

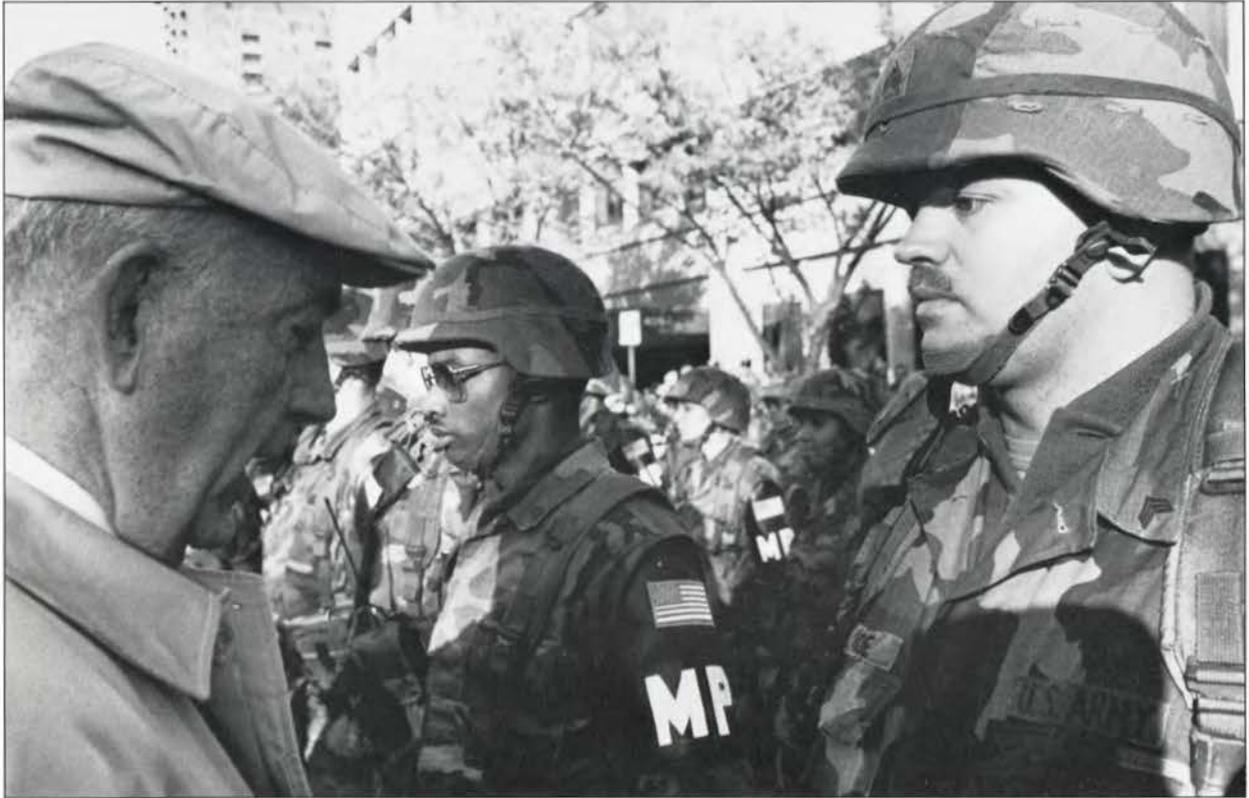


MARYLAND NATIONAL GUARD

**ANNUAL REPORT
FISCAL YEAR 1990**



1990 — Year of



GODSPEED: Gov. William Donald Schaefer talks with Sgt. Ernest Roe, 290th Military Police Company, Maryland Army National Guard, as he presents a keepsake during a farewell ceremony before the the unit deployed for Eastern Saudi Arabia. (Photo by Spec. Rick Roth)



DIGGING IN: Maryland Army National Guard 200th Military Police Company soldiers fortify their base camp in Eastern Saudi Arabia during Operation Desert Shield duty. (Perry E. Thorsvik/The Sun)

- Developed several new plans, including an emergency preparedness planning guide for Maryland schools; a Survivable Crisis Capability Management plan to provide enhanced continuity of government during emergencies; Hazard Mitigation and Public Assistance Administration plans and the State of Maryland Repatriation plan.
- Upgraded the Emergency Information System to allow emergency communications with local jurisdictions and various state agencies.
- Added hurricane planning and evacuation program software to enhance MEMA's preparation and response capabilities.
- Annual Radiological Field Instrument Exchange Program:
- Exchanged 1,400 kits consisting of 3,500 radiological instruments.
- Repaired 600 instruments.
- Calibrated 9,604 radiological instruments.

CHEMICAL DEMILITARIZATION/EMERGENCY PREPAREDNESS PROGRAM

• Background: In 1985, Congress passed Public Law 99-145.

This law directed the Department of Defense to destroy the U.S. stockpile of unitary chemical weapons. Approximately six percent of the total stockpile is located at the Aberdeen Proving Ground, all mustard agent stored in one-ton cylinders.

MEMA, as focal point for the Chemical Stockpile Emergency Preparedness Program, planned and prepared for the safe incineration of the chemical stockpile at Aberdeen Proving Ground to ensure public protection and safety from contaminants. and response actions at state and local level.

• Major Activities

—Hired two state and two county (Harford and Kent) program managers.

—Initiated purchase of equipment to support planning.

—Met with representatives from the Army, FEMA, contractors and the 10 states/local jurisdictions involved.

—Developed a demonstration of an emergency management computer system that could support the CSEPP for the Army, FEMA, contractors and CSEPP state/local representatives.

—Assisted in development of the Data Automation System Development Plan that identified the requirements and specifications for the CSEPP data automation system.

—Provided data in the development of national level program, plans and technical guidance documents.

—Initiated actions to complete and verify communications, and alert and notification technical studies.

—Briefed the State Emergency Response Commission and other public forums about the status of the CSEPP.

—Assisted in the development of the state budget for CSEPP to incorporate the needs of state and local agencies.

TRAINING

• Sponsored, conducted, or participated in 25 federally approved state and local emergency management training courses involving 500 participants.

• Monitored 10 emergency management satellite teleconferences and provided copies to state and local agencies.

• 21 MEMA and local emergency management personnel completed emergency management home study courses.

INCIDENT RESPONSE

| | |
|------------------------|----|
| • Nuclear Power Plants | 10 |
| • Flooding | 4 |
| • Hazardous Materials | 14 |
| • Tornado | 3 |
| • Airplane Crash | 2 |
| • Fire | 2 |
| • Hurricane | 3 |
| • Bombs | 8 |
| • Other | 51 |
| • Total | 97 |



AND A NEW CAMEL, AND . . . : Sgt. Eddie A. Purnell, 200th Military Police Company, Maryland Army National Guard, talks to a desert Santa Claus about his holiday wish list while on duty for Operation Desert Shield at an outpost in Eastern Saudi Arabia. (Photo by 1st Lt. John W. Goheen)

Mobilization



COMING HOME: Chief Master Sgt. Ed Scarborough, 135th Tactical Airlift Group, Maryland Air National Guard, returns home from an Operation Desert Shield support mission at Rhein-Main Airbase, Germany to re-unite with six-month-old son, Patrick. (Photo by Tech. Sgt. Jeff Legeer)

EDITOR'S NOTE: On January 16, 1991 when hostilities began in the Persian Gulf, military activities were given the name OPERATION DESERT STORM. Maryland National Guard involvement covered in this report, reflecting only those missions and call-ups through December 31, 1990, is referred to as OPERATION DESERT SHIELD.

MARYLAND NATIONAL GUARD
Marylanders meeting the challenge . . .
Marylanders At Their Best



WILLIAM DONALD SCHAEFER
GOVERNOR
COMMANDER-IN-CHIEF

STATE OF MARYLAND
MILITARY DEPARTMENT
FIFTH REGIMENT ARMORY
29TH DIVISION STREET
BALTIMORE, MARYLAND 21201-2288

JAMES F. FRETTERD
MAJOR GENERAL
THE ADJUTANT GENERAL

December 31, 1990

The Honorable William Donald Schaefer
Governor
State House
Annapolis, Maryland 21401

Dear Governor Schaefer:

I am pleased to submit our fiscal year 1990 annual report for the Military Department of Maryland.

If anything underscores this year's major accomplishment, it can be summed up in one word—mobilization.

In support of Operation Desert Shield, four Maryland Army National Guard units comprising roughly 500 people were called up; a 63-person Maryland Air National Guard unit was mobilized and 12 Air Guard firefighters were activated. I am not including the Air and Army Guard members who volunteered in August to serve in support of the Persian Gulf operation.

Within days of being called up, our Army Guard men and women reported to their armories and airfield, leaving within three days for their mobilization station. There they trained prior to deployment to Saudi Arabia, receiving high grades for their preparedness.

I know you are fully aware of the great outpouring of support from our communities for our citizen-soldiers and citizen-airmen. It confirms our close ties to our friends and neighbors in the 19 counties and the City of Baltimore in which our units are located.

I can promise you that as long as our men and women are serving in Operation Desert Shield, we will do everything possible to attend to the needs of our families. Our Maryland National Guard Family Association has done a marvelous job of working with family support groups in providing gifts to our troops.

Before listing some of our more notable successes, I must tell you that our fiscal year 1990 economic impact totalled \$121,111, 974, an amount that illustrates our significant fiscal position throughout Maryland.

Major highlights were:

- The Maryland Air National Guard's 175th Tactical Fighter Group received a rating of "excellent" in an Operational Readiness Inspection and scored "best seen to date" in 19 categories, as rated by the 9th Air Force Inspector.
- The 175th TFG also won the U.S. Air Force's Outstanding Unit Award, as did the 135th Tactical Airlift Group. Both units also won distinguished flying plaques from the National Guard Association of the United States.
- From July 1988 to December 1990, the Maryland National Guard's support of local, state and federal law enforcement agencies has resulted in the confiscation of \$9 million worth of marijuana, \$41 million worth of cocaine and \$220,000 worth of heroin.
- Senior leadership roles have increased for minorities and women, including the promotion of Loretta Dash as the first female to become a colonel in the Maryland National Guard. This report clearly and concisely describes our activities during the past fiscal year. I am awfully proud of our citizen-soldiers and citizen-airmen who consider service to their state and nation a noble undertaking.

Thank you for your enthusiastic support. You are our greatest booster. We look forward to continue serving you, the Maryland legislature and the great people of Maryland.



Respectively submitted,

James F. Fretterd
Major General, MDARNG
The Adjutant General

RETURN HOME SOON: Maj. Gen. James F. Fretterd, the adjutant general, presents keepsakes to a 290th Military Police Company soldier in Towson during a farewell ceremony before the unit left for Operation Desert Shield. (Photo by Spec. Rick Roth)

OPERATION DESERT SHIELD THE MARYLAND NATIONAL GUARD IS THERE . . .



SANDBAGGING: Spec. Wanda E. Belin, 200th Military Police Company, Maryland Army National Guard, shovels sand into a bag to fortify the base camp in Eastern Saudi Arabia. (Photo by 1st Lt. John Goheen)

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COVER PHOTO: The Maryland Army National Guard's 200th Military Police Company, called to active duty for Operation Desert Shield, marches through downtown Salisbury amid hundreds of family members and friends during a farewell parade as they leave Salisbury to report to Fort Meade, Md. before deploying to the Persian Gulf. (Photo by Staff Sgt. Perry E. Thorsvik)

ADJUTANTS GENERAL OF MARYLAND

| | |
|-------|----------------------------|
| 1794 | Henry Carberry |
| 1807 | Samuel T. Wright |
| 1810 | John Kilty |
| 1811 | John Gassaway |
| 1817 | Richard Harwood, of Thomas |
| 1835 | John N. Watkins |
| 1856 | John Wilmot |
| 1858 | Nicholas Brewer, of John |
| 1864 | John S. Berry |
| 1869 | George H. Bier |
| 1871 | Charles H. McBlair |
| 1874 | Frank A. Bond |
| 1880 | J. Wesley Watkins |
| 1884 | James Howard |
| 1892 | Henry Kyd Douglas |
| 1896 | L. Allison Wilmer |
| 1900 | John S. Saunders |
| 1904 | Clinton L. Riggs |
| 1908 | Henry M. Warfield |
| 1912 | Charles L. Macklin |
| 1916 | Henry M. Warfield |
| 1920 | Milton A. Reckord |
| 1966 | George M. Gelston |
| 1970 | Edwin Warfield III |
| 1980 | Warren D. Hodges |
| 1987— | James F. Fretterd |

MILITARY DEPARTMENT

MANDATE: Under the provisions of Article 65, Militia, the Annotated Code of Maryland, the Adjutant General, appointed by the governor, is responsible for the management of the Military Department of Maryland.

MISSION: A state agency charged with the responsibility to maintain a highly-trained National Guard that can be called upon in time of state or national emergency. 274 full and part-time employees manage, secure and maintain the armories, buildings, training sites and military reservations controlled by the Department. Training sites include Gunpowder (Baltimore County), Lauderick Creek (Edgewood), Aaron Strauss (Hancock) and the recently acquired Montrose Military Reservation.

DUTIES: The Adjutant General, who sits in the governor's cabinet, has these specific duties as spelled out in the militia law:

- Care, control and maintenance of all state-owned armories, buildings and other property purchased, occupied, leased or rented by, or on behalf of the state military forces.
- Acts as custodian of all battle flags and the military records of every person who has ever served in the

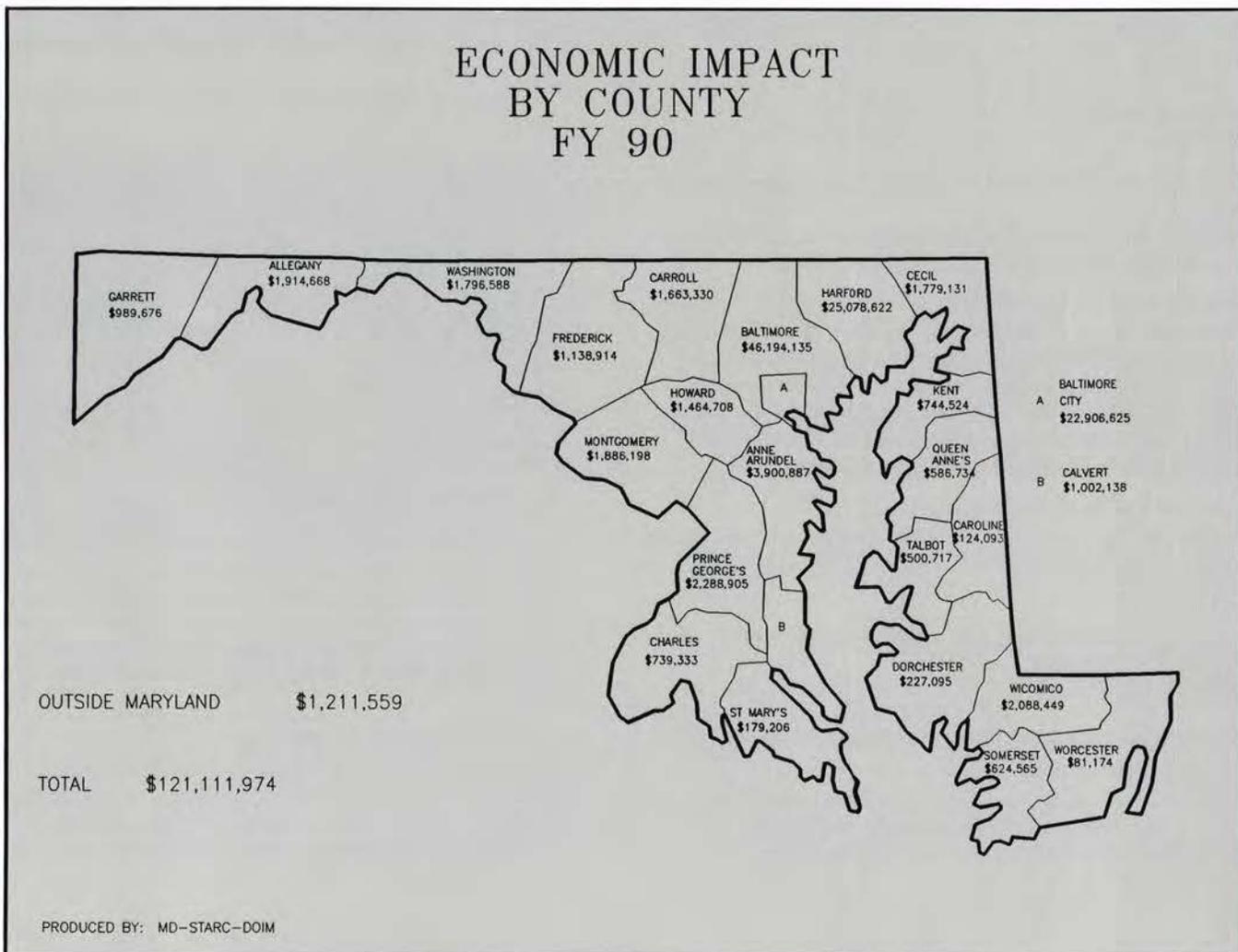
Maryland National Guard, and charged with their proper care and preservation.

- Responsible for recruiting and training personnel, administration and supervision of all National Guard programs mandated by the National Guard Bureau at the Pentagon.
- Develops and manages both the state and the federal budgets.
- Commands both the Maryland Air National Guard and the Maryland Army National Guard.

MARYLAND EMERGENCY MANAGEMENT AGENCY: Article 16A, Annotated Code of Maryland, as amended, effective July 1, 1989 reassigned the duties, responsibilities and authority for operating the Maryland Emergency Management Agency (MEMA) to the Military Department.

MEMA's objective is coordination of statewide efforts in the event of emergencies and disasters beyond the capabilities of local authorities.

The Military Department and the Maryland National Guard Headquarters are located at the historic Fifth Regiment Armory in Baltimore.



ECONOMIC IMPACT

Financial support of the Maryland National Guard totalled \$121,111,974 in fiscal year 1990, a two percent drop from fiscal year 1989 amount of \$123,367,035, a result of a decrease in construction funds. Sources of the funds were:

| | |
|--|------------|
| Military Department of Maryland | |
| \$8,787,602 | 7% |
| Federal, Air National Guard | |
| \$31,737,600 | 26% |
| Federal, Army National Guard | |
| \$80,586,572 | 67% |

State funds cover primarily the salaries of 274 employees, as well as the maintenance and repair of Maryland National Guard buildings and training sites. Also, the state allots money for use in recruiting and retention for such things as advertising and family days.

The significant economic impact of federal expenditures—which cover pay, training, supplies, equipment and construction—upon the state as a whole and the political subdivisions—in particular in which Guard units and installations are located are shown in the chart on page 9.

Maryland National Guard units are located in all but four counties—Caroline, Dorchester, St. Mary's and Worcester. The largest federal expenditures are found in Baltimore County (more than \$46 million, including the Maryland Air National Guard based in Middle River), Harford County (\$25 million) and Baltimore City (\$14 million).

The minimum economic impact for a county in which a Guard unit is located is Talbot County, where \$500,717 was spent in federal funds.

The figures listed for the four counties without armories mostly represent salaries paid full-time Guard members who live in these political subdivisions but serve elsewhere.

The chart on page 10 shows the trend in state and federal expenditures since 1981.

INSTALLATIONS

REAL ESTATE

- Armories — 33
- Airfields — 2
- Trainings sites — 6
- Buildings

—303 in 19 of Maryland's 23 counties and Baltimore City

—2.7 million square feet total space on 4,126 acres

—Estimated Property Value—\$305 million

PROPERTY ACQUISITIONS

- Montrose Military Reservation — Baltimore County
—Since acquiring this property, the Maryland Military Department has used extensive manpower and equipment to improve the facilities and utilities on the 640-plus acre site to house Maryland Military Academy and possibly a Crisis Management Center.

- Laurel—Prince George's County
—23.5 acres federally-owned property to house a new \$5 million armory in 1992 for the 629th Military Intelligence Battalion.

FUNDING—MAINTENANCE AND CONSTRUCTION

- Federal—\$795,200
- State—\$609,175

PROJECTS—CONSTRUCTION AND MAINTENANCE

- Representative Sample

- Catonsville Armory—\$24,750—fuel tank replacement
- Havre De Grace—\$28,800—repair restrooms
- Cade Armory—\$131,500—roof replacement

- Parkville Armory—\$176,039—roof replacement
- Montrose Military Reservation—\$15,723—replace windows
- Cumberland Armory—\$34,780—replace sidewalks and steps
- Oakland Armory—\$23,129—Replace sidewalks and steps



BUILDING BLOCKS: Staff Sgt. Anita Hart, a 120th Civil Engineering Squadron, Montana Air National Guard carpentry specialist, does double duty as she prepares to set a cinder block on a shower room wall during dormitory remodeling at the Montrose Military Reservation. (Photo by Capt. Mike Milord)

OTHER FEDERAL FUNDING

- \$791,894—Project design—(architectural engineering) Annapolis, Cade (West Baltimore), Chestertown, Dundalk, Hagerstown, Laurel and Ruhl (Towson).
- \$14.4 million anticipated construction costs for above.



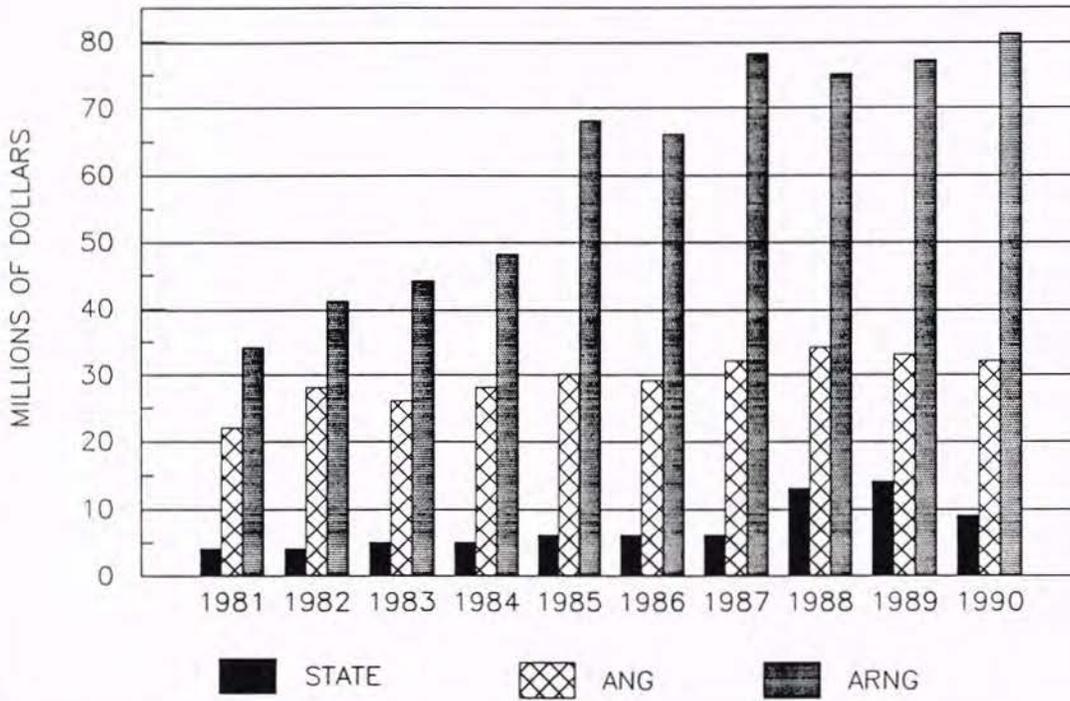
MARYLAND NATIONAL GUARD



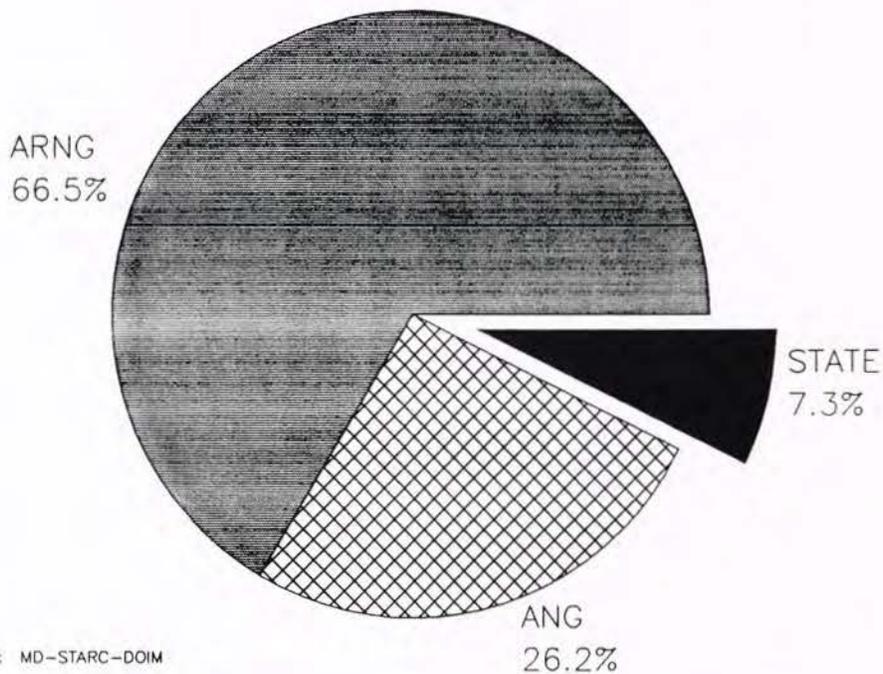
ECONOMIC IMPACT FISCAL YEAR ENDED SEPTEMBER 30, 1990

| SUB-DIVISION | No. UNITS | END STRENGTH | TRAINING PAYROLLS | | FTS & TOURS | TECH PAY & BENEFITS | OTHER | CONSTRUCTION | TOTAL |
|---|--------------|----------------------|----------------------|----------------------|---------------------|---------------------|--------------------|-----------------------|--------------|
| | | | IET & IDT | AT/SCHOOL/ST | | | | | |
| Allegany County | 3 | 182 | \$ 504,389 | \$ 330,178 | \$ 404,005 | \$ 250,026 | \$ 426,070 | | \$ 1,914,668 |
| Anne Arundel County | 3 | 276 | 836,189 | 442,460 | 1,684,559 | 366,716 | 570,963 | | 3,900,887 |
| Baltimore County | 26 | 2348 | 5,110,644 | 3,541,906 | 605,930 | 622,795 | 4,570,571 | 4,689 | 14,456,535 |
| Calvert County | 1 | 118 | 223,221 | 148,969 | 406,307 | 31,407 | 192,234 | | 1,002,138 |
| Caroline County | | | 5,048 | | 115,795 | 3,250 | | | 124,093 |
| Carroll County | 1 | 52 | 137,802 | 81,155 | 861,799 | 477,850 | 104,724 | | 1,663,330 |
| Cecil County | 1 | 51 | 123,679 | 54,474 | 415,368 | 1,115,316 | 70,294 | | 1,779,131 |
| Charles County | 2 | 137 | 270,270 | 167,868 | 84,573 | | 216,622 | | 739,333 |
| Dorchester County | | | 2,547 | | 157,381 | 67,167 | | | 227,095 |
| Frederick County | 1 | 94 | 210,038 | 121,176 | 506,321 | 145,010 | 156,369 | | 1,138,914 |
| Garrett County | 1 | 128 | 314,939 | 207,890 | 198,581 | | 268,266 | | 989,676 |
| Harford County | 4 | 369 | 947,120 | 586,983 | 1,895,333 | 4,252,446 | 757,458 | 9,467 | 8,448,807 |
| Harford County (EDGEWOOD) | 13 | 780 | 2,303,751 | 1,621,984 | | | 2,093,052 | | 6,018,787 |
| Howard County | 1 | 186 | 376,507 | 249,023 | 381,481 | 136,351 | 321,346 | | 1,464,708 |
| Kent County | 1 | 73 | 180,076 | 124,511 | 191,614 | 87,650 | 160,673 | | 744,524 |
| Montgomery County | 2 | 240 | 551,405 | 319,061 | 421,653 | 182,355 | 411,724 | | 1,886,198 |
| Prince George's County | 4 | 377 | 794,920 | 478,035 | 246,379 | 116,967 | 616,869 | 35,735 | 2,288,905 |
| Queen Anne's County | 1 | 75 | 146,668 | 100,054 | 149,047 | 61,853 | 129,112 | | 586,734 |
| St. Mary's County | | | 7,419 | | 93,586 | 78,201 | | | 179,206 |
| Somerset County | 1 | 118 | 210,886 | 143,410 | 85,208 | | 185,061 | | 624,565 |
| Talbot County | 1 | 88 | 184,341 | 125,623 | 28,646 | | 162,107 | | 500,717 |
| Washington County | 2 | 234 | 592,623 | 366,864 | 254,682 | 109,008 | 473,411 | | 1,796,588 |
| Wicomico County | 3 | 270 | 670,383 | 419,114 | 325,253 | 132,862 | 540,837 | | 2,088,449 |
| Worcester County | | | 19,669 | | 33,103 | 28,402 | | | 81,174 |
| City of Baltimore | 13 | 1083 | 2,867,289 | 1,486,355 | 4,890,436 | 2,954,870 | 1,918,033 | 1,840 | 14,118,823 |
| Outside Maryland | | | 96,459 | | 736,273 | 378,827 | | | 1,211,559 |
| NGB OAC | | | | 954,861 | 3,996,661 | 4,326,796 | 1,332,710 | | 10,611,028 |
| Federal- Army National Guard | 85 | 7279 | 17,688,282 | 12,071,954 | 19,169,974 | 15,926,125 | 15,678,506 | 51,731 | 80,586,572 |
| Federal- Air National Guard Principally Baltimore County | | 1895 | | 8,763,700 | 3,813,200 | 10,908,500 | 8,099,400 | 152,800 | 31,737,600 |
| Military Department Principally Baltimore City | | 261 | | | | 4,491,345 | 3,111,076 | 1,185,381 | 8,787,802 |
| TOTAL MARYLAND NATIONAL GUARD | 9,435 | \$ 17,688,282 | \$ 20,835,654 | \$ 22,983,174 | \$31,325,970 | \$26,888,982 | \$1,389,912 | \$ 121,111,974 | |

MARYLAND NATIONAL GUARD TOTAL DOLLAR SUPPORT



MARYLAND NATIONAL GUARD SOURCE OF FUNDS FY 1990



PRODUCED BY: MD-STAR-DOIM

**MARYLAND NATIONAL GUARD INSTALLATIONS
1990**

| <u>Armory</u> | <u>Location</u> | <u>Telephone</u> |
|---------------------------------|---|------------------|
| ANNAPOLIS | 18 Willow Ave., 21401-3113 | 974-7400 |
| BEL AIR | 37 N. Main St., 21014-3587 | 879-7667 |
| CADE (Baltimore) | 2620 Winchester St., 21216-4499 | |
| | 229th S & T Bn 29ID (L) | 566-2170 |
| | Co. A, B, C, & D | 566-5440 |
| CATONSVILLE | 130 Mellor Ave., 21228-5142 | 788-5611 |
| CHESTERTOWN | Quaker Neck Road, 21620-9510 | 778-2366 |
| CRISFIELD | Main Street Extended, 21817-0551 | 968-0373 |
| CUMBERLAND | 1100 Browne Ave., 21502-3499 | 759-2619 |
| DUNDALK | 2101 North Point Blvd., 21222-1621 | 282-4517 |
| EASTON | Route 50, Box 130-L 21601-9417 | 822-0313 |
| EDGEWOOD | AASF (Commander) | 671-4402 |
| | Operations | 671-3536 |
| | 29th Aviation Brigade, | 671-2451 |
| | Det 1 HHT, 1st Sqn, 158th Cav (Recon) | 671-4257 |
| | Co. F 224th Avn Reg. | 671-2423 |
| | 129th ATC Det. | 671-3068 |
| | NGB Operating Activity Center | 671-2157 |
| | Lauderick Creek Wet Site | 671-2811 |
| ELKTON | 101 Railroad Ave., 21921-5535 | 398-2350 |
| ELLCOTT CITY | 4244 Montgomery Road, 21043-6096 | 465-5005 |
| FIFTH REGIMENT | 219-247 29th Division St., 21201-2288 | 576-6000 |
| FREDERICK | 8501 Baltimore Rd, 21701-6758 | 662-3461 |
| GUNPOWDER | 10901 Notchcliff Road 21057-9989 | |
| | HHD 297th Mn | 592-8633 |
| GLEN BURNIE | 14 Dorsey Rd., 21061-3203 | 768-1919 |
| GREENBELT | 7100 Greenbelt Rd., 20770-3398 | 220-7407 |
| HAGERSTOWN | Rt. 3, Box 302-86, 21740-9538 | 791-4028 |
| HAVRE DE GRACE | State Military Reservation Old Bay Lane, 21078 | 939-4747 |
| HIGHFIELD | Route 01, Box 248, 21719-9645 | 241-3114 |
| LaPLATA | Rural Rt. 2, Box 14, W. Hawthorne Dr., 20646-9801 | 932-2799 |
| MONTROSE | 13700 Hanover Rd., Reisterstown 21136 | 833-3918 |
| WARFIELD ANGB (Middle River) | 2701 Eastern Ave., 21220-2899 | 687-6270 |
| OAKLAND | 14 N. Eighth St., 21550-1706 | 334-3200 |
| OLNEY | 5115 Riggs Road, Gaithersburg, 20879-8455 | 869-5731 |
| PARKVILLE | 3727 Putty Hill Road, 21236-3509 | |
| | 136th Combat Spt. Hospital | 661-2353 |
| | Co. A, 2-175th Infantry | 661-2372 |
| PIKESVILLE | 610 Reisterstown Rd., 21208-5197 | |
| | HHC 3rd Bde 29 ID (L) | 653-6700 |
| | HQS 3rd Bde Operations | 653-6724 |
| | HQS 2d Bn Field Artillery | 653-6763 |
| | HHS 2-110th Field Artillery | 653-6770 |
| PRINCE FREDERICK | P.O. Box 6, Old State Road, 20678-0006 | 535-0187 |
| QUEEN ANNE | Route 309 & 404, 21657-0188 | 820-2061 |
| RUHL (Towson) | 1035 York Road, 21204-2517 | 821-1249 |
| SALISBURY | 835 Springhill Road, 21801-8904 | 543-6704 |
| TOWSON | 307 Washington Ave., 21204-4765 | |
| | 290th MP Co. | 337-6772 |
| | 104th Med Bn (Spt Cmd) | 823-7351 |
| WESTMINSTER | 350 Hahn Road, 21157-4699 | 848-1216 |
| WHITE OAK | 12200 Cherry Hill Road, Silver Spring 20904-1698 | 572-4864 |
| WOODSTOCK | 2845 Hernwood Road, 21163-1017 | |
| | 29th Spt Ctr | 461-5832 |
| | 70th Supply Co. | 461-5115 |

PERSONNEL AND ADMINISTRATION

MISSION: Though caring about the soldier is everyone's responsibility, this office is directly involved in handling the personnel matters so important to a person's Guard career. For example, this office processes the paperwork for medical assistance in event of an injury suffered during military training.

Other important areas managed by this office are:

STRENGTH: The total assigned strength of the Maryland Army National Guard at the end of the 1990 fiscal year stood at 7,194, or 86.9 per cent — including 934 officers, 215 warrant officers and 6,045 enlisted personnel. These Maryland Guard soldiers are trained in many career fields, including medical, telecommunications, aviation, electronics, equipment operation and repair and law enforcement. Many of these skills are compatible with civilian occupations.

RECRUITING AND RETENTION: The Maryland Army National Guard has maintained its top priority of recruiting and retaining quality young men and women to meet the challenges of the Guard's ever-expanding role in the nation's defense and service to the State of Maryland.

Along with prior active service personnel, the Maryland Army National Guard strives to enlist high school juniors and seniors, high school graduates, college and trade school students and graduates. The MDARNG works closely with the state's high schools and colleges in coordinating programs for the General Education Degree and financial education assistance.

Recruiters actively work with area high schools in presenting career planning and financial workshops to explain the Guard benefits and assist students in making long-term decisions.

TUITION ASSISTANCE: State tuition assistance (\$500 per year at community colleges and \$1,000 per year at four-year public institutions) and the new GI Bill (offering up to \$5,040) are major Guard benefits. Maryland Army Guard members also are eligible for the Federal Student Loan Repayment Program and the Army Continuing Education Service.

FAMILY SUPPORT: OPERATION DESERT SHIELD

Family Support Program Staff: The onset of Operation Desert Shield in August 1990 set the Family Support Program in motion for the mission of assisting family members during the soldier's absence.

Even before five units (as of printing) were called to active duty and deployed to the Persian Gulf for Operation Desert Shield, the family support office began responding to more than 700 inquiries from spouses and family members regarding child care plans, personal financing and dependent benefits, reemployment rights and the Soldiers and Sailors Civil Relief Act.

With information-packed family kits in hand, the family program staff scheduled visits to each of the armories in Towson, Crisfield, Salisbury and Edgewood to meet with family members and explain assistance programs.

During the sessions, family members received information on medical and personal benefits, how to use them and who to call in the event a problem arose. Family program staff members also issued military dependent identification cards required to obtain services at an active military installation.



START HERE: Nola McBee, president, Maryland National Guard Family Association, hands a ditty bag to a helper from Holy Family School in Randallstown as they prepare to fill the bags with personal items for Persian Gulf-bound Maryland Army National Guard soldiers. (Photo by Capt. Mike Milord)

Volunteers to include soldiers, family members and retirees have stepped in to provide administrative and telephone communication support to the family program manager.

Family Support Groups: In units where they had not previously existed, family support groups were created with family members operating the programs in coordination with the family program manager. Vacated space in armories has been designated for family support activities.

As a result, the family support groups sponsored: a family holiday party in Towson; a holiday video for loved ones overseas; a bus trip to Fort Eustis, Va. to visit the 1229th Transportation Company soldiers before deployment; a holiday gift project in which 200th and 290th Military Police Company soldiers at Fort Meade received presents ahead of time to take overseas; ditty bags with personal care items; a holiday candlelight vigil in Salisbury and unit newsletters to keep family members informed during the soldier's absence.

Program Goals: The goal is to ensure that family members are taken care of now and upon a possible mobilization. The program seeks to develop family support groups at the unit level and to open up unit and state-level activities to the families. Numerous surveys and studies conducted during the past three years have shown a link between retention and family involvement and interest in the Guard.



LAST STATION: CW3 George P. Kramer works with enthusiastic students at Holy Family School in Randallstown as they fill holiday gift packs for Maryland Army National Guard soldiers deploying to Saudi Arabia for Operation Desert Shield. (Photo by Capt. Mike Milord)

JOB REFERRAL: In keeping with efforts to retain personnel and improve their quality of life, the MDARNG has established a successful job referral program. In fiscal year 1990, 140 Guard members got jobs through this program.

Working closely with the Maryland Department of Human Resources and many private companies, the Guard refers qualified men and women to positions

compatible with their skills and interest. In many instances, the individuals are unemployed, receiving training in job application and interviewing techniques.

AWARDS: To recognize individuals who have made outstanding contributions to the Maryland National Guard, the following awards were presented in fiscal year 1990:

| FEDERAL AWARDS | |
|--|-------------|
| Good Conduct Medal (AGR PERSONNEL ONLY) | 55 |
| Army Commendation Medal | 136 |
| Army Achievement Medal | 315 |
| Army Meritorious Service Medal | 16 |
| Legion of Merit | 5 |
| Distinguished Service Medal | 1 |
| Air Force Commendation Medal | 57 |
| Air Force Achievement Medal | 128 |
| Air Force Meritorious Service Medal | 5 |
| STATE AWARDS | |
| Medal of Valor | 5 |
| State Service | 391 |
| Maryland Commendation | 296 |
| Maryland Meritorious Service | 79 |
| Maryland Distinguished Service Cross | 28 |
| TOTAL | 1517 |

SUPPORT PERSONNEL MANAGEMENT OFFICE

MARYLAND NATIONAL GUARD—AN EMPLOYER

- \$26,834,625—Combined salaries, benefits in fiscal year 1990
- 1,290—total federally-funded full-time support personnel
- 450—Air National Guard—Warfield Air National Guard Base, Martin State Airport
- 840—Army National Guard—armories and facilities, statewide

CATEGORIES—Full-time federal personnel

Military technicians—civilian employees who wear the military uniform and maintain membership in the Maryland National Guard in positions that are compatible with their full-time duties.

Active Guard and Reserve (AGR)—National Guard personnel on full-time military duty, who report to the adjutant general.

ROLE—Full-time support personnel

- Administration and training of the National Guard.
- Maintenance and repair of supplies and equipment issued to the National Guard.

Though the Department of Defense has not reduced the number of missions to the National Guard, growth in the full-time work force has been limited due to restrictions being placed on the current defense budget.

STATUS: The Maryland Army National Guard is short 355 men and women; with 1,195 full-time people required, 840 are funded or, only 70 percent of the total

required. Beginning in FY 91, the AGR force will be reduced by 30 percent due to congressional directions in the FY 91 Defense Appropriations Bill.

The Maryland Air National Guard is short 63 people. With 513 full-time people required, 450 are authorized, or 88 percent of the total required.

It is expected that the Guard will lose additional spaces in fiscal year 1991.

| TEN-YEAR GROWTH CYCLE | | | |
|-----------------------|--|--------------|--|
| FY '81-782 | | FY '86-1,222 | |
| FY '82-850 | | FY '87-1,251 | |
| FY '83-964 | | FY '88-1,266 | |
| FY '84-1,022 | | FY '89-1,267 | |
| FY '85-1,199 | | FY '90-1,290 | |

EQUAL OPPORTUNITY: Minorities and females continued to make advances during FY 1990 at all employment levels. Some of the greatest percentages of increase have occurred in the upper levels of our military programs.

The most significant advance in the Maryland Army National Guard has been a combined increase of 13.7 percent at the field grade level (major and above) for minorities in the past four years.

The Maryland Air National Guard has increased its percentage of minority officers by 4.7 percent since 1987.



HONORED: Loretta A. Dash, 136th Combat Support Hospital, is promoted to the rank of colonel by Gov. William Donald Schaefer, left and Lt. Gen. John B. Conaway, chief, National Guard Bureau, during opening ceremonies at the 1990 Military Ball. (Photo by Master Sgt. Joe Cummings)

This year, the first female in the history of the Maryland Army National Guard was promoted to the rank of colonel.

Advances also have occurred at the senior non-commissioned officer rank. Data indicates a four percent increase for minorities since 1987 at the E-8 level, and 1.32 percent increase for females at the same level.

To further improve the equal opportunity programs for the agency, the Military Department hired an individual in 1990 to specifically manage the state equal opportunity program.

Additionally, the federal and state equal opportunity program managers, military and civilian, conducted extensive sexual harassment prevention training in FY 1990.

EMPLOYER SUPPORT OF THE GUARD AND RESERVE

MISSION: The Employer Support of the Guard and Reserve committee continued its active role by assisting Maryland National Guard soldiers with real and potential employer conflicts. The Maryland State ESGR Committee consists of more than 100 volunteer members who promote understanding of the Guard's mission and training.

MAJOR EVENTS:

• MISSION ONE PROGRAM

This year, the Maryland ESGR Committee, at the direction of the national headquarters, implemented the "Mission One" program, directing the Maryland committee to assign a committee member to every Reserve Center and National Guard Armory in Maryland to assist commanders in solving units members' problems with their employers.

With 214 Guard and Reserve units located in Maryland, accomplishing the "Mission One" objective was difficult. However, by the end of FY 90, every Guard and Reserve unit had a committee member assigned to it, a situation that produced great results during the Operation Desert Shield mobilization.

• OPERATION DESERT SHIELD — Support

Gov. William Donald Schaefer provided extended health benefits for families and dependents of state employees in Maryland Guard and Reserve units called up to serve their country.

• EMPLOYER AWARDS LUNCHEON

At this year's annual awards luncheon, the following Maryland employers received this year's ESGR State Chairperson's Award:



EMPLOYER SUPPORT: Peggy A. Meyer, field branch chief, collection division, Internal Revenue Service, Baltimore district, received an Employer Support of the Guard and Reserve State Chairperson's Award, presented by Tech. Sgt. John J. Votta Jr., a Maryland Air National Guard 175th Tactical Air Clinic medical specialist and full-time IRS revenue officer group manager. (Photo by Sgt. Ed Bard)

Science Applications International Corp. (Columbia)
Perry Point Veterans Adm. Center (Perry Point)
Allstate Insurance (Glen Burnie)
Internal Revenue Service (Baltimore)
Telemecanique, Inc. (Westminster)
Statistica, Inc. (Rockville)

• "Pro Patria Award", the highest ESGR Award, was presented, for 1990 by Congresswoman Beverly B. Byron at Turf Valley Country Club to International Business Machine (IBM), Federal Systems Division, in Bethesda. William Rooker, director of government relations, accepted the award for the corporation in recognition of its support of employees who are members of the MDNG.

PUBLIC AFFAIRS OFFICE

MISSION: Strong public support is essential for the Maryland National Guard to recruit and retain quality soldiers and airmen people. To build and sustain this support, the Guard aggressively seeks every opportunity to promote public awareness of its state-federal mission.

EVENTS: Whether a call-up of Maryland National Guard men and women for Operation Desert Shield, airlifting a local church's humanitarian relief supplies for a sister church in San Francisco in the wake of a destructive earthquake, or Maryland soldiers and airmen successfully supporting drug enforcement missions for federal, state and local law enforcement agencies—media coverage aims to keep the public informed about this historic organization.

OPERATION DESERT SHIELD: The state public affairs office, with critical assistance from public affairs staffs from the MDARNG's 29th Public Affairs Detachment, Headquarters, Maryland State Area Command, the MDANG's 135th Tactical Airlift Group, 175th Tactical Fighter Group and Headquarters, MDANG:

—fielded more than 300 inquiries from newsmembers and arranged for more than 30 media visits from local news agencies;

—coordinated two media airlifts from Dover Air Force Base, Del. for 12 news members from eight newspaper,



DESERT SHIELD COVERAGE: WPOC-FM (93.1) morning news anchor Bill Vanko interviews Capt. Anthony Powell, commander, 290th Military Police Company at its base in Eastern Saudi Arabia during a media visit arranged by the public affairs office. (Photo by 1st Lt. John Goheen)

radio and television operations to Saudi Arabia to cover the MDARNG's 200th and 290th Military Police companies, who were called up and deployed to the Persian Gulf.

—fielded more than 200 inquiries from the general public to include families, elected officials, employers, private citizens and organizations.

FREESTATE GUARDIAN

Maryland National Guard
Volume 16, Number 1, Winter 1990

MAGAZINE



AWARD WINNING MAGAZINE: *The Freestate Guardian*, a nationally and regionally recognized quarterly military publication, keeps Maryland National Guard soldiers and airmen up-to-date on the events, benefits and programs of the Maryland National Guard.

AWARDS: The past year was one filled again with honors for the Maryland National Guard's public affairs efforts.

- The 29th Public Affairs Detachment's *The 29th Infantry Division (Light)—The Tradition Continues* video won a first place award in the First U.S. Army Public Affairs Awards Contest and third place in the National Guard Association public affairs competition.
- The *Maryland National Guard Annual Report—FY 89* won a first place award in the First U.S. Army Public Affairs Awards Contest and second place in the National Guard Association public affairs competition.
- The *Freestate Guardian*, the Guard's quarterly magazine, won a National Guard Bureau public affairs Award of Excellence and a second place award in the First U.S. Army Public Affairs Awards Contest.

Telling the Guard story as part of the Maryland National Guard's recruiting and retention efforts remains a number one priority.

MILITARY SUPPORT TO CIVIL AUTHORITY

MISSION: To protect the lives and property of Marylanders in the event of a civil emergency. Whether a natural or man-made disaster, the Maryland National Guard remains ready to respond quickly and professionally.

MAJOR COMMUNITY PROJECTS

- Sponsored the 28th annual Maryland National Guard Scholastic Games for indoor track competition for high schools throughout the state.
- Provided equipment and personnel support to the Special Olympics.
- Provided additional security for the 115th running of the Preakness, to include members of the Headquarters, 115th Military Police Battalion, the 290th Military Police Company and the Air National Guard Security Police.
- Processed and acted on 351 applications through the office of Military Support to Civil Authority.
- Honored 82 requests for equipment: cargo and water trailers; tents to support Boy Scout events, community picnics, the Bay Bridge Walk as well as for families and communities without water due to shortages/contaminated supplies.



76 TROMBONES: Sgt. Melbourne C. Phipps keeps a careful eye on his sheet music while playing bass trombone for the 229th Maryland Army National Guard Band during a concert tour of Maryland's Eastern Shore last summer. Through coordination efforts of the military support office, the 229th Band entertains local communities several times each year. (Photo by Spec. Rick Roth)

- Authorized the 229th Maryland Army National Guard Band to participate in 28 community events: parades, concerts, festivals, dedications and ceremonies.



GOING UP: Soldiers from the 1729th Maintenance Company, Maryland Army National Guard, extract an abandoned auto from a section of the Gunpowder River near Ebenezer Road in Baltimore County as part of the community's earth day efforts—just one of many events that military support officials coordinate in helping local citizens.

- Permitted 72 equipment demonstrations, static and live, with ceremonial helicopter flyovers, parachute jumps, rappelling and artillery salutes.
- Provided personnel for some 42 parades and color guard activities.
- Participated in the Chesapeake Bay clean-up.
- Provided support to the Maryland State Games at Frostburg University, Whitewater Canoe Kayak Championship on the Savage River, Western Maryland, and Cyclist Across Maryland.
- Provided emergency support to Maryland 15 times in 1990, including:
 - Airlift support for Hurricane Hugo and the San Francisco earthquake.
 - Developing contingency plans for possible labor unrest at the Port of Baltimore.
 - Support for the repatriation of U.S. citizens from Iraq and Kuwait at BWI Airport.
 - Prepared for possible support of: flooding in Allegany and Garrett Counties; Hurricane Lili; a tornado in Reisterstown and reacted to a phased alert at the Calvert Cliffs nuclear facility.

The Maryland National Guard provided help to the local community 258 times in 1990.

SUPPORT TO LAW ENFORCEMENT FOR COUNTERNARCOTICS OPERATIONS

MISSION: The Maryland National Guard received a Congressional appropriation of \$906,000 in FY 1990 to fund efforts to interdict and eradicate illegal drug trafficking and production. This represented a 300 percent increase over the FY 1989 amount of \$209,000. To reduce the use and flow of illegal substances in Maryland, the thrust of funding focused on supply reduction.

AGREEMENTS: The Maryland National Guard signed Memorandums of Understanding (MOU) with the U.S. Department of Justice Immigration and Naturalization Service (INS), the U.S. Coast Guard (5th District), the Baltimore Police Department and the U.S. Marshal's Service, bringing the total to seven MOU's existing between the Maryland National Guard and law enforcement agencies.



COCAINE BUST: Col. Arthur J. Nattans, center, coordinator for the military support to law enforcement branch and federal officials examine a portion of cocaine discovered by Maryland Army National Guard military police, in the false front of a cargo container at the Locust Point Marine Terminal. (Photo by Capt. Mike Milord)

Maryland was the first state to sign such agreements with the U.S. Drug Enforcement Administration (DEA) and the INS. The Guard expects to sign an MOU with the Bureau of Alcohol, Tobacco, and Firearms.

COCAINE CACHE UNCOVERED: Perhaps the Guard's most significant action in FY 1990 was when military police discovered 249 kilos of cocaine worth \$15 million at the Port of Baltimore, at Locust Point. Working with U.S. Customs agents, the MP's found the cache behind a false wall in a container shipped from Venezuela.

SURVEILLANCE, INSPECTIONS: National Guard personnel assisted Customs agents at the sea and airports of Baltimore, inspecting vehicles, vessels and containers. Army Guard pilots flew Maryland State Police observers on marijuana eradication missions and drug trafficking surveillance operations. Special Forces divers inspected the hull of a suspected drug smuggling vessel in the Chesapeake Bay. An intelligence analyst was assigned to the joint intelligence unit to support U.S. Customs efforts in curtailing the flow of illicit drugs.

Army Guard translators and linguists assisted DEA and Customs investigators in "wire-tap" missions and document transcription. Military vehicle maintenance specialists inspected transmissions and motor housings of Columbia-bound auto parts at the request of Customs agents.

Guard members conducted surveillance in the Eastern Shore marshes in support of a DEA task force operation during the summer.

OPERATION MAGIC CARPET: In September, the Maryland Air Guard assisted INS Agents in helping deport 12 alien drug offenders on a C-130 transport to Miami for transfer to a commercial carrier for return to Kingston, Jamaica. The operation saved taxpayers approximately \$5,000 and an unestimated risk to commercial travelers, who previously might have shared commercial space with the convicted aliens.



ONE-WAY TICKET: Convicted alien drug offenders are prepared for deportation aboard a Maryland Air National Guard 135th Tactical Airlift Group C-130 by an Immigration and Naturalization agent, after Guard officials and the INS signed agreements to allow prisoners to be transported out-of-state for eventual return to their country of origin. (Photo by Capt. Mike Milord)

FUTURE: Emergence of new trafficking methods and nationalities in the drug arena requires imaginative countermeasures in combatting illegal drugs. The Maryland National Guard is committed to support federal, state and local efforts to provide Maryland with a drug-free environment.

TOTAL—ALL OPERATIONS (FY 1889 AND 1990)

RESULTS OF SUPPORT

| | |
|----------------------------|-----------------|
| Marijuana plants | |
| —eradicated (raw plants) | 4,463 |
| —pounds (processed) | 911.25 |
| —value | \$9 million |
| Cocaine | |
| —confiscated (kilograms) | 475.06 |
| —value | \$15 million |
| Heroin | |
| —confiscated (grams) | 2,201 |
| —value | \$220,100 |
| —Cash seized | \$1.857 million |
| —Contraband seized (value) | \$490,425 |
| —Weapons | 105 |
| —Vehicles | 31 |
| —Arrests | 139 |

PLANS, OPERATIONS AND TRAINING

WORLDWIDE MISSION: Improved readiness drives the thrust of training. While resources grew tighter, the Maryland Army National Guard's operating tempo kept its high-speed pace as worldwide training highlighted the 1990 training year. The Maryland Army National Guard trained its soldiers in six foreign countries, including Thailand, the Netherlands, Panama, Great Britain and French Martinique, as well as 15 states nationwide.



KUDOS FROM THE TOP: Staff Sgt. Donna E. Lewis, 70th Supply Company, Maryland Army National Guard, receives the Advanced NCO Course Commandant's Award from Command Sgt. Maj. Wilson J. Thornton at the conclusion of a military education course. (Photo by Sgt. Ed Rollins)

MILITARY EDUCATION: Education is the foundation for defense preparedness for Maryland Army National Guard officers and soldiers. Improved skills through greater knowledge comes by education at formal residence courses at service schools throughout the nation. More than 1,105 MDARNG soldiers, at a cost of \$2.8 million federally-funded dollars, studied at 44 military schools across the nation. Leadership and soldier skill proficiency are the end result that increases the overall readiness of the National Guard.

MARKSMANSHIP: Marksmanship excellence, a top priority among the Adjutant General's FY 90 goals, included instructional mobile training teams (MTTs), weekend courses and an aggressive competitive pro-



AIMING FOR \$\$\$: Two 1st Battalion, 175th Infantry Regiment, Maryland Army National Guard soldiers practice their rifle skills before taking their turns at weapons qualification and a possible monetary award as part of the MDARNG's marksmanship proficiency program. (Photo by 1st Lt. John Goheen)

gram under the leadership of Master Sgt. Dale Bowman.

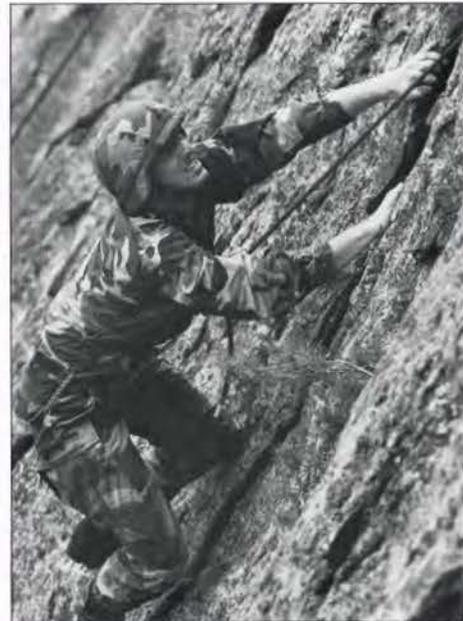
Once again, Maryland's Highpower Rifle Team placed in the top ten at the National Championships in Little Rock, Ark., in October, 1990. MDARNG shooters received 52 awards for marksmanship excellence during TY-90 as high scorers in competitive matches.

Enlisted National Guardsmen holding infantry specialties competed for weapons qualification bonuses, the first time ever in FY 90, as a result of a program sought by the adjutant general, pushed by Gov. William Donald Schaefer and supported by the 1990 Maryland General Assembly.

A total of 394 MDARNG soldiers received bonuses amounting to more than \$148,000.

TRAINING STRATEGY: The 29th Infantry Division (Light) developed and implemented a training strategy that continues to upgrade individual, leader and unit readiness. Military occupational skill qualification and individual skill proficiency continue to be the highest priority of the brigade commanders.

Use of central training facilities nearing completion at Montrose will allow soldiers in various skill areas to train at a modern and well-resourced facility. Plans include a complete 16-station language laboratory and medical training site. The Maryland Military Academy schools program will further advance individual and unit readiness in meeting the challenges required of today's modern Army National Guard soldier.



ROCKY ROAD: Spec. Phillip R. Seville, Company A, 115th Infantry Regiment, Maryland Army National Guard, struggles up a rock face after rappelling down it. (Photo by Staff Sgt. Perry Thorsvik)

PHYSICAL FITNESS: Top physical conditioning underlies mission readiness. The ability to meet federal and state mission requirements starts with physically fit soldiers, NCOs and the officers who lead them. A

comprehensive physical fitness program in the MDARNG has increased the general fitness level throughout the command.

All soldiers, regardless of age, undergo physical fitness training and must meet specific performance standards. 1990 physical fitness test scores show a positive trend, another indicator of readiness. A centralized testing program for full-time Guardsmen began in FY 90.



PUMPING UP: Sgt. Pamela Whetstone, 136th Combat Support Hospital, flexes her muscles during a physical fitness workout at the Fifth Regiment Armory master fitness center. (Photo by Capt. Mike Milord)

THE MARYLAND MILITARY ACADEMY

MISSION: The Maryland Military Academy is the Maryland Army National Guard's center for higher education and readiness training. The academy provides the education courses necessary for the professional development of noncommissioned officers and commissioned officers through its NCO School and Officer Candidate School. Also, MMA offers specialty schools and a recruit training school to develop the new soldier for basic training and the rigors of military life.

SETTING: MMA is located in Woodensville, near Reisterstown, at the former Montrose School. This new location provides 592 acres for training and a ready-made academic setting with classrooms, quarters, dining hall and a gymnasium already in place. Soldiers are free to attend chapel services on the grounds at one of two buildings cited by the National Historic Society.

OFFICER CANDIDATE SCHOOL: OCS prepares men and women for commissioned leadership positions as second lieutenants in both the National Guard and Army Reserve. OCS stresses the development of leadership skills, enhances technical and tactical proficiency and strongly emphasizes the importance of "duty, honor and country." Since its inception in 1960, OCS has graduated more than 600 officers. In June 1990, Class 31 graduated 35 new lieutenants.



SOLID GOLD: Newly commissioned 2nd Lt. Janice R. McCall, 29th Aviation Brigade, Maryland Army National Guard, receives an Honor Graduate plaque from Brig. Gen. Alan D. Jones, deputy assistant adjutant general (Army) and MMA director. (Photo by Sgt. Ed Rollins)

NONCOMMISSIONED OFFICERS SCHOOL: The NCO School conducts the following courses:

- **PRIMARY LEADERSHIP DEVELOPMENT COURSE (PLDC)** (Required for promotion to E6)
- **BASIC NCO COURSE (BNCOC)** (Required for promotion to E7)

- **ADVANCED NCO COURSE (ANCOC)** (Required for promotion to E8/E9)
- **FIRST SERGEANT COURSE (FSC)** (Designed to orient newly-appointed 1st Sergeants to their duties and responsibilities)

TRAINING YEAR 1990 GRADUATIONS-MMA (First-ever at Montrose)

OCS — 35
PLDC — 115
BNCOC — 51
ANCOC — 6
TOTAL — 172

SPECIALTY SCHOOL GRADUATIONS

Company-level Pre-command Course — 70
Instructor Training Course — 58
Staff Officer Development Course — 36

TRAINING YEAR 1991

| | |
|----------------------------------|--------------------|
| OCS Class -33, Orientation | Apr |
| Company Level PreCommand Course | Jan, Feb, Mar, Jul |
| Staff Officer Development Course | Jan, Feb, Mar |
| PLDC, ANCOC | May, Jun |
| BNCOC | Jan, Feb, March |
| First Sergeant Course | Jan, Feb, March |
| Instructor Training Course | Jan, Feb, Jun |
| Regional TAC Officer Trng | Feb |
| NCO Cadre Trng | Mar, Apr |

RECRUIT TRAINING SCHOOL: MMA provides a smooth transition from civilian to military life by conducting Recruit Training School. This school helps ensure that a new soldier is better prepared for the rigors of basic military training at an active duty Army post. Professional trainers and drill instructors work to raise the morale and confidence of new soldiers by exposing them to drill and ceremony, military courtesy, military discipline, basic soldiers skills, bayonet assault course, rappelling and physical fitness.

COMMUNITY RELATIONS: Academy staff visited Maryland high schools in 1990 with a special history and drug presentation, depicting the Maryland National Guard heritage and re-emphasizing the message—say "no" to drugs. Also, the academy conducted a Young Leaders Seminar in spring, 1990.

SAFETY

MISSION: Responsible for statewide ARNG ground, aviation, explosive and general safety, the safety office works to reduce accidents through prevention.

RATIONALE: Maximum attention to safety reduces equipment damage and loss, accident-related absenteeism and saves untold tax dollars that might be spent unnecessarily for equipment repair and replacement and medical treatment.

RECORD: Through a system of accident reporting, trend analysis and follow-up action, the Maryland National Guard safety record in 1990 reflects:

- Reduction of overall accidents from 172 in 1989 to 146 in 1990, for a 16 percent decrease.
- Retained ARNG motor vehicle accident rate at 28 from a fleet of more than 2,200.
- Designation of safety assistants for all units
- Increased recognition of safety through an awards program.
- Continued emphasis on a successful special safety officer program in the MDARNG support areas.

SIGHTS SET: Further vehicle accident reduction to be attained by increased defensive driving strategies.

MDNG GROUND SAFETY PROGRAM



PRODUCED BY: MD-EMARC-DOIM



TOOL TIME: Sgt. Dale Spiegel, a motor maintenance specialist with the Maryland Army National Guard 136th Combat Support Hospital, applies a wrench to an M-60 2½ ton truck engine. (Photo by Maj. John Gladden)

INFORMATION MANAGEMENT OFFICE

MISSION: Increase combat readiness and administrative proficiency by providing state-of-the-art office automation and telecommunications support to all offices of the state headquarters and units in outlying armories.

SCOPE: The Director of Information Management (DOIM) office has responsibility in five areas: automation, telecommunications, printing and reproduction, records retention and visual information.

- **Automation training:** Planned, coordinated and conducted training for more than 100 MDARNG full-time employees at Harford Community College. Training included fundamentals and introduction to personal computers, word processing, spreadsheets and both beginning and advanced levels of database software instruction.
- **Printing, reproduction capability:** Coordinated placement of newer, faster, higher volume copiers in several armories to support increased workload requirements.
- **Telecommunications support:** Upgraded the emergency operations center at the Fifth Regiment

Armory with additional desktop microcomputers, telecommunications equipment and facsimile equipment. Also, coordinated with MEMA to ensure emergency information system hardware and software compatibility. Upgraded telephone equipment and service in five unit armories as part of an ongoing project.

- **Security:** Fielded and installed nine secure telecommunications unit capabilities in several headquarters and armory locations, completing a four-phase program.
- **Records retention:** Coordinated with data processing section of the United States Property and Fiscal Office (USP&FO) at Havre De Grace conversion to a new hardware and software platform. (Sperry 5000/80 computer using UNIX as the operating system and ORACLE as the data base product).
- **Other projects:** Graphics support to an inexperienced user; desktop publishing; large database design, implementation and follow-on administration.
- **Products:** Military Department Future Plan; The MDARNG Communities of Excellence Plan for 1991.

MARYLAND AIR NATIONAL GUARD

From St. Croix to San Francisco, from Goose Bay to the Chesapeake Bay, the Maryland Air National Guard has demonstrated once again that by being prepared for war it can perform to the highest standards in peace.

Flying two of the U.S. Air Force's most versatile aircraft, the C-130 Hercules transport and the A-10 Thunderbolt II jet fighter, Maryland Air National Guard men and women again flew more than 9,500 hours in missions that carried them to distant shores such as Japan in the Far East and nearby facilities like Gunpowder Military Reservation.

ORGANIZATION

- 135th Tactical Airlift Group
 - Unit strength: more than 840 officers and airmen.
 - Aircraft type and number: eight C-130 Hercules turboprop transports.
 - Mission: airlift people and cargo worldwide in support of U.S. Army, Air Force and Department of Defense missions.
- 175th Tactical Fighter Group
 - Unit strength: more than 970 officers and airmen
 - Aircraft type and number: 20 A-10 Thunderbolt II jet fighters
 - Mission: provide close air support to protect people and airspace wherever needed in the free world.
- Headquarters, MdANG—Unit strength: 27 officers and airmen.
 - Mission: provide command and control, management support to MDANG flying units.



PARTING GLIMPSES: Gov. William Donald Schaefer, right, listens to Staff Sgt. Richard L. Holler, while Maj. Gen. James F. Fretterd, the adjutant general, second from right, talks with Master Sgt. Jerome Baier, second from left, Staff Sgt. Robert A. Wood and Tech. Sgt. Denise Whitley on the Warfield Air National Guard Base flight line before the Maryland Air National Guard's 135th Tactical Airlift Group deploys to Rhein-Main Airbase, Germany to support Operation Desert Shield. (Photo by 2nd Lt. Jennifer Rieben, Maryland Civil Air Patrol)

OPERATION DESERT SHIELD

- 135th Mobile Aerial Port Flight, December—The first Maryland Air National Guard unit called up, nearly 60 loadmasters and cargo handlers deployed to Dover Air Force Base, Del. to prepare cargo for military airlift to the Persian Gulf aboard Air Force C-5A Galaxies.



Senior Master Sgt. Terry Hale, Maryland Air National Guard 135th Mobile Aerial Port Flight, a recent graduate of the U.S. Air Force Senior NCO Academy, talks with the C-130 flight crew before takeoff.

- 135TH TAG, September, Operation Volant Pine—Nearly 100 flight crew and support personnel and four C-130s deployed to Rhein-Main Airbase, Germany to augment a rotation for airlift support in the European theatre.
- 135th TAG/175th TFG/Headquarters, MDANG—Voluntarily supported military operations in the continental United States and abroad in a variety of missions from aircraft operations to firefighting.

OUTSTANDING UNIT CITATIONS

- 135th TAG/175th TFG, U.S. Air Force Outstanding Unit Award
 - An exceptional accomplishment for two Air Guard flying units in the same state to receive an Air Force organizational excellence award, second only to a Presidential Unit Citation.
- 135th TAG/175th TFG, Distinguished Flying Plaque
 - An accolade conferred annually by the National Guard Association of the United States. Ninety-one ANG flying units nationally compete for this honor, five of which are selected. Maryland has the unprecedented distinction of reaping 40 percent of the awards.

AERIAL GUNNERY EXCELLENCE

- 175TH TFG—Placed first in an Air National Guard A-10 air-to-ground gunnery excellence competition, resulting in the 175th's selection as the ANG A-10 unit to compete in GUNSMOKE, an Air Force-wide aerial shootoff in late 1991.

PROPOSED CONVERSION TO F-16 FIGHTERS

- 175th TFG—conversion from the present A-10 Thunderbolt to the F-16 Falcon is the highest priority to sustain, expand and ensure the 175th's combat readiness and mission effectiveness into the 21st century. The recent congressional approval of \$3.7 million for runway improvements and the state purchase of clear zone lands to upgrade the already modern facilities at Warfield ANGB have paved the way for assignment of F-16s to the 175th TFG.

MAJOR COMMAND INSPECTION

- 175TH TFG, April—rated excellent by Ninth Air Force evaluators in operational readiness inspection including 19 “best seen to date” ratings, the most ever for any unit. The evaluation team praised the 175th’s operational, maintenance and support capabilities.

BEST IN 9TH AIR FORCE: In achieving the best results ever for an operational readiness inspection, the Maryland Air National Guard’s 175th Tactical Fighter Group recorded 19 “best seen to date” ratings in Tactical Air Command’s 9th Air Force for an overall “excellent.”



TWIN THUNDERBOLTS: Two Maryland Air National Guard 175th Tactical Fighter Group A-10 Thunderbolts fly in close formation as they return home to Warfield Air National Base. (Photo by Staff Sgt. Perry E. Thorsvik)

AIRCRAFT CHANGE

- 135th TAG, August-December 1989—acquired eight C-130E Hercules replacing nine C-130B models; improved mission capability by increasing flight range due to two 8,400-pounds external wing tanks; carries more sophisticated navigation instruments to allow more precision flight operations. During the conversion, the 135th TAG maintained mission-ready status.

MAJOR DEPLOYMENTS

- 135th TAG, October 1989—Humanitarian relief to Caribbean islands of St. Croix, St. Thomas, Puerto Rico and Antigua in the wake of Hurricane Hugo; cargo included surgical gowns, suture, bedsheets, disposable diapers, bottled water, plastic sheeting and a water tanker.
- 135th TAG, December 1989—Humanitarian relief to earthquake-stricken areas of San Francisco; transported a variety of household goods donated by St. Clare’s Catholic Church in Essex; the pastor accompanied the flight as a free-lance journalist to report the events to the local community.
- 235th Civil Engineering Flight, January, St. Louis, Mo. Table-Top Exercise—to exercise all Regional Wartime Management Construction with the U.S. Army—an operational scenario working on various construction requirements that need priority, logistics, and funding.
- 135th Mission Support Squadron, 175th TFG,

January, Davis-Monthan Air Force Base, Ariz.—An administrative training support mission with 58 personnel, audio-visual, food service, education services and disaster preparedness specialists integrated with Air Force host units.

- 135th Resource Management Squadron, February, MacDill Air Force Base, Fla.—A training support mission with 60 supply, accounting and finance, material management and traffic management specialists assisted host Air Force units in day-to-day operations.
- 135th Tactical Clinic, February, Patrick Air Force Base, Fla.—Doctors, nurses, medical specialists staffed operations at the base hospital to include a three-day span with total emergency room responsibility.
- 135th Security Police, March, Davis-Monthan Air Force Base, Ariz.—An operational security and law enforcement mission providing base entry, law enforcement and flight line security. Also underwent an offensive desert training exercise.



HERCULES: A Maryland Air National Guard 135th Tactical Airlift Group C-130, piloted by Capt. Brian Borbet, glides over the Chesapeake Bay on a local training mission. (Photo by Patrick Bunce)

- 175th TFG, April, Volk Field, Wis.—a total of 675 officers and airmen deployed in 20 aircraft for a Ninth Air Force operational readiness inspection; the 175th TFG rated overall excellent. Deployed with 111 short tons of equipment and munitions, the 175th TFG defended against a massive enemy air attack under chemical warfare combat conditions. The unit tested its initial response, combat employment and ability to survive and operate. Awarded Governor’s Salute To Excellence and The Adjutant General’s Eagle Award.
- 235th CEF, April-May, Volk Field Wis.—An air base operability exercise, designed to prevent oversimulation, involved the entire base in a real-time war scenario. Base service interruptions and destructions created real barriers to flight operations. Under chemical warfare conditions, the 235th coordinated construction assets to repair damage and return to flying status.
- 135th Civil Engineering Squadron, May, Tyndall Air Force Base, Fla.—Fifteen firefighters deployed to sup-



CHECK: Aircraft maintenance specialists from the 175th Consolidated Aircraft Maintenance Squadron perform maintenance duties on an A-10 jet fighter.

port the active Air Force fire department, gaining experience in fire prevention and responding to a variety of unique potential aircraft and personal injury situations.

- 175th TFG/135th TAG—June, Volk Field, Wis.—Fifty-three officers and airmen, deployed with one C-130 and five A-10s for Sentry Independence, a joint operational wartime exercise. Friendly forces conducted a wide range of airdrops and jet fighter assaults while under attack from enemy forces.

- 135th CES, June, Nellis Air Force Base, Nevada - "Green Flag" exercise to provide fire protection and rescue support for the Red Flag exercise. Twelve firefighters responded to a variety of ground emergencies including an F-16 wheel-well fire; an F-111 pressurization problem where the rescue crew extracted the pilot and administered emergency resuscitation; a minor hydrozene propellant leak which dispersed deadly vapors requiring fire protection specialists to clear the area to ensure personal safety. They also responded to typical in-flight emergencies, including an F-15 with one engine out, preventing potential life threat and aircraft damage.

- 175th TFG, July, Sembach Airbase, Germany—seventy officers and airmen and eight A-10s deployed for Creek Thunderbolt, an allied and joint forces flying exercise to train younger pilots in European terrain and airspace. The 175th took over operations for the 81st Tactical Fighter Wing, serving as project officers for the entire ANG and providing the detachment commander for the 30-day period. Hosted the 103rd TFG, Connecticut ANG.

- 175th TFG, July, Gunpowder Military Reservation, Md. - forty-five doctors, nurses and medical technicians underwent mass casualty training in a unit-generated exercise, Operation Crippled Crab, during which a simulated aircraft crashed in a hostile environment, requiring application of medical skills and personal protection from nuclear, biological and chemical elements.

- 175th Tactical Clinic, August, Myrtle Beach Air Force Base, S.C.—Nearly 40 medical personnel augmented the U.S.A.F. hospital and flight medical section, providing emergency and in-patient treatment and care, conducting flight physicals, performing vector sampling for insect control and inspecting food to maintain health and safety standards at the hospital and base dining halls.

- 175th Mission Support Flight, August, Myrtle Beach Air Force Base, S.C.—An administrative training support mission with 38 customer support communications, telephone maintenance and data automation specialists integrated with Air Force host units.

- 135th TAG, September, Rhein-Main Airbase, Germany - One hundred officers and airmen deployed for Operation Volant Pine, a European airlift mission normally conducted by the active Air Force. Due to Operation Desert Shield, ANG forces volunteered to replace active duty units reassigned to the Persian Gulf.



COME HOME SOON: Family and well-wishers crowd the flight line at Warfield Air National Guard Base as the Maryland Air National Guard's 135th Tactical Airlift Group leaves for Rhein-Main Airbase, Germany to undertake an Operation Desert Shield support mission. (Photo by 2nd Lt. Jennifer Rieben Maryland CAP)

HOMETOWN HELP

- November—Holiday food drive sponsored by the ANG NCO Academy Graduates. More than 300 pounds of food items and \$900 collected for the Ecumenical Food Council.

- December—Coats For Kids—ANG NCO Academy Graduates helped collect and distribute hundreds of coats in support of a local volunteer effort.

- February, Valentines For Veterans—Air Guard officers and airmen visited Fort Howard Veterans Hospital and presented patriotic Valentines, an American flag patch and card to 100 patients and staff members.

- April, Shoot For Charity—More than \$8,500 was collected by ANG NCO Academy Graduates Association



LIFE SAVER: Staff Sgt. Kelvin Roane, Maryland Air National Guard, 175th Tactical Fighter Group, presents a salute to Gov. William Donald Schaefer, commander-in-chief, after receiving one of the first Maryland Medals of Valor for his quick action in extinguishing a Baltimore house fire. (Photo by Master Sgt. Joe Cummings)

event, during which Guard members signed up sponsors to raise funds for Johns Hopkins Childrens Hospital and sundry items for Fort Howard veterans.

• **May**
—Teamwalk 90—March of Dimes Poster child, Nicole Burgess, visited Warfield Air National Guard Base to promote Teamwalk '90. Air Guardsmen and women and their families walked the 35-meter Walkathon; ANG NCO Academy Graduates Association prepared and served thousands of hot dogs, bags of potato chips and sodas to weary walkers who completed the route.

—Books For Kids—ANG NCO Academy Graduates collected more than 300,000 books from various pick-up points, which were then given to metropolitan Baltimore metropolitan area school children and teachers before summer vacation.

—Korean War Memorial Dedication—Maryland Air Guard members served as guards and escorts for the families and friends of those who died or were missing in Korea. During the commemoration, four A-10 fighters flew over the Canton District site in East Baltimore in tribute to Marylanders who gave their lives.

• **June, Maryland Special Olympics**—For the 21st consecutive year, Air Guard airmen and women posted signs, marked fields, erected shelters, helped conduct



GOING FOR THE GOLD: Master Sgt. Barry P. Smith, 175th Consolidated Aircraft Maintenance Squadron, Maryland Air National Guard, serving as a hugger, watches intently as a young athlete holds up a gold medal for an event he won in the Maryland Special Olympics. (Photo by Staff Sgt. Bea Kapple)

athletic events and became huggers for some of the more than 1,500 mentally-retarded Free State citizens who came from all 23 Maryland counties and Baltimore City.

LOGISTICS

MISSION: Procure, maintain and transport MDARNG material and personnel to ensure availability for mobilization and state missions and to enhance operational success.

EQUIPMENT

- The value of MDARNG equipment on hand exceeds \$219 million.
- Reduced equipment on hand to less than 4/10 of 1 percent.
- Received new Heavy Expanded Mobility Tactical Truck series of vehicles, which enhances lifting and fuel hauling capabilities in several units.
- Received medical equipment conversion sets, designed to update the current inventory in most battalions.
- Phased out gasoline-powered vehicles in the inventory, paving the way for more efficient multi-fuel vehicles.
- Received six reverse osmosis water purification units, to be issued to units after a training program is completed.

These units will vastly improve the 229th Supply and Transportation Battalion's water purification abilities.

MAINTENANCE

- Maintenance assistance and instruction teams provide hands-on training and assistance to units and provide courtesy roadside vehicle inspections.
- Most of the water trailers in the state have undergone a complete overhaul, to include replacement of complete tanks.

RECOGNITION

- The 70th Supply Company won the Chief of Staff, Army, Maintenance Excellence Award in the light category, for the highest proficiency in maintenance of all Army National Guard units.
- The 1729th Maintenance Company was the runner-up in the intermediate category for the Chief of Staff, Army, Maintenance Excellence Award for all Army National Guard units.
- Company C, 121st Engineer Battalion, which won the 1990 Maryland Competition for the Philip A. Connelly Award for Excellence in Food Service, is competing for the First U.S. Army Award.



TOPS IN MAINTENANCE: Maj. Gen. Donald Burdick, director, Army National Guard, left, presents the Army Chief of Staff Maintenance Excellence Award to the Maryland Army National Guard's 70th Supply Company members, l-r: CW2 Thomas Tognocci, maintenance officer, Sgt. 1st Class Terry Staub, NCOIC, front, and Capt. Wayne Johnson, commander. (Photo by Lt. Col. Allen Davis III)

DEFENSE MOVEMENT COORDINATION

- The Defense Movement Coordination team coordinated the the successful movement of convoys to and from annual training 1990. More than 1,100 vehicles passed through the Baltimore metropolitan area and Southern Maryland counties in August without incident or accident.

- The DMC coordinated a complex move of two M60 tanks from Alabama to Aberdeen, and then to Montrose and Annapolis. The tanks have become permanent displays at both locations.

- The DMC team established a movement control center, for the first-time ever, at Fort Bragg, N.C. in support of the 29th Infantry Division's annual training. This was a first-time ever event for any of the personnel participating in such an activity, as this is not normally a DMC responsibility.

SUPPORT: Upgraded new and experienced supply personnel in most recent supply procedures.

ARMY AVIATION

MISSION: The Army Aviation Support Facility at Weide Army Airfield, Aberdeen Proving Ground, Edgewood Arsenal, maintains 62 Maryland Army National Guard aircraft. MDARNG aviators who live in Maryland and surrounding states conduct flights out of this facility on a daily basis.



TOUCHING DOWN: The Maryland Army National Guard's 29th Aviation Brigade's troop-carrying UH-1H Hueys prepare to land during Operation Eagle Strike. (Photo by Staff Sgt. Perry E. Thorsvik)

ORGANIZATION: Three major headquarters—the 29th Aviation Brigade, 29th Infantry Division (Light), the 29th Air Traffic Control Group and the Mobilization AVCRAD Control Element—conduct flying operations out of Weide AASF.

AIRFRAMES

- **Rotary Wing (helicopter)**

- AH-1F Cobra—21 U8-F(x)—3

- OH-6A Kiowa—25 U21-A—1

- UH-1H Huey - 12

- **Fixed Wing (airplane)**

- U8-F(x) - 3

- U21-A - 1

- **Value**

- \$95 million

- **Federal workforce**

- 68 technicians

- 3 Active Guard

- **Aviators**

- 160+

- **Annual Flying Hours Program**

- 8,900 hours

MAJOR COMMANDS (MDARNG) DIVISION SUPPORT COMMAND

MISSION: Division Support Command, 29th Infantry Division (Light) supports division soldiers by providing their service support needs which include medical, maintenance, supply and transportation.

LOCATIONS STATEWIDE:

Headquarters—Ruhl Armory, Towson

Units—Baltimore City, Allegany, Baltimore, Charles, Harford, Talbot, and Washington counties;

SUPPORT: Operation Desert Shield—During 1990, DISCOM provided service support for the 29th ID(L) and operational control units during annual training periods at Fort Bragg, N.C. and Fort Pickett, Va. While at Fort Bragg, DISCOM units responded to transportation and maintenance needs of the Army's 82nd Airborne Division in the early phases of Operation Desert Shield to units bound for Saudi Arabia.



FOOD MISSION: Sgt. Bernard B. Chester, Company D, 229th Supply and Transport Battalion, Maryland Army National Guard affixes a Bags Of Plenty poster on the door of his 2 1/2 ton truck before hauling donated groceries to the Maryland Food Bank. (Photo by Spec. Rick Roth)

DISTINCTION: DISCOM soldiers fired well in statewide National Guard marksmanship programs, taking 1st, 2nd, and 3rd places in the Indoor Combat Pistol Match. These competitions were open to all units within the Maryland Army and Air National Guard.

COMMUNITY ACTION: In fulfilling its state mission, DISCOM units supported:

- Bags of Plenty, a food-for-the-needy program conducted in conjunction with the Maryland Food Bank in Baltimore City, providing trucks and drivers.
- March of Dimes Teamwalk '90.
- Potomac Center Annual 5K Run, Maryland Depart-

ment of Health and Mental Hygiene.

- Local youth groups including the sponsorships of numerous Explorer Posts.
- Maryland State Games at Frostburg University.
- First aid/CPR classes in Baltimore City and county high schools.
- Korean War Memorial Dedication.
- Parade participation, Towson, July 4th; Mummers Parade, Hagerstown; Material Day Parade, Sharpsburg.
- Equipment and soldiers for numerous civic organizations in local parades, fairs and sports events.

3rd BRIGADE, 29th INFANTRY DIVISION (Light)

MISSION: Deploy for worldwide crisis response in sub-freezing cold or boiling heat, to fight and win. In mountains and jungles, on ice and water surfaces, by land or air assault, rugged realism tested the 3rd Brigade mettle.

MAJOR EVENTS:

EMERGENCY DEPLOYMENT READINESS: The ability to mobilize, deploy and fight to win was the core curriculum of several major emergency deployment readiness exercises in FY 90.



WINTER WILDERNESS: Maryland Army National Guard soldiers return from a winter warfare exercise at Alaska's Fort Greely. (Photo by Staff Sgt. Billy W. Snyder)

• **Winter Warfare:** The biting cold of Fort Greely, Alaska at the Army's Northern Warfare Training Course tested the sub-freezing weather endurance of a composite 3rd Brigade light infantry company. Overland movement via snowshoe skies and arctic survival lessons preceded a two-day tactical field training stint.

Western Maryland's Ski Liberty hosted more than 380 2nd Battalion, 115th Infantry Regiment and 1st Battalion, 175th Infantry Regiment soldiers for similar cold weather and small unit operations training in a somewhat milder climate.

• **Water operations:** Tropical Martinique in the French Caribbean and Key West, Fla. saw company-sized 3rd Brigade deployments conduct commando and small boat operations, respectively, as well as land assault operations in a tropical environment.

• **Jungle operations:** A 1st Battalion, 115th Infantry Regiment aggressor force moved in at the U.S. Army Ranger School, Camp Rudder, Fla. to battle Ranger



WET N' WILD: Waterborne Maryland Army National Guard soldiers work to upright a capsized Zodiac boat during water training exercises. (Photo by 1st Lt. John Goheen)

candidates in a force-on-force mission. Night operations in the swampy Panhandle brush concluded in a blazing firefight.

• **Battle staff operations:** 115th soldiers returned to Camp Rudder at Eglin Air Force Base, Fla. for a full-scale deployment with close air support from F-15 Eagles, F-16 Falcons and AC-130 Hercules gunships from the U.S. Air Force Air Ground Operations School there.

• **British Exchange:** 2nd Battalion, 175th Infantry soldiers and the 4th Battalion, Yorkshire Volunteers (Territorials) traded places to learn foreign friendly forces tactics and weapons skills.

• **Eagle Strike:** In preparation for a scheduled rotation at the Joint Readiness Training Center, Fort Chaffee, Ark. in FY 1991, more than 1,200 3rd Brigade soldiers hooked up with the 1st Squadron, 224th Aviation Battalion (Attack Helicopter) in combined arms test of air assault, tactical movement, close air support and air defense in a 2 1/2 day tactical operation.

• **Brigade task force:** Annual training deployed 3rd Brigade soldiers involved in air assault, water operations and urban defense at Fort Pickett, Va. At the same time the 2nd Battalion, 110th Field Artillery Regiment underwent a 72-hour live-fire external evaluation with a 94 percent mission completion rate.

MOBILIZATION DEPLOYMENT READINESS: The individual soldier, ready to mobilize and perform a wartime mission, is the crux of 3rd Brigade mission readiness. Mobilization deployment readiness hinges on skilled marksmanship, military occupation and common soldier skill proficiency, physical stamina, administrative and medical record accuracy and family support.

To that end, extensive mobilization deployment readiness exercises screened individual completion of immunizations, physicals, dental x-rays, HIV testing and personal military records. Forty-three soldiers



MIDAIR MANIA: Staff Sgt. Randy V. Caldwell, left and Capt. Gene L. Pulket, Headquarters and Headquarters Company, 175th Infantry Regiment, Maryland Army National Guard, return to the ground from a STABO exercise during a rappelmaster training course. (Photo by Staff Sgt. Perry E. Thorsvik)

TROOP COMMAND

MISSION: Command and control of all 24 non-divisional units in the Maryland Army National Guard, the Troop Command encompasses engineer, maintenance, air traffic control, aircraft repair depot, band, public affairs, military police, transportation, rear area operation, combat support hospital and Special Forces units.

Offering "hard" skills that typically are very marketable in the civilian world, Troop Command units often have 100 percent or greater personnel strength.

LOCATIONS: Troop Command units are located from one end of Maryland to the other: the 1229th Transportation Company is headquartered in Crisfield in the



READY FOR TROUBLE: Pvt. Delno Handy, Maryland Army National Guard, takes aim while defending the perimeter during Operation Eagle Strike. (Photo by Staff Sgt. Perry Thorsvik.)

graduated from the infantryman qualification course, while 100 underwent varied phases of the Noncommissioned Officer Education System, provided by the MDARNG's Maryland Military Academy.

HIGH TECHNOLOGY TRAINING CENTER: Soldier, crew and staff proficiency—the goal sought by more than 250 soldiers, officers and key non-commissioned officers admitted to the Army's High Technology Training Center (HTTC) and Army Training Battle Simulator System (ARTBASS) at Fort Dix, N.J.

TOW and DRAGON gunnery, Forward Observer Call For Indirect Fire, Nuclear, Biological and Chemical Team Training and M-60 Machine Gun Crew Training packed the HTTC course for light infantry fighters. War-time skills in the ARTBASS honed battle staff leader skills in a continued series of staff, map, command post and field training exercises, targeting precision integration and timing of combined arms and services.

lower part of the Eastern Shore, while Company C, 121st Engineer Battalion is located in Oakland in the western-most part of the state.

OPERATION DESERT SHIELD: Troop Command provided the bulk of Maryland National Guard units called up for Operation Desert Shield.

- **Activated**

—The 200th and 290th Military Police companies, in Salisbury and Towson, respectively and Crisfield's 1229th Transportation Company deployed more than 400 military police and ground transportation specialists. By year's end the 200th and 290th, as part

of the Army's 400th Military Police Battalion, were airlifted to a post in Eastern Saudi Arabia. The 1229th was scheduled to deploy to the Persian Gulf in January, 1991.



DESERT GREETINGS: A Maryland Army National Guard Military police soldier calls home from his base camp in Eastern Saudi Arabia. (Photo by 1st Lt. John Goheen)

—Nearly 50 air traffic control and command specialists from the 29th Air Traffic Control Group were ordered to active duty in mid-December to an operating location in the Persian Gulf. The 29th ATC Group mission is coordination of air traffic control in a theater of operations.



MAIL CALL: Staff Sgt. William L. Bates, 290th Military Police Company, Maryland Army National Guard, reads a holiday letter from Gov. William Donald Schaefer at his base camp in Eastern Saudi Arabia. (Photo by 1st Lt. John Goheen)

• News Coverage

—The 29th Public Affairs Detachment and Headquarters, STARC public affairs, assisted by the state public affairs office, hosted 12 Maryland news members, representing eight Baltimore-area and Salisbury news agencies to Saudi Arabia to report on the employment of the 200th and 290th MP companies.

• **Annual Training**—In August, Troop Command units provided immediate support for the Army's 82nd Airborne Division and XVIII Airborne Corps at Fort Bragg, N.C. during the initial phases of Operation Desert Shield.



GRIT AND BEAR IT: Sgt. Michel L. Chausse, a Maryland Army National Guard 290th Military Police Company soldier, lifts weights on a desert barbell, consisting of sandbags attached to a wooden pole, during off-duty hours at the base camp in Eastern Saudi Arabia. (Perry E. Thorsvik/The Sun)

The 136th Combat Support Hospital from Parkville reported for medical duty at Fort Bragg's Womack Army Hospital when assigned hospital staff deployed for Operation Desert Shield.

The 1229th Transportation Company conducted countless ground support missions for the 82nd Airborne Division and moved the Army's 85th Evacuation Hospital from Fort Bragg to its home station at Fort Lee, Va.

The 729th Maintenance Battalion provided critical support for the 82nd at Fort Bragg.

MARYLAND—The 121st Engineer Battalion provided men, muscle and equipment to continue clean up of the Anacostia River in Prince George's County.

The 1229th Transportation Company hauled trees in support of the Governor's Give A Day for the Bay Program.

The 229th Maryland Army National Guard Band performed in parades and concerts statewide 28 times to include a special week-long tour of Eastern Shore communities in July.



TO DAVID, WITH LOVE: A well-wisher bears a personal message for one member of the 290th Military Police Company in Towson during a farewell parade. (Photo by Spec. Rick Roth)

Military police units, extensively involved in cargo searches at the Port of Baltimore Port as part of the governor's anti-drug program, helped seize a record \$15 million of cocaine.

29th AVIATION BRIGADE

MISSION: The 29th Aviation Brigade, headquartered at the Edgewood Armory, provides battlefield operation support to the 29th Infantry Division (Light) with maneuver, fire support, command and control, intelligence, mobility and combat service support.

BRIGADE UNITS

- Edgewood
 - Headquarters and Headquarters Company
 - 1/224th Attack Helicopter Battalion
 - F Company, 224th Aviation Battalion
- Annapolis—1st Squadron, 158th Reconnaissance
- Greenbelt—629th Military Intelligence Battalion
- Sandston, Va.—2/224th Attack Helicopter Battalion
- Cumberland—129th Infantry Detachment (Long Range Surveillance)

LOCATION: The Edgewood Armory is located at the Edgewood Area of Aberdeen Proving Ground. The facility is near the Army Aviation Flight Facility, where brigade aircraft are maintained.

FORCES: Since its activation in October 1985, the aviation brigade has grown from a fledgling force of 540 soldiers to more than 1,100.

The 29th Public Affairs Detachment provided broadcast or printed news coverage of every major event to keep Maryland citizens informed of the Guard's role in state and national defense.



TOP NCO: Staff Sgt. Michael G. Crowley, Company B, 20th Special Forces Group, Maryland Army National Guard, was named Army National Guard Noncommissioned Officer of the Year, a Maryland first. (Photo by Sgt. Gordon Pinkney)

NATIONAL HONORS: The 70th Supply Company won the Chief of Staff, Army Award for Maintenance Excellence.

The 1729th Maintenance Company won runner-up honors for the Chief of Staff, Army Award for Maintenance Excellence.

Company B, 20th Special Forces Group Staff Sgt. Michael G. Crowley was named Army National Guard Noncommissioned Officer of the Year, a Maryland first.

OPERATION DESERT SHIELD

- Eight 629th MI Battalion (CEWI) soldiers extended annual training voluntarily to providing intelligence gathering and analysis services for the Army at Fort Bragg, N.C.



GENTLY NOW: A Maryland Army National Guard 29th Aviation Brigade AH-1F Cobra hovers over the flight deck of the USS Iwo Jima during a deck landing exercise in the Atlantic Ocean. (Photo by Staff Sgt. Billy W. Snyder)

- A 29th Avn Bde soldier supported the Army's 82nd Airborne Division at Fort Bragg by conducting nuclear, biological and chemical warfare defense classes for Persian Gulf bound soldiers.



FLIGHT READY: Maj. Lisa A. Mullin, l-r, WO1 Laurie Boyer, Headquarters and Headquarters Company, 29th Aviation Brigade and Sgt. Lisa Niner, Company F, 224th Aviation Regiment, became the first all-female crew to fly a Maryland Army National Guard mission. (Photo by Staff Sgt. Billy W. Snyder.)

ANNUAL TRAINING

- A total of 840 aviation brigade soldiers and 62 helicopters supported the 29th Infantry Division (Light) annual training exercises at Fort Bragg, N.C. and Fort Pickett, Va. The aviators conducted air assault, deep attack and hasty attack and reconnaissance as part of the 29th ID's combined arms training.

- In April, an aviation brigade task force supported Operation Eagle Strike, a 29th Infantry Division (Light) combined arms exercise during weekend training at Fort A.P. Hill, Va.

SPECIAL TRAINING

In June, 24 pilots and 12 airframes deployed 25 miles off the Norfolk, Va. coast to conduct first time landings on the flight deck of the U.S. Navy Helicopter Landing Ship, the USS Iwo Jima.

As a result, the pilots are deck-qualified, allowing them to perform combat air operations and medical evacuation to a hospital ship. In a disaster, they could transport passengers to or from a rescue vessel, including the USNS Comfort hospital ship, previously layberthed in Baltimore, now on duty in for Operation Desert Shield in the Persian Gulf.

Before its departure, MDARNG helicopters conducted practice landings on the Comfort while docked in the Baltimore Harbor.

UNITED STATES PROPERTY AND FISCAL OFFICE FOR MARYLAND

MISSION: Ensure combat readiness through careful management, planning, use, care and accounting for all federal monies, properties and resources controlled by the Maryland National Guard.

LOCATION: Located in Havre de Grace at the State Military Reservation, the USP&FO installation support facility is the financial nerve center of the Maryland National Guard.

PEOPLE: More than 76 military and civilian employees provide fiscal, budget, payroll, supplies, purchasing, contracting and transportation services to both the Army and Air National Guard.

STAFF OPERATIONS AND RESPONSIBILITY: Six operating divisions — administration, internal review and audit, purchasing and contracting, automatic data processing, comptroller, and logistics — manage all federal assets. Responsibilities include:

- receipt and accounting for all federal monies and property in possession of the Maryland National Guard;
- ensuring that federal funds are obligated and spent in compliance with applicable statutes and regulations.

- ensuring that federal property provided the Guard is maintained and used according to applicable Department of the Army and Air Force directives as implemented by the Chief, National Guard Bureau.

- managing the Federal Logistics Support system for the Army National Guard, and upon mobilization of a supported unit, providing support necessary for the transfer of the mobilized property to active duty status.

DOLLAR VALUE: The USPFO, the appointed federal contracting and transportation officer, has oversight for: equipment valued at more than \$277 million for the MDARNG and \$285 million for the MDANG, and payroll for full and part-time guardsmen and women totalling more than \$43 million (MDARNG) and \$19 million (MDANG).

Air National Guard: Operation responsibilities are assigned to three assistants located at the Warfield Air National Guard Base in Middle River: fiscal (comptroller), property (chief of supplies and services) and real property (base civil engineer).

STATE SURFACE MAINTENANCE OFFICE

MISSION: The State Surface Maintenance Program provides administrative management and technical support to keep Maryland Army National Guard equipment and vehicles mission ready.

PROFESSIONAL SKILLS: Heavy mobile equipment and automotive mechanics, machinists, welders, metal body workers, painters, canvas/leather specialists, electronics mechanics, optical instrument artillery and

small arms repairers. In all, 121 federal technicians maintain 31,778 items of equipment and earn salaries totaling more than \$3.1 million.

MAINTENANCE FACILITIES: The major repair facility is the Combined Support Maintenance Shop located at Havre de Grace. CSMS technicians completed more than 4,950 highly technical repair actions and 3,637 calibration and electronic alignments procedures in support of all MDARNG units.

Fifteen organizational maintenance shops and sub-shops, located in various communities around the state, provide the units in their immediate geographical area with routine maintenance services and repairs required on all types of equipment. The 76 technicians employed in these shops completed in excess of 13,249 services and repair actions during TY90.

MAJOR FY90 ACCOMPLISHMENTS:

- Fielded new equipment into the Maryland Army National Guard worth more than \$1.75 million dollars.:
- Depot level rebuilding programs for select trucks, generators and signal equipment totalling more than \$500,000.



KEEPING IT RUNNING: Sgt. Willie Lyle, Combined Surface Maintenance Shop, Maryland Army National Guard, changes the oil on a 60 kw generator. (Photo by Lt. Col. James Degatina)

- Processed more than 30,148 requests for repair parts worth more than \$1.7 million to the Maryland Army National Guard.

SELECTIVE SERVICE

MISSION: The Selective Service System operates at a readiness level to provide for timely induction of young men in sufficient numbers, capable of being trained in the Armed Forces in the event of mobilization or national emergency.

Pre-mobilization: Maintain awareness campaign to keep Maryland males informed of the need to register for Selective Service upon their 18th birthday; recruit and train the 210 uncompensated civilian volunteer Maryland local board Maryland local board members to fairly and uniformly apply the Selective Service law and protect the individual rights of all rights.

Mobilization: The Maryland National Guard's five-member detachment, a component of the national Selective Service System, working with a five-member Selective Service Reserve Detachment must be able to establish a Selective Service state headquarters in Maryland and six area offices to support and maintain 41 local boards and one district appeal board within 72 hours following a mobilization.

ACTIVITIES: Since January 1, 1980, Maryland has registered more than 260,000 men with Selective Service. The detachment trains all 210 local board members and 26 MDARNG recruiter augmentees designated to operate the six area offices and furnishes liaison officers to the Military Entrance Processing Station for annual mobilization training.

PUBLIC AWARENESS: In 1990 the detachment promoted public awareness of selective service registration by delivering public service announcements to Maryland radio and television stations, staffing exhibits at county fairs and speaking to schools and civic groups. Both Gov. William Donald Schaefer, Baltimore Mayor Kurt L. Schmoke and numerous county executives and county councils have issued proclamations in support of Selective Service registration.

MARYLAND DEFENSE FORCE

MISSION: The Maryland Defense Force, reactivated in 1983, is organized to help safeguard Maryland citizens in the event of natural or man-made disasters, replacing or reinforcing the Maryland National Guard in state service.

MEMBERSHIP: Voluntary, open to men and women age 17 or older who possess the interest and ability to benefit from training in an unpaid status (except for an-

nual muster) until ordered to active state service. A high percentage of the members have had prior military service.

ORGANIZATION

- Headquarters and Headquarters Detachment, 1st (Mason-Dixon) Brigade and Training Command located at the Pikesville Armory.
- 2nd (Chesapeake) Brigade—headquartered in An-

napolis. There are six battalions and each control five security (military police) companies located in armories across Maryland.

TRAINING: Individual and unit training conducted throughout the command in accordance with established schedules. Specialized school courses, ranging from basic through the command and staff course, are offered during weekend training by the Training Command. All training supported by qualified MDF instructors and augmented by Maryland Army National Guard, State Police and Maryland Emergency Management Agency.

PROGRAMS AND PROJECTS:

- Memorandum of Understanding with the Maryland Emergency Management Agency to strengthen working relationships for increased service Maryland citizens. It provides for:

- active involvement with MEMA personnel in each county and Baltimore City to allow use of MDF resources.

- organize and train resource teams at the company level to assist MEMA, when called, to respond to natural or man-made disasters

- train resource team members in support of civil authorities, crowd and traffic control, basic search and rescue techniques, communications and first aid.

- command representation on the Governor's Emergency Management Agency Advisory Board.

- Joint training exercises with the Headquarters, Maryland State Area Command
- Command post exercises to test coordinated responses to simulated emergencies
- Support MDARNG during 290th MP Co. mobilization
- Adjutant General briefing
- Annual muster, Pikesville
- Tree-Mendous Maryland program
- Memorial/community service project support
- Preakness Day Parade.

MARYLAND EMERGENCY MANAGEMENT AGENCY

MISSION: Ensure the state is able to respond to emergencies that overwhelm the capabilities of local authorities.

MEMA also provides for the common defense and protects the public peace, health and safety and preserves the lives and property of Marylanders.



HOME AT LAST: A repatriated American, held hostage in the Middle East and her son, speak to reporters at a reception coordinated by the Maryland Emergency Management Agency at Baltimore-Washington International Airport. (Photo by Capt. Mike Milord)

MAJOR RESPONSE OPERATIONS

- Repatriation—Coordinated the repatriation of 611 Americans, held hostage in the Persian Gulf, at BWI Airport, for three flights that arrived September 10, 15, and 16.

- Tornado, Reisterstown, October—Coordinated state response to include vehicles and manpower from the State Highway Administration and public safety from the Maryland State Police; arranged for small business loan assistance from the Small Business Administration.

MAJOR EXERCISES, PLANS AND PROGRAMS

- PEACHBEX 90—A Maryland full-scale exercise conducted as part of a simulated accident at the Peach Bottom Atomic Power Station in February. The Nuclear Regulatory Commission and the Federal Emergency Management Agency rated the exercise highly successful.

- MEMA participated in the response to a simulated nuclear accident at a Virginia power plant and the potential impact on portions of Charles County.

- Participated and assisted in 97 state and local exercises involving approximately 4,500 federal, state, local and private participants, to include a winter storm exercise (January), two hurricane exercises (April and June) and two off-site radiological medical exercises with Harford and Calvert counties.

- Conducted fifth annual severe storm awareness conference with the Maryland Department of Natural Resources and the National Weather Service. More than 175 participants from various federal, state and local governmental organizations as well as local media attended.

- Obtained nearly \$3.7 million in federal disaster assistance funds to aid in flood recovery operations.

- Individual Military Augmentee program. The program provides MEMA additional resources—military reservists who assist in planning and disaster response.

Maryland National Guard . . . Community A Long-Lasting Partnership



HOMETOWN HELP: Staff Sgt. Max F. Hesselbein, I-r, Tech, Sgt. Kathy L. Johnson, 175th Tactical Fighter Group and the 135th Tactical Airlift Group, respectively, Maryland Air National Guard; Staff Sgt. Xavier R. Dashiell, and Sgt. Connie A. Morton, respectively, Headquarters, STARC, Maryland Army National Guard, join with two young patients from the Johns Hopkins Children's Center in Baltimore, for which Maryland soldiers and airmen raised more than \$8,500 in the 1990 Shoot-For-Charity. (Photo by Master Sgt. Buddy Bates)