

GOVERNOR O'MALLEY's 15 Strategic Policy Goals

After Governor O'Malley instituted StateStat – a system of performance-based management – to make State government more accountable and efficient, he created the Governor's Delivery Unit (GDU) as an extension of StateStat to align state and federal resources around 15 strategic goals. The goals are broadly categorized into four key areas – skills, security, sustainability, and health.

In this year's Grants Office Annual Report, this information is listed directly in each of the agency reports. In addition, a column is included in agency summary spreadsheet that shows the number of the goal which is being addressed by each federal grant.

Of the 520 federal grants received by Maryland state government listed in this report 362 grants (69.6%) are using funds to address at least one of the goals, an increase from the 262 grants that were reported in the previous year (51.4% of the previous year's federal grant total). The increase in both the number and percentage of the grants addressing different goals can be attributed to an increased focus to matching funding opportunities to goals. Some of the grants are reported as addressing more than one goal, so while 362 grants target at least one goal, there are a total of 442 examples where a goal is targeted by a particular grant (see chart below).

Given that state government performs many diverse duties, including many that are not directly linked to one of the 15 strategic policy goals, judgments are not being made on the relative value of each individual federal grant. Instead, this tracking device is being used to ensure that state agencies are making their best effort to coordinate federal grant seeking activities around the 15 strategic policy goals.

What follows are each of the 15 goals, with the number of federal grants that are addressing this goal as listed in the next spreadsheet. Additional information on GDU activities related to each goal can be found at [Governor O'Malley's StateStat](#) site.

GDU GOALS/FEDERAL GRANTS 2011

Goal #	Goal Description	# grants addressing this goal
1	Create, Save or Place Residents into 250,000 Jobs	36
2	Improve Student Achievement/Career Readiness 25%	71
3	Increase Skills Training 20%	49
4	Reduce Violent Crime 20%	31
5	Reduce Crime Against Women/Children 25%	33
6	Make Maryland a National Leader in Homeland Security	35
7	Restore the Health of the Chesapeake Bay	65
8	Double Transit Ridership	7
9	Reduce Per Capita Electricity Consumption 15%	11
10	Increase Maryland's Renewable Energy 20%	9
11	Reduce Statewide Greenhouse Gas Emissions 25%	17
12	End Childhood Hunger in Maryland by 2015	24
13	Establish Best in Nation Health Info Electronic Records	6
14	Reduce Infant Mortality by 10%	34
15	Expand Access to Substance Abuse Services 25%	13
Total		442