county executive, was among the Marylanders who visited Shimadzu with Governor Hughes yesterday and was also among those who received his first lesson in Japaneze management style.

"They didn't come out and say it in the same words we would use in America," Mr. Nichols said. "I was warned at least a half a dozen times about that... but I interpret all this to mean that an affirmative decision will be made."

The decision could be an impor-

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tions in Maryland. The economic development mission was timed to coincide with the tant one for Mr. Nichols's county, Orioles' current exhibition baseball where 12 of the 33 Japanese compatour of Japan. nies with operations in Maryland are In addition to the delegation of situated. state officials headed by Mr. Shimadzu, a manufacturer of pre-Hughes, the Economic Development cision scientific instruments, is con-Council of Greater Baltimore has sidered to be a leader in its field and sent 11 chief executive officers from has grown rapidly in recent years. top Maryland companies to try to Expanded operations at its 10-acre promote Japanese investment in the site at the Rivers Corporate Park in Columbia could add as many as 30 state. The Maryland Port Administranew jobs to its work force. for East Coast marketing of its election also has a nine-member team More important, state officials here attempting to drum up business trical measuring instruments. That are hoping any expansion will mean move involves only three new jobs, for the port of Baltimore. the start of manufacturing opera-Reproduced with permission of the copyright owner. Further reproduction prohibited without permission.

ful, beyond our expectations,' Mr. Hughes said. Besides trying to lure new businesses to Maryland, the governor said, a key aspect of the trip was to cement ties with the companies that are already in the state. "They have all sent delegations over to see us, and it is very important that we reciprocate," he said. Monday, Ando Electric Company, Ltd., announced that it would open a sales and service office in Rockville

"I think it has been very success-

in either locating in Maryland or expanding existing facilities. "They have become hot prospects, and they weren't before we got here." Mr. Hughes said.

Mr. Hughes said he also met with

officials of at least two other Japa-

nese firms, which he declined to

name, who expressed strong interest

turn to Maryland Wednesday. A spokesman for the governor said Mr. .

Osaka this morning for a brief vaca-

Mr. Hughes is scheduled to leave

however, state officials said.

tion in Hawaii. He is expected to re-

Hughes voted by absentee ballot be-

fore leaving for Japan.