

Maryland Division of Correction

Annual Report

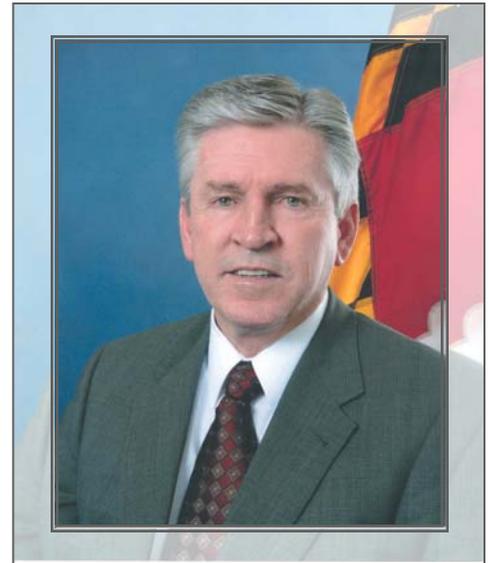
Fiscal Year 2010



Martin O'Malley, Governor
Anthony G. Brown, Lt. Governor
Gary D. Maynard, Secretary
J. Michael Stouffer, Commissioner

The front cover features Correctional Officers from the Maryland Correctional Transportation Unit, based out of Jessup, Md. Thanks to Major Luen Compton, his command staff and their team for their assistance.

Secretary Gary D. Maynard



The Honorable Martin O'Malley
Governor of the State of Maryland
State House
Annapolis, Maryland 21401-1991

Dear Governor O'Malley:

It is with pleasure that I present to you the Fiscal Year 2010 (FY10) Annual Report for the Maryland Division of Correction (DOC). Staff throughout the Division have dedicated themselves to meeting the Department of Public Safety and Correctional Services' (DPSCS) mission of protecting the public, our employees and those under our supervision.

As institutional security continues to be a pillar of the Department, the DOC administration has made gang intelligence, information sharing, entrance security and contraband interdiction a top priority during FY10. Through these efforts, the Division has validated more than 1,200 new gang members and are routinely sharing background information on inmates as they enter our facilities, as well as when they leave to assist local law enforcement. Cell phone finds in our prisons has been steadily decreasing throughout the Department over the past few years with a 32% reduction since FY09. Following an investment in entrance technology and the start of also tracking where cell phones are being found, we saw a 36% increase in phones found outside our facilities – reducing their potential impact had they reached the hands of an inmate behind bars. We have also enhanced investigative efforts for cell phone cases to increase the probability of successfully charging an inmate or staff with possession. As a result of all these efforts, serious assaults on staff are down 29% over last year and 50% from just three years ago throughout the Department.

The DOC also continued with efforts to equip the offender population with the tools necessary to succeed upon release during FY10. Educational and vocational skills training was provided by the Department of Labor, Licensing and Regulations (DLLR), as well as the Division's industry arm Maryland Correctional Enterprises (MCE). During FY10 MCE employed a record 2,038 inmates on average. A push to ensure offenders are leaving our system with proper identification needed to secure housing, employment and other vital resources yielded 2,800 Motor Vehicle Administration (MVA) IDs, 3,217 Social Security cards and 3,469 birth certificates. The Division also worked with our community partners to educate offenders on the importance of these documents.

Public Safety Works projects, aimed at giving offenders the opportunity to give back to the society they victimized while also learning employment skills, continued to be popular among local governments and non-profit partners. Providing maintenance and clean-up for events and towns, veterans' cemeteries, building houses for Habitat for Humanity and much more, an average of 400 offenders are out in the community on a daily basis. DOC has also contributed to your *Smart, Green and Growing* initiative through the construction of thousands of oyster cages, cleaning and bagging 24,000 bushels of oyster shells and reaching the half-way mark in our efforts to plant one million trees across the state.

Through all of these efforts the DOC has made a significant difference in the safety and security of Maryland during FY10. Please accept this report on behalf of the hard working employees that made such accomplishments possible.

Sincerely,

A handwritten signature in blue ink that reads "Gary D. Maynard".

Commissioner J. Michael Stouffer



The Honorable Gary D. Maynard, Secretary
Department of Public Safety
and Correctional Services
300 East Joppa Road, Suite 1000
Towson, Maryland 21286

Dear Secretary Maynard:

I'm pleased to present the Maryland Division of Correction's Annual Report for Fiscal Year 2010. Our accomplishments this past year are because of the hard work of many committed employees.

Security concerns being paramount, this year we continued our efforts toward reduction of contraband inside the institution. Many talented groups of employees, including the Canine Unit and Contraband Interdiction Team, work toward this goal. We also continue deploying available technology, including Body Orifice Security Scanners (BOSS) Chairs, secure view monitors and X-ray scanners to intercept contraband before it enters our institutions.

We've also expanded our efforts to ensure all offenders have a state ID card before leaving prison. By December 2010, we will have reached our goal, with 80 percent of released offenders carrying proper identification.

Our restorative justice initiatives provide offenders with opportunities to learn skills and gain sense of giving back. Maryland communities also benefit, since they receive assistance that otherwise they may not be able to afford. We continue to plant trees across the state, and provide inmate labor for an innovative partnership with DNR that aims to restore the Bay's oyster population.

The dedicated staff of the Division have also spent countless hours giving back to their own communities through special projects, food collections, holiday toy drives and participated in victim rights week activities to acknowledge their role in the criminal justice system.

I am proud of our dedicated employees and the zeal with which they take seriously our mission to protect the public, our staff and our inmates. We look forward to advancing the Department's mission in years to come.

Sincerely,

A handwritten signature in black ink that reads "J. Michael Stouffer". The signature is written in a cursive, flowing style. Below the signature is a light gray rectangular box containing the printed name "J. Michael Stouffer, Commissioner".

J. Michael Stouffer, Commissioner

Highlights

Did you know ... ?

- Maryland Correctional Enterprises (MCE) inmates have a recidivism rate of less than 25 percent.
- MCE planted and maintains thousands of trees, even planting apple trees at Antietam Battlefield to help restore the site to an historically accurate state.
- The Canine (K-9) unit regularly trains 10 other agencies throughout Maryland.
- The Special Operations Group (SOG) trained three other agencies this Fiscal Year, including training U.S. Customs and Border Patrol agents in high-risk transports.
- During the multiple heavy snow storms that hit the Baltimore Metropolitan area, inmates from MTC, BCCC and BPRU assisted the City of Baltimore and the State Highway Administration to clear storm drains and bus stops and remove snow at the M&T Stadium.
- The Division provided an average of 62,625 inmate meals per day in Fiscal Year 2010.
- The Division accommodates inmates practicing 33 different religions.
- For 18 years, Maryland Correctional Enterprises' Meat Plant has annually prepared and cooked approximately 700 – 900 turkeys for the annual Bea Gaddy Thanksgiving dinner in Baltimore that serves more than 35,000 needy people.
- More than 1,700 volunteers contributed over 27,400 hours of service to support Division of Correction programming.
- Sixty-seven percent of DOC drug dogs are produced through a breeding program managed by staff at the Canine (K-9) Headquarters in Hagerstown.



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MISSION

The Department of Public Safety and Correctional Services protects the public, its employees, and detainees and offenders under its supervision.

VISION

The Maryland Department of Public Safety and Correctional Services will be nationally recognized as a department that believes its own employees are the greatest strength, and values the development of their talents, skills, and leadership.

We will be known for dealing with tough issues like gang violence, by capitalizing on the strength of interagency collaboration.

We will be nationally known as the department that takes responsibility for the greatest of problems, and moves quickly and quietly to bring about successful change.

The Department of Public Safety and Correctional Services will be known as one of the national leaders in the development and use of technology through system interoperability.

Others will look to this department for its effective leadership and evidence-based practices.

We will be known for our belief in the value of the human being, and the way we protect those individuals, whether they are members of the public, our own employees, those we are obligated to keep safe and in custody, or victims of crime.

The Maryland Department of Public Safety and Correctional Services will be known as an organization that focuses on its mission and takes care of its people.



Assistant Commissioners



*Jon Galley
West Region*



*Felicia Hinton
Central Region*



*Gary Hornbaker
Security Operations*



*Patricia Moore
Administrative Services*



*Paul O'Flaherty
Programs & Services*



*Stephen Shiloh
Maryland Correctional
Enterprises*



*Randy Watson
East Region*

Human Resources

The Human Resources (HR) Unit provides leadership and guidance to the Division's field HR offices and to Headquarters' management to ensure fair and consistent practices throughout the Division and to address employee needs such as benefits, training and career planning.

In concert with the Assistant Commissioner of the Central Region, HR personnel this year developed and piloted the Fraternization in the Workplace training. This innovative training will now be incorporated into the curriculum at the Public Safety Education and Training Center for the Correctional Entrance Level Training Program. Please see "New Initiatives," page 10 for more information.

HR staff also successfully relocated employees previously assigned to the Herman L. Toulson Correctional Facility (HLTCF) to other Department of Public Safety and Correctional Services facilities after HLTCF closed in March 2010.

Future Goals:

- Implement an automated system of tracking leave usage, benefits and other statistical information
- Refine standard audit processes for HR procedures
- Continue to support field HR offices in reducing vacancy rates within the institutions



Dionne Dale, former Director of Personnel for the Division of Correction, received the Headquarters Employee of the Year award in May 2010.

Public Information



Commissioner J. Michael Stouffer is interviewed during a media tour at Antietam Battlefield, where DOC inmates plant and care for apple trees.

The Public Information Office, working in conjunction with the DPSCS Communications Office, promotes the Division of Correction through effective communication with the media, public and employees.

A new Public Information Officer started in May, after the position was vacant for several months.

The office refocused its attention on media relations, planning events to include a media tour of the MCE sew shop at the Maryland Correctional Institution for Women on Flag Day. Staff also assisted in the planning of Division-wide events like the Commissioner's Tug-of-War which raises money for Special Olympics.

The Public Information Officer also answers requests filed under the Public Information Act (PIA) in a timely manner, and tracks these requests that come in Division-wide from inmates, media and the general public.

Future goals:

- Quarterly DOC newsletters, distributed electronically to save printing costs.
- Working with the DPSCS Communications Office toward better use of the multimedia aspects of communication, including photographs, video and social media.
- Continued relationship-building with media professionals.

Maryland Correctional Enterprises

Maryland Correctional Enterprises (MCE), the prison industry arm of the Division of Correction (DOC), provides an environment for the operation of correctional industries that resembles the environment for business operations of a private corporate entity. Inmates are taught job skills and provided with constructive employment which leads to the development of both technical and social skills, and improved employability upon release.



Training and employment reduces idleness which is a leading cause of violence and disruptions in prisons. The prospect of obtaining employment with Maryland Correctional Enterprises serves as a deterrent to disruptive behavior as inmates must meet eligibility requirements. The outcome of a 15 year study period has proven that training and employment with MCE resulted in recidivism rates that are 60% lower than DOC's general population rate.

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Additional Accomplishments:

- In Fiscal Year 2010, Maryland Correctional Enterprises (MCE) had un-audited revenues of \$50.43 million, un-audited net operating income of \$0.30 million, and employed an all time high of 2,047 inmates. At the close of Fiscal Year 2010 180 special appointment and 7 skilled service employees were on the MCE payroll.
- During Fiscal Year 2010, MCE provided over 2.89 million hours of inmate employment/training and touched the lives of 3,239 inmates.
- Based on Fiscal Year 2009 data and published in the National Correctional Industries Association (NCIA) 2010 Directory, Maryland Correctional Enterprises ranked 8th in the United States in sales and 6th in inmate employment. Maryland ranks 19th in state population and 20th in correctional population.
- MCE's direct and secondary economic contribution (through salaries, wages, and purchases of private sector goods and services) to the State's economy was approximately \$100.6 million in Fiscal Year 2010.
- On March 23, 2010, at the NCIA National Conference in Cincinnati, Ohio, CEO Steve Shiloh received the National Correctional Industries Association's prestigious Rodli Award.
- On July 1, 2009, the new MCE website was unveiled. Some of the new features include:
 - A new search tool;
 - Embedded links throughout the website for cross reference;
 - Expanded information about MCE, products and services;
 - Locate Account Representatives, showrooms and literature;
 - An online shopping cart with a wish list feature.

Maryland Correctional Enterprises

7275 Waterloo Road
Jessup, Maryland 20794
(410) 540-5400

Chief Executive Officer
Stephen Shiloh

Opened
1967; relocated to
present site in 1981

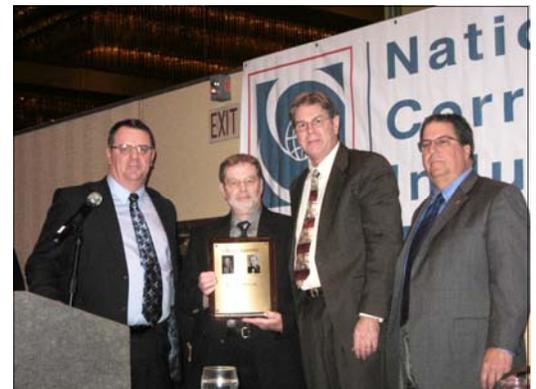
Number of Positions
177 ~ Special Appointment
10 ~ Skilled Service

Average Inmates Employed
2.047

Operating Costs.
\$49.78 million

Un-audited Revenues
\$50.43 million

Un-audited Net Operating Income
\$0.30 million



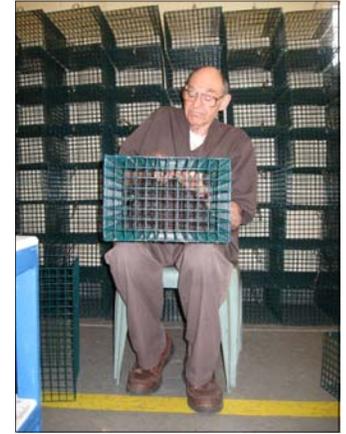
In March, CEO Steve Shiloh was honored as the recipient of the National Correctional Industries Association's Rodli Award for distinguished service

Saving the Bay ...

On July 13, 2009, Maryland Correctional Enterprises (MCE) Management Council, Customer Council, Maryland Legislators, and other invited guests conducted a joint endeavor to observe and become educated on MCE's efforts to help restore the Chesapeake Bay. The main idea behind this group excursion was to witness the



habitat restoration and re-growth of Poplar Island, which was almost on the edge of extinction prior to this restoration project.



The O'Malley Administration initiated Smart, Green and Growing (SGG), under which Maryland Correctional Enterprises and the Department of Natural Resources (DNR) partner to grow and plant shoreline bay grasses in the Chesapeake Bay and its tributaries. Ten offender employees and two supervisors were responsible for the projects. Council members, Legislators, and guests were able to experience the value and importance of restoring the habitat through the shoreline

grass project. MCE is looking forward to getting the approval from Maryland Environmental Service to collect shoreline grass seeds once again this fall and plant two acres of *Spartina Patens* on Poplar Island in the spring of 2012.

Inmates at MCE's Metal II Plant # 124 are constructing oyster cages, to support Marylanders Grow Oysters, another sustainability project of SGG. Mature oysters will eventually be released into a protected area to help filter the Bay's water. Each oyster can filter at a rate of two gallons of water per hour. MCE got involved in the process and worked on a total of 5,000 oyster cages. Besides the Metal Shop in Hagerstown, MCE's Sign Plant #111 in Jessup is also an integral part. Workers there produce the small yellow information tags that are clipped to each one of the cages.

Giving back to the community...

After hearing a plea for donations of new and gently used bras on a Frederick radio station back in October, an employee of Maryland Correctional Enterprises (MCE) thought, there had to be a way they could get involved with the station's "Bras For A Cause" drive. His idea? MCE could help by laundering the donated bras- free of charge.

When all was said and done, MCE inmate employees washed, dried and boxed 5035 bras for distribution to local women's groups and shelters. In addition to giving away bras to those in need, WFRE, 99.9 partnered with Triangle RV World who donated \$1.00 for every bra donated during Breast Cancer Awareness Month.

As a result of the Frederick Drive, \$6,000 dollars was donated to the Susan G. Komen Foundation of Maryland, a breast cancer nonprofit.



*Operating Costs ~
Division of Correction Headquarters*



General Fund
\$17,676,961

Special Fund
\$395,553

Federal Fund
\$1,343,442

Reimbursable Fund
\$21,276

Fleet Services



Fleet Services is charged with the responsibility of ensuring that the Division of Correction’s vehicles are maintained and operated in accordance with state policies and procedures.

Accomplishments:

- Emphasized maintaining the fleet in accordance with established preventative maintenance schedules to maximize life of vehicle and provide the safest vehicles available to employees.
- Improved accountability of fleet inventories.
- Provided efficiencies by ride-sharing and fully utilizing assigned pool vehicles.
- Reviewed and evaluated vehicle mileage and maintenance records to provide a safe and efficient fleet.
- Began development of a car wash program for assigned State vehicles to be implemented in Fiscal Year 2011.

Fiscal Services

Fiscal Services is responsible for maintaining operating budgets and expenditures in order to analyze trends affecting budgets throughout the Division of Correction.

This year, Fiscal Services assembled a team of experts who are responsible for monitoring the efforts of the Division of Correction facilities to remedy internal control issues regarding materials and supplies as well as fixed assets. The team visits each facility and reviews procedures and provides feedback with the goal of eliminating legislative audit findings related to materials and supplies/fixed assets.

To move toward a more efficient method of processing inmates funds, Fiscal Services contracted with SunTrust Bank to provide a lockbox service in the Baltimore Region for depositing cash receipts sent to inmates. The new process is scheduled for roll out to all facilities in Fiscal Year 2011. This change will also drastically reduce the amount of cash entering the facilities.

Additional Accomplishments:

- Reduced overtime in Fiscal Year 2010 by more than \$8 million by continuing to monitor and evaluate overtime trends and expenditures
- Fine-tuned the reorganization of four regional finance offices into the Central Region Finance Office.
- Managed and directed Legislative Audit corrective action plans providing reviews and guidance in correcting and eliminating findings.



Metropolitan Transition Center in Baltimore

Technology Unit

The Technology Unit acts as liaison for the Division of Correction (DOC) and Information Technology and Communications Division (ITCD). It provides bi-weekly StateStat template information, overtime analysis and meeting support and monthly data submitted to the Association of State Correctional Administrators (ASCA).

Members of the unit develop and support new correctional applications and administer the Staffing Analysis and Overtime Manager (SAOM), Facility Incident Reporting Manager (FIRM), Security Audit Manager (SAM), and DOC Requisition Manager. The unit monitors SAOM data and manages staffing plans and special assignment posts.

The unit also supports institutions by coordinating and assisting in the selection, implementation and management of various technology.

Accomplishments:

- Implemented Public Escape Notification System which permits registrant notification about escapes by text, voice message and email.
- Presented final staffing analysis in conjunction with the Joint Chairman's Report on Analysis of Custodial Agency Staffing Requirements.
- Stab and Ballistic/Stab vests were purchased for DPSCS employees. A total of 634 stab vests and 148 ballistic/stab vests were ordered.



Jay Miller, DOC IT Manager, demonstrates the new automated notification system during an event in Hagerstown. This service is offered to each community in which there is a correctional compound. Anyone may sign up.

Policy Development, Analysis and Management



The Office of Policy Development, Analysis and Management (OPDAM) has management responsibility for the development and issuance of Division of Correction (DOC) official publications to include Code of Maryland Regulations (COMAR), DOC directives, manuals, bulletins, forms and post orders. The office is also responsible for reviewing and approving facility directives.

The continuing goals of the office are to:

- Ensure operational consistency with the Maryland Commission on Correctional Standards and the American Correctional Association standards and requirements; and
- Maintain an effective monitoring system to ensure policies and procedures are accurate and current.

Accomplishments:

- Selected a policy analyst to focus on program and services publications.
- Delivered policy writing training to staff responsible for reviewing and updating publications.
- Updated and issued directives, manuals, change notices and numerous DOC information bulletins.
- Met with audit and policy coordinators to help ensure standardization of DOC and facility publications.
- Developed and delivered facility audit compliance and policy coordinator training.
- Participated in the facilities' Program Review Audits.
- Established a centralized electronic repository for active and inactive facility publications.

Food Services

The Headquarters' Food Service program provides direct support to the regional food service programs with equipment and system operations, food service planning, design and construction of new and/or renovated kitchens.

Quality assurance and compliance to various local, state, federal and departmental regulatory agencies remains a high priority. Scheduled annual Program Review and Audits are conducted to ensure this level of compliance. Regional food service, likewise, conducts inspections to ensure continuity of health and sanitation standards. The Division provided an average of 62,625 inmate meals per day in Fiscal Year 2010.



The Food Service program provides everyone confined within the Division with nutritionally adequate meals in compliance to the Dietary Reference Intakes (DRIs), National Academy of Sciences and National Research Council.

We also ensure inmates receive accurate nutritional information that enables healthy eating habits. Correctional Dietary Officers receive food service training to promote awareness in food preparation and service, food safety and cost containment.

Inmates who work in the food service program have the opportunity to learn new skills that may help them find employment after release.

Accomplishments:

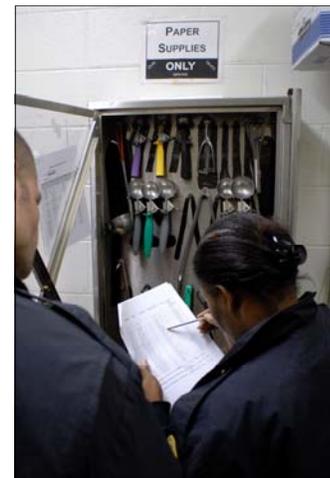
- Formed the Dietary Kaizen team, a process improvement approach that seeks to eliminate non-value added activities and waste. The process began in May 2009 with the implementation of most cost-savings processes in place this fiscal year.
- Update of the Department's Medical Diet Manual
- Implementation of the Religious Diet Program and observance of recognized religious holy days.
- Actively participated in the Program and Security Audit of Food Service areas.

Property Management

The Property Management program continues to improve property accountability by providing technical assistance to property officers in the institutions, maintaining excellent customer service and assisting with compliance of the Inventory Control Manual.

Accomplishments:

- The property thresholds for all but one institution have been increased; this will improve and expedite property inventory and accountability.
- The A-Track inventory system has been implemented in all but one institution. This is a more modern system using bar code technology to improve property tracking and compliance with State policies and procedures.
- The Division of Correction Property Officer participated on a team that was responsible for monitoring the efforts of the Division of Correction facilities to remedy internal control issues regarding materials and supplies as well as fixed assets. The team visits each facility and reviews procedures and provides feedback with the goal of eliminating legislative audit findings related to materials and supplies/fixed assets.
- The Enterprise Inventory Management System (eIMS) system has been implemented in all institutions. This is an automated system that greatly improves internal control related to materials and supplies.
- Processed 96 Excess Property Declarations (EPD's) which related to prior years. This was part of an effort to reorganize all of the property records including inventory reports and missing and stolen property records.



Programs and Services
Data Management



The Data Management Unit currently has a staff of six and completed another successful and productive year. The most significant accomplishment for this reporting period was the implementation of the DPSCS Official Count procedure. This serves as the official count document for the entire DPSCS.

The Data Management Unit was an active member of the KAIZEN team which was responsible for implementation of the new procedure. Unit staff worked with representatives from the Division of Pretrial Detention and Services (DPDS) and the Patuxent Institution in developing this process. In addition, the unit provided detailed training to field staff from DOC, DPDS and the Patuxent Institution on the newly developed count procedure.

Additional Accomplishments:

- Expanded standard training programs provided to the DOC, Patuxent Institution and the Division of Parole and Probation. Training included Inquiry, Traffic and Infractions classes at PCTC and in the field.
- Implemented and provided a new Security Awareness Training Program.
- Updated the LOCAT table to include all Pretrial beds/cells.
- Began phasing out the outdated Population Count Sheet.
- Coordinated with Maryland State Police to install the Maryland Electronic Telecommunication Resource System (METERS) on all DOC computers assigned Originating Agency Identification (ORI) numbers.
- Audited and maintained a running inventory of all terminals assigned ORI numbers Division wide.
- Implemented a new Training Program for METERS for authorized DOC staff.
- Implemented a new procedure to process requests for Maryland Image Repository System (MIRS) access.

Volunteer and Transition Services

Volunteer Services offers inmates' access to traditional and non-traditional programs and activities that include: family re-unification and mediation, children and parents reading together, Girl and Boys Scouts, Big Brother/Big Sister Mentoring Children, veteran services, conflict resolution, health education, youth at risk and community-outreach fund raising activities. Citizens volunteer their time and skills to support such programming needs.



Accomplishments:

- More than 1,700 volunteers contributed some 27,400 hours of service to support Division programming;
- The Episcopal Diocese of Easton sponsored Camp Agape for 62 children of incarcerated parents;
- An annual inmate Relay for Life raised \$1095 for the American Cancer Society;
- An inmate Basketball-a-thon raised \$1190 for the Maryland Center for Veterans Education and Training;
- The annual Somerset County Arts Council exhibited 50 pieces of inmate work.
- The ECI Alternatives to Violence Project, supported by 9 volunteers provided Basic, Advanced and Training for Trainers workshops for 178 inmates.

Transition Services are provided as a result of an assessment of inmate's criminogenic needs (Anti-social attitudes, Anti-social friends, substance abuse, lack of empathy, impulsive behavior). DOC provides programming to address the impact these may have on an inmate's transition to employment, training and education opportunities, family situations, health care and other social services upon release.

Programs and Services

Victims Services

The Division of Correction Victim Services Unit is committed to assisting crime victims. Our unit provides victims with registration information, provisional release notices and processes victim impact statements. This gives victims an idea of the inmate's location, and consideration of, approval or disapproval for any provisional release. It also helps victims to make decisions that best meet their needs upon the inmate's release from incarceration.

Victim Services staff also addresses concerns from victims, victims' rights organizations and other government agencies, addresses safety issues and participates in victim-related functions.

As part of its mission, the Victim Services staff organized four Victim Offender Dialogues, which were conducted in the institutions.

Held at the request of a victim, a VOD brings offenders and their victims together for a face-to-face meeting. Victims can ask long-unanswered questions and tell the offender how the crime affected them and others. They may also hear the offender explain why he or she committed the crime, and why that particular victim was involved.

VODs are confidential and voluntary. They are scheduled only after both the victim and offender have been prepared by mediation facilitators.

VODs provide a forum in which offenders are held directly accountable, and can take responsibility for their crimes.

Research shows participation in a VOD lessens a victim's fearfulness of a repeat crime and/or retribution. Both victims and offenders can experience a sense of healing after participating in a VOD.



Our Department assisted with the planning of the Secretary's Open House for victims during National Victims' Rights Week. This involves a weeklong series of events across the state to ensure the effect of crime on victims isn't forgotten.

Secretary Gary Maynard, with the assistance of crime victims Steven Kelly and Lisa Spicknall, planted flowers in the DPSCS Crime Victims' Remembrance Garden in Sykesville during Victims' Rights Week.

Additional Accomplishments:

- The Division of Correction Commissioner recognized two employees for outstanding work.
- Trained newly hired case management staff.
- Recorded about 1,445 new victim notification requests, up from 1,400 processed in FY 09.
- Processed about 150 victim impact statements. These help case management staff review a victim's opinion, which they must do – by law – before determining whether to grant that offender a provisional release.
- Wrote 559 provisional release letters and made inmate death notifications.
- Revised our letters to victims to save paper and mailing expenses.
- Tracked the participation and graduation of about 123 inmates in the Victim/Offender Impact of Crime Education Program (VOICE).
- All three staff members attended basic VINE (automated phone notification) training. Two received advanced training.

Programs and Services
Religious Services

Through quality programming, commitment and support of the chaplains' staff as well as the assistance of volunteers, Religious Services provides mandated and innovative services to enhance the spiritual lives of inmates to facilitate successful living during incarceration and after release.



The Division accommodates 33 religions. Established religious groups are provided the opportunity for worship services in addition to group study sessions throughout the week.



More than 8,000 religious volunteers work in the institutions, supervised by institutional chaplains

This year, in an effort to provide better access to pastoral counseling, the Division has established a partnership with Good News Jail and Prison Ministry, which will help supply the Division with professional Chaplains. They will be involved in pastoral care and help manage religious activities.

We are also establishing pilot sites for administering religious programs with the support of the Trinity Broadcast Network (TBN).

These supplementary resources will allow inmates to voluntarily take part in positive programming and Religious Services activities that will help them to grow emotionally, mentally, and spiritually.



The meditation garden at MTC is a quiet place for inmates to reflect.

Additional Accomplishments:

- Processed more than 81,000 requests for assistance from inmates; to include requests for religious literature, bereavement counseling, accommodation of religious preference and assistance with family, marital and other personal issues.
- Accommodated 120 holy day observances.
- Facilitated over 100 special programs, such as prayer vigils, reentry workshop series, seminars, celebrations and revivals.
- Conducted more than 900 pastoral counseling session pertaining to inmates' family death and illness.
- Made arrangements for over 50 inmate marriages;
- Established additional programming - 13 cognitive groups, 5 mentoring groups, and 2 transitional programs.
- Managed weekly worship activities with a cumulative attendance of over 8,000.

A new religious diet, was created, designed to accommodate Jewish inmates, and those that are members of The House of Yahmeh and The Assemblies of Yahweh.

Inmates are approved by institutional chaplains before being placed on this diet. All foods served meet the Orthodox Jewish kosher standards.

While taking these meals, inmates must also refrain from purchasing or eating food from the commissary that is inconsistent with this religious diet.

Programs and Services
Adjustment Hearing Officers

The Inmate Hearing Program is staffed by twelve Hearing Officers and a Program Administrator. We conduct inmate disciplinary hearings throughout the Division of Correction's facilities. Hearing Officers also conduct hearings at Patuxent and two facilities of the Division of Pretrial Detention and Services.

Hearing Officer staff and the Program Administrator are responsible for representing DOC at the Office of Administrative Hearings (OAH) when an inmate appeals what he or she considers negative results of a disciplinary hearing. Detainees/offenders often appeal those decisions they do not agree with and that may affect their security status, and/or length of confinement.



Videoconferencing with WCI in Cumberland

During the hearing process Hearing Officers weigh evidence presented by the institution and measure testimony presented for relevance while remaining impartial. Hearing Officers cannot advocate for the institution or the detainee/offender. Hearing Officers must remain objective and knowledgeable of prevailing legal decisions when measuring the credibility of evidence presented and testimony given.

We also train institutional hearing officers and institutional representatives in inmate hearing procedures.

Accomplishments:

- Conducted over 20,000 inmate disciplinary hearings – some via video-conferencing from hubs located at HQ, MCI-J, MCTC and RCI-H. This has resulted in a reduction of cost in travel expenses.
- Select Hearing Officer Trainers conducted seminars at PCTC, Maintaining and Pre-Release facilities.

Case Management



The headquarters Case Management unit is responsible for the development and implementation of classification policies and procedures. Our department includes separate units, including the Drug Abuse Administration (ADAA) substance abuse placement coordination team, the inmate transfer coordinator for the DOC, the Administrative Review Process/Inmate Grievance Process (ARP/IGP) unit, the classification/ICC unit, and the case management training unit.

Accomplishments:

- The unit processed a total of 2,960 appeals of wardens' decisions in the fiscal year, of which 1% were found to be meritorious, and 2% found to be meritorious in part. The unit also conducted a total of 10 ARP/IGP audits of institutional operations, 10 of which were found to be compliant with current policy
- Inmate movement is handled by the DOC transfer coordinator. This year, 52,098 inmates were transferred.
- At the close of the fiscal year, we were monitoring a total of 139 inmates' out of state cases. Of that number, 94 were being monitored as Interstate Corrections Compact (ICC) cases, 23 were being monitored as Bureau of Prison males, and 22 were federal females.
- The HQ Case Management training coordinator planned the 15 day case manager training program.
- The Case Management manual was reviewed this year. Significant changes included the exclusion of sex offenders from outside details and work release, and increased restrictions on outside detail eligibility for inmates with a history of escape.
- All 48 inmates previously held by Community Corrections Association, a private system, were returned from Kansas.

Education



The Correctional Education program is provided by the Department of Labor, Licensing and Regulation (DLLR) under the authority of the Educational Coordinating Council for the Correctional Institutions. DLLR, in conjunction with the Division of Correction and DPSCS is responsible for the educational programs operating in Maryland's correctional institutions. Correctional education provides educational opportunities for incarcerated men and women enabling them to become independent and productive workers, citizens, and parents.

The academic program begins with basic literacy and continues along a learning continuum through high school completion. After obtaining a GED, students may proceed into one of the 37 occupational programs or limited advanced education courses. Prior to release, most inmates are able to enroll in employability and workforce development courses. Library and special education services are also available.

The occupational programs offer training in the areas of auto body repair, automotive power services, building maintenance, business data processing, commercial roofing, computer repair, cooking, drafting, electrical wiring, furniture upholstery, graphic arts, printing, heating ventilation and air conditioning, masonry, plumbing, residential construction, sheet metal fabrication and warehousing/distribution. At each institution and pre-release unit, workforce development and transition strategies are integrated into academic and occupational programs.

Correctional education supports the mission of the Department of Public and Correctional Services by providing educational, library and employment transition services to inmates in support of their successful re-entry and re-integration into the community.

The academic program begins with basic liter-



Accomplishments:

- 752 Basic Literacy Completions- Ad Skills 1, 2
- 1,208 Intermediate Literacy Completions-Ad skills 3
- 791 Advanced Adult Literacy Completions- Ad skills 4, 5
- 908 Occupational Completions
- 3,363 Employment Readiness Workshop/ Transitional Completions
- 704 High School Diplomas (GED) earned
- 65.7% GED pass rate
- 96.9% School Attendance



Security Operations Unit

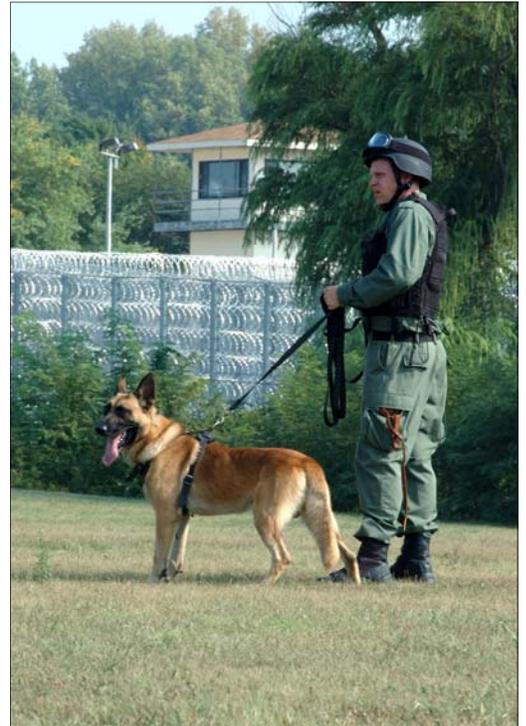
The Security Operations Unit (SOU), based at DOC Headquarters, is responsible for security management at all Division of Correction (DOC) institutions and provides recommendations for policy changes and implementation. This process is achieved through policy development, audit assessment, security inspections, specialized training, monitoring visits and intelligence gathering. SOU staff reviews and monitors Serious Incident Reports (SIRs), Use of Force reports (UOF), Facility Incident Reporting Manager (FIRM), Administrative Remedy Procedure (ARP) appeals, and gathers statistical data to check for trends and conduct special operations.



The SOU is devised of numerous specialized sub-units: Canine Unit (K-9), Contraband Interdiction Team (CIT), Crisis Management Team (CMT), Honor Guard, Intelligence Coordinating Unit (ICU), Program Audit Review Team (PART) and Special Operations Group (SOG). Over the years, the unit has seen significant improvement in the services extended to field staff and

other law enforcement agencies. During 2010, the unit was extremely busy in conducting training for the field in National Incident Management System (NIMS) and emergency preparedness. SOU personnel are quickly activated when institutional emergencies arise.

Various SOU sub-units conduct high risk transports and courtroom security, train allied agencies, and ensure compliance of policy and procedures through institutional audits and review of Divisional Directives. The unit also assists the facilities in attempting to prevent or minimize violence through Intelligence gathering and frequent searches using the Contraband Interdiction Team, Special Operations Group & K-9 units.

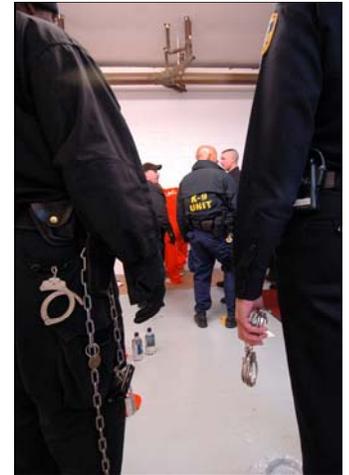


Security

Canine (K-9)



In FY 2010, the Division's Canine Unit (K-9) experienced another highly productive year. We continue to lead the way in progressive K-9 operations through existing initiatives such as a breeding program for drug-detection dogs and training cell phone detection dogs.



The K-9 unit trains 10 other agencies throughout Maryland, including the Washington County Sheriff's Office.

The utilization of patrol dogs increased from FY 2009. During 2010, the unit assisted with a patrol dog presence during the mass evacuation of a segregation housing unit and supplemented the SOG team during numerous high risk transports.

Accomplishments:

- Logged 65,304 scans (each scan is an area or individual, ie. cell, vehicle, visitor)
- 18.5% increase in drug finds
- 31% increase in cell phone finds
- 25% increase in weapons finds

The cell phone detection dogs continue to prove their worth as a tool in the discovery and eradication of cell phones. The puppy program for detector dogs continues to produce superior drug dogs while also greatly reducing costs. Now, 67% of the current drug dogs are from this breeding program. The unit began a similar breeding program for patrol dogs, the fruits of which we will see in 2011.



Honor Guard

The Departmental Honor Guard has participated in numerous Change of Leadership ceremonies and countless funerals of fallen employees over the last year. They are returning to their grassroots of Institutional Honor Guards in an attempt to bolster their ranks.



Contraband Interdiction Team (CIT)

CIT consists of 86 specially trained correctional officers that conduct searches and monitor institutions for contraband. For FY 2010 CIT conducted 4 interdiction missions, two of which were held over the course of two days. CIT recovered the following:

- 54 cell phones
- 1 iPod
- 2 lock blade knives
- 42 homemade shanks
- 1020 grams of tobacco
- 1 cuff key
- 12.03 grams of CDS
- Cell phone chargers



Crisis Management Team

All facilities are re-writing their Emergency Operations Plans (EOP) based on the new Divisional EOP which was written to be National Incident Management System (NIMS)-compliant.

We worked in concert with other Departmental and Divisional entities to develop, disseminate, and manage a pandemic plan for all agency sites and departments. This initiative greatly reduced the permeation of this pandemic within our facilities.

The team also managed the development of the DOC Hostage Negotiator Basic course and conducted the inaugural DOC Hostage Negotiator School with 27 newly-minted Hostage Negotiators graduating.

Additional Accomplishments:

- Successfully evacuated a housing unit at Maryland Correctional Training Center in Hagerstown when a water main broke.
- Participated in the “Black August” Jessup Regional Emergency Exercise, a hostage scenario that incorporated several other SOU subgroups.

Program Audit Review Team (PART)

We conducted audits throughout the Division of Correction. There were 21 Program Audits completed in FY 2010. Members of the Team also assisted in a special audit conducted at Division of Pretrial Detention and Services.

Throughout the year, members of PART have enhanced their skills by attending various training. We had one member become certified through the NIC (National Institute of Corrections) Duly Authorized Inspector Program.

We have ensured that each PART member has completed mandatory National Incident Management System (NIMS) training.

Two PART Lieutenants also attended First Line Supervisor training.



The PART Team conducted audits throughout the Division of Correction. There were 21 Program Audits completed in FY 2010.

Team members routinely participate in Security Operations Unit (SOU) missions and initiatives to include mass searches for contraband and the cell phone initiative. Team members also make weekly security inspections at hospitals that provide medical services to inmates.

We are excited about the direction that the PART Team is taking. The team has dedicated members that have enhanced the performance of the PART Team and the SOU.

Security

Special Operations Group (SOG)

The Special Operations Group consists of 23 highly trained Operators that maintain their status at their home facilities and are activated upon orders of the Assistant Commissioner for Security Operations and/or the Director of Security Operations. SOG activations can be based on emergency conditions or for many routine or planned missions.

In 2010, the SOG:

- Continued responsibility for High Risk Inmate Transport (HRIT).
- Developed and conducted the three-day Firearms Weapons Cadre training.
- Trained jointly with the MSP S.T.A.T.E. Team and the Pennsylvania Division of Corrections Special Response Team.
- Provided training to three outside agencies, including U.S. Customs and Border Patrol.



Training Accomplishments:

- One operator graduated Top Gun in Maryland State Police Counter Sniper School. The SOG now has 3 certified Snipers.
- Four operators achieved recertification as Krav Maga Law Enforcement Instructors.
- Two operators graduated from the two-week Department of Natural Resources Special Operations Tactical Woodland Escape Recovery School. The SOG now has 6 operators trained in this area.

Intelligence

The DOC-Intelligence Coordinating Unit has taken steps aimed at managing and containing any threats to DOC facilities. At this point, the most prominent threats are Security Threat Groups (STGs, also known as gangs), contraband and staff corruption.



The DOC/ICU has established a process to identify gang members entering the system and serving time. It maintains a program designed to fracture gang hierarchies by identifying known gang “core members” and targeting them for special monitoring. It monitors inmate telephone calls, examines their mail and regularly searches for and confiscates contraband. Custody staff receives

gang-awareness training and investigations are conducted to gather intelligence about, and to curtail, suspected gang activity.

In addition to Intelligence staff at DOC Headquarters, each institution has an Intelligence Lieutenant. Maryland Correctional Pre-Release System has two Intelligence Lieutenants for its institutions. Coordination between HQ staff and institutional staff focuses on information-sharing throughout the DOC.

Accomplishments:

- 902 Weapons seized
- 452 Cell phones seized
- 105 CDS confiscations
- 36 Staff terminated/or released
- 1,565 Newly validated STG members

Institutional Summary ~ Central (Baltimore)

The Maryland Correctional Adjustment Center (MCAC) was built in 1986 and opened in 1988. It is a maximum security institution housing death penalty inmates, high risk inmates, and regional segregation inmates. MCAC also houses Federal Adult Detainees which is more than 50% of the population. MCAC has six housing units, an Administrative area, Case Management, Psychology, Medical, Dietary and Maintenance Departments.

MCAC modified its original mission during FY 2010. At the beginning of the fiscal year, its core mission was housing the most notorious, violent, and ungovernable inmates under Division of Correction (DOC) custody, as well as housing a significant amount of Federal detainees under contractual obligations. As the maximum-security DOC inmate population was transferred to the western region, MCAC's focus changed in several ways. MCAC is now the hub for receiving inmates who have scheduled court hearings from area institutions; and from the facilities comprising the Maryland Correctional Pre-Release System (MCPRS) who have been charged with violent rule violations or who require temporary housing pending investigations. This facility also houses inmates serving segregation sentences from the Maryland Reception, Diagnostic and Classification Center (MRDCC).

For the last six months of FY 2010, Case Management staff received and processed approximately 100 inmates per month and is now prepared to deal exclusively with federal detainees beginning in FY 2011.

Accomplishments:

- Received 100% compliance on the Maryland Commission on Correctional Standards (MCCS) Audit.
- A 13% reduction in accidents and assaults.
- Continuing to replace alarm and fire systems.
- Modified custody staff work stations making them more user friendly.
- Installed 12 new shower systems in inmate housing units.
- Restructured housing units to include three handicap-accessible cells
- Collected food for Thanksgiving baskets to feed six families.
- Held 2nd Annual Holiday Party and collected toys and food for six families
- Held fundraisers and/or made donations to:
 - Maryland Charity Campaign - \$12,000
 - Special Olympics through Tug-of-War - \$1,540
 - Haiti Relief - \$1,000
 - Muscular Dystrophy Foundation - \$200
 - Back to School Drive - donated various school supplies

Maryland Correctional Adjustment Center

401 E. Madison Street
Baltimore, Maryland 21202
(410) 539-5445

Warden

Robert Koppel

Security Level

Maximum
Adult Males and Federal Detainees

Opened

1988

Number of Authorized Positions

264

Average Daily Population

210

Operating Costs

General Fund

\$8,105,836

Special Fund

\$268,998

Federal Fund

\$14,429,798

Reimbursable

\$0



Institutional Summary ~ Central (Baltimore)

Maryland Reception, Diagnostic and Classification Center

550 E. Madison Street
Baltimore, Maryland 21202
(410) 878-3500

Warden
Tyrone Crowder

Security Level
Administrative - All Levels
Adult Males

Opened
1967; relocated in 1981

Number of Authorized Positions
492

Average Daily Population
602

Operating Costs

General Fund
\$36,483,127

Special Fund
\$155,905

Federal Fund
\$2,348,000

Reimbursable
\$191,447

The Maryland Reception, Diagnostic and Classification Center (MRDCC) is an administrative intake facility with an operating capacity of 808 inmates of all security levels.

Accomplishments:

- Established as the Baltimore region release hub to ensure the prevention of escapes resulting from improper releases.
- Designated as the regional segregation housing institution to provide uniform living conditions and restrictions for all inmates assigned to disciplinary and administrative segregation. To accommodate this new mission, the entire fifth floor was converted to include modifications such as adding food slots and new locks.
- Case Management staff processed a total of 9,275 inmates during FY10 which includes: 5,570 new commitments, 3,285 parole violators, 335 short timers, 68 returns from walk-offs, and 17 Interstate Corrections Compacts.
- Eight cadre workers participate in Celebrate Recovery, a six-week community-sponsored Christian-based program that assists inmates in overcoming their hurts, habits, and hang ups.
- Social work staff resumed offering various programs such as re-entry.
- Social work staff continue to participate in segregation rounds which provides inmates with needed resources. This function also keeps staff informed of inmates who may qualify for future release planning services.
- Social work staff processed: 155 release planning cases, 924 inmate requests, 58 domestic violence assessments, 29 geriatric assessments, 18 social work groups with 110 inmates enrolled.
- Psychology staff had 3,412 inmate contacts providing crisis intervention, psychological assessments, individual and group counseling and psychotherapy, and psychiatric medication evaluation services.
- In conjunction with the mental health contractor, psychology staff developed and implemented a new psychological screening program. This program began in November 2009 and screened an additional 3,624 inmates by the end of FY 2010.



Release Housing Unit



Fast ID Cogent System



Institutional Summary ~ Central (Baltimore)

The Metropolitan Transition Center (MTC) is the oldest operating correctional institution in the western world. Management staff provides oversight and share operational responsibility for the Baltimore Pre-Release Unit (BPRU), Baltimore City Correctional Center (BCCC), and two community adult rehabilitation centers. Part of MTC's mission is to develop and implement programs and services designed to impact the decision-making and life choices of inmates for re-entry into the community. MTC operates more than 15 re-entry programs and works in conjunction with allied agencies and non-profit organizations.



The Metropolitan Transition Center has been designated as the Baltimore region infirmary where inmate movement exceeds 200 clinical patients daily. Staff also manage two off-site medical facilities: University of Maryland Medical Center (Security Ward) for patient admissions statewide, and daily clinic and off-site admissions at Bon Secours Hospital.

Accomplishments:

- 155 inmates graduated from the Occupational Skills Training Center (OSTC) which offers seven vocational training programs (Automobile Technology, Residential Carpentry, Heating and Air Conditioning, Office Technology, Printing and Graphics, Commercial Roofing, and Warehouse and Distribution).
- 131 inmates completed the Employment Readiness Workshop.
- Centralized mailroom services allow the three facilities to control the introduction of contraband.
- Several programs assist our veteran population with general counseling and benefit form completion as well as post release financial and medical assistance.
- The centralization of road crew operations increased the number of inmates assigned to road crew.
- In partnership with Goodwill and Living Classroom (Project Serve), over 250 inmates graduated from the program that assists with résumé writing, interview skills, and general life skills.
- Implemented the Yarn Program in which selective inmates crochet hats and blankets for infants at Mercy Hospital.
- Staff continues to participate in events such as collecting funds and presenting food baskets to needy families, sponsoring a "Breakfast with Santa," and toy drives for elementary school students.

Metropolitan Transition Center

954 Forrest Street
Baltimore, Maryland 21202
(410) 837-2135

Warden
Solomon Hejirika

Security Level
Minimum
Adult Males

Opened
1811

Number of Authorized Positions
427.6

Average Daily Population
786

Operating Costs

General Fund
\$38,619,146

Special Fund
\$683,212

Federal Fund
\$1,788,000

Reimbursable
\$37,058



Baltimore City Correctional Center

901 Greenmount Avenue
Baltimore, Maryland 21202
(410) 332-4340

<u>Facility Administrator</u>	<u>Security Level</u>	<u>Opened</u>
Carol Harmon	Minimum	1984

<u>Number of Authorized Positions/Average Daily Population</u>	
112	498 ~ Adult Males

Operating Costs

<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>
\$11,040,888	\$313,371	\$554,000

Reimbursable
\$243,084



The Baltimore City Correctional Center (BCCC) has an operating capacity for 508 adult male inmates classified to minimum and pre-release security. While housed at BCCC, inmates are afforded the opportunity to participate in reintegration skills, re-entry programming,

release planning, substance abuse treatment, domestic violence programming, education and the Employment Readiness Workshop (ERW).

In conjunction with the State Highway Administration, Baltimore City Department of Parks and Recreation, Baltimore City Public Works, Baltimore City Department of Housing and Baltimore City Department of Solid Waste, BCCC provides exposure to the outside for suitable inmates in preparation for release.

Accomplishments:

- Awarded 23 High School Diplomas through the GED process.
- Various transfers: 163 inmates with work release status were transferred to appropriate facilities;

transferred 86 inmates to the Central Home Detention Unit; 11 inmates transferred to community adult rehabilitation centers.

- 76 inmates completed the Addiction Treatment Protocol (ATP) program.
- 177 inmates completed the Employment Readiness Workshop (ERW).
- 17 inmates completed the Domestic Violence Program.
- Thinking for a Change a cognitive behavior program, completed two cycles with 34 inmates finishing the class.
- Provided snow removal assistance to the Baltimore City Department of Public Works and the Baltimore City Ravens during two record-breaking snow storms.
- Worked in conjunction with Department of Natural Resources (DNR) to plant trees across the state.
- Hosted a family day event.
- Hosted three community anti-gang forums to address gang violence and destructive behavior in the institutions and communities.
- Held a Holiday Toy Drive that provided toys to the children of inmates.
- Held a Volunteer Appreciation dinner and presented awards.
- Implemented an Inmate Honor Housing Unit.
- Provided approximately 150 hats and gloves during the Holiday Donation Drive to students at Cecil Elementary School #7.
- Acquired 100% compliance with the Maryland Commission on Correctional Standards Audit.
- Received the “Coordinators of the Year Award” plaque from the Maryland Charity Campaign for having the highest growth in participation.
- Presented a contribution for aid to the Central Maryland Red Cross after the devastating earthquake in Haiti.



Snow removal in Baltimore, winter 2009/2010

Baltimore Pre-Release Unit

926 Greenmount Avenue
 Baltimore, Maryland 21202
 (410) 234-1850

<u>Facility Administrator</u> Suzanne Fisher	<u>Security Level</u> Pre-Release	<u>Opened</u> 1971
<u>Number of Positions</u> 47	<u>Average Daily Population</u> 181 ~ Adult Males	

Operating Costs

<u>General Fund</u> \$4,695,230	<u>Special Fund</u> \$315,571	<u>Federal Fund</u> \$20,000
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Reimbursable
\$0



The Baltimore Pre-Release Unit (BPRU) is a work release facility managed by a facility administrator reporting to the warden of the Metropolitan Transition Center (MTC). The facility has both

dormitories and cells. All inmates are transferred to the facility with work release status and are required to pay room and board once gainfully employed.

BPRU’s mission is to assist inmates in preparing for a successful re-entry into the community. Through partnerships with the community, numerous programs are available in addition to work release, family leave, library services and religious services. Other services include:

- Narcotics Anonymous self-help groups are held weekly by volunteers and are open to anyone with substance abuse issues.
- Employment Readiness Workshop teaches résumé building, preparation for job interviews, employment search, and communication skills.
- Re-entry Coaching sponsored by the Power/Excel Foundation provides problem-solving skills, career planning, and conflict resolution

skills for inmates on active work release.

- Thinking for a Change is a cognitive behavior approach to assist inmates in developing the ability to interact with others in a more positive manner.
- Exit Orientation is conducted every 90 days by the Division of Correction’s transition services staff who provide inmates with information on community resources such as housing and jobs.
- Parole and Probation Re-entry orientation is conducted every 30 days which provides guidance to inmates on how to be successful on community supervision.
- Re-entry Mediation is conducted by the community mediation centers and provides an opportunity for inmates to identify issues they have with family members that need to be resolved and develop solutions that work for everyone before being released.

Accomplishments:

- Developed partnerships with Living Classrooms and Goodwill Industries.
- Female staff participated and achieved First Place for the Women’s Division in the Commissioner’s Annual Tug-of-War which benefits Special Olympics Maryland.



Tug-of-War Team

Institutional Summary ~ Central (Pre-Release)

**Maryland Correctional
Pre-Release System**

7931 Brock Bridge Road
Jessup, Maryland 20794
(410) 799-1363

Warden
William O. Filbert, Jr.

Security Level
N/A

Opened
1970

Number of Positions
684 (broken down by facility in later
pages)

Average Daily Population
N/A

Operating Costs

General Fund
\$3,363,193

Special Fund
\$0

Federal Fund
\$100,000

Reimbursable
\$122,028

Designed to oversee six minimum and pre-release security facilities throughout the State, the Maryland Correctional Pre-Release System Headquarters (MCPRS) provides centralized services to the facilities.

Facilities include: Brockbridge Correctional Facility, Central Maryland Correctional Facility, Eastern Pre-Release Unit, Jessup Pre-Release Unit, Southern Maryland Pre-Release Unit and the Herman L. Toulson Correctional Facility.

These facilities continue to provide inmate labor to the Maryland Correctional Enterprises (MCE), the Maryland Department of Public Works (DPW), the Maryland State Police (MSP), the Maryland Department of Natural Resources (DNR) and Maryland Veterans Cemeteries. MCPRS also provides State Highway Administration (SHA) labor details for several counties throughout Maryland.

MCPRS facilities also provide educational programs and employment readiness workshops to assist inmates upon their release.

Brockbridge Correctional Facility

7930 Brock Bridge Road
Jessup, Maryland 20794
(410) 799-1363

Facility Administrator
Renee Alexander

Security Level
Minimum

Opened
1966

Number of Positions
000

Average Daily Population
640 ~ Adult Males

Operating Costs

General Fund
\$19,746,549

Special Fund
\$443,853

Federal Fund
\$800,000

Reimbursable
\$155,870



The Brockbridge Correctional Facility (BCF) consists of a two-story main housing unit, administrative offices, multi-purpose, training and warehouse buildings. Its bed capacity is 651 and consists of 11 dormitories with 55-56 beds per dorm and 20 cells that houses 40 inmates.

BCF currently serves as the hub of the MCPRS and provides services for those facilities to include: 24-hour medical coverage, dental services, mental health services, parole revocation and commission case hearings, inmate releases, MVA ID processing, staging for court trips, storage of dietary supplies and staff uniforms. Addi-

tionally, inmates from MCPRS facilities are transferred to BCF for adjustment hearings when they receive a notice of infraction for rule violations.

Brockbridge provides an array of inmate programs to include transitional services, Thinking for a Change, Employment Readiness Workshop, mandatory remediation drug treatment (Addictions Treatment Protocol), Anger Management, All the Right Moves and various educational classes (pre-GED and GED). Activities available include physical fitness activities.

Accomplishments:

- Maintenance staff continued to concentrate on replacing metal access panels with wood panels in inmate dormitory bathrooms to prevent inmates from using the metal access panels to make weapons.
- MCPRS Warehouse processed an overall inventory of \$3,777,650 with a total of four staff supplying materials, supplies and food to all MCPRS facilities. With a renovation of the Warehouse underway, staff has had to physically maintain the inventory with less storage space available while still adhering to regulations/guidelines.
- Staff participated in the Special Olympics Maryland Torch Walk and Tug-of-War.
- With the closing of the Toulson Correctional Facility, (TCF), BCF acquired six additional road crews and supervision of the maintenance of Mt. Auburn Cemetery.
- Hosted a Family Day Event.
- Began construction for an addition to the MCPRS Warehouse.
- Acquired additional security equipment to include: BOSS Chair, X-Ray Machine and View Scan.
- Implemented an inmate movement control policy (Pass System).
- Passed the Maryland Commission on Correctional Standards and HQ Program Review Audits.
- Implemented the Managed Return to Work program for staff who have had on-the-job injuries.
- Implemented the Enterprise Inventory Management System (eMIS).

- Mental health staff had 1,957 inmate contacts by providing crisis intervention, psychological assessment, individual and group counseling, psychotherapy, and psychiatric medication evaluation services.
- 146 inmates participated in Thinking for a Change, Anger Management, and Humanities groups.
- Transition services staff coordinated 283 exit orientations and process 150 inmates for MVA ID cards.
- Staff rallied and produced Thanksgiving and Holiday Baskets for needy families.
- Staff participated in a Coat Drive and donated collected items to the Dayspring Program, Inc.
- Special programs scheduled by the MCPRS Chaplain included: Rites of Passage, Discipleship Training Class, JHMC Writing Workshops, Moral Development Film Series, Preparing for Success (Reentry) and Financial Seminars.
- Education statistics: 97% attendance rate, 142 inmates attended basic literacy, 640 inmates attended intermediate literacy class, 41 inmates earned GEDs (84% pass rate), 338 inmates attended GED class; 1,212 inmates attended the advanced life skill classes (includes 397 ERW), and 105 inmates completed ERW.
- DNR detail planted 40,000 trees on 4 fields (50 acres).



Tree Planting Initiative

Institutional Summary ~ Central (Pre-Release)

Central Maryland Correctional Facility
 7301 Buttercup Road
 Sykesville, Maryland 21784
 (410) 781-4444

<u>Facility Administrator</u>	<u>Security Level</u>	<u>Opened</u>
Casey Campbell	Minimum	1960

<u>Number of Authorized Positions/Average Daily Population</u>
121 / 496 ~ Adult Males

Operating Costs

<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>
\$13,097,648	\$487,262	\$0
<u>Reimbursable</u>		
\$333,302		

The Central Maryland Correctional Facility (CMCF), formerly the Central Laundry Facility relinquished its laundry operations to Maryland Correctional Enterprises (MCE) July 1, 2009.



However, CMCF inmates continue to serve state agencies by providing laundry services to the Department of Public Safety and Correctional

Services and the Department of Health and Mental Hygiene facilities.

CMCF operates a Residential Substance Abuse Treatment Program (RSAT) for inmates with identified substance abuse issues. This is a six-month, two-phase program to treat inmates with substance abuse problems. Fiscal year 2010 saw 12 graduation ceremonies with 422 successful graduates.

In conjunction with MCE, CMCF supports MCE CARES, a structured continuum of care program for inmates employed by MCE while housed at CMCF. It includes training and employment, education, substance abuse treatment and re-entry services. MCE CARES provided services for 67 people, with 47 graduates and 13 inmates continuing in the program.

Education department staff provided services ranging from Basic Education through GED testing. In addition

they provided 528 inmate participants in the Employment Readiness Workshop (ERW).

Case Management staff provides direction and inmate placement for institutional job details, referrals for education, individual interviews utilizing motivational interview techniques and security reclassification reviews. During FY 2010, CMCF case management staff performed 249 inmate entrance orientations.

Infectious Disease and Environmental Health Administration (IDEHA) of the Department of Mental Health and Hygiene (DHMH) provided 400 HIV tests, health education classes to 300 inmates, and held 1,000 individual counseling sessions.

CMCF operates inmate work crews for the Garrison Forest Park Veterans Cemetery and supplies two road crews for Carroll County road clean-up and grass cutting duties. CMCF inmates also provide sanitation, landscaping, painting, and general maintenance at the Maryland Public Safety Education and Training Center.

CMCF continues to operate one of the few inmate-tended horse farms in the nation under the sponsorship of the Thoroughbred Retirement Foundation. Currently, four horses are tended by six to eight inmates who learn equine care and have rebuilt Second Chances Farm's barn, fences and pastures.

Accomplishments:

- Fills 100% of beds for the RSAT program.
- Hosted a Family Day event for inmates and their families.
- Staff supported a needy family during the Holidays by providing dinner and gifts.
- Maintains a 100% inmate employment rate.



Institutional Summary ~ Central (Pre-Release)

Jessup Pre-Release Unit

2000 Toulson Road
Jessup, Maryland 20794
(410) 540-2700

<u>Facility Administrator</u>	<u>Security Level</u>	<u>Opened</u>
Margaret Chippendale	Minimum	1976; 1990

<u>Number of Positions</u>	<u>Average Daily Population</u>
133	583 ~ Adult Males

Operating Costs

<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>
\$15,591,148	\$405,301	\$857,000

Reimbursable
\$216,493



The Jessup Pre-Release Unit (JPRU) is located on 9.1 acres in Anne Arundel County and is ADA accessible. JPRU was initially designed with four housing units for 420 inmates. In 2002, double-bunks were added to six dormitories which house an additional 76 inmates each.

The housing units have a day/recreation room and control center. Case management specialists, a chaplain, and a HIV prevention counselor also have offices in the housing units. Recreational activities include an outdoor basketball court, weightlifting pad and horseshoe pit. Physically challenged inmates have access to a modified weight machine.

The dietary unit is a satellite of the Brockbridge Correctional Facility (BCF). BCF staff prepares two meals per day, and JPRU dietary staff retrieves the and serves them. JPRU dietary staff prepares breakfast independently.

Substance abuse and education groups are offered as well as GED classes and Employment Readiness Workshops (ERW). Several dedicated group leaders conduct Alcoholics Anonymous and Narcotics Anonymous groups, Toastmasters and Power Excel. Religious services are available for all denominations. The work release program can maintain 80 inmates. Institutional job assignments for inmates confined to wheelchairs are available to enhance programming for these inmates.

Eligible inmates may be assigned to any one of the following outside details: Crownsville State Hospital, Maryland Correctional Enterprises, Jessup Correctional Institution, Jessup Range, Surplus Property Warehouse, Maryland Correctional Institution-Jessup, as well as various State Highway Administration road crews. Special details to the Maryland General Assembly and the State Comptroller's Office in Annapolis are also provided.

Monthly Inmate Advisory Council meetings are held with inmate representatives in an effort to create a problem-solving approach that has helped the unit move through another year without major problems.

Accomplishments:

- Staff participated in Special Olympics Maryland.
- Staff adopted several families in the Jessup community during the Holiday season providing meals and gifts of toys and clothing.
- Inmates with landscaping skills created a series of gardens around the facility.
- Re-entry programming is now being conducted through a Social Worker.
- Knitting Behind Bars – volunteers teach inmates how to knit Trauma dolls that are donated to first responder units for children in times of trauma and/or tragedy.
- The Support Building addition was completed utilizing inmate labor.

Southern Maryland Pre-Release Unit

14320 Oaks Road
Charlotte Hall, Maryland 20622
(301) 274-4701

<u>Facility Administrator</u>	<u>Security Level</u>	<u>Opened</u>
David Towers	Pre-Release	1962
<u>Number of Positions</u>	<u>Average Daily Population</u>	
46	174 ~ Adult Males	

Operating Costs

<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>
\$4,158,879	\$291,157	\$150,000
	<u>Reimbursable</u>	
	\$188,328	

The Southern Maryland Pre-Release Unit (SMPRU) is located in a rural setting in Charles County and sits on 112.7 acres. Originally built to house 120 inmates, the facility can house 180 inmates in three double-bunked dormitories.

The administration building includes offices for case management, medical, religion, education, general administration, and other programming. A tractor shed, a shelter for the two gasoline pumps, and a firearms range is also located on the property. The facility regularly offers the use of the firearms range to the Charles County Sheriff’s Department, the Maryland State Police, and the Maryland Transportation Authority.

Nearly one half of SMPRU’s inmate population are in the community where they are engaged in work ethic activities such as: work release, SHA details, Charles County Public Facilities details, State Police Barracks details, Department of Natural Resources Police and Forestry details, the Cheltenham Veterans Cemetery detail, and the Marylanders Plant Trees tree planting project.

SMPRU continues its partnership with the Department of Natural Resources (DNR) in Marylanders Grow Oysters at the Piney Point Aquaculture Center. Six inmates have been bagging more than 1,000 oyster shells three days a week in preparation for

cleaning, injection with larvae and planting in Chesapeake Bay tributaries.

Accomplishments:

- Achieved 100% compliance in the Program Audit Review.
- Eight inmates planted 1,800 trees on 4 acres at Kings Landing in Calvert County in conjunction with DNR.
- Another crew of eight inmates planted 7,900 trees on 16 acres at Full Mill Branch in Prince George’s County.
- Ten inmates participated in the Potomac River clean-up sponsored by the Charles County Public Facilities.
- A crew of 12 inmates cleaned the Charles County Fairgrounds.
- On average, three inmates who are honorably discharged veterans have been detailed to the Cheltenham Veterans Cemetery grounds crew.
- Hosted 11 local high school seniors participating in the Southern Maryland Criminal Justice Academy’s Internship Program. Each student spent one week at SMPRU dividing the time between custody and dietary departments.



Herman L. Toulson Correctional Facility

2001 Toulson Road
Jessup, Maryland 20794

Now Closed. Its 88 authorized positions have been shifted.



The Herman L. Toulson Correctional Facility (TCF), formerly the Herman L. Toulson Correctional Boot Camp, was closed in December 2009. This course of action was taken as an effort to assist in reducing the State's budget during the difficult economic times.

Though the 88 State positions were abolished none of the staff lost their jobs. Toulson staff filled vacancies – most in the Jessup region – which occur as a result of normal employee retirements.

The facility, formerly the State's boot camp for young offenders, was named after a correctional officer who was slain at the old Maryland State Penitentiary in the 1980s.

Beginning about the time Toulson opened, boot camps were proliferating across the country. By 1995, 75 adult boot camps operated in the U.S. But their success was much debated, and in recent years, they have fallen out of favor in many states.

The Toulson facility ceased actual boot camp operations last year and was maintained as a standard minimum-security facility at the time of its closure.

A Look Back

Before Breakfast



School Days



Special Assignments to the State House



Graduation



Eastern Correctional Institution / Complex

30420 Revells Neck Road
Westover, Maryland 21890
(410) 845-4000

Warden
Kathleen Green

Security Level
Medium, Minimum & Pre-Release
Adult Males

Opened
1987

Number of Authorized Positions
902

Average Daily Population
2670

Operating Costs

General Fund
\$90,963,110

Special Fund
\$2,652,112

Federal Fund
\$9,275,364

Reimbursable
\$168,923

Located in Somerset County, the **Eastern Correctional Institution (ECI)** is composed of a medium security compound, a minimum compound (ECI Annex) and a pre-release work unit ~ Poplar Hill Pre-Release Unit (PHPRU). ECI was designed for 1,440 inmates and has an operating capacity of 2,793. ECI Annex is designed for 608 and PHPRU can hold 192 inmates.

The ECI Complex (ECI and Annex) are situated on a 620-acre tract. ECI consists of two separate compounds while the Annex is self-contained. ECI is also an American Correctional Association (ACA) Accredited institution.



Both education departments transferred from MSDE to the Department of Labor Licensing and Regulation on July 1, 2009 focusing on a revised curriculum reflecting a greater emphasis on workforce development. Automotive, Desktop Publishing and Drafting/CADD shops are now offered. A total of 87 medium security inmates and 35 minimum security inmates received their GED diplomas.

MCE's mattress-manufacturing operation and a custom-embroidery service relocated to the Textile Plant at ECI. Textiles employed 110-115 inmates throughout the year with sales exceeding \$900,000. MCE Furniture Restoration employed 100-105 inmates throughout the year; sales exceeding \$1.7 million. The second year of Laundry Services provided by MCE employed 10-15 inmates with sales exceeding \$150,000 with Deer's Head Hospital Center and Holly Center joining ECI as customers.

Warden Kathleen Green and Assistant Commissioner Randy Watson presented a segment entitled "Best and Promising Practices on the Shore – What Works" at the Eastern Region Summit. The summit was held at the Wye Mills Eastern Shore Higher Education Center in conjunction with the Governor's Office of Crime Control and Prevention (GOCCP).

Accomplishments:

- Acquired 100% compliance on the Maryland Commission on Correctional Standards Audit.
- Successfully completed the Health and Safety Inspection Audit.
- Hosted various events:
 - WMDT-TV – gang management and contraband interdiction



Institutional Summary ~ East

- Media Day, for WBOC-TV, WMDT-TV, *The Daily Times*, *Salisbury Times* and *Crisfield Times*
- Kicked off of the “Big Read” inmate library program, which WMDT-TV and *The Daily Times* covered.
- WMDT-TV – interview with Connie Shaff regarding the inmate dietary program
- Saints Prison Ministry Softball team from New Jersey with games on all compounds
- Somerset County Commissioners approved use of minimum security inmate workers in the community on a trial basis, setting aside a prohibition in effect since the opening of ECI.
- Dietary department came into compliance with the standardized menu; maintained cost containment; conducted food safety Serv/Safe training.
- Implemented the Enterprise Inventory Management System (e-IMS). This is a fully computerized inventory system which automates much of the process of inventory record keeping.

Institutional Improvements:

- Completed Americans with Disabilities Act-compliant restroom renovation project in the gatehouse.
- Renovated the Firing Range Building.
- Emergency temporary repairs completed to underground steam/condensate line servicing the Central Kitchen and MCE Laundry.
- Department of General Services project to upgrade existing microwave perimeter security system is approximately 90% complete.
- Rebuilt two High Mast Lights on the main compound.

Staff Activities:

- “Debbie’s Awesome,” ECI Relay for Life Team, raised \$9,500 for American Cancer Society.
- Staff pledged approximately \$7,294 to the Maryland Charity Campaign.
- Fundraisers and donations contributed to community Thanksgiving dinners, Holiday gifts to needy families and WBOC-TV’s annual “Bless Our Children” campaign.
- Collected \$1,936 for the Sydney Collins Trust Fund through the annual crab feast fundraiser.
- Sponsored two teams in the Commissioner’s

Tug-of-War competition to benefit Special Olympics Maryland.

- Held annual Employee Week events to include 2nd Annual Walk-Run, Memorial Service, Awards Ceremony and Picnic.
- Staff volunteers continued presenting the “CHOICES” program; a gang deterrent seminar for youth, in schools, churches and community centers.
- The Volunteer Activities unit has 331 active registered volunteers; Religious Services has 267 registered volunteers.
- Two new religious-based addictions programs, Celebrate Recovery and Overcomers in Christ, facilitated by outside volunteers began this year.
- 5th Annual Jaycees Relay for Life Walk-a-Thon raised \$1,095 for the American Cancer Society.
- 2nd Annual Veterans Basketball-a-Thon raised \$1,190 for the Maryland Center for Veterans Education and Training.
- 13th Annual Inmate Art Exhibit at Somerset County Arts Council displayed more than 50 items.
- Conflict Resolution groups received a \$29,105 grant for inmate and staff conflict resolution training. Approximately 300 inmates and 500 correctional staff attended training sessions.
- Inmate-made parade floats continue to be crowd pleasers in the lower shore holiday parades with staff participation and positive media coverage.



ECI parade floats



Graduation at ECI

Institutional Summary ~ East

Eastern Correctional Institution Annex

30430 Revells Neck Road
Westover, Maryland 21890
(410) 845-4000

<u>Facility Administrator</u>	<u>Security Level</u>	<u>Opened</u>
Darryl Webster	Minimum	1993
<u>Number of Positions</u>	<u>Average Daily Population</u>	
000	600 ~ Adult Males	

Operating Costs

<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>
\$000,000,000	\$00,000,000	\$0,000,000
<u>Reimbursable</u>		
\$000,000		



Eastern Correctional Institution Annex (ECI-A) is a 608-bed minimum-security facility managed by a facility administrator under

the direction of ECI's warden.

Surrounded by a single perimeter fence topped with razor ribbon, the minimum compound consists of four housing units, one support building and an outside recreation area. Three of the housing units consist of three tiers with pods that house four inmates per pod control center, dayroom and three administrative offices. The fourth housing unit, a 140 bed dormitory unit with two control centers and education and programming space, opened July 2006.

Security and public safety are the major focus of the minimum-security compound with an emphasis on preparing inmates for parole, mandatory release and/or transfer to pre-release facilities through job assignments, programs and services. ECI-A provides approximately 120 inmates for work details outside the perimeter at central kitchen, maintenance/grounds, central laundry, warehouse, range and the administration building.

Inside details consisting of 250 inmates, maintain the minimum compound in terms of cleanliness, dietary, property and commissary.

Poplar Hill Pre-Release Unit

24090 Nanticoke Road
Quantico, Maryland 21856
(410) 845-4580

<u>Facility Administrator</u>	<u>Security Level</u>	<u>Opened</u>
Darryl Webster	Pre-Release	1950
<u>Number of Positions</u>	<u>Average Daily Population</u>	
000	135~ Adult Males	

Operating Costs

<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>
\$000,000,000	\$00,000,000	\$0,000,000
<u>Reimbursable</u>		
\$000,000		



Poplar Hill Pre-Release Unit (PHPRU) is a 192-bed facility located on a 40+ acre tract in Quantico.

PHPRU contains an operations building that houses the master control area, case management, medical and the property room. The administration building contains the facility administrator's office, multi-purpose room, chaplain's office and the inmate visiting area.

The main area has three inmate dormitories of 64 beds, two recreation rooms, commissary, clothing room and kitchen/dining room.

Poplar Hill provides a transition to pre-release custody by making greater use of community resources, work release and family leaves during the final phases of an inmate's incarceration. PHPRU's mission is to assist the inmate in preparing for a successful re-entry into the community.

Due to state budgetary constraints, PHPRU reduced its inmate population by one-third. This curtailed inmate pre-release programming and employment opportunities along with community assistance projects. Some PHPRU staff transferred to ECI to help alleviate overtime.

Jessup Correctional Institution (JCI) is a maximum/medium security facility located in Jessup, Maryland on approximately seven acres. It is south of Route 175 between U.S. Route 1 and Baltimore-Washington Parkway in Anne Arundel County.

The housing units, six in all, each are comprised of four wings with a control center at the core except “A” building which has three wings. Each wing has two levels of 24 cells. Each level has a day-room, washer/dryer and pay telephones. The facility is maximum/medium security housing inmates who are parole violators and the Central Region Transportation Hub for courts and transfers. JCI has several hundred inmate workers currently employed with Maryland Correctional Enterprises (MCE) and inmates employed in the support areas of the facility. Custody staff comprises of three shifts for a total of 473 line staff, including 45 are supervisors.

Accomplishments:

- Converted a general population housing unit tier into the Central Transportation Unit Hub for court inmates and transfers and retrofitted the emergency sally port for daily use.
- In conjunction with MCE, renovated a warehouse for the Uniform Plant as part of the Maryland House of Correction decommissioning process while transferring the Mattress Plant to ECI.
- Assisted fourteen families in the community during the Thanksgiving and Christmas Holidays with food baskets and toys.
- Through Reduction in Violence Committee meetings and staff awareness we have reduced inmate violence.
- Chaplain’s department created a program based on Pastor Rick Warren’s book, “A Purpose Driven Life”.
- Conducting pilot program in the Education Department for “Come On People” based on Bill Cosby’s book.
- 2nd Annual David McGuinn Scholarship in the amount of \$1,000.00 awarded to Mrs. Edwina Gwynn-Beatty.
- New security locks installed on segregation unit cell food slots.
- Implemented the new Enterprise Inventory Management System (e-IMS) for enhanced inventory control and legislative audit compliance.
- Prison drama “The Birth of Peace” presented in collaboration with WombWorks Productions as part of “Friends of a Friend” program.
- Conducted annual Red Cross blood drive.
- Entered two teams (light weight & women) in the annual Tug-of-War contest to raise monies for the Special Olympics.



JCI employees deliver Thanksgiving dinner to a local family.

Jessup Correctional Institution	
P. O. Box 534 Jessup, Maryland 20794 (410) 799-6100	
<u>Warden</u> John Wolfe	
<u>Security Level</u> Medium Adult Males	
<u>Opened</u> 1991	
<u>Number of Authorized Positions</u> 591	
<u>Average Daily Population</u> 1714	
<i>Operating Costs</i>	
<u>General Fund</u> \$57,876,727	
<u>Special Fund</u> \$1,193,348	
<u>Federal Fund</u> \$2,781,151	
<u>Reimbursable</u> \$463,931	



The institution is divided into an administration building, supervisor and visiting suites, a multi-purpose building six housing units, MCE plants, Regional Hospital and two warehouses.

Maryland Correctional Institution ~ Jessup

P. O. Box 549
Jessup, Maryland 20794
(410) 799-7610

Warden
Dayena Corcoran

Security Level
Administrative ~ All Levels
Adult Males

Opened
1981

Number of Authorized Positions
344

Average Daily Population
999

Operating Costs

General Fund
\$35,301,168

Special Fund
\$730,299

Federal Fund
\$1,406,000

Reimbursable
\$17,100

The Maryland Correctional Institution-Jessup (MCI-J) is a modern facility located in Anne Arundel County. MCI-J houses medium/minimum security male inmates sentenced to the Division of Correction. The facility is a contemporary design, which originally opened on April 29, 1981 as an annex to the decommissioned Maryland House of Correction. A large visiting room includes an area for contact visits, private areas for segregation inmate's visits, private areas for attorney visits and parole hearings.

The original capacity of the institution was 512, but with double-celling and alternative housing, the current population is 961. The institution continues to house parole violators as well as Spanish speaking and deaf inmates. Additionally, the institution serves as a hub for adjustment hearings for inmates from the MCPRS.

Notable programs and activities include: Reading Unites Families (RUF) where inmates promote literacy with their children; Inmates Making a Positive Attempt to Change Teens (IMPACT) whereas at risk youth between ages 13-17 visit the institution and experience inmate life; and Victim Offender Impact Class and Education (VOICE).

In FY 2010, the MCI-J school served 810 inmates. MCI-J is the official site for the English as a Second Language Program (ESL). Deaf inmates are served in our school and qualified interpreter services are provided.

Accomplishments:

- Surpassed last year's Maryland Charity Campaign goal by raising over \$13,000.00.
- The Unity and the Promoting a Positive Culture Committees had another great year of distributing baskets for the holidays to families in need.
- The Veterans group sponsored their Annual Community Fund-raisers with proceeds benefiting the community.
- The 4th Annual Red Cross Blood Drive was held.
- Offenders raised \$1,200 in the 3rd Annual Walk-A-Thon. It was donated to St. Francis Academy in Baltimore City.
- A Cub Scout program was initiated that meets bi-weekly to assist incarcerated fathers in building a bond with their children.
- Through the Recreational Department and Religious Services, Prison Ministry played in a softball game with our offenders.
- A mass GED graduation was held for 59 offenders.
- The IMPACT program was recognized by being selected for filming for a series on cable TV's A&E network.
- Officially broke ground for the meditation garden and tree nursery project compliments of TKF – Open Spaces, Sacred Places.



The 17 buildings total approximately 284,170 square feet on 35 acres.

The Maryland Correctional Institution for Women (MCIW) provides safe and secure confinement, unlimited opportunities for staff and diverse gender-responsive programs designed to transform and transition female inmates remanded to the Division of Correction.

MCI-W is one of the pilot institutions for the Re-Entry program which concentrates on improving and enriching lives through cognitive and spiritual based programs, providing responsive gender training to all staff, and continuing partnerships with community stakeholders to enhance services.

Accomplishments:

- Anne Arundel County Community College Degree program had a total of 47 women taking college credit classes.
- The Education Department awarded 29 GEDs, with 115 women taking college prep or college credit classes.
- Continued P.U.S.H. (Prisoners United Spreading Hope) in concert with the Mayor’s Office of Baltimore City for the purpose of empowering female youth.
- Hosted the 2nd Re-Entry Conference, which was held in October 2009. inmates participated in various workshops and a job fair.
- Case Management Specialist facilitates four cognitive based groups, which 223 inmates successfully completed.
- Case Management served as the role model in implementation of the Community Transition Special Leaves for MVA Personal Identification processing that began in March 2010.
- Implemented Work Release and Pre-Release programming upon closing of the Baltimore Pre-Release Unit for Women (BPRU-W) in November 2009. Expanded our partnership with Work Release employers to nine employers who offer benefits and career advancement for the female inmates. Current number of inmates on Active Work Release: 22 as of June 2010.
- Hosted the following through Religious Services:
 - First Baptist of Glenarden held its 13th Annual Women’s Conference entitled, “Dream Girls” which included three workshop on: Developing a Business Plan; Learning how to Write, Publish and Direct; and How to Handle Money Matters-Business and Personal
 - Kairos completed four weekends with 160 graduates-to-date
 - Faith Seeds Ministries conducted a workshop on prayer and



Maryland Correctional Institution for Women

7943 Brock Bridge Road
Jessup, Maryland 20794
(410) 379-3800

Warden
Carroll Parrish

Security Level
Administrative ~ All Levels
Adult Females

Opened
1939

Number of Authorized Positions
371

Average Daily Population
821

Operating Costs

General Fund
\$30,939,822

Special Fund
\$893,164

Federal Fund
\$3,632,000

Reimbursable
\$59,400



MCI-W is located in Jessup, Md. with other Division of Correction facilities.

Institutional Summary ~ East

- provided prayer guides
- The Christian Mentoring and Transition program was re-initiated with new mentors who attended an 8-hour training. Currently there are 20 participants, 11 mentors and 4 coordinators participating.
- A Wiccan group was activated for the first time at MCIW
- Sponsored a Fall Revival
- An Ecumenical Thanksgiving Service was sponsored
- Continued a financial literacy conference in conjunction with tax advocates, the IRS and representatives from consumer credit to work with staff as well as inmates who are within one year of release who may be in need of financial guidance.
- Through the Canine Partners for Life Program, which started in 2001, we have raised 22 puppies, 4 seizure alert dogs, 9 service dogs, and 16 home companions.
- Second Genesis oversees the Therapeutic Community (TC) and celebrated their one-year anniversary.



Canine Partners for Life

Baltimore Pre-Release Unit for Women

301 N. Calverton Road
Baltimore, Maryland 21223
(410) 223-2260

<u>Facility Administrator</u>	<u>Security Level</u>	<u>Opened</u>
Lisa Gamble-Gregg	Minimum	1991
<u>Number of Positions</u>	<u>Average Daily Population</u>	
000	000 ~ Adult Males	

Operating Costs

<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>
\$000,000,000	\$00,000,000	\$0,000,000

Reimbursable
\$000,000

Closed November 2009

Inmates formerly housed at BPRU-W are now incarcerated at MCI-W



A re-entry conference is held annually for women at MCI-W. Workshop topics include job retention, money management, family reunification, mental health resources, educational opportunities and legal issues post-release.



Canine Partners for Life visit MCI-W for training.



Warden Parrish, at right, receives the key to MCI-W from former Warden Atkins during his Change of Leadership ceremony in April, 2010.

Institutional Summary ~ West (Hagerstown)

The Maryland Correctional Institution-Hagerstown (MCI-H) is the oldest operating medium security institution in Maryland. Although construction began in April 1932, after suffering several funding issues, MCI-H was completed in 1942.



Sec. Maynard at MCI-H during Employees Appreciation Week.

The MCI-H Incarcerated Veterans Group is the first such group in the nation to participate in the Veterans History Project for the Library of Congress. They have been commended for their work by Congressman Roscoe Bartlett. The Veterans History Project is sponsored by the Veterans Group and spearheaded by the librarian. The veterans have completed more than 40 interviews.

Several new programs have been implemented to include:

- Youth Challenge - a self-help group available to younger inmates (16-27 years). This group is facilitated by the older inmates teaching skills such as a better way of thinking, improving self-image, self-esteem and self-empowerment.
- Victims Awareness - focuses on how crime impacts victims, along with the inmate's family and friends.
- "A Team Program" - a voluntary behavior modification program addressing programming and mentoring needs.

Accomplishments:

- The Education Department awarded 330 Literacy Certificates, 65 high school diplomas and 64 employment readiness certificates, and 68 occupational completion certificates
- An occupational program, Office Technology, was added in September 2009. This 600-hour program teaches students the most widely used software in today's market.
- Maryland Correctional Enterprises (MCE) has seven shops and 457 inmate employees at MCI-H, including: Metal I and II, Meat Plant, Brush & Carton, Picture Frame, Laundry and Upholstery.
- A Segregation Reduction Group was added by psychology staff to address the needs of inmates coming off of segregation and reduce the likelihood they will return. A Dual Diagnosis Group was added for those inmates with serious mental illness and a co-occurring substance abuse disorder.
- The following programs are available to inmates through the Social Work department: Inside/Out Dads Parenting Group, Thinking, Deciding, Changing Cognitive Behavioral Group, Comprehensive Re-Entry Plan Services, Inmate assessments for geriatric, domestic violence group and aftercare services.
- Seventeen faith groups are accommodated.

Maryland Correctional Institution ~ Hagerstown

18601 Roxbury Road
Hagerstown, Maryland 21746
(240) 420-1000

Warden
Roderick Sowers

Security Level
Medium
Adult Males

Opened
1942

Number of Authorized Positions
602

Average Daily Population
2068

Operating Costs

General Fund
\$62,409,600

Special Fund
\$1,917,711

Federal Fund
\$2,067,000

Reimbursable
\$279,279



The old portion was built of stone from local quarries using inmate labor and shares 880 acres with two other institutions.

**Maryland Correctional
Training Center**

18800 Roxbury Road
Hagerstown, Maryland 21746
(240) 420-1601

Warden

D. Kenneth Horning

Security Level

Medium
Adult Males

Opened

1966

Number of Authorized Positions

617

Average Daily Population

2455

Operating Costs

General Fund

\$62,722,484

Special Fund

\$2,208,322

Federal Fund

\$1,966,000

Reimbursable

\$444,607

The Maryland Correctional Training Center (MCTC), the largest single compound correctional institution in Maryland, houses inmates consisting of multiple security levels. The institution was built in 1966 with additional housing units added for a total of 8, including the new 192 housing unit that was completed this fiscal year.

Accomplishments:

- Construction projects completed this year include: Housing Unit 8 (new Gaudenzia, Addictions, Addictions Treatment Protocol (ATP), and Aftercare unit), completion of new Sallyport and the new Receiving and ID/Package Room Building, completion of the new Support Building for addiction based programs and groups, and MCE Brush Shop.
- The Harold E. Donnel Building and Emergency Housing (HED/EHU) has approximately 340 minimum and pre-release inmates who work a variety of work details throughout the Hagerstown complex in the local community. We have 100% employability.
- We currently have 35 inmates on work release at 18 different work sites. We have 19 road and work crews, including 5 local state highway road crews and 3 Frederick state road crews. We serve the county by providing inmate labor for eight county road crews, as well as the town of Williamsport and the city of Hagerstown by providing inmate labor for each.
- In the four academic levels, nine occupational programs, two transition classes, and college courses, the education program continued to serve an average of 520 students per month.
- The Addictions Department currently provides three different types of services to the inmate population at MCTC and HED/EHU, including Addictions Treatment Protocol (ATP) and Segregation Addictions Program (SAP). This group provides a “step-down” style for inmates who have been found guilty of drug/alcohol related infractions.
- With the completion of the new housing unit, MCTC will have the first fully supported unit for inmate treatment of addictions and intervention. Consisting of Gaudenzia, ATP and Aftercare tiers this unit will operate solely for the purpose of treatment and preparing inmates for reentering into society.
- The Transition Department’s focus expanded to include the MVA ID program. That department processed 676 Social Security card applications, 646 Birth Certificate applications and eight DD214 applications, plus obtained 128 MVA ID cards.
- Staff raised \$919 for “Remembering the True Victims.”
- During National Victim’s Rights Week (April 18-24, 2010), with the help of Case Management, we were able to present six guest speakers that were victims of crime to about 900 inmates.



Institutional Summary ~ West (Hagerstown)

The Roxbury Correctional Institution (RCI) is located in a rural setting in Washington County encompassing 40 acres within a double-fenced enclosure. Additional security measures include infiltration sensor technology and use of a regional K-9 Unit.

The institution is well maintained and is slated for Capital Construction upgrades to the perimeter, inmate dining area, and the medical and psychology service areas. There are five housing units which contain 912 cells; four are double-celled and one is designed for special housing. The gymnasium houses the inmate commissary and barber shop, as well as providing for activities such as basketball, weightlifting, ping-pong, etc. Our inmates' average age is 35.5 and average sentence length is 20.25 years.

A chapel is available for religious worship and related activities and provides office space for the social work unit. A graphics plant opened in October 1993 and is operated by Maryland Correctional Enterprises (MCE). The administration building includes the inmate and staff dining rooms, kitchen, dispensary, administration segregation intake area, psychology unit, inmate receiving, visiting room, control center, business, custody and administrative offices.

Accomplishments:

- Implemented a Special Needs Unit.
- Hired an Addictions Counselor who began an Addictions Program.
- Began a Multi-Disciplinary Approach to Secured Housing (MASH) Program.
- Initiated an Art Program where inmates can learn basic skills and techniques for creating paintings.
- Began a Small Business Group to assist inmates to develop skills and provide support for themselves upon release.
- Inventories converted to the Enterprise Inventory Management System (e-IMS).
- The food service unit underwent major plumbing repairs.
- Installed additional Plexiglas barriers in the visiting room to control the introduction of contraband.
- Parolee Retake/Intake and Release Processes relocated to the Maryland Correctional Institution-Hagerstown (MCI-H).
- Charitable Events/Donations
 - The Incarcerated Veterans of Roxbury (IVOR) group conducted two Walk-a-Thons donating \$1,800 to charitable organizations.
 - The Lifer's group collected six large boxes of canned food donated by staff and the inmate population which were given to the Hagerstown Rescue Mission.
 - Through sub sales, the Communication Committee donated \$604 to Big Brothers and Big Sisters of Hagerstown.

Roxbury Correctional Institution

18701 Roxbury Road
Hagerstown, Maryland 21746
(240) 420-3000

Warden
Gregg Hershberger

Security Level
Medium
Adult Males

Opened
1983

Number of Authorized Positions
445.5

Average Daily Population
1724

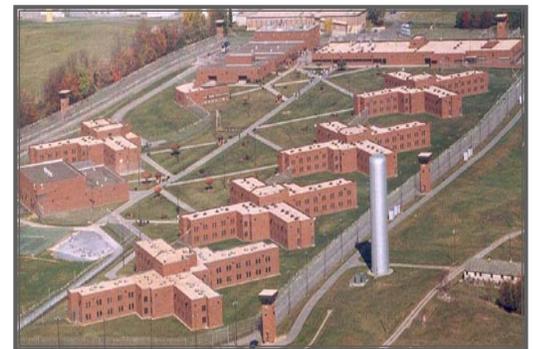
Operating Costs

General Fund
\$44,773,296

Special Fund
\$1,225,901

Federal Fund
\$1,700,000

Reimbursable
\$42,226



RCI includes 11 structures and is flanked on the exterior perimeter by eight towers.

Institutional Summary ~ West (Cumberland)

North Branch Correctional Institution

14100 McMullen Highway, SW
Cumberland, Maryland 21502
(301) 729-7400

Warden
Bobby Shearin

Security Level
Maximum
Adult Males

Opened
2008 ~ Independent Operation

Number of Authorized Positions
556

Average Daily Population
1396

Operating Costs

General Fund
\$44,090,570

Special Fund
\$818,827

Federal Fund
\$4,167,600

Reimbursable
\$0

The North Branch Correctional Institution (NBCI) is a state-of-the-art, maximum security prison designed to house Maryland's most problematic inmates. NBCI opened for operation as part of the Western Correctional Institution (WCI) in 2003 and in 2008 began operating independently.

NBCI continues to educate its employees with the ability to manage challenging inmates and prepare them to function in general population in both maximum and lesser security environments. The institution consists of four housing units operating under a housing unit manager concept.

NBCI features a Behavioral Management Program (BMP) and a Special Needs Unit (SNU). Housing unit one is a segregation unit and manages the BMP which is a structured program to aid participants in the development of life skills that will assist them in obtaining less restrictive housing and help to reduce violence. The focus of this program is to teach cognitive, social and behavior skills while providing the participants the tools to succeed.

The SNU program was developed with a multi-disciplinary team creating a safe and secure environment for inmates with mental health needs. Two other housing units are step-down units for control of inmate behavior and they are provided with increased privileges. Inmates in housing unit four work within the institution.

The medical area of the institution is fully operational. Inmates only report to the medical area for specialty appointments, (i.e., dental, optometry, physical therapy, etc.). All other medical appointments are handled in the housing units. This keeps inmate movement on the compound to a minimum.

Accomplishments:

- Social work staff worked with segregation unit staff to choose inmates to participate in a group that begins on the segregation unit. After about a month of group work, these inmates are moved to generational population where they complete the group and are offered other transitional services.
- Case Management facilitated five Thinking for a Change groups, one Basic Victim Awareness group, three Basic Anger Management groups and one VOICE group.



Institutional Summary ~ West (Cumberland)

The Western Correctional Institution (WCI) is located in Allegany County. Construction began in April 1994 and was completed in January 1999; however, WCI began housing inmates in July 1996. WCI is designated as a maximum-security institution but houses all security levels. A number of minimum-security inmates perform jobs outside of the secure perimeter under the supervision of correctional staff. These outside jobs include road crews working in both Allegany and Garrett counties.

WCI has several state-of-the-art security features including a gate-house entrance equipped with metal detectors and a secure armory. A maximum-security perimeter is constructed with a “no climb” fence and a second outer fence contains razor ribbon coating the entire fence and ground area between the two fences. A microwave sensor detects any movement in close proximity to the fence and an electronic fence shaker alarm enunciates any unauthorized presence. A sophisticated CCTV system monitors and records activity on the compound and inner structures.

The average age of an inmate at WCI is 38.5 years, ranging from 17 to over 60. Approximately 72% of the population is African American, are white, 0% are Native American, .1% are Asian, and 1.8% are classified as unknown. The average length of an inmate’s sentence, excluding life sentences, is 296.9 months (24.7 years). The average length of stay at WCI is 106.9 months (8.9 years). Predominant crimes (88%) include assault, burglary, drug offenses, murder, robbery, and sexual assault.

WCI’s inmate work crew, already performing trail maintenance, tree and flower growing, and a wide variety of community improvement projects in Allegany and Garrett counties, also installed bear-proof enclosures at campsites near Deep Creek Lake. Fifty enclosures, designed to protect campers’ food and belongings were installed in partnership with the Department of Natural Resources.

The sewing shop was expanded to begin repairing and refurbishing inmate bed linens in order to decrease the growing cost of purchasing new linens. The sewing shop also makes colorful pillowcases in support of a national charity providing the pillowcases to children hospitalized with life threatening illnesses.

Expanded job opportunities for wheelchair bound inmates were implemented to include the maintenance and repair of Wheelchairs, Sewing Shop and the Toy Shop. An expanded recreation program for inmates also started.

A toy project was successfully implemented wherein inmate workers make wooden toys donated to charities addressing the needy children of the western counties.

Western Correctional Institution

13800 McMullen Highway, SW
(301) 729-7000

Warden
J. Philip Morgan

Security Level
Maximum
Adult Males

Opened
1996

Number of Authorized Positions
506.5

Average Daily Population
1646

Operating Costs

General Fund
\$50,105,604

Special Fund
\$1,148,153

Federal Fund
\$2,242,000

Reimbursable
\$273,080



Special Olympics Maryland ~ "Be a Fan"



Heavyweight Champions



Ladies Champions



Torch Run



Lightweight Champions

The Commissioner's annual Tug-of-War and Torch Run event held June 1, 2010 raised almost \$8,000 to benefit Special Olympics Maryland. For the first time, it included a division for women's teams.

DOC employees buy T-shirts and hats as a fundraiser. Teams from the DOC and other agencies pay to enter the Tug-of-War.

The ladies from Baltimore Pre-Release Unit (BRPU) won. A team from North Branch Correctional Institution (NBCI) beat out 14 other teams for the title of Lightweight Champions. Reigning 2009 Heavyweight Champions, a team from Baltimore City Detention Center (BCDC), again topped the competition for the 2010 title.



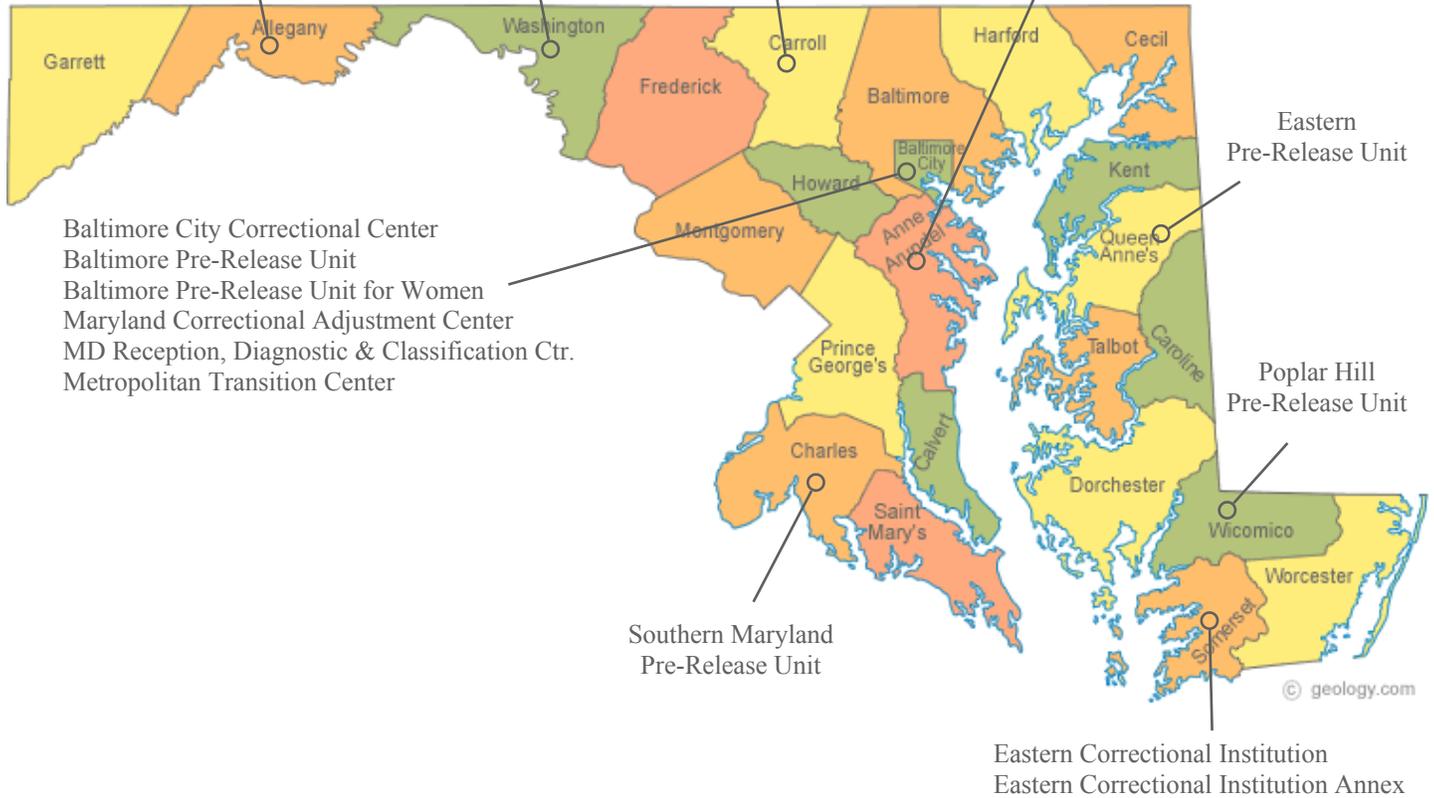
Facility Locations

North Branch Correctional Institution
Western Correctional Institution

Maryland Correctional Institution-Hagerstown
Maryland Correctional Training Center
Roxbury Correctional Institution

Brockbridge Correctional Facility
Herman L. Toulson Correctional Facility
Jessup Correctional Institution
Jessup Pre-Release Unit
Maryland Correctional Institution-Jessup
Maryland Correctional Institution for Women
Maryland Correctional Pre-Release System

Central Maryland
Correctional
Facility



Statistical Data

Statistical information contained in this report is provided courtesy of the Department of Public Safety and Correctional Services' Office of Planning, Policy, Regulations and Statistics.

Intakes	Total	Monthly Average*
Processed Commitments	9,535	795
Change in Jail Back-up	-21	-2
Returned from Parole	3,450	288
Returned from Escape	76	6
Returned from Mental Hospitals	3	0
Returned from Patuxent Institution	89	7
Other Intakes	10	1
TOTAL INTAKE	13,142	1,095

Releases	Total	Monthly Average*
Expiration	3,711	309
Mandatory	4,495	375
Paroles	2,909	242
Continued on parole / mandatory	2,042	170
Commutations	0	0
Court Order	332	28
Pardoned	0	0
To Patuxent Institution	100	8
To Mental Hospital	0	0
Deaths	49	4
Escapes / Walk-offs	71	6
Other releases	205	17
TOTAL RELEASES	13,914	1,160

* Due to rounding, the sum of the individual averages does not necessarily equal the total average.

Statistical Data

Lengths of Sentence of Committed Persons, FY 2010

Sentence	Males Processed		Females Processed		Total
	Count	Percentage	Count	Percentage	
3 Months	1,359	16.1%	327	29.9%	1,686
4-6 Months	704	8.3%	136	12.4%	840
7-12 Months	671	8.0%	87	7.9%	758
13-18 Months	791	9.4%	130	11.9%	921
19 Months-2 Years	668	7.9%	79	7.2%	747
25 Months-3 Years	903	10.7%	97	8.9%	1,000
37 Months-5 Years	1,325	15.7%	130	11.9%	1,455
61 Months-8 Years	781	9.3%	43	3.9%	824
97 Months-10 Years	426	5.0%	29	2.6%	455
121 Months-15 Years	328	3.9%	18	1.6%	346
More Than 15 Years	413	4.9%	16	1.5%	429
Life	71	0.8%	3	0.3%	74
TOTAL	8,440	100.0%	1,095	100.0%	9,535

Age Groups of Committed Persons, FY 2010

Age	Males Processed		Females Processed		Total
	Count	Percentage	Count	Percentage	
16 Years & Younger	17	0.2%	2	0.2%	19
17 Years	57	0.7%	3	0.3%	60
18 Years	168	2.0%	9	0.8%	177
19 Years	338	4.0%	11	1.0%	349
20 Years	421	5.0%	26	2.4%	447
21 Years	356	4.2%	36	3.3%	392
22-25 Years	1,420	16.8%	153	14.0%	1,573
26-30 Years	1,349	16.0%	166	15.2%	1,515
31-35 Years	941	11.1%	146	13.3%	1,087
36-40 Years	938	11.1%	182	16.6%	1,120
41-50 Years	1,796	21.3%	287	26.2%	2,083
51-60 Years	563	6.7%	69	6.3%	632
61 Years & Older	76	0.9%	5	0.5%	81
Unknown	0	0.0%	0	0.0%	0
TOTAL	8,440	100.0%	1,095	100.0%	9,535

Statistical Data

Jurisdiction from which committed persons were received, FY 2010

Jurisdiction	Males Processed		Females Processed		Total
Baltimore City	4,653	55.1%	715	65.3%	5,368
Counties					
Allegany	52	0.6%	10	0.9%	62
Anne Arundel	284	3.4%	24	2.2%	308
Baltimore	858	10.2%	88	8.0%	946
Calvert	79	0.9%	8	0.7%	87
Caroline	37	0.4%	3	0.3%	40
Carroll	96	1.1%	10	0.9%	106
Cecil	101	1.2%	16	1.5%	117
Charles	138	1.6%	8	0.7%	146
Dorchester	71	0.8%	3	0.3%	74
Frederick	120	1.4%	7	0.6%	127
Garrett	20	0.2%	0	0.0%	20
Harford	372	4.4%	64	5.8%	436
Howard	75	0.9%	3	0.3%	78
Kent	21	0.2%	3	0.3%	24
Montgomery	258	3.1%	10	0.9%	268
Prince George's	443	5.2%	20	1.8%	463
Queen Anne's	46	0.5%	8	0.7%	54
Somerset	82	1.0%	7	0.6%	89
St. Mary's	46	0.5%	4	0.4%	50
Talbot	37	0.4%	2	0.2%	39
Washington	308	3.6%	58	5.3%	366
Wicomico	190	2.3%	23	2.1%	213
Worcester	46	0.5%	0	0.0%	46
Other	7	0.1%	1	0.1%	8
TOTAL	8,440	100.0%	1,095	100.0%	9,535

Statistical Data

Major Offenses of Committed Persons, FY 2010

Offense*	Males	%	Females	%	TOTAL
Arson	35	0.4%	6	0.5%	41
Assault	1,437	17.0%	136	12.4%	1,573
Auto Theft	132	1.6%	9	0.8%	141
Burglary	538	6.4%	37	3.4%	575
Court Violation	44	0.5%	4	0.4%	48
Domestic Relations	60	0.7%	9	0.8%	69
Drug Offense	2,725	32.3%	393	35.9%	3,118
Escape	57	0.7%	4	0.4%	61
Forgery	36	0.4%	15	1.4%	51
Fraud	26	0.3%	13	1.2%	39
Kidnapping	27	0.3%	1	0.1%	28
Larceny	761	9.0%	179	16.3%	940
Manslaughter	37	0.4%	6	0.5%	43
Murder	253	3.0%	22	2.0%	275
Prostitution	21	0.2%	123	11.2%	144
Sexual Assault	238	2.8%	1	0.1%	239
Robbery	806	9.5%	42	3.8%	848
Sex Other	128	1.5%	15	1.4%	143
Traffic Violation	498	5.9%	47	4.3%	545
Weapons	392	4.6%	15	1.4%	407
Others	189	2.2%	18	1.6%	207
Total	8,440	100.0%	1,095	100.0%	9,535

* Major Offense for
Each Person

Statistical Data

Race and Sex of Committed Persons, FY 2010

RACE	Males Processed		Females Processed		Total
Black	6,225	73.8%	672	61.4%	6,897
White	2,188	25.9%	419	38.3%	2,607
Other/Unknown	27	0.3%	4	0.4%	31
TOTAL	8,440	100.0%	1,095	100.0%	9,535

Places of Birth of Committed Persons, FY 2010

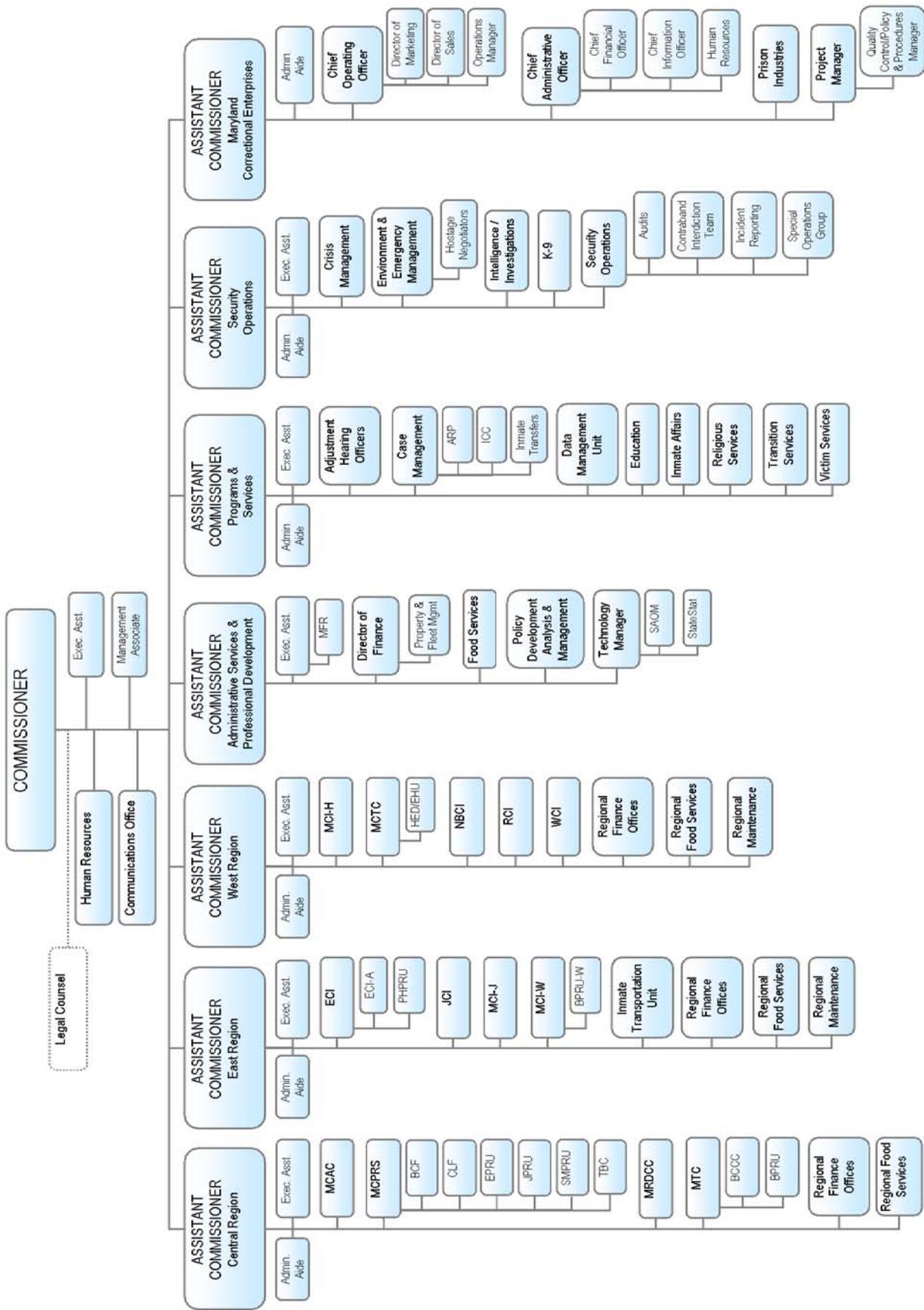
Birthplace	Males Processed		Females Processed		Total
Maryland	4,626	54.8%	459	41.9%	5,085
District of Columbia	398	4.7%	26	2.4%	424
New Jersey	52	0.6%	9	0.8%	61
New York	156	1.8%	9	0.8%	165
North Carolina	56	0.7%	9	0.8%	65
Pennsylvania	113	1.3%	17	1.6%	130
South Carolina	20	0.2%	6	0.5%	26
Virginia	95	1.1%	12	1.1%	107
Other States	327	3.9%	48	4.4%	375
Outside United States	226	2.7%	15	1.4%	241
Unknown	2,371	28.1%	485	44.3%	2856
TOTAL	8,440	100.0%	1,095	100.0%	9,535

Statistical Data

By Jurisdiction, Persons committed to the Division of Correction with Life Sentences and Death Sentences

Committing Jurisdiction	Life*	Death	TOTAL
Baltimore City	16	0	16
Allegany	1	0	1
Anne Arundel	4	0	4
Baltimore County	13	0	13
Calvert	0	0	0
Caroline	2	0	2
Carroll	1	0	1
Cecil	2	0	2
Charles	3	0	3
Dorchester	0	0	0
Frederick	0	0	0
Garrett	0	0	0
Harford	2	0	2
Howard	0	0	0
Kent	0	0	0
Montgomery	11	0	11
Prince George's	4	0	4
Queen Anne's	1	0	1
Somerset	1	0	1
St. Mary's	0	0	0
Talbot	0	0	0
Washington	2	0	2
Wicomico	6	0	6
Worcester	2	0	2
OTHER STATES	3	0	3
TOTAL	74	0	74

Organization Chart



Maryland Division of Correction



*Maryland Correctional Enterprises
Flag and Tag shops*

*Photography by Anthony DePanise and DOC staff
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