

MARYLAND  
NATIONAL  
GUARD

MARYLAND MILITARY DEPARTMENT  
1997 ANNUAL REPORT

# Message from The Adjutant General

The Honorable Parris N. Glendening  
Governor, State of Maryland  
State House  
Annapolis, Maryland 21401

December 31, 1997

Dear Governor Glendening:

I am pleased to submit our fiscal year 1997 annual report for the Maryland Military Department.

The Maryland National Guard (MDNG) continues to play a key role in the economic viability of Maryland, as our total 1997 economic impact totaled \$130,126,726. The ratio of federal dollars spent in the Maryland National Guard compared to state dollars invested remains strong at \$23 to \$1. This is financial leverage at its best; for every state dollar, the federal government spends \$23.

Consistent with your priorities, the Maryland National Guard continues to provide employment and educational opportunities while standing ready to serve at home and abroad. This report will illustrate our missions and accomplishments during fiscal year 1997.

Fortunately, the need to call the Maryland National Guard in response to a state emergency did not arise in 1997, but the citizen-soldiers and airmen of the Maryland National Guard responded to the needs of Marylanders nonetheless. In conjunction with the Maryland Department of Health and Mental Hygiene, our medical personnel helped to immunize thousands of children statewide as part of "Operation Immunization." National Guard members helped to publicize the program and used their medical training to conduct medical screenings and give immunizations across Maryland.

In 1997, the Maryland Air National Guard's 175th Wing deployed to Saudi Arabia and Oman to support "Operation Southern Watch," enforcing the no-fly zone over Iraq. The wing also participated in a NATO exercise involving former Soviet republics called "Baltic Challenge," which was designed to help train the armed forces of newly democratic Eastern European countries. The United States Southern Command received support from the wing for its counterdrug operations conducted in Central and South America. Maryland's Air Guard also continued its participation in the peace implementation mission in the former Yugoslavia with airlift support for "Operation Joint Guard."

The wing continues to prepare to receive eight brand new C-130J cargo aircraft, which will begin arriving off the Lockheed Martin assembly line in 1998. These aircraft will ensure the Maryland Air National Guard has strategic relevance for the U.S. Air Force well into the 21st century. Acquisition of the C-130J also will further expand the wing's efforts in conducting humanitarian missions both in the United States and abroad. We are deeply appreciative of your efforts and those of Maryland's congressional delegation in helping us acquire the C-130J.

The Maryland Army National Guard also extended its influence around the world, visiting 14 countries on various missions in 1997. The Army Guard conducted several important training rotations to Estonia, including "Baltic Challenge," further solidifying Maryland's partnership with the former Soviet republic. Army National Guard units also participated in nation building exercises throughout Central and South America. The 2nd Battalion, 115th Infantry, located predominantly on the Eastern Shore, trained at the Army's prestigious National Training Center in California's Mojave Desert, where it served as part of the Army's elite Opposing Force, or OPFOR.

The 29th Infantry Division (Light) trains to participate in a brigade and division-level staff combat simulation called "Warfighter" in 1998. "Warfighter" prepares brigade and battalion staffs to work effectively and competently as a team under the stress of a combat environment. In December 1997, approximately 60 citizen-soldiers and officers of the 3rd Brigade, 29th Infantry Division, the 729th Forward Support Battalion and the 158th Cavalry spent a week at Fort Leavenworth, Kansas with the Army's Combat Arms Institute to prepare for this mission. All received high praise from the training cadre of the institute for their outstanding performance in this exercise. With your support and



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*Top: Brig. Gen. H Steven Blum and the Maryland Army National Guard delegation to the Army Communities of Excellence awards ceremonies at the Pentagon poses with the first-place trophy.*

*Middle: Brig. Gen. Bruce Tuxill, the assistant adjutant general - Air, explains the nuances of the C-130 cockpit to U.S. Senator Barbara Mikulski.*

*Bottom: Soldiers from the 229th Main Support Battalion with the Oriole bird during "Operation Immunization" at Mondawmin Mall in Baltimore City.*

*Cover Photo:  
The brand new C-130J. The Maryland Air National Guard will begin taking delivery of eight C-130J's in the fall of 1998.*

*Produced by: Capt. Drew Sullins  
Public Affairs Officer*



# ECONOMIC IMPACT

The primary purpose of the Maryland Military Department, which oversees the Maryland Army and Air National Guard, is to contribute to the security and protection of the nation and the State of Maryland. While doing so, it also has a major economic impact on the State of Maryland.

Financial support to the Maryland National Guard totalled **\$130,126,726** in fiscal year 1997. Funds are received from the Department of the Army (62%), the Department of the Air Force (34%) and the state (4%). State funds cover the salaries of regular and contractual employees, as well as the maintenance and repair of Maryland National Guard buildings and training sites. Additionally, the state provides funds for an at-risk youth program and tuition assistance for Guard members.

Federal support to the Maryland National Guard is significant, as shown in the following charts. These expenditures, which have an economic impact to nearly all political subdivisions in Maryland, covers pay, training, supplies, equipment and construction.

Maryland National Guard units are located in all but four counties -- Caroline, Dorchester, St. Mary's and Worcester. The largest federal expenditures are in Baltimore and Harford counties and the city of Baltimore.

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***Financial support  
to the  
Maryland  
National Guard  
totalled  
\$130,126,726 in  
fiscal year 1997.***

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The figures listed for the counties without armories represent salaries paid to full-time Guard members who live in these political subdivisions but serve elsewhere.

Both the Maryland Army and Air National Guard receive federal funds in three basic appropriations.



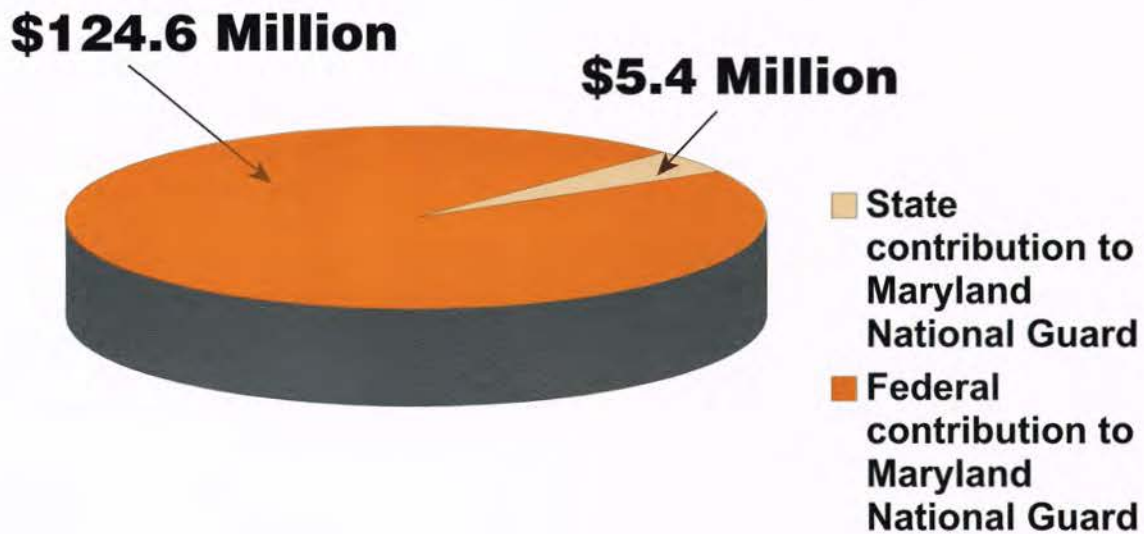
**1. Military Personnel.** Includes pay, allowances, clothing, subsistence, travel, death gratuities, and disability benefits, bonuses and related expenses for National Guard personnel in connection with active duty, active duty for training and inactive duty for training.

**2. Operations and Maintenance.** Includes activities involved in the administration of the National Guard, training of units, procurement of organizational equipment, supplies, repair parts, services, equipment maintenance and activities in connection with military support to civil authorities. This appropriation includes the payroll costs for all full-time civilian employees.

**3. Major Construction.** Includes construction, modifications and procurement of facilities and attendant items for the National Guard. These funds normally are not authorized for use on state facilities. However, in some cases, the federal government has provided funds, based on the state's agreement to share the cost, to alter or modify selected state facilities.

# Federal to State Expenditures

State and Federal funding to Military Department	\$130,126,726
Less: State General Funds	- 5,444,080
Total Federal Funds to Military Department	\$124,682,646



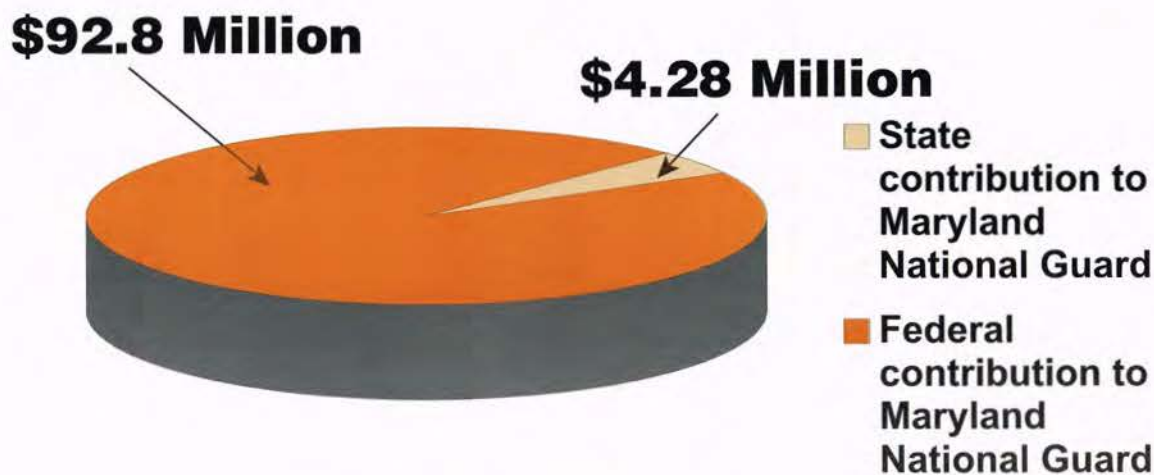
**\$23 to \$1**

23 federal dollars spent for every state dollar invested.



# Federal vs. State Payroll Share FY '97

State Payroll Share	\$ 4,283,635
Federal Payroll Share	
- Military Technicians & AGR (Full-Time)	\$52,328,063
- Traditional Guard (Part-Time)	\$40,495,509
	<hr/>
	\$92,823,572
Total Payrolls	\$97,107,207



**\$22 to \$1**

23 federal payroll dollars spent for every state payroll dollar invested.

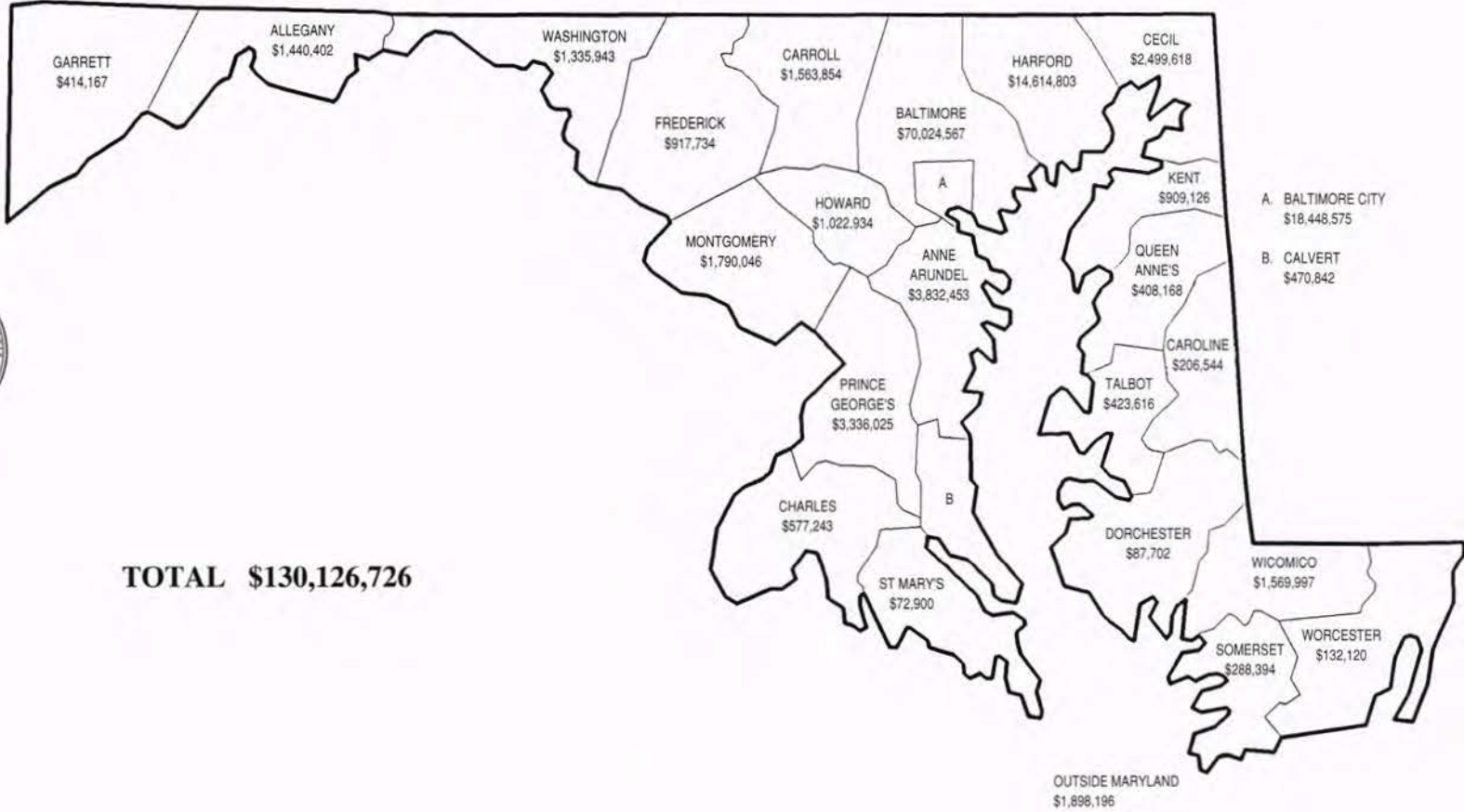


**MARYLAND NATIONAL GUARD**  
**ECONOMIC IMPACT STATEMENT BREAKDOWN**  
**Fiscal Year 1997**

<u>COUNTY</u>	<u>TRADITIONAL GUARD MEMBER PAYROLL</u>	<u>FULL-TIME EMPLOYEE PAYROLL</u>	<u>OPERATIONS, MAINTENANCE &amp; CONSTRUCTION</u>	<u>TOTAL</u>
ALLEGANY	\$ 749,245	\$ 467,392	\$ 223,765	\$ 1,440,402
ANNE ARUNDEL	1,222,508	2,330,075	279,870	3,832,453
BALTIMORE	9,548,623	7,014,835	9,616,724	26,180,182
CALVERT	287,428	132,326	51,088	470,842
CAROLINE	31,922	174,622	0	206,544
CARROLL	196,014	1,353,000	14,840	1,563,854
CECIL	347,017	2,118,442	34,159	2,499,618
CHARLES	273,756	233,701	69,786	577,243
CITY OF BALTIMORE	3,158,710	2,890,122	6,955,663	13,004,495
DORCHESTER	5,149	82,553	0	87,702
FREDERICK	362,925	476,635	78,174	917,734
GARRETT	356,959	44,233	12,975	414,167
HARFORD	5,425,539	8,611,222	577,278	14,614,039
HOWARD	480,139	283,492	259,303	1,022,934
KENT	428,463	417,391	104,108	949,962
MONTGOMERY	1,126,095	522,359	141,592	1,790,046
PRINCE GEORGE'S	2,241,498	876,838	217,689	3,336,025
QUEEN ANNE'S	100,462	305,864	1,842	408,168
ST. MARY'S	29,244	43,656	0	72,900
SOMERSET	153,528	101,173	33,693	288,394
TALBOT	206,265	197,672	19,679	423,616
WASHINGTON	720,922	362,478	252,473	1,335,943
WICOMICO	913,229	506,630	150,138	1,569,997
WORCESTER	10,079	122,041	0	132,120
OUT OF STATE	41,195	1,857,001	0	1,898,196
MD Army NG	28,416,984	31,525,753	19,094,839	79,037,576
MD Air NG Primarily Balto. Co.	12,078,525	20,802,310	10,963,550	43,844,385
ChalleNGe (Harford Co.)	0	0	1,800,685	1,800,685
<b>TOTAL</b>	<b>40,495,509</b>	<b>52,328,063</b>	<b>31,859,074</b>	<b>\$124,682,646</b>
MD Military Department (state general funds)				<b>\$5,444,080</b>
<b>TOTAL FUNDS</b>				<b>\$130,126,726</b>



# ECONOMIC IMPACT BY COUNTY FY-97

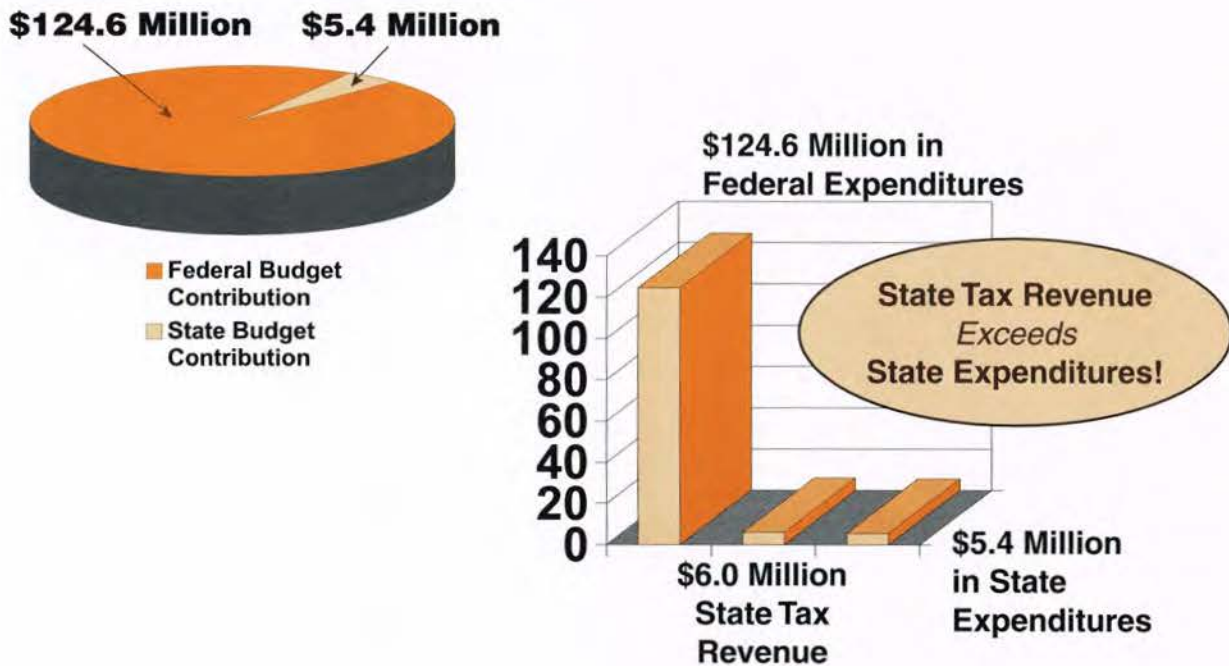




# Financial Leverage at its Best!

In return for a state expenditure of \$5.4 million, Maryland receives:

- Federal jobs: 1,108 full-time and 7,658 part-time.
- An estimated \$6 million in state tax revenue from \$124.6 million in federal expenditures.

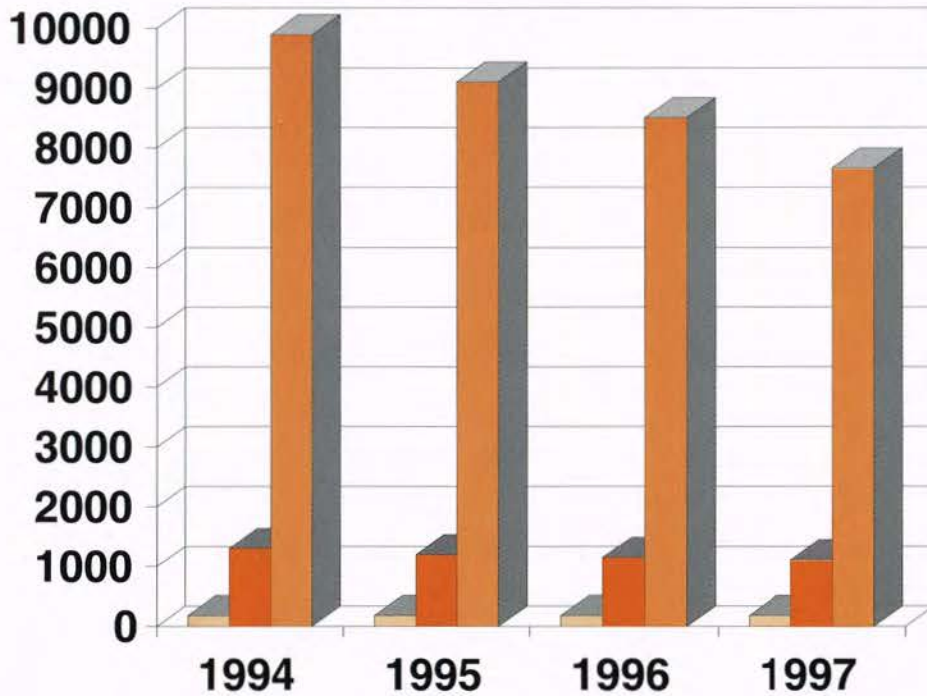


Source: Maryland Department of Business and Economic Development  
Office of Research and the United States Property & Fiscal Office.



# National Guard Employment

(Army and Air Guard)



-  State-FT
-  Fed-FT
-  Trad-PT

FT = Full Time  
PT = Part Time



Staff Sgt. Darnell Davis of the 175th Security Forces Flight works flight line security at Davis-Monthan AFB, Arizona during "Operation Snowbird." Staff Sgt. Davis, like many of his colleagues in the National Guard, can use military skills for opportunities in the civilian world.



# *Comparative State Funding for the National Guard*

<u>STATE</u>	<u>LEVEL OF STATE FUNDING</u>	<u>NUMBER OF PERSONNEL</u>	<u>DOLLARS PER PERSON</u>	<u>RATIO OF STATE SUPPORT</u>	<u>STATE EDUCATION BENEFITS</u>
PA	\$62M	16,900	\$3,668	6.4 to 1	100% TUITION ASSISTANCE
NJ	\$15M	7,009	\$2,140	3.7 to 1	100% TUITION WAIVER
WVA	\$5.4M	3,300	\$1,636	2.9 to 1	100% TUITION PAID
DE	\$2.4M	1,690	\$1,453	2.5 to 1	75% TUITION REIMBURSEMENT
VA	\$4.9M	7,354	\$667	1.2 to 1	50% TUITION ASSISTANCE
MD	\$5.5M*	8,000	\$573	1 to 1	25% TUITION WAIVER ON SPACE AVAILABLE BASIS & TUITION ASSISTANCE

\* state general funds

*"Our educational benefits, though less than that offered by our contiguous states, are beginning to reap dividends. Maryland National guard recruiting has risen and we are attracting the best citizen-soldiers I've seen in 47 years. We must continue to offer these benefits to perspective and current members of the Maryland National Guard."*

*Lt. Gen. (MD) James F. Fretterd  
Recent Remarks*



# MILITARY SUPPORT TO THE COMMUNITY

Emergency support to state and local agencies through:

- Helicopters
- Medical evacuation
- Engineers
- Military Police
- Signal (Mobile Subscriber Equipment)
- Military Intelligence (Analysts)
- Transportation (hauling, all terrain vehicles)
- Water Trailers/Bladders
- Tents
- Electric Generators
- Water Purification Units
- Armories
- (facilities for staging, strategically located)



An officer from the Maryland National Guard (far right), of the Military Support to Civilian Authorities office, participates in a press conference with law enforcement leaders announcing the largest cocaine seizure in Maryland's history. The Maryland Army National Guard Counter Drug program supported the Drug Enforcement Administration during this operation.

## Maryland National Guard Support of Drug-Related Seizures FY-97

<b>Currency</b>	\$413,142
<b>Cocaine/Crack</b>	2,259 lbs.
<b>Heroin</b>	.0347 lbs.
<b>Marijuana</b>	3,309 lbs.
<b>Hashish</b>	.0640 lbs.
<b>Methamphetamine</b>	.0030 lbs.
<b>Other drugs</b>	2,832 lbs.

*Estimated Street value of drugs seized*  
**\$51,179,484**

## 400 loans of Equipment and Direct Support in FY-97

- 229th MDARNG Band - 62 appearances
- Honor Guard/Color Guard - 25 appearances
- Aircraft support - 39 flights
- Tent loans - 45 events
- Engineer support - 22 events
- Equipment and static displays - 121 events
- Personnel support/use of MDNG facilities - 86 requests

## Speakers' Bureau

- Senior officers in the Maryland National Guard gave speeches to civic, veterans and academic groups throughout the state.



# ARMY

## FORCE STRUCTURE

The Maryland Army National Guard leadership is committed to providing top quality administrative support to all soldiers. Following Total Quality Management principles, a Personnel Services Branch was established to better serve the soldiers' needs: i.e. individual pay, promotions, military education, family support, recruiting and retention. As of December 31, 1997, the total work force was 6,234, which consisted of part-time traditional Guard members, plus full-time technicians and Active Guard and Reserve (AGR) personnel.

Members of the Maryland Army National Guard are trained in their respective Military Occupational Specialties (MOSs) through career development courses and supervised on-the-job training. Many of these traditional Guard members also have obtained civilian education beyond high school. Of the current membership, approximately 19 percent have obtained associate, baccalaureate and graduate degrees.

Local colleges, universities and vocational schools offer members outlets for increasing their personal education advancement. The present Montgomery G.I. Bill, the Maryland State Tuition Assistance Program and 25 percent waiver (50 percent in some cases) offer assistance to members to attain educational benefits.

- Air Traffic Controllers**
- Computer Analysts**
- Nurses**
- Linguists**
- Musicians**
- Aircraft Pilots**
- Scuba Divers**
- Navigators**
- Machinists**
- Electricians**
- Truck Drivers**
- Career Counselors**
- Military Police**
- Engineers**
- Supply Specialists**
- Intelligence Analysts**
- Electricians**
- Public Affairs**
- Special Forces**
- Chaplains' Assistants**

### Strength Report

	<b>Full-time Personnel</b> (AGR, Military technicians and civilians)	<b>Part-time Personnel</b> (Traditional drilling Guard members)
Officer & Warrants Officers:	134	792
Enlisted:	509	5532
Federal Civilians:	31	0
State Civilians:	<u>124</u>	<u>0</u>
<b>Total</b>	<b>798</b>	<b>6,324</b>

*Total personnel strength (military and civilian) in the Maryland Army National Guard: 7,122*



# ARMY WORLD MISSIONS

*22 separate units deploying  
53 separate rotations  
14 countries visited*



The officers of Company B, 2nd Battalion, 115th Infantry from Easton, plan their next mission in the Mojave Desert at Fort Irwin, California.

### **Partnership for Peace & "Baltic Challenge"**

Estonia

### **Nation Building Operations**

Grenada, Jamaica, Panama, Ecuador and Belize

### **National Training Center**

Fort Irwin, California (OPFOR)

### **Brigade Command Battle Staff Simulation Training**

Fort Leavenworth, Kansas

### **Operation Bright Star**

Egypt

### **Wartrace Simulation**

Japan

### **Active Duty Unit Evaluations**

Korea

### **German Small Unit Exchange Program**

Germany

### **Military Police Guard Mission**

Germany and Panama



The staff of 3rd Brigade, 29th Infantry Division (Light), briefs and rehearses its brigade battle plan using a terrain model at Ft. Leavenworth, Kansas as part of the Army's "Warfighter" exercise.



# ARMY

## WORLD MISSIONS



Maryland Army National Guard Staff Sgt. Joe Garrison (L) and Sgt. Rick Roth, pose in the battle damaged Bosnian town of Kalesija while on a mission.



Lt. Col. Dave Williams (L) and Capt. Mike Sharon stand with the commander of the Estonian Defense Force's Border Guard during one of the many exchange missions conducted with Estonia each year.



HEADQUARTERS  
UNITED STATES ARMY, EUROPE, and SEVENTH ARMY  
The Commanding General  
UNIT 29351  
APO AE 09014-0010

December 9, 1997

Major General James F. Fretterd  
The Adjutant General of Maryland  
5<sup>th</sup> Regiment Armory  
Baltimore, Maryland 21201-2288

*Jim*  
Dear General Fretterd:

I am writing to express my gratitude for the wonderful service that members of the Maryland National Guard have provided to Operation Joint Guard in Bosnia-Herzegovina. Their dedication, sacrifice, and patience have helped to make this challenging and critical mission a great success.

As you already know, the U.S. Army in Operation Joint Guard represents a total Army team. Active duty, Army National Guard and U.S. Army Reserve soldiers work side by side each day to ensure that the people of Bosnia-Herzegovina can enjoy the benefits of a safe and secure environment.

I'm proud to say that members of the Maryland National Guard are a part of the Stabilization Force. The people of Bosnia-Herzegovina won't forget their lasting contributions in the name of peace. Thank you for your support.

Warmest personal regards,

*Happy Holidays!*

*Eric K. Shinseki*

Eric K. Shinseki  
General, United States Army  
Commanding



# ARMY COMMUNITY

*"We value our ties to our communities to which we give much but receive great support in return. The Guard is community." -- LTG Fretterd*



Graduates of the About Face! program pose with General Fretterd at Garrison Middle School in Baltimore City.



Medics from the 1st Battalion, 175th Infantry, screen children's shot records during "Operation Immunization" at Mondawmin Mall in Baltimore City.

- ★ **About Face!** Family counseling, parent management, job readiness, job exploration and life skills to youths at risk of drug and alcohol use and violence are provided through a non-residential family focused program.
- ★ **Maryland Youth Corps (ChalleNGe Program).** The opportunity to gain a General Equivalency Diploma (GED), life-coping skills, employment and higher education is provided to unemployed high school dropouts through a 21-week residential program located at Aberdeen Proving Ground. Since 1993, more than 620 students have graduated from the Freestate ChalleNGe program.
- ★ **Distance Learning Network (DLN).** In partnership with several state colleges and universities, the Maryland National Guard is building a network at selected local armories where Guard members and the general public can take college courses via video teleconferencing and e-mail. In addition to the Laurel Armory DLN center, which opened in 1996, DLN centers were opened in 1997 at Camp Fretterd Military Reservation and Warfield Air National Guard Base.
- ★ **"Operaton Immunization."** In conjunction with the Maryland Department of Health and Mental Hygiene, the Maryland National Guard worked to immunize thousands of children prior to the start of the school year.
- ★ **Scholastic Games.** The 34th annual Maryland National Guard Scholastic Games, the largest indoor high school track meet in Maryland, were held at the Fifth Regiment Armory.
- ★ **YouthWorks '97.** A program developed by the Maryland Department of Labor, Licensing and Regulation provides teenagers summer employment and practical work experience. The Maryland Army National Guard employed 14 teenagers during the summer.





# ARMY

## COMMUNITY



A WBAL-TV photographer videotapes Maryland Army National Guard members delivering surplus government computers to Glen Burnie High School as part of a federal program to help public schools.

★ **Federal Surplus Computer Donation.** The Maryland Army National Guard helped to donate 20 surplus federal computers to Glen Burnie High School as part of a federal program giving used computer equipment to schools. The Maryland Army National Guard donated used Department of Defense 386 and 486 computers.

★ **Toys for Tots and Santa Claus Anonymous.** Distributed toys collected through the Toys for Tots program for needy children. \$2,500 was also raised for needy families through the Santa Claus Anonymous program.

★ **Bea Gaddy's Christmas Toy distribution and Bags of Plenty Food Drive.** The Fifth Regiment Armory was used as a distribution point for Bea Gaddy's annual Christmas toy distribution and several Maryland Army National Guard units collected and distributed food to area food banks.

★ **Red Cross Blood Drives.** In conjunction with the American Red Cross, several blood drives were conducted at armories around the state. More than 170 pints of blood were collected.

★ **Soldiers and Airmen Emergency Relief Fund.** Emergency funds were distributed to members of the National Guard, with support from in-house charity activities and private donations.

★ **Youth Basketball.** Teenagers were given a positive outlet for their energy through a weekend basketball league hosted at the Catonsville Armory.



Citizen-soldiers from D Company, 229th Main Support Battalion, of Baltimore City, deliver food to a local food bank during the 1997 "Bags of Plenty" food drive.



# AIR FORCE STRUCTURE

"People are our most important resource" is more than merely a slogan in the Maryland Air National Guard . . . it is reality. For many years, the Maryland Air National Guard has been a major Baltimore area employer. As of September 30, 1997, the total workforce was 1,823, which consisted of the part-time traditional Guard members, plus full-time technicians and Active Guard and Reserve (AGR) personnel.

Accomplishment of the Air Guard mission requires many different professional and technical fields, plus occupational specialties, including those listed to the right.

Members of the Maryland Air National Guard are trained in their respective Air Force Specialty Codes (AFSCs) through career development courses and supervised on-the-job training. Approximately 70 percent of the enlisted force are pursuing higher education, while 25 percent have obtained associate, baccalaureate and graduate degrees.

With the new Partnership in Education Program, education has come to Warfield Air National Guard Base. The University of Baltimore, Essex Community College and Bowie State University offer undergraduate and graduate courses to unit members, their families and the community at large. One great advantage to the program is unit members will receive a 25 to 50 percent tuition waiver. More unit members will earn a college degree, thanks to this new program.

**Accounting Technicians**  
**Aircraft Technicians**  
**Attorneys**  
**Budget Analysts**  
**Chaplains**  
**Computer Operators**  
**Doctors**  
**Draftsmen**  
**Electrical Technicians**  
**Firefighters**  
**Fuel Supply Specialists**  
**Graphics Specialists**  
**Loadmasters**  
**Navigators**  
**Nurses**  
**Photographers**  
**Pilots**  
**Safety Specialists**  
**Videographers**  
**Welders**

## Strength Report

	<b>Full-time Personnel</b> (AGR, Military Technicians and civilians)	<b>Part-time Personnel</b> (Traditional drilling Guard members)
Officers:	41	195
Enlisted:	387	1,139
Federal Civilians:	6	0
State Civilians:	55	0
<b>Total</b>	<b>489</b>	<b>1,334</b>

Total personnel strength (military and civilian)  
 in the Maryland Air National Guard: **1,823**



# AIR WORLD MISSIONS



Flight and ground crews from the 104th Fighter Squadron pose with an A-10 Thunderbolt during "Operation Snowbird."

**"Operation Snowbird"**  
Davis-Monthan AFB, AZ

**Red Flag Tactical  
Training Exercise**  
Nellis AFB, NV

**Combat Search and  
Rescue Training**  
Patrick AFB, FL

**Security Forces Training**  
Tyndall AFB, FL and Mildenhall Air  
Base, England

**Medical Training**  
Alpena, MI and Kirtland AFB,  
NM

**Logistics Training**  
Tyndall AFB, FL

**Civil Engineering Training**  
Spangdahlem Air Base, Germany

**Communications Training**  
Rhein Main Air Base, Germany



Combat Search and Rescue Training is a major part of "Operation Snowbird."



# AIR WORLD MISSIONS

**“Operation Southern Watch”**

(Enforcement of no-fly zone over Iraq)  
Saudi Arabia & Oman

**“Operation Joint Guard”**

Bosnia, Germany, Italy

**Baltic Challenge**

(NATO Exercise)  
Estonia

**“Operation Coronet Oak”**

(Counter Drug Offensive)  
Central and South America

**Royal Air Force Exchange**

(70th Reg’t RAF)  
Baltimore, MD

**Global Apache ’97**

Korean scenario exercise

**Civil Engineering  
Construction Project**

Entebbe, Uganda

**Engineer Construction  
Support Project**

Israel



The state-of-the-art cockpit, flight control systems and defensive mechanisms of the C-130J will give the Maryland Air National Guard strategic relevance to Maryland and the United States well into the 21st Century.



“Operation INCA 98”, construction of dormitories in Israel



# AIR COMMUNITY

- ★ **F-117A Crash Assistance.** Provided the first responding fire-rescue, security clean up and public affairs support during events surrounding the F-117A stealth fighter crash in Middle River on September 13, 1997. Additionally, the Maryland Air National Guard provided counseling and support to displaced families and concerned residents from the Bowley's Quarters community, as well as assistance to the U.S. Air Force during its investigation of the crash. A media operations center also was established at Warfield Air National Guard Base, where local and national media were able to file reports on the crash.
- ★ **Coats for Kids.** Collected and distributed 25,000 coats to needy children in Maryland. This is the 11th year of participation.
- ★ **Santa Claus Anonymous.** Collected and distributed toys to needy children in Maryland during the holiday season. This is the 19th year of participation.
- ★ **March of Dimes Walk-A-Thon.** Served refreshments to walkers.
- ★ **Maryland Special Olympics.** Provided coaches, mentors and officials to the Special Olympics and its athletes. This is the 28th year of participation.
- ★ **Christmas in April.** Renovation of low-income housing of elderly and needy citizens in Baltimore City by Maryland Air National Guard volunteers.
- ★ **Red Cross Blood Drives.** Donated more than 100 pints of blood to the American Red Cross in 14th year of participation.



Tours to student, civic and scouting organizations are a part of daily activities at Warfield Air National Guard Base.



Senator Barbara Mukulski thanks Maryland Air National Guard members who helped clean up following September's F-117A Stealth Fighter crash.



# AIR COMMUNITY



The Maryland Air National Guard is proud of its continued support of Maryland Special Olympics.

★ **Federal Aviation Administration (FAA) Safety Program.** Provided facilities and support for the FAA in this effort.

★ **Base Tours.** Provided more than 50 tours of Warfield Air National Guard Base to student and civic organizations.

★ **Independence Day Celebrations.** Provided floats and displays to local communities for 4th of July celebrations.

★ **Junior Reserve Officers Training Program.** Provided support and assistance to local high school JROTC programs.

★ **Essex/Middle River Chamber of Commerce AirShow.** Annually provide military support to this widely attended event.

★ **Women in the Military Service for America Memorial.** Participated in the WIMSA memorial dedication in Washington, DC.

★ **Boy Scouts of America.** Assisted with camp-outs and base tours.

★ **Freestate ChalleNGe Program.** Provided support and mentors for graduates of the program. Also provided transportation to Georgia for participation in drill and athletic competitions.

★ **Flyovers/Static Displays** Annually conduct flyovers and static displays in support of patriotic holidays, civic and special events.



A Maryland Air National Guard doctor reviews the shot records of a Baltimore City child during "Operation Immunization."



# Maryland Emergency Management Agency (MEMA)

The mission of MEMA is to ensure that the State of Maryland is prepared, when emergencies overwhelm local resources, to protect the public peace, health and safety; to preserve the lives and property of Marylanders; coordinate the restoration of vital services in the aftermath of natural or civil disasters; enhance speedy recovery of communities affected by natural and civil emergencies; and to administer Federal Emergency Management Agency (FEMA) programs before, during and after disasters.



## **Major Operations and Accomplishments:**

**CSEPP Risk Downgraded:** Following mitigation efforts by the U.S. Army, the risk of an accident at the chemical storage yard at the Edgewood Area of Aberdeen Proving Ground in Harford county was downgraded in 1997, allowing Harford, Baltimore and Kent counties to reassess their emergency plans.

**Delmarva Emergency Task Force Formed:** Though hurricanes, tropical storms and nor'easters have the potential to cause extensive damage and disruption of services statewide, planning for these emergencies has special significance for the three states and all counties on the Delmarva Peninsula.

**High Marks Awarded for Nuclear Fallout Preparedness:** After a grueling multi-day evaluation by the Federal Emergency Management Agency, MEMA and others received high marks for their response to a fictional accident and radiation release from the nuclear power generation station at Calvert Cliffs.

**Ground Broken for New Command and Control Center:** After many years of planning, ground was broken in 1997 for the new State Command and Control Center at Camp Fretterd in northwestern Baltimore County. The state-of-the-art center will replace the aging Pikesville "bunker" and enable Maryland to prepare for, and respond to emergencies in the next century. The new facility will be ready in 1999.

**Hazard Mitigation Efforts Continue:** MEMA continues its emphasis on mitigation as the cornerstone of emergency management. MEMA requested \$1.7 million in federal grant funds for mitigation planning at the state and local levels. Additionally, MEMA has made proposals for state mitigation funds, augmented the State Hazard Mitigation Policy Team, hired a mitigation planner and formed new public-private partnerships to assist in this effort.

State Funds	\$602,438	8%
Federal Funds	\$6,778,910	92%
	\$7,381,348	100%



**Terrorism Training Offered:** MEMA conducted two Chemical/Biological Terrorism training programs in 1997. In April, more than 300 people representing all areas of emergency management attended a one-day terrorist awareness program sponsored by MEMA and Montgomery County. In September, 160 people attended a two-day awareness and exercise program offered by MEMA and the Maryland Fire and Rescue Institute. Additionally, in June, Maryland offered its first-ever search-and-rescue training program with the assistance of Montgomery County. The programs came in response to increased concern about the threat of domestic terrorism.

**State Readied for Effects from El Niño:** While the threat of damage to Maryland from the El Niño weather phenomena was not as significant as states on the West Coast, the National Weather Service reported in 1997 that the risk of a significant snow event more than doubled in an El Niño year. In response, MEMA formed an El Niño study group, provided information to citizens, sent educational packets to every elementary school in the state and met with media to discuss El Niño.

**Plans Under Revision:** Planning is a crucial foundation for MEMA's disaster preparedness activities. Planning documents, including the State of Maryland Emergency Operations Plan, FEMA's standard operating procedures manual, a new Maryland Emergency Support function plan, local plans, and critical facilities plans are all either under revision or in draft form.

**Special Projects:** Maryland was one of only seven states chosen to participate in FEMA's pilot program, "Project Impact", in 1997. Allegany County residents will be the beneficiaries of this federal flood mitigation program. The Governor's Flood Mitigation Task Force on Western Maryland remains a vital force in the state for mitigation assistance.

**Personal Protective Equipment Ready For Distribution:** Boaters on the Chesapeake Bay also will be at risk in the event of a release of mustard agent from the chemical storage yard at Aberdeen Proving Ground's Edgewood Area. Under MEMA's Chemical Stockpile Emergency Preparedness Program, marine law enforcement officers from the Maryland Department of Natural Resources and counties will be issued personal protective equipment, including protective suits and hoods to prevent injury from a stockpile release while these officers work to ensure that boaters are safe.



Flooding along George's Creek in Westernport, Allegany County.





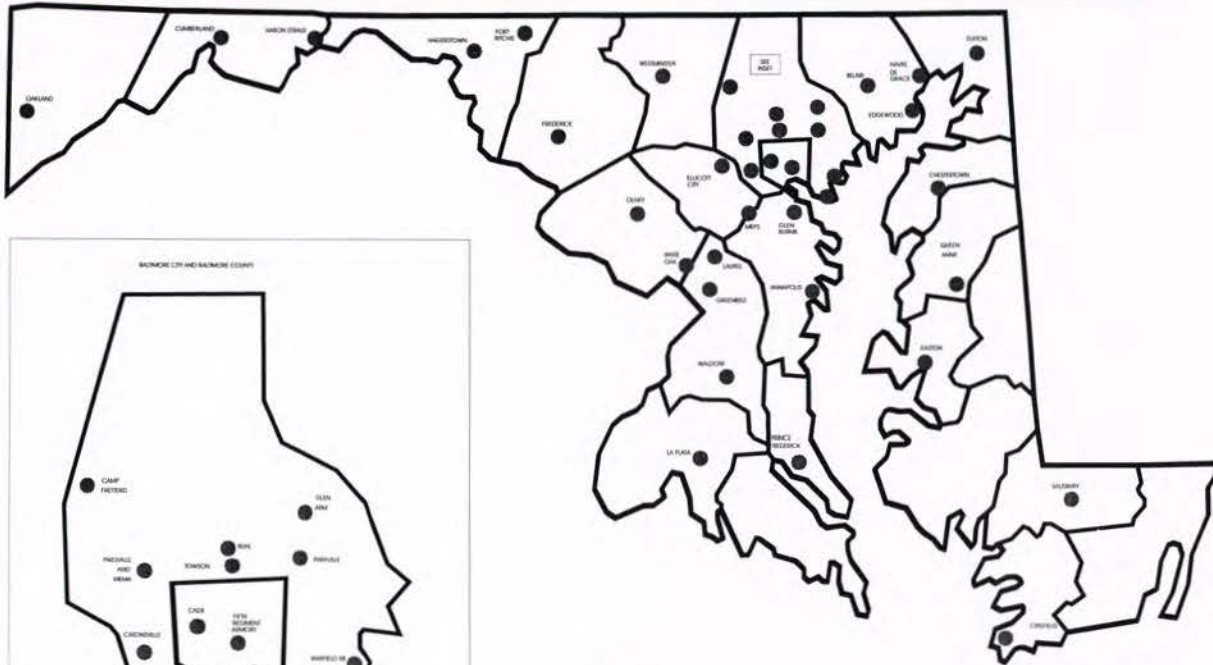
# Installations



An artist's rendering of the new armory, Organizational Maintenance Facility and Maryland Emergency Management Agency headquarters currently under construction at Camp Fretterd, Reisterstown, Maryland.

## Maryland National Guard Facilities:

37 Armories • 14 Organizational Maintenance Shops • 2 Airfields  
5 Reservations • 4 Training Sites • U.S. Property and Fiscal Office  
302 Buildings • 41 Installations • 2,412,438 Square Feet  
4,068 Acres • \$241,243,800 Value



## Our Story In Pictures



General Fretterd with Mr. And Mrs. Nathan Weinberg (R), and Mr. And Mrs. Bernard Segal, the directors of the Weinberg Foundation, at the dedication of the Harry and Jeanette Weinberg Center at Camp Fretterd.



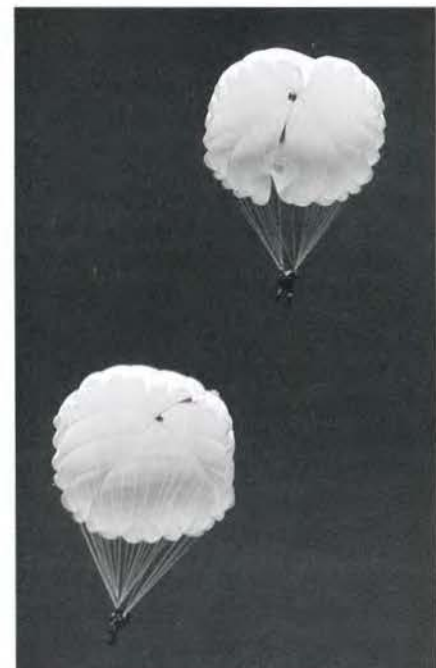
Maryland Army National Guard pilots discuss the principles of flight with a Boy Scout troop.



The Maryland Military Youth Corps (Freestate ChalleNGe) color guard makes one of many appearances during 1997.



A Maryland Air National Guard C-130 arrives in the Baltic nation of Estonia to participate in NATO's "Baltic Challenge '97"



Air National Guard members participate in combat search and rescue training in the sky over Arizona.



# HUDDLE UP!

Battalion staff members of the 2nd battalion, 115th Infantry, headquarters in Chestertown, discuss an upcoming mission at the Army's U.S. National Training Center in California's Mojave Desert.

