

MARYLAND WAR OF 1812 BICENTENNIAL COMMISSION

Annual Report
November 1, 2012

As required under Executive Order 01.01.2011.07



OVERVIEW



Governor Martin O'Malley joined United States Mint Chief Council Dan Shaver, Senator Ben Cardin, Rep. C.A. Dutch Ruppersberger, and Rep. John Sarbanes at Fort McHenry's Education and Visitor's Center, March 5, 2012, to launch the sale of the new 2012 Star-Spangled Banner Commemorative Coins. Photo Credit: Jay Baker, Office of the Governor

Created under Executive Order by Governor O'Malley in September 2007, the Maryland War of 1812 Bicentennial Commission (Commission) is charged with coordinating a multi-year initiative to commemorate the bicentennial of the Star-Spangled Banner and War of 1812. Its mission is to stimulate and coordinate investment in the commemoration of the bicentennial of the War of 1812 for maximum benefit to Marylanders.

From Nov. 1, 2011 through Oct. 31, 2012, the Commission has continued to carry out the goals and objectives outlined in *Star-Spangled 200: A National Bicentennial in Maryland*. The Commission's four goals - inclusion and statewide participation, resource stewardship, education, and tourism and economic development – are at the core of its bicentennial planning and projects.

In the past twelve months, the Commission has continued working with stakeholders statewide to cultivate partnerships with local organizations at the county and regional level to stimulate bicentennial projects. Local planning groups have been established in Anne Arundel County, Baltimore City, Baltimore County, the Eastern Shore (Caroline, Dorchester, Kent, Queen Anne's, Somerset, and Talbot Counties), Montgomery County, Prince George's County, Southern Maryland (Calvert, Charles and St. Mary's Counties), and the Upper Bay (Cecil and Harford Counties). In 2012, the Commission joined open dialogue with Cultural Tourism DC, Destination DC, and other organizations to plan bicentennial events for Washington, D.C. in 2013-2014.

With the establishment of the Commission's non-profit affiliate Star-Spangled 200, Inc. (SS200) in 2010, a major focus in 2012 was fundraising. SS200 is leading the effort to raise \$25 million for the War of 1812 bicentennial in Maryland. In 2012, proceeds from the sale of the Star-Spangled Banner Commemorative

Coins, issued through the U.S. Mint, will provide up to \$8.5 million dollars to the Commission. All private contributions to SS200 will go towards the required match to leverage an equal amount of coin surcharge proceeds. Surcharges from coin sales will help fund six rounds of grants awarded by the Star-Spangled 200 Grant Program.

The anticipated use of these funds over the next four years is as follows:

- Up to \$12.5 million for matching grants for resource preservation, education, and community revitalization projects;
- Up to \$10 million for bicentennial programs and events; and
- Up to \$2.5 million for operating costs.

In 2012, the Commission grew to 16 members when the President of AT&T Mid-Atlantic, J. Michael Schweder joined the group. The Commission now includes:

- **Chair:** Raymond A. "Chip" Mason, Founder, Legg Mason, Inc.
- **Vice-Chair:** U.S. Senator Paul S. Sarbanes
- Rushern Baker, County Executive, Prince George's County
- Michael E. Busch, Speaker, Maryland House of Delegates
- Atwood "Woody" Collins III, President and COO, M&T Bank Mid-Atlantic
- T. Eloise Foster, Secretary, Maryland Department of Budget and Management
- John R. Griffin, Secretary, Maryland Department of Natural Resources
- Richard E. Hall, Secretary, Maryland Department of Planning
- Christian Johansson, Secretary, Maryland Department of Business and Economic Development
- Thomas V. Mike Miller, Jr., President, Maryland Senate
- J. Scott Plank, Executive Vice President, Under Armour, Inc.
- Stephanie Rawlings-Blake, Mayor, Baltimore City
- Albert Small, President, Southern Engineering
- Robert Stevens, Chairman, President and CEO, Lockheed Martin Corporation
- Beverley Swaim-Staley, Secretary, Maryland Department of Transportation
- J. Michael Schweder, President, AT&T Mid-Atlantic

Governor Martin O'Malley hosted the fifth meeting of the Maryland War of 1812 Bicentennial Commission on February 6, 2012 in the Governor's Reception Room at the Maryland State House. With Gov. O'Malley in attendance, the group discussed regional planning efforts, transportation and capital infrastructure projects, and upcoming events, such as Commemorative Star-Spangled Coin sales and Star-Spangled Sailabration. Commission members also approved two Star-Spangled 200 project grants.

The sixth Commission meeting on September 12, 2012 convened at the Maryland Historical Society. The agenda of the meeting included fundraising strategies, sponsorships, grant projects, regional planning efforts, and an overview of June's highly successful Star-Spangled Sailabration event. Twenty additional Star-Spangled 200 grants were approved for projects statewide. Also on the agenda was a discussion of the early stages of planning for the Chesapeake Campaign, which launches spring 2013.

PLAN OF ACTION UPDATES



More than 1.5 million people visited the Inner Harbor June 12 – 19, 2012 for Sailabration, the official launch of Maryland's War of 1812 bicentennial commemoration. Photo by Visit Baltimore

Below is a summary of the Commission's major accomplishments in November 1, 2011 through October 31, 2012, arranged by the Advisory Committee responsible for the action.

DEVELOPMENT AND SPONSOR RELATIONS

The Development and Sponsor Relations Committee will ensure there is sufficient support and financial resources for the Commission and its partners to implement high priority activities and events.

- **Two staff members join Star-Spangled 200, Inc.**

In 2012, SS200 gained two new team members to help raise funds and awareness for the War of 1812 Bicentennial. Michele Coiron joined SS200 as Director of Sales for the Star-Spangled Banner Commemorative Coins. She coordinated the marketing of the coins, available until December 17, 2012, through the United States Mint. Coiron is a former Executive Director of the Historic Charles Street Association in Baltimore. Previously, she worked on the paper side of the graphic arts industry, managing U.S. sales territories for both a European and domestic manufacturer.

Matthew Scales joined SS200 in April as Development and Communications Associate. In addition to working closely with sponsors, he manages social media accounts for SS200, including the Facebook and Twitter pages. Matthew is a 2011 graduate of Towson University, where he majored in advertising and public relations. As a student, he interned with Imre Communications, The Maryland Zoo, Allied Advertising and Planit Advertising. He enlisted in the U.S. Coast Guard following high school.

- **Over \$26 million invested in 1812 projects**

Since the establishment of the Commission in 2007, over \$26 million of federal, state, local, and private funds have supported War of 1812 related projects statewide. Projects range from a \$14.4 million capital project for the new Fort McHenry Visitor Center to \$6,500 invested in the *Southern*



Governor O'Malley presented Star-Spangled Banner Commemorative Coins to eight Maryland Olympians, including swimmer Michael Phelps, Photo by Jay Baker, Office of the Governor

Maryland 1812 Map and Guide. The Maryland Department of Planning and Maryland Heritage Areas Authority have offered over \$600,000 in War of 1812 related grants in addition to \$35,000 granted to the Commission as seed money. The National Park Service has invested more than \$500,000 of grant monies to sites along the Star-Spangled Banner National Historic Trail. Total investments include \$15 million from federal sources, \$8 million from the State of Maryland; \$2 million from local governments, and \$100,000 in private funding.

- **Commemorative Coin Sales**

Beginning March 5, 2012, The United States Mint initiated sales of the 2012 Commemorative Star-Spangled Banner Coin, available in five-dollar gold coins and one-dollar silver coins. The Mint may produce up to 100,000 gold coins and 500,000 silver coins. A depiction of a naval battle scene from the War of 1812 is on one side of the gold coin. The reverse side has the words "Oh say can you see" in a reproduction of Francis Scott Key's handwriting. The silver coin has "Lady Liberty" waving the 15-star, 15-stripe Star-Spangled Banner flag with Fort McHenry in the background. A contemporary American flag is on the other side. The State Commission can receive up to \$8.5 million in surcharges, built into the price of the coins, from the Mint to help support bicentennial activities and educational outreach, and preserve sites and structures with War of 1812 significance.

The Mint reported purchase of nearly 96,000 coins on the first ten days of sales. As of October 31, 2012, total sales are 207,000 or 34.4% of inventory. The 1812 coin sales are outpacing the other 2012 and 2011 commemorative coins. However, sales are 50% behind Jamestown's sales in 2007

at the same period. Sailabration caused a substantial bump in sales. In September, Governor O'Malley awarded 1812 silver coins to Maryland Olympians and Para-Olympians, including Michael Phelps, at Baltimore's Inner Harbor, which created another bump in sales this fall.

The United States Mint will continue to sell the Star-Spangled Banner Commemorative Coins until five o'clock pm on December 17, 2012. The Commission and Star-Spangled 200, Inc. will continue to market these coins through various media outlets, official partners and special events, including the Whitman Coin Show, November 15-18, 2012. Advertisements have been placed in magazines such as *The Smithsonian Magazine*, which is marketing the coin for holiday gift giving.

- **Governor's FY 2013 Budget**

Governor O'Malley's budget for FY 2013 allocates \$4 million (\$2 million in deficiency appropriation for FY 2012's Star-Spangled Sailabration, \$2 million for the FY 2013 Star-Spangled 200 Grant Fund) to bolster War of 1812 bicentennial activities statewide. The Maryland General Assembly approved those amounts in the 2012 session.

- **Star-Spangled 200, Inc. – Sponsorship and Fundraising**

As of August 31, 2012, Star-Spangled 200, Inc. had received over \$4.6 million in private commitments, including over \$1 million from *Presenting Sponsor* AT&T. Constellation Energy and Papa John's have both committed at the *Founding Partner* level, rounding out the lead sponsorships. All three commitments were multi-year.

In late February, Mark Fetting, Chairman and CEO of Legg Mason, hosted a breakfast for potential *Defenders' Circle* members. Over 30 corporate executives attended, and as a result of the breakfast, thirteen new corporate sponsors were added at the \$100,000 level for the multi-year commemoration.

In addition to the multi-year commitments, all of which were activated for Sailabration, Star-Spangled 200 raised an additional \$220,000 in cash contributions for event underwriting and secured \$725,000 in-kind for event-related services, including major support from its media sponsors, WBAL-TV, MPT and *Baltimore Sun*.

Additionally, Star-Spangled 200 has received over \$125,000 to date in-kind from Ballard Spahr for legal services.

RESOURCE STEWARDSHIP AND VISITOR EXPERIENCE

The Resource Stewardship and Visitor Experience Committee will identify and assess the condition of the resource base; craft a future vision for the Star-Spangled visitor experience; identify investment priorities for resource stewardship and visitor experience; and ensure a robust post-bicentennial legacy.

- **Star-Spangled 200 Grant Program**

The Commission established a grant program for capital and non-capital projects related to the bicentennial observance. Nonprofit organizations and local, state and federal government agencies are eligible to apply for matching grants in an amount of up to \$250,000. The Commission issued two grant rounds in the past year, one in the fall of 2011, and the second in spring 2012. Subsequent grant cycles will be held with application deadlines in Nov. 2012; May 2013; Nov. 2013; and May 2014. Eligible projects include: capital projects (site or property acquisition, development, restoration, pre-development, and archeology, in addition to design, fabrication and installation of permanent exhibits) and non-capital projects (planning, design, interpretation, programming and events). Surcharges from the U.S. Mint's sale of bicentennial commemorative coins and private contributions made to SS200 will fund the program.



On October 4, 2012, 22 organizations were awarded grants, totaling \$1.5 million from the Star-Spangled 200 Grant Program, in a ceremony hosted by Lt. Governor Brown. Photo by Jay Baker, Office of the Governor

For the inaugural round, in the fall of 2011, 35 applications from 12 counties (including Baltimore City) were submitted requesting \$3,119,443 with total project costs of \$16,452,808. The spring 2012 grant round had a total of 20 applicants from 12 counties (including Baltimore City). A total of \$971,889 was requested through grants, with total project costs of \$5,313,810. Throughout the first two rounds of grants, total project costs of all applicants totaled to \$21,766,618.

In early October, 22 grantees from rounds one and two were awarded grants from the Star-Spangled Grant Program, for a total of \$1,536,506 of state matching grants. Grants included three capital projects, eight program and event projects, nine visitor experience projects, and two educational projects. Grantees ranged from 15 non-profit organizations, four local governments, and one state government, representing 14 counties, including Baltimore City, and three statewide projects.

- **National Historic Trail and Byway Plan**

In April 2012, a draft of the comprehensive management plan for the Star-Spangled Banner National Historic Trail was posted online for public review. A 30-day period opened for comments once the plan was posted. The plan addresses trail development over the next fifteen to twenty years. Final plans were approved by the National Park Service in June 26, 2012.

- **Signage**

In early 2012, a signage plan to serve as the blueprint for installation and sustainability for the interpretive waysides in Maryland along the Star-Spangled Banner National Historic Trail and Byway was completed. Twenty-five tri-paneled orientation kiosks were installed along the trail, throughout the state, by June 2012. These signs highlight the Chesapeake Campaign and provide contextual information for the localities in which they are placed and their connections to the War of 1812. The National Park Service, in cooperation with state government, local jurisdictions and hundreds of nonprofit organizations, is working to preserve and develop sites and places along the trail to provide interpretation of the causes, events, and outcomes of the War and improve water access and recreation opportunities for visitors and residents.



Partners along the Star-Spangled Banner National Historic Trail attended the launch of the Trail on July 30, 2012 in Fells Point, Baltimore City. Photo by Kathi Ash, War of 1812 Bicentennial Commission

Following the installation of the orientation kiosks, 102 waist-high interpretive waysides are under development for installation. The National Park Service uni-grid brochure lists 150 new interpretive signs throughout the region. With projects led and funded by the War of 1812 Bicentennial Commission, the signage is companioned with Maryland Public Television's production, "War of 1812 on the Chesapeake: Home of the Brave," and the book *In Full Glory Reflected*, which serve as both historic context and travel guide.

- **Star-Spangled Banner National Historic Trail**

The trail commemorates the War of 1812 and its legacy in the Chesapeake region. The trail is a 560-mile land and water route that reflects the history of the War of 1812 in the Chesapeake Bay region. It connects historic sites in Maryland, Virginia and Washington, D.C., and traces American and British troop movements during the war. The trail commemorates the events leading up to the Battle of Baltimore, the aftermath of which inspired Francis Scott Key to write our National Anthem.

Established by Congress in 2008, the trail is one of 19 national historic trails administered by the National Park Service, and is one of 30 trails in the National Trails System. On July 30, Senator Ben Cardin and Rep. John Sarbanes were among the speakers at the launch of the Trail, at the foot of Broadway in Fell's Point, Baltimore City, a neighborhood known for its ship-building activity during the War of 1812 era.

- **Battle of Bladensburg Monument**

Work on the Battle of Bladensburg Monument, a tribute to the American forces who attempted to thwart the advance of British troops toward the nation's capital in August 1814, has reached an important stage; the completion of a quarter-sized scale model that will be used to finalize details of the monument. In the next stage, sculptor Joanna Blake, will create a full-size clay model that will be used to forge the bronze monument.

The monument will be located in Bladensburg Balloon Park, an area owned by the Maryland-National Capital Park and Planning Commission (M-NCPPC). It will depict a scene with three life-sized figures cast in bronze relief, a wounded Commodore Joshua Barney assisted by Charles Ball (a former slave who fought with Barney's Flotilla), and a United States Marine, encased in an eight-

foot by ten-foot bronze panel. The bronze panel will rest on a limestone base with the inscription “Undaunted in Battle.”

Aman Memorial Trust, a nonprofit that supports historic preservation in Bladensburg, has organized the monument project and provided initial funding. Additional funding sources have included a state bond bill, M-NCPPC and private contributors. The monument is part of the Bladensburg War of 1812 Commemoration program, which has received support from M-NCPPC, National Park Service, State of Maryland, Anacostia Trails Heritage Association, Prince George’s County, Port Towns CDC, Friends of the Battle of Bladensburg and others.

- **Excavation reveals British footprint in Nottingham**

In the past year, archeologists began to investigate the impact of the War of 1812 on the port town of Nottingham in southern Prince George’s County through a series of Phase I archeological surveys. Afterwards, they shared their findings and conducted tours of their archaeological sites as part of a continuing effort to inform county residents and surrounding property owners of their progress.

The multi-year venture, which began in October 2011, is a project of the Maryland National Capital Park and Planning Commission (M-NCPPC), Department of Parks and Recreation’s Archaeology Program. Its goal is to document the British encampment at Nottingham during the war and the buildings that existed in the town at that time. The archaeological survey is confined to 63 acres of public park land owned by M-NCPPC. M-NCPPC will continue work at Nottingham through the fall and spring of 2013, with funding from the Star-Spangled grant program. Archeologists will complete Phase II archaeology to determine National Register eligibility for sites related to the War of 1812 at Nottingham.

- **Battle of Bladensburg Visitor Center**

The Battle of Bladensburg Visitor Center in Prince George’s County held its grand opening, August 24, 2012, exactly 198 years after British forces ambushed American forces in the town during the War of 1812, en route to Washington, D.C. Located at the Bladensburg Waterfront Park on the Anacostia River, the center highlights events that occurred in the area during the war. Prince George’s County Executive and War of 1812 Commission member, Rushern Baker, as well as Rep. Chris Van Hollen, State Delegates Jolene Ivey and Michael Summers and Bladensburg Mayor Walter Lee James Jr. were present for the ribbon cutting.

- **Applications for Star-Spangled 200 Grants – Capital and Visitor Experience Projects**

Out of the previous two grant cycles in fall 2011 and spring 2012, a total of 30 applications were submitted for capital and visitor experience projects. Out of the 30 applicants, a total of \$3,168,482 was requested for projects totaling \$19,485,752. Of the 30 applicants between fall 2011 and spring 2012, a total of two capital projects were awarded and nine visitor experience projects were awarded. These eleven projects were granted a total of \$1,101,256 for estimated total project costs of \$7,162,306.

- *Capital and Visitor Experiences Projects Awarded Grant Rounds 1 and 2*

- Benedict Waterfront Village Enhancements, County Commissioners of Charles County, \$225,000
- Charm City Circulator – Fort McHenry Route, Mayor and City of Baltimore, \$225,000
- Star-Spangled Heritage Cruise, Living Classrooms Foundation, Inc., \$33,706
- North Point State Park, North Point Visitors Center, Maryland Department of Natural Resources, \$100,000
- War of 1812 Exhibition, Chesapeake Bay Maritime Museum, \$70,050

- Defending a Nation: Baltimore and the Chesapeake during the War of 1812, \$200,000
- Battle of Bladensburg Streetscaping, Anacostia Trails Heritage Area, Inc., \$15,000
- “The Star-Spangled Banner: Anthem of Liberty” Imax 3D Film, Maryland Academy of Sciences, \$200,000
- “The enemy nearly all ‘round us’: Annapolis in the War of 1812”, Friends of the Maryland State Archives, \$18,000
- Conservation of Cavalry Jacket, Washington County Historical Society, \$5,000
- Archeological Survey and Assessment of Nottingham, Maryland-National Capital Park and Planning Commission, \$9,500

EDUCATION AND CURRICULUM

The Education and Curriculum Committee will ensure the development of a model social studies curriculum specifically on the War of 1812, its impact on Maryland, and the diverse people who fought, supported and participated in the defense of the state and the nation.

- **Thinkport Launch**

Maryland Public Television (MPT) has launched an educational web site dedicated to the War of 1812 as the newest component of its Thinkport series. The Virtual Resource Center associated with Thinkport provides a searchable online database that links images, video clips, primary sources, music and other material for research.

Thinkport was developed by MPT with the help of Johns Hopkins University’s Center for Technology in Education. MPT produced the War of 1812 site in collaboration with the Friends of Fort McHenry and the National Park Service, and with the support of the Chesapeake Bay Gateways Network, Maryland Heritage Areas Authority and the Living Classrooms Foundation. The web portal was unveiled September 14, 2012 at Charlesmont Elementary School in Baltimore County, near the location of the Battle of North Point.

- **Maryland History Day**

Star-Spangled 200, Inc. gave cash awards to eight Maryland students who competed in Maryland History Day, a program sponsored by the Maryland Humanities Council that encourages students to research and learn about historical topics. Students enter their final projects, including exhibits, performances, documentaries, web sites or papers into a science-fair type of competition that includes individual and group classifications for both middle school and high school aged students.

- **Cast Your Vote: War or Peace?**

An interactive online educational game created by Fort McHenry National Monument and Historic Shrine poses the question, “Should the United States go to War with Great Britain?” Visitors to the site can become familiar with the issues surrounding the war, listen to the arguments of eight prominent 1812-era Americans through animation and then cast their votes. Results of the vote were announced on June 18, 2012, the 200th anniversary of the U.S. declaration of War against Great Britain. Cast Your Vote – 1812 not only offers an interactive game for students, but also provides curriculum material for educators.



Senator Ben Cardin visited fifth graders at Charlesmont Elementary School, in Baltimore County, to launch the new educational website dedicated to the War of 1812 as the newest component of Maryland Public Television's Thinkport series. Photo by Kathi Ash, War of 1812 Bicentennial Commission.

- **Museum develops “Through the Perilous Fight – Life During the War of 1812” Traveling Trunk**
 Jefferson Patterson Park & Museum, in Calvert County, received a Maryland Heritage Area Authority grant for 2012 to develop a package of supplemental curriculum materials, including lesson plans, artwork and replica artifacts, to help educators enhance their students’ understanding of the life during the War of 1812 in Maryland. Materials in the trunk provide hands-on learning experiences for students in grades third through fifth, although the lessons can easily be adapted to older and younger audiences. Lessons were created to supplement the Common Core curriculum standards for Maryland public schools. Activities focus on life during the War of 1812, as well as understanding events that occurred in Southern Maryland during the Chesapeake Campaign.
- **Applications for Star-Spangled 200 Grants – Education and Curriculum Projects**
 Out of the previous two grant cycles in fall 2011 and spring 2012, a total of four applications were submitted for education and curriculum projects. Out of the four applicants, a total of \$119,015 was requested for projects totaling \$305,012. Of the four applicants, two programs were awarded. These two projects were granted a total of \$75,000 for estimated total project costs of \$234,568.
 - *Education and Curriculum Projects Awarded Grant Rounds 1 and 2*
 - Maryland with PRIDE: An Under Sail Learning Adventure for Students, Pride of Baltimore, Inc., \$45,000
 - PreK-12 Heritage Area Curriculum, Garrett County Chamber of Commerce, \$30,000

PROGRAMS AND EVENTS

The Programs and Events Committee will ensure the development of a full range of activities during the bicentennial period to animate the significant sites as well as to reinforce the vision, mission, goals and thematic messages of the bicentennial in Maryland.



On June 18, 2012, the 200th anniversary of the U.S. declaration of war against Great Britain beginning the War of 1812, Governor O'Malley hosted the ambassadors to the United States from the Canada and Great Britain at Fort McHenry to celebrate two centuries of peace. Pictured from left to right are: Tina Orcutt, Superintendent of Fort McHenry National Monument and Historic Shrine, Governor O'Malley, U.S. Senator Barbara Mikulski, Secretary of the Navy Ray Mabus, Canadian Ambassador to the U.S. Gary Doer, and British Ambassador to the U.S. Sir Peter Westmacott.

- **Sailabration**

The War of 1812 Bicentennial Commission and Star-Spangled 200, Inc. hosted the Star-Spangled Sailabration, a maritime festival in Baltimore's Inner Harbor, June 13-19, 2012, that launched Maryland's War of 1812 bicentennial commemoration. Dozens of international tall ships and foreign and United States Navy warships sailed into Baltimore for the festival. Blue Angels and other Navy and Coast Guard aviation assets flew from Martin State Airport to Fort McHenry in honor of the commemoration.

Based on a report published by Forward Analytics (see Appendix I attached to report), Sailabration proved to be a huge economic success for Baltimore City, Baltimore County, and the State of Maryland. Based on the economic impact report, Sailabration and the City of Baltimore drew an estimated number of 1.54 million visitors to the Inner Harbor throughout the week. The total economic impact on the state, estimated at \$166 million dollars, also solidifies the significance of Sailabration to the State.

The report also stated that Sailabration was likely one of the top U.S. historical and civic celebrations of the year. The event enriched visitors' education and served as a historic remembrance of the War of 1812 in Maryland, and added to the vitality and image of Baltimore as a tourist destination with press coverage and publications that extended far beyond the region, and beyond the United States.

- **Annapolis Conference planned for 2013**

The Maryland War of 1812 Bicentennial Commission, the U.S. Naval Academy, and the United States Navy's Naval History and Heritage Command will co-host a War of 1812 Bicentennial Conference at the Naval Academy in Annapolis, Maryland, from June 12 to June 16, 2013. The purpose of the conference is to recognize the historic importance of the war to the peoples involved

and the changes it wrought in domestic and international affairs. Its title, *From Enemies to Allies: An International Conference on the War of 1812 and its Aftermath*, shows its implications are both broad and deep. This conference is expected to attract many scholars from the United States, Canada, and Great Britain. The roster of experts includes scholars who have produced impressive work in the field of War of 1812 studies, or in the history of relations between the United States and the United Kingdom. Planning is still under way for this conference; this fall, the Commission invited speakers to highlight the conference, including War of 1812 scholars and historians from all across the world. A formal call for papers was issued in July, opening paper submittals to the general public.

- **The Chesapeake Campaign**

This past year, The Maryland War of 1812 Bicentennial Commission, in partnership with the Maryland Office of Tourism, the National Park Service, and Star-Spangled 200, Inc., partnered with communities statewide to start planning and marketing Chesapeake Campaign events. The story of Maryland's fight for the nation as the British roamed the Bay will be celebrated through the Chesapeake Campaign, a traveling festival featuring re-enactors, hands-on educational activities, performances, food, drink, and interactive fun. The Chesapeake Campaign will raise the visibility of participating communities and sites around the Bay along the Star-Spangled Banner National Historic Trail.

- **Applications for Star-Spangled 200 Grants – Program and Events**

Out of the previous two grant cycles in fall 2011 and spring 2012, a total of 18 applications were submitted for program and event projects. Out of the 18 applicants, a total of \$785,835 was requested for projects totaling \$1,975,854. Of the 18 applicants between fall 2011 and spring 2012, nine of the program and event projects were awarded. These nine projects were granted a total of \$360,250 for estimated total project costs of \$848,172.

- *Program and Events Projects Awarded Grant Rounds 1 and 2*

- Bicentennial Programming on WYPR, WYPR, \$15,000
- Chautauqua – “Inspiration, Unity, Preparedness, Courage”, Maryland Humanities Council, \$50,000
- Re-created Eastern Shore Maryland Militia of 1812, Historical Society of Kent County, \$25,000
- 2013 War of 1812 Programming and Events, Jefferson Patterson Park & Museum, \$13,000
- Brookeville 1814: “The Nation’s Capital for a Day”, Town of Brookeville, \$20,000
- Port Deposit Post Office War of 1812 Commemorative Mural, Port Deposit Chamber of Commerce, \$10,500
- A Very Visionary Star-Spangled Sidewalk, American Visionary Art Museum, Inc., \$26,750
- Support June 2012 Events at Fort McHenry, Fort McHenry National Monument and Historic Shrine, \$100,000
- MPT’s War of 1812 Coverage of Star-Spangled Sailabration, MPT Foundation, Inc., \$100,000

- **Regional Updates:**

- **Chautauqua 2012**

Maryland Humanities Council selected Maryland and the War of 1812 as the theme of Chautauqua 2012, a series of summer performances that took place July 5 through 13 at six locations around the state. Scholar-performers presented living-history demonstrations depicting the personalities and accomplishments of prominent historical figures. Chautauqua 2012 featured performances based on the lives of Rosalie Stier Calvert, Francis Scott Key, James Madison, Mary Pickersgill, and Robert Ross.

- **Frederick/Montgomery Star-Spangled 200 Conference**

The Frederick/Montgomery Star-Spangled 200 Conference, one in a series of events presented by the Maryland War of 1812 Bicentennial Commission to familiarize stakeholders with the sites, stories and organizations related to the War of 1812 in Maryland, was held December 14, 2011. Approximately 40 participants attended the conference, which was sponsored by the Tourism Council of Frederick County and the Delaplaine Visual Arts Education Center.

Opening session presentations at the Frederick Visitor Center featured Ralph Eshelman, a prominent Maryland War of 1812 historian and Alan Gephardt, a ranger at Fort McHenry National Monument and Historic Shrine. A subsequent tour included visits to the Hessian Barracks, Mount Olivet Cemetery and Harry Grove Stadium, home of the Frederick Keys. The group also stopped at the Madison House in Brookeville (Montgomery County), the residence where James Madison sought refuge on August 26, 1814, after the British sacked Washington, D.C.

- **Francis Scott Key Brochure**

The Tourism Council of Frederick County and the Francis Scott Key Memorial Foundation produced a new brochure that provides information about Francis Scott Key and the place where he is located, Mount Olivet Cemetery, in Frederick. The tourism council and foundation also planned to install interpretive signage and multi-media presentations at the cemetery, the Hessian Barracks and Harry Grove Stadium.

- **1812-era Music subject of C-Span broadcasts**

C-Span3 (American History TV) broadcasted a one-hour lecture presented by music historian David Hildebrand presented at the Maryland Historical Society in fall 2011. The lecture addressed music during the War of 1812 era with a focus on the Star-Spangled Banner. Hildebrand, a Maryland-based scholar and performer of early-American music, is one of the founders of The Colonial Music Institute and Music of the War of 1812 in America, two websites that present scholarly information and resource materials pertaining to American music and dance in the 18th and 19th centuries.

- **Archaeological Excavations at Elk Landing, Hollingsworth Farm**

The Archaeological Society of Maryland (ASM) held their annual field session at the Hollingsworth Farm and Elk Landing sites in Elkton, Cecil County. ASM's goal for the week was to confirm the location of the War of 1812 fortification and collect information on how it was built and used. A geophysical survey of the property revealed what appeared to be a 150-foot, or about one-half of the earthworks that supported as many as 11 canons. Archaeologists found evidence of a ditch where the militia and local citizens borrowed soil to make a low earthwork. Data will be reviewed to locate the outline of the fort this fall.

- **London Conference addresses Chesapeake Campaign**

Leading War of 1812 scholars from the United States, Great Britain and Canada participated in a conference, *The War of 1812: Myth and Memory, History and Historiography*, hosted by the University of London's Institute for the Study of the Americas, July 12-14, 2012. The conference included the presentation of 50 papers related to topics that included the war in the Chesapeake Bay region, American national identity, and the participation of African Americans in the war.

- **Ceremony honored Battle of Caulk's Field**

About 100 guests attended a wreath-laying ceremony at Caulk's Field in Kent County on August 31, 2012 to honor the American and British troops who clashed during the War of 1812 battle at that location exactly 198 years ago to the day. Major General James A. Adkins, adjutant general of Maryland, and Lieutenant Colonel Colby Corrin, of the British Royal Marines, each placed a wreath on the battlefield. The event launched a series of events that will culminate with a re-dedication of Caulk's Field in 2014, the 200-year anniversary of the battle.

- **Defenders Day 2012**

Dundalk-Patapsco Neck Historical Society and Museum presented its annual tribute to the Defenders of Baltimore on September 2, 2012, a day of living-history sessions, re-enacted battles and encampments, and public ceremonies. Since the 1800s, Marylanders have annually celebrated the "Old Defenders" who blocked invading British forces at the Battle of North Point, September 12, 1814, which led to the start of the Battle of Baltimore. The North Point event has been a tradition since 1986 and has been held at Fort Howard since 1995.

- **Star-Spangled Weekend**

On September 7-9, 2012, Fort McHenry National Monument and Historic Shrine held its annual Star-Spangled Banner Weekend, a tribute to the Battle of Baltimore and Francis Scott Key's writing of the verses that later became the national anthem. More than 30 school groups (grades 3-6) participated in Young Defenders Day, a living-history program sponsored by the Friends of Fort McHenry. A grant from the Maryland Heritage Areas Authority helped fund the program.

Governor Martin O'Malley, Baltimore Mayor Stephanie Rawlings-Blake, Senator Ben Cardin and Rep. John Sarbanes addressed a Friends of Fort McHenry gathering on September 8 during the Saturday evening *Star-Spangled Spectacular*, a re-enactment of the ship-to-shore bombardment of Fort McHenry. Another speaker who had received special invitation to attend was Major Edward Ross, a descendent of Major General Robert Ross, the British military officer who led his army's invasion and sacking of Washington, D.C. in August 1814. The contemporary Major Ross also met Brian McComas, a descendent of Henry McComas, one of two young American militia riflemen credited with firing the shots that mortally wounded Gen. Ross.

- **Travel Channel Travelogue**

Travel Channel International scheduled an October 11, 2012 premiere broadcast, *The War of 1812*, a two-episode documentary filmed this past spring in the Capital Region of the United States and Ontario, Canada. The film features video messages from Governor O'Malley, President Barack Obama, British Prime Minister David Cameron, Canadian Prime Minister Stephen Harper and the Governor General of Canada, David Johnston. The film hosted viewers along an itinerary that follows the advance of British troops during the War of 1812 through Washington, D.C., Virginia and Maryland, and actions in Ontario and Toronto. The documentary includes a visit to Baltimore and Fort McHenry National Monument and Historic Shrine.

- **Battle of Baltimore: A Music and Maritime Experience**

Students from local Baltimore City choral and wind ensemble groups gathered together on October 9, 2012 to experience the Battle of Baltimore first hand, through the sights, smells and sounds of Fort McHenry. In the Fort's first musical and maritime educational experience, students toured the Fort, unfurled the replica Star-Spangled Banner, and witnessed a re-enactment of the Battle of Baltimore, with ships such as the *Pride of Baltimore II* and the *Schooner Virginia*. Visitors were able to enjoy musical performances from the school bands and choirs, who performed a number of period and patriotic songs, including the National Anthem.

- **Southern Maryland 1812 Fair and Re-Enactment**

On September 22nd, Jefferson Patterson Park & Museum commemorated the Battles of St. Leonard's Creek, the largest naval engagement in Maryland's history, with their annual 1812 Fair

and Reenactment. Visitors were able to enjoy camp life, skirmishes and tactical demonstrations with re-enactors from across the region. Hands-on activities for families included period dance lessons, spinning, weaving, knot tying and games. Music, theatre and dance performances were offered throughout the afternoon. After a long day on the battlefield, visitors joined re-enactors for JPPM's annual Tavern Night, which highlighted the musical talents of Ship's Company.

TRANSPORTATION AND CAPITAL INFRASTRUCTURE

The Transportation and Capital Infrastructure Committee will work with the Resource Stewardship and Visitor Experience Committee to help realize the desired visitor experience.

- **Caulk's Field Archeological Project**

The Commission received a \$40,000 grant from National Park Service American Battlefield Protection Program (ABPP) and is working closely with the Maryland State Highway Administration, Maryland Environmental Service, University of Maryland and the Maryland Archaeological Conservation Laboratory to develop new understandings of the Battle of Caulk's Field. It is believed that British casualties were laid to rest at this site. Phase I archeological surveys were conducted this past year, coordinated by Commission staff, and additional archeological studies are slated for November 2012 with a final report due to the ABPP early 2013.

- **Key Bridge Public Art Project**

Funded from a federal Scenic Byway grant, the War of 1812 Bicentennial Commission and the Maryland Commission on Public Art are working in collaboration to design and install a new work of public art on the Key Bridge. Narduli Studio, the firm chosen to develop the design, is working with engineers to address potential issues from the impact of high winds on the proposed design.

- **North Point Development Plan**

The National Park Service continues to work with the Maryland Department of Natural Resources and local partners on the development of a concept plan for the North Point segment of the Star-Spangled National Historic Trail. The plan includes 52 partner-ranked War of 1812-related projects and involves the North Point Battlefield, Battle Acre Park, and an exhibit concept plan for the North Point State Park Visitor Center. Cost estimates are under development.

- **Bladensburg Green Street**

The Town of Bladensburg has continued its planning for a Green Street along MD Route 450. The project received two grants from the Chesapeake Bay Trust to support planning and design of the Green Street and storm water remediation. Discussions on 1812 site markings along the street included sidewalk plaques or clusters of cannon balls. Design completion is expected by December 18, 2013 and construction is slated to begin April 1, 2014.

- **Scorpion Project**

During the summer of 2011, archeologists from the Maryland Historical Trust, U.S. Navy and Maryland State Highway Administration, in partnership with the Maryland War of 1812 Bicentennial Commission, initiated a second season of fieldwork for a War of 1812 shipwreck in the Patuxent River near Upper Marlboro, Prince George's County. The archeologists are closer to identifying what could be Commodore Joshua Barney's flagship, the *U.S.S. Scorpion*. Previous plans called for a full excavation in 2012. Next steps are being discussed by the Maryland Department of Planning, Maryland Historical Trust, Maryland State Highway Administration and the United States Navy. The project is at a turning point due to environmental concerns. Decisions will be made as to whether to create an exhibit, leave the submerged vessel in situ undisturbed, raise it in a protected cofferdam, re-water the vessel and contain it in the cofferdam, among other options. The search for the *Scorpion* is partially funded through the federal Transportation Enhancement Program, which funds non-traditional, community-based transportation-related projects.

- **Inner Harbor Circulator**

Baltimore City received a nearly \$1.6 million federal grant to implement a third route on its free Charm City Circulator bus system, which now connects downtown with Fort McHenry. The new line, the Star-Spangled Banner route, opened a week prior to Sailabration and made it easier for visitors to travel around the city during the week-long event. The route will continue to run throughout the bicentennial period.

COMMUNICATIONS AND MARKETING

The Communications and Marketing Committee will promote Maryland's War of 1812 bicentennial celebration nationally and internationally and provide leadership for and coordinate efforts with other groups and partners.

- **Official Partners Program**

The Maryland War of 1812 Bicentennial Commission and Star-Spangled 200, Inc. now welcomes a total of 76 organizations as Star-Spangled 200 Official Partners in Maryland's bicentennial commemoration. Official Partners include nonprofits and government (federal, state and local) agencies. Official Partners have an integral role in raising awareness of Maryland's historical ties to the war. These organizations support the educational, stewardship, and economic development goals of the commemoration. They disseminate information about the bicentennial to members and constituents, and host or sponsor bicentennial events and programs. Partner benefits include use of the official Star-Spangled 200 logo; listings on the Commission and Star-Spangled 200, Inc. websites, promotional materials and announcements; and recognition at events and programs when appropriate.

As of October 31, 2012, the Star-Spangled 200 Official Partners were:

- Anacostia Watershed Society
- Anne Arundel County War of 1812 Bicentennial Commission
- Ballet Theatre of Maryland
- Baltimore City Historical Trust
- Baltimore County, Maryland
- Baltimore Heritage, Inc.
- Baltimore National Heritage Area
- Berlin, Maryland Chamber of Commerce
- Caroline Office of Tourism; Cecil County Tourism
- Charles County Public Library
- Chesapeake Bay Maritime Museum
- Civic Works
- Clean Bread and Cheese Creek
- Concord Point Lighthouse and Keeper's House Museum
- County Commissioners of Calvert County, Maryland
- Dorchester County – the Heart of the Chesapeake
- Downtown Frederick Partnership
- Downtown Partnership of Baltimore
- Dundalk Renaissance Corporation
- Dundalk-Patapsco Neck Historical Society and Museum
- Eastern Shore 1812 Consortium
- Fire Museum of Maryland; Four Rivers Heritage Area
- Francis Scott Key Chapter – Association of the U.S. Army
- Frederick Arts Council
- Friends of Kent County, Maryland War of 1812
- Garrett County Chamber of Commerce, Mountain Maryland Gateway to the West Heritage Area
- Greater Baltimore History Alliance
- Harford County Office of Tourism
- Harvest Projects International, Inc.
- Hays-Heighe House at Harford Community College
- Heritage Montgomery; Historic Ships in Baltimore, Inc.
- Historic St. Mary's City
- Historical Society of Talbot County
- Jefferson Patterson Park & Museum
- Kent County Tourism and Economic Development Office
- Lower Eastern Shore Heritage Area Lower Susquehanna Heritage Greenway, Inc.
- Make Your Mark Media, Inc.
- Maryland Business Coalition
- Maryland Historical Society

- Maryland Humanities Council
- Maryland Milestones (ATHA, Inc.)
- Maryland National Road Association
- Maryland Public Television
- Maryland State Department of Education
- Maryland Transit Administration
- Maryland Veterans Commission
- Montgomery County Historical Society
- Mount Clare Museum House
- National Capital Chapter of the Lewis and Clark Trail Heritage Foundation
- Naval Historical Foundation
- Pickersgill Retirement Community
- Poplar House Mansion
- Port of Baltimore
- Port Deposit Chamber of Commerce
- Port Towns Community Development Corporation
- Preservation Society
- Pride of Baltimore II
- Prince George's County Conference and Visitor Bureau, Inc.
- Sail Baltimore
- Savage Historical Society
- Somerset County Historical Society
- St. Mary's County Division of Tourism
- St. Michaels Business Association
- Star-Spangled Banner Flag House
- The American Flag Foundation
- Tourism Council of Frederick County, Inc.
- United States Daughters of 1812;
- Visit Baltimore
- War of 1812 Society in the State of Maryland
- Waterfront Partnership of Baltimore, Inc.

- **Earned Media**

Maryland's many bicentennial commemoration activities contributed to substantial earned media. Press results are calculated at over \$21 million in earned media since November 2011. Of that total, over \$12 million was earned in June 2012 for Sailabration and over \$7 million of that amount was the result of the *Today Show* appearance by Al Roker.

The November 17, 2011 Star-Spangled Sailabration announcement generated \$100,000+ in earned media value (excluding online). An AP story on the event reached a national audience and was featured on MSNBC; Wall Street Journal; Huffington Post; Washington Examiner; Delmarva Times; Boston Globe; Palm Beach Post; Las Vegas Review-Journal; Arkansas Sunday News; Fort Worth Star Telegraph; and local press. Together, Visit Baltimore and the Maryland Office of Tourism, Film and the Arts created and purchased more than \$1 million in television, print, billboard and radio advertising in important tourism markets in support of the Star-Spangled Sailabration. Sailabration also made the "Top Things to do in 2012" lists (along with the Summer Olympics, Queen's Jubilee, Titanic's centennial) on renowned travel website, PeterGreenberg.com.

- **MPT Travelogue**

Funded through a federal Scenic Byways grant, to the Commission, Maryland Public Television (MPT) produced a one-hour film about the people and places of the War of 1812's Chesapeake Campaign. The film depicts the terror that British forces created across the Chesapeake Bay region, and the Battles of Bladensburg, North Point and Baltimore. It also provided glimpses of local American heroes, such as George Armistead, commander of the U.S. troops at Fort McHenry, and Joshua Barney, commander of the Chesapeake Flotilla. The film aired on Maryland Public Television on June 4 and again on June 27, 2012 to record audiences.

- **In Full Glory Reflected**

Maryland Historical Society hosted a book launch on Defenders Day, September 12, for *In Full Glory Reflected: Discovering the War of 1812 in the Chesapeake*, an illustrated 252-page softcover book by historians Ralph E. Eshelman and Burton K. Kummerow. This book is available through Johns Hopkins University Press and the Maryland Historical Society. Sale proceeds of the book benefit the Star-Spangled Banner National Historic Trail. Speakers included President Thomas V. Mike Miller of the Maryland Senate, Chip Mason, chair of the Maryland War of 1812 Bicentennial Commission, and Burt Kummerow, President and CEO of the Maryland Historical Society. The Fort McHenry Guard Fife and Drum Corps also performed.

- **Travel Channel**

Travel Channel (International) came to Baltimore September 9-10, 2011 to film a War of 1812 re-enactment at Fort McHenry during the Fort's Star-Spangled Banner Weekend. Footage was used for shows about the bicentennial and the War of 1812 and Star-Spangled Sailabration 2012. Shows aired in the spring of 2012 and again in October 2012. Based in London, Travel Channel broadcasts 24 hours a day in 19 languages to 60 million households across Europe, the Middle East, Africa and the Asia Pacific region.

- **Electronic and Social Media – Websites, Key Notes, Facebook and Twitter**

The Commission's website, www.starspangled200.org, features news and information about upcoming programs and events. Since the launch of the website in September 2009, there have been over 150,000 visitors to the site, with over 113,000 of those being unique visitors. The majority of visitors are from the United States (149,564 visitors), followed by Canada (2,411) and the United Kingdom (522). During Sailabration, in June 2012, there was a sharp increase in the number of views to the Commission's page, with a total of 7,341 views on June 14, during the middle of the week-long celebrations.

Key Notes, the Commission's monthly e-newsletter, publicizes Commission and 1812-partner updates and highlights upcoming events, grant deadlines, and recent news. More than 4,000 people currently subscribe to the e-newsletter.

Social Media has been extremely active, particularly since Sailabration. As of the end of October, 2012, the Star-Spangled 200 Facebook page has 3,722 followers, and the Star-Spangled Twitter page has 1,000 followers.

- **License Plate**

The Maryland Motor Vehicle Administration launched the Star-Spangled themed standard issue license plate on June 14, 2010. As of September, 2012, 1,238,090 sets of War of 1812 plates have been issued by the Maryland Motor Vehicle Administration.

- **Exhibits**

- **Dorchester County introduces new 1812 exhibit**

Dorchester County Historical Society installed a new 1812 bicentennial exhibit at the Robbins Heritage Center in Cambridge. Objects on display include a British military uniform and encampment supplies, weaponry, and period clothing. During the War of 1812, British raiding parties used Dorchester County as a place to replenish their food supplies. Virginia Scott Jenkins curated the exhibit in collaboration with Charles Kuehne, whose family donated most of the objects.

- **Frederick museum presents new 1812 exhibit**

In March, the Roger Brooke Taney House museum in Frederick debuted its new temporary exhibit, *War of 1812: Frederick Supports a Nation*. This exhibit explores the role that Frederick County played in the War of 1812 and its impact on the Taney family. It also reveals the economic stresses of the war as a result of the British embargo and blockade, and rising a national debt.

- **Traveling Exhibit visits Western Maryland**

A traveling exhibit, titled *Defense of the Nation: Maryland in the War of 1812* was displayed in April at the South Mountain East Welcome Center, located on I-70, east of Hagerstown. The traveling exhibit offers the opportunity to experience the crucial Chesapeake Campaign of the War of 1812. The exhibit is available for museums, historical sites or libraries through the Baltimore National Heritage Area.

- **Galleries exhibit 1812 inspired artwork**
Paintings, prints and photographs by regional artists, depicting themes related to the War of 1812's Chesapeake Campaign and maritime heritage of Baltimore and Maryland, were displayed at two galleries in downtown Baltimore. Crystal Moll Gallery hosted one of the exhibitions, from May 30 to July 7, 2012. The other display was located at the World Trade Center's Lobby Gallery from June 1 to June 29, 2012. The exhibitions were created by the Crystal Moll Gallery, Baltimore Office of Promotion, Maryland State Arts Council, and Star-Spangled 200, Inc.
- **Free Trade and Sailors' Rights Exhibit**
Gallery owner and historian James Kochan, who has forged a collection of documents, artwork and artifacts related to the War of 1812, exhibited these items at his gallery, James Kochan Fine Art & Antiques in downtown Frederick, Maryland from June through September 9, 2012. The exhibition, *Free Trade and Sailors' Rights: The War of 1812 and the Shaping of America* included original paintings and engravings, Congressional presentation swords and medals, uniforms, weapons, military and political correspondence, rare books and decorative arts of the War of 1812 era. A portion of sale proceeds went to The Mars & Neptune Society, a private nonprofit dedicated to the study of military forces in North America prior to 1850.
- **In Full Glory Reflected, Maryland Historical Society exhibit**
Maryland's largest War of 1812 exhibition opened in June 2012 at the Maryland Historical Society in Baltimore. *In Full Glory Reflected: Maryland during the War of 1812* occupies 5,000 square feet and features more than 100 1812-era artifacts, including Francis Scott Key's original manuscript containing the verse that became The Star-Spangled Banner.
- **1812: A Nation Emerges, National Portrait Gallery exhibit**
The Smithsonian's National Portrait Gallery in Washington, D.C., unveiled a major exhibition, *1812: A Nation Emerges*, which tells the story of the War of 1812 with more than 100 objects from Canada, Great Britain, and the United States. This exhibit runs through January 27, 2013.

Exhibition items include paintings by master artists Gilbert Stuart, Rembrandt Peale and Sir Thomas Lawrence. Dolley Madison's red velvet dress, possibly made from the red velvet curtains that she saved from the White House is also on display. A 284-page exhibition catalog, published by Smithsonian Institution Scholarly Press, is available in the museum bookstore.

- **1812 Annapolis Tour: Seas, Lakes & Bay: The Naval War of 1812**
A new Annapolis walking tour of sites that have historical ties to the War of 1812 opened with a ribbon-cutting ceremony at the U.S. Naval Academy (USNA) on July 6, 2012. Governor Martin O'Malley, Vice Admiral Michael Miller (U.S. Naval Academy superintendent), Mayor of Annapolis Joshua Cohen and Byron Marchant, president and CEO of the U.S. Naval Academy Alumni Association cut the ceremonial ribbon. Starting in April 2013, the tour will also feature *Seas, Lakes & Bay: The Naval War of 1812*, a free exhibit of artifacts from the war at Mahan Hall on the Academy campus. Support for the tour comes from prominent businessman William I. Koch, who has also provided items from his personal collection of maritime paintings and artifacts related to the War of 1812 era.

OPERATIONS AND MANAGEMENT

The Operations and Management Committee will ensure sufficient human and financial resources for the Commission and its Committees to function to accomplish its vision, mission and goals.

- **Staffing Plan**

The Commission staff welcomes Kelly M. Cooper, former Education and Outreach Coordinator for Jefferson Patterson Park & Museum, Maryland's State Museum of Archaeology. Kelly will be joining the Commission as Outreach and Partnership Coordinator. Kelly received her Master's in Anthropology from American University, and has spent the past ten years in the fields of archaeology and museum education. Kelly replaces Kate Marks, who took a new position as Media Specialist with the Chesapeake Bay Office of the National Park Service.