

SCHEDULE  
OF CLASSES

**FALL  
2009**

**Graduate School of Management and Technology**



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## Welcome from the Dean



On behalf of the Graduate School of Management and Technology, I am pleased to welcome you to UMUC for the 2009–10 academic year. Whether you are just beginning to investigate our graduate programs or returning for the final session of your UMUC studies, you will find the career-focused programs and student-centered services you need to succeed, both academically and professionally.

This fall, UMUC adds three new programs to help you take advantage of new opportunities in the job market.

In response to a growing shortage of qualified teachers nationwide, UMUC is launching the Master of Arts in Teaching program, which prepares professionals for Maryland state teacher certification. A new Doctor of Management program in community college policy and administration will also be offered. And because more private- and public-sector organizations are seeking leaders with expertise in the areas of security, crime prevention, and law enforcement, UMUC is introducing a new graduate specialization and certificate in criminal justice management. A complete list of degrees and certificates can be found on pp. 4–5.

Most important, UMUC strives to be responsive to your changing needs, as you balance the responsibilities of work, family, and graduate study. From academic advising and career planning to technical support and library research, you will have the support of our dedicated education experts and round-the-clock access to helpful online resources.

I encourage you to thoroughly explore this *Schedule of Classes* and learn about the services and resources that can help you succeed this session and in the future.

Sincerely,

Michael S. Frank, PhD  
Vice Provost and Dean  
Graduate School of Management and Technology  
E-mail: graddean@umuc.edu

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### POLICY STATEMENT

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# FALL HIGHLIGHTS

## New Education Chair Returns to Her Roots at UMUC

When Virginia Pilato, PhD, joined the UMUC Graduate School of Management and Technology as the new chair of the education department and director of teacher education, she was returning to the university where she began her college studies more than 40 years ago. While her family was stationed at Wheelus Air Force Base in Tripoli, Libya, Pilato completed her freshman year of college at UMUC's Munich campus. "The university's Munich campus was an exciting place for American military dependents to attend college," said Pilato. "The students were from all over Europe and North Africa."

Pilato continued her education at University of Maryland, College Park, where she earned a bachelor's degree in English, well as master's and doctoral degrees in reading. These excellent credentials served as the foundation for her distinguished career in the field of education. Pilato comes to UMUC following 18 years with the Maryland State Department of Education, where she served most recently as the state director of certification and accreditation. She is also a past president of the National Association of State Directors of Teacher Education and Certification and a nationally recognized authority on teacher education, alternative preparation, teacher mobility, and teacher recruitment and retention.

"With more than 40 years of experience in education, Dr. Pilato is an extremely talented addition to the UMUC team, and we are confident that she will enhance UMUC's mission of providing quality higher education to our students," said UMUC President Susan C. Aldridge. "Dr. Pilato's expertise will be a significant advantage for UMUC as we work to build our teacher education program and faculty—and respond to teacher shortages in secondary education."

In her new role at UMUC, Pilato will be responsible for overseeing and managing the ongoing development and implementation of the new Master of Arts in Teaching (MAT) program, which launches this fall. She will also lead and support other faculty in developing other teacher education programs.

## Spotlight on Scholarships

In uncertain economic times, the cost of higher education can be discouraging; however, UMUC students have access to several forms of financial assistance, including loans, grants, a monthly payment plan, and scholarships. Currently, there are more than 30 different UMUC scholarship programs open to graduate students. More opportunities will become available to UMUC students in the future, thanks to a recent \$6 million anonymous donation to the university, with \$5 million earmarked for scholarships.

One new opportunity made possible by this generous donation is the new Master of Arts in Teaching Scholarship, which

provides awards of up to \$12,500 per year to cover the cost of tuition, fees, and books. These scholarships are renewable for two additional years after the initial award, as long as funds remain available. You can apply for this scholarship online at [www.umuc.edu/matscholar](http://www.umuc.edu/matscholar).

In addition to applying for the scholarships administered by UMUC, you also should investigate private scholarship opportunities. Each year, hundreds of thousands of scholarships are awarded by companies and organizations of all types and sizes. You can find weekly updates on private scholarships on the UMUC Web site at [www.umuc.edu/ebulletin](http://www.umuc.edu/ebulletin).

## New MAT Addresses Teacher Shortages

Half of the nation's teachers will reach retirement age in the next 10 years, according to a 2008 Report by the National Commission on Teaching and America's Future. While this trend signals the potential for a massive teacher shortage nationwide, it also presents opportunities to individuals who possess credentials in the field of education, such as UMUC's new Master of Arts in Teaching (MAT).

The MAT program is designed for students who hold a degree outside the field of education, but wish to prepare for a new career as a middle school or high school teacher. Aside from a required in-classroom internship, the program will be offered online.

Currently, teacher preparation is available for students who want to be certified to teach computer science, earth/space science, mathematics, or English, but the program is expected to expand to include biology, chemistry, history, physics, and social studies in spring 2010. Program graduates will be eligible to apply for the Standard Professional Certificate I and receive Maryland state teacher certification.

"UMUC has a long history of serving the needs of adult students while also responding to the demands of the workforce," said UMUC President Susan C. Aldridge. "We are particularly pleased, then, to offer the new Master of Arts in Teaching online, which promises to open doors to a field with ongoing demand for skilled personnel."

To help students prepare for the MAT program, UMUC will offer a Praxis I online preparation course each academic session. The eight-week noncredit course is designed to prepare students to take the Praxis I exam, which satisfies requirements for admission to a teaching program.

For details about the MAT, including admission and program requirements, visit [www.umuc.edu/teaching](http://www.umuc.edu/teaching).

# IMPORTANT DATES

Visit [www.umuc.edu/calendar](http://www.umuc.edu/calendar) for up-to-date information. Check [www.umuc.edu/weather](http://www.umuc.edu/weather) for class cancellations in inclement weather or other emergency situations. See inside back cover or visit [www.umuc.edu/locate](http://www.umuc.edu/locate) for UMUC course and service locations and phone numbers.

## SESSION DATES FOR CREDIT COURSES

### FALL 2009

Standard (on-site)	September 9–December 6
Online session 1	September 9–December 6
Online session 2*	September 28–December 19
MBA session	October 5–December 13
Executive session	October 5–December 13
Doctoral session	September 21–December 19

### SPRING 2010

Standard (on-site)	January 28–April 25
Online session 1	January 28–April 25
Online session 2*	February 17–May 11
MBA session 1	January 4–March 14
MBA session 2	April 5–June 13
Executive session 1	January 4–March 14
Executive session 2	April 5–June 13
Doctoral session	January 18–April 18

## SESSION DATES FOR NONCREDIT COURSES

### UCSP 611

August 24–September 27
September 9–October 13
September 28–November 1
October 5–November 8
November 2–December 6

### UCSP 620, 621, 630, AND 650

September 9–November 3
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## FALL 2009 REGISTRATION DATES

### ONLINE AND ON-SITE REGISTRATION

May 1—first day of class

Go to MyUMUC (<https://my.umuc.edu>) at any time.

On-site registration is available during regular office hours at the following locations (see p. 19 for phone numbers):

- Adelphi (Student and Faculty Services Center)
- Dorsey Station
- Shady Grove
- Waldorf Center for Higher Education

*Note:* Golden ID students must register on-site the week before classes begin.

## WITHDRAWAL DEADLINE

Two weeks before class ends

## HOLIDAYS/OFFICES CLOSED

September 7  
November 25–29

## DIPLOMA AND CERTIFICATE APPLICATION DEADLINES

For December 2009	October 1
For May 2010	February 15
For August 2010	June 15

## FINANCIAL AID DEADLINE

For fall 2009	June 1
For spring 2010	November 1
For summer 2010	April 1

## COMMENCEMENT

May 15, 2010

\* Only first courses in a limited number of programs will be available in online session 2.

# HELPFUL INFORMATION

On your path to a graduate degree or certificate, UMUC is with you every step of the way. Below, find the support you need to help you succeed throughout your program.

## Your First Stop

### MyUMUC Portal

Register for courses, pay tuition, apply for financial aid, and much more through the MyUMUC student portal, available at <https://my.umuc.edu>. For details, visit the MyUMUC Student Information Center at [www.umuc.edu/myumuc](http://www.umuc.edu/myumuc).

## Student Services

### Academic Advising

UMUC graduate advising can help you stay on track during your program. Contact a graduate advisor by phone (see contact information, p. 17) or send an e-mail to [gradinfo@umuc.edu](mailto:gradinfo@umuc.edu). In-person advising is available at Adelphi, Dorsey Station, and Shady Grove. Visit [www.umuc.edu/locate](http://www.umuc.edu/locate) or see p. 19 for site information.

### Career Services

Career planning assistance and resources for job searching, résumé writing, and many other services, plus job listings are available through Career Services at [www.umuc.edu/careerservices](http://www.umuc.edu/careerservices). For more information and assistance, call 800-888-UMUC, ext. 6785.

### Computer Labs

If you are a UMUC student with a current ID, you have access to computer labs at Adelphi, Arundel Mills, Dorsey Station, Hagerstown, Shady Grove, and the Waldorf Center. Call the individual site for lab hours. For phone numbers, see inside back cover or visit [www.umuc.edu/locate](http://www.umuc.edu/locate). More

information on computing facilities is available at [www.umuc.edu/computerlabs](http://www.umuc.edu/computerlabs).

### Financial Services

Learn about financial aid options and apply at [www.umuc.edu/financialaid](http://www.umuc.edu/financialaid). For assistance, call 800-888-UMUC, ext. 7510, or send an e-mail to [gradfinaid@umuc.edu](mailto:gradfinaid@umuc.edu).

### Payment Options

Find out about the convenient monthly installment payment plan and explore other options, such as employer-provided tuition assistance at [www.umuc.edu/payoptions](http://www.umuc.edu/payoptions).

### Students with Disabilities

If you require any special accommodations because of a temporary or permanent disability, contact Veterans and Disabled Student Affairs four to six weeks prior to the start of each session at 800-888-UMUC, ext. 7930 (or 301-985-7466 TTY), or [vdsa@umuc.edu](mailto:vdsa@umuc.edu).

### Students in the Military

UMUC offers special tuition benefits, financial support, and other programs for active-duty military servicemembers and their spouses, regardless of residency. To learn about scholarships available to military students and spouses and to apply, visit [www.umuc.edu/milscholarships](http://www.umuc.edu/milscholarships).

### Textbooks

Textbooks and course materials may be purchased through MBS Direct. Visit [www.umuc.edu/textbooks](http://www.umuc.edu/textbooks) for details about

ordering online or in person. To order textbooks by phone, call MBS Direct at 800-325-3252.

## Academic Resources

### Library Services

Extensive library resources and services are available online, 24 hours a day, seven days a week. You can also receive librarian assistance in person, via instant messaging, or by phone (at 800-888-UMUC, ext. 7209) during regular office hours or by e-mail (at [library@umuc.edu](mailto:library@umuc.edu)) or online chat 24 hours a day. Visit [www.umuc.edu/library](http://www.umuc.edu/library) for a complete list of library services.

### Technical Requirements for Online Courses

UMUC online graduate courses require a minimum level of computer hardware and software. To view the full list of minimum technical requirements, visit [www.umuc.edu/gradtech](http://www.umuc.edu/gradtech). For WebTycho assistance, call 888-360-UMUC (8682) or visit [support.umuc.edu](http://support.umuc.edu).

### Writing Assistance

Receive feedback on your writing assignments from expert advisors and use online writing and research resources through the Effective Writing Center. Visit the Writing Center online at [www.umuc.edu/ewc](http://www.umuc.edu/ewc) or send an e-mail to [writingcenter@umuc.edu](mailto:writingcenter@umuc.edu).

# GRADUATE PROGRAMS

UMUC's graduate programs are career-focused and combine theory with practice. Almost all are offered online, so that busy adults can earn credit from anywhere in the world.

## DOCTORAL PROGRAM

### Doctor of Management\*

Doctor of Management in community college policy and administration

## MASTER'S DEGREE PROGRAMS

### Master of Arts in Teaching\*

### Master of Business Administration

### Master of Distance Education

- Distance education policy and management
- Distance education teaching and training
- Distance education technology

### Master of Education in instructional technology

### Master of International Management

- International enterprise management
- International financial management
- International marketing management

### Master of Science in accounting and financial management

### Master of Science in accounting and information technology

### Master of Science in biotechnology

- Bioinformatics
- Biosecurity and biodefense
- Biotechnology management

### Master of Science in environmental management

### Master of Science in financial management and information systems

### Master of Science in health administration informatics

### Master of Science in health care administration

### Master of Science in information technology

- Database systems technology
- E-business
- Homeland security management
- Informatics
- Information assurance
- Project management
- Software engineering
- Telecommunications management

### Master of Science in management

- Accounting
- Criminal justice management
- Financial management
- Health care administration
- Homeland security management
- Human resource management
- Information systems and services
- Interdisciplinary studies in management
- Marketing
- Nonprofit and association management
- Procurement and contract management
- Project management
- Public relations

### Master of Science in technology management

- Distance education technology
- E-business
- Homeland security management
- Information systems and services

- Project management

## EXECUTIVE DEGREE PROGRAM

### Master of Business Administration\*

## DUAL DEGREE PROGRAMS

### MASTER OF BUSINESS ADMINISTRATION WITH

### Master of Distance Education

### Master of International Management

### Master of Science in biotechnology

### Master of Science in environmental management

### Master of Science in financial management and information systems

### Master of Science in health care administration

### Master of Science in information technology

### Master of Science in management

### Master of Science in technology management

### OTHER DUAL DEGREE COMBINATIONS

### Master of Distance Education/Master of Science in management

### Master of Education in instructional technology/Master of Distance Education\*\*

### Master of Science in accounting and information technology/Master of Science in accounting and financial management

### Master of Science in accounting and financial management/Master of Science in financial management and information systems

\* Offered online with mandatory residencies or course meetings in Maryland.

\*\* The Master of Education in instructional technology must be completed first.

## TEACHER EDUCATION PROGRAM (NONDEGREE)

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Teacher Education Reading Strand: Reading Courses in Elementary and Secondary Education

## CERTIFICATE PROGRAMS

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Accounting

Accounting and Information Technology

Bioinformatics

Biotechnology Management

Criminal Justice Management

Database Systems Technology

Distance Education, Globalization, and Development

Distance Education Leadership

E-Business

E-Learning and Instructional Systems Design\*

Environmental Management

Financial Management in Organizations

Foundations of Distance Education

Foundations of Human Resource Management

Foundations of Information Technology

Health Care Administration

Homeland Security Management

Informatics

Information Assurance

Integrated Direct Marketing

Integrative Supply Chain Management

International Marketing

International Trade

Leadership and Management

Library and Intellectual Property in Distance Education

Nonprofit and Association Financial Management

Policy and Management in Distance Education

Procurement and Contract Management

Project Management

Public Relations

Software Engineering

Systems Analysis

Teaching and Training at a Distance

Technology in Distance Education

Telecommunications Management

## EXECUTIVE CERTIFICATE PROGRAM

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Chief Information Officer

## National Leadership Institute

The National Leadership Institute (NLI) at UMUC provides programs that develop the leadership skills and abilities of career-focused managers and executives. Programs are noncredit and short-term and are designed for mid- to senior-level managers from the corporate, nonprofit, and government sectors who wish to make a positive and meaningful transformation in their professional and personal lives. Participants receive a comprehensive assessment of their leadership skills and perspectives, learn how their behavior affects others, engage in experiential exercises that demonstrate leadership behaviors, and leave the program with a workable leadership development plan.

NLI is a network associate of the Center for Creative Leadership (CCL), recognized worldwide as the preeminent organization devoted to leadership training and research.

NLI's wide range of leadership development programs include

- The Leadership Development Program (LDP)<sup>®</sup>
- Foundations of Leadership
- Online Leadership Assessment Program (OLAP)<sup>®</sup>
- Negotiating Conflict Program
- Custom-designed programs and workshops
- Executive coaching packages

More information may be obtained by calling the business development office at 877-999-7195, or by sending e-mail to [nli@umuc.edu](mailto:nli@umuc.edu). Schedule, registration, and pricing information is also available online at [www.umuc.edu/nli](http://www.umuc.edu/nli). NLI is on the GSA/MOBIS Schedule (GS#10F-0357N); please call 301-985-7913 before registering.

\* Offered with University of Maryland, Baltimore County.

# TUITION INFORMATION

One of the key values that drives UMUC is affordability. Not only does UMUC make sure that the tuition rates listed below are competitive, the university also helps you find ways to afford the cost of your education.

Tuition rates are subject to the approval of the University System of Maryland (USM) Board of Regents. They may be changed, or other charges may be included, as a result of the Board of Regents decisions.

Notwithstanding any other provision of this or any other university publication, the university reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the university or the USM Board of Regents.

## Tuition and Fees

### Due at Time of Registration

All tuition and fees are due at the time of registration, unless you

1. Applied for financial aid to cover tuition and fees for this session;
2. Enrolled in UMUC's interest-free monthly payment plan (to find out more, visit [www.umuc.edu/payoptions](http://www.umuc.edu/payoptions)); or
3. Provide confirmation that you will receive employer-provided tuition assistance

If you register by

Registration Method	Payment Due Date
Online via MyUMUC	Payment is due with registration or must be submitted by mail the day of registration
Mail, fax, or in person	Payment must accompany your registration

Payment is expected by the due date. If UMUC has not received your payment in full, your registration may be canceled.

*Note:* Not paying for a course does not relieve you of your financial obligation to the university.

### Mandatory Technology Fee

A technology fee per unit of credit is charged at the time of registration to improve the institutional information technology infrastructure and help fund technological advancements and tools to enhance the student experience. The fee is capped at \$240 per year (which runs summer/fall/spring). See Additional Fees for details.

### AVAILABLE METHODS OF PAYMENT

UMUC offers a variety of payment options. Payments may be made via

1. Credit card—American Express, Discover, MasterCard, and Visa payments can be made online at <https://my.umuc.edu> or by phone at 800-888-UMUC
2. Money order
3. Check—made payable to University of Maryland University College
4. Electronic check—payments can be deducted directly from your checking account via <https://my.umuc.edu>
5. Cash (in person at Adelphi only)

Registration payments—whether made by cash, check, money order, or credit card—are final and may not be replaced by any type of tuition assistance. The tuition and fees listed are those in effect at the time of publication, but are subject to change.

## Graduate Tuition per Credit

### STANDARD GRADUATE COURSES

Maryland residents	\$428
Nonresidents	\$659
Active-duty military and spouses*	\$428

### MBA COURSES

(regardless of residency) \$694

*Note:* AMBA 600 is \$694 for the class, not per credit.

### DOCTOR OF MANAGEMENT

DM courses (regardless of residency) \$1,087

*Note:* DMGT 600 is \$1,087 for the class, not per credit. Golden ID benefits may not be applied to GMBA or MBA courses or to 800-level courses for the Doctor of Management.

### GRADUATE TUITION PER PROGRAM FOR EXECUTIVE PROGRAMS

*Note:* Tuition for graduate Executive Programs generally includes the cost of tuition, books, library skills course, instructional materials, and an international study trip—except for airfare. Neither tuition remission for USM employees nor Golden ID benefits may be used for Executive Programs.

**MASTER OF BUSINESS ADMINISTRATION (SEVEN COURSES) \$49,602**

*Tuition is payable on the following schedule:*  
\$7,086 before each seminar\*\*

**CERTIFICATE FOR CHIEF INFORMATION OFFICERS (CIO) (FOUR COURSES) \$28,344**

*Tuition is payable on the following schedule:*  
\$7,086 before each seminar\*\*

\* Spouses of active-duty military personnel are eligible for the Maryland resident tuition rate. Some dependent children and veterans may also be eligible for this rate. View the residency policy at [www.usmd.edu/regents/bylaws/SectionVIII/VIII270.html](http://www.usmd.edu/regents/bylaws/SectionVIII/VIII270.html).

\*\* An additional deposit of \$500 is required after applications are accepted to reserve a place in the class. The first full tuition payment is due before the start of Seminar I.

## GRADUATE TUITION PER NONCREDIT COURSE

UCSP 611 Introduction to Graduate Library Research Skills	\$75
UCSP 620 Financial Accounting	\$225
UCSP 621 Economics	\$225
UCSP 630 Introduction to Research Methods	\$225
UCSP 650 Praxis I Preparation	\$250

*Note:* Financial aid, Golden ID benefits, and USM remission of fees may not be applied to noncredit courses.

## Additional Fees

### APPLICATION (NONREFUNDABLE)

Doctor of Management	\$100
All other graduate programs	\$50

### DIPLOMA APPLICATION (NONREFUNDABLE)

For both degrees and certificates	\$50
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### TECHNOLOGY FEE \*

Per credit for credit courses (capped at \$240 per year)	\$10
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### TRANSCRIPTS

\$10

### RETURNED CHECKS

\$30

*Note:* In accordance with UMUC and the Board of Regents, all students who fail to pay charges incurred with UMUC will be transferred to the State Central Collection Unit. Additionally, UMUC has received authorization from the Board of Regents to charge students' delinquent accounts a 17 percent collection fee and/or all attorney and court costs incurred by the university. Once a past due balance with UMUC has been transferred to the State Central Collection Unit, students' information will be forwarded to the credit bureau.

Requests for services (e.g., transcripts, diplomas, commencement arrangements, transfer credit review) may be denied until all debts are paid in full. All graduate students are

required to pay graduate tuition for all graduate courses in which they are enrolled.

## Payment Options

### Monthly Tuition Payment Plan

UMUC offers an interest-free, monthly tuition-payment plan. The plan allows you to spread all or part of your tuition bills into monthly installments on a session basis, thus providing greater financial flexibility. All UMUC students are eligible to participate in the payment plan, regardless of financial need. More information may be found online at [www.umuc.edu/paymentoptions/one.shtml](http://www.umuc.edu/paymentoptions/one.shtml) or by calling Tuition Pay at 800-635-0120.

### Other Payment Options

Find detailed information about other payment options at the following Web pages.

#### EMPLOYER-PROVIDED ASSISTANCE

[www.umuc.edu/payoptions](http://www.umuc.edu/payoptions)

#### FINANCIAL AID AWARDS

[www.umuc.edu/financialaid](http://www.umuc.edu/financialaid)

#### VETERANS BENEFITS

[www.umuc.edu/vabenefits](http://www.umuc.edu/vabenefits)

## Refund Policy

The official date used to determine a refund is the date of the drop transaction, the date the withdrawal form is filed at the Information Desk at the Student and Faculty Services Center in Adelphi, or the postmarked date on a written request. The official date for federal financial aid recipients is the last date of class attendance as determined by federal regulations.

## Withdrawals and Financial Aid

Financial aid awards may be canceled or reduced for financial aid recipients who withdraw from classes. Financial aid recipients should check with a financial aid advisor when withdrawing from a course to determine the impact on their awards. Additional information on refunds is available online at [www.umuc.edu/refundpolicy](http://www.umuc.edu/refundpolicy).

## Refund for Course Cancellations

The university refunds 100 percent of tuition and technology fees for courses canceled by the university. The application fee is nonrefundable, even when a course is canceled.

*Note:* No refunds are given for technology fees or tuition for noncredit courses after the official start date of class.

### For classes in 10-week sessions or longer, tuition is refunded as follows:

100%	Withdrawal before the class start date
75%	Withdrawal 1–13 calendar days after a class starts
50%	Withdrawal 14–20 calendar days after a class starts
0%	Withdrawal 21 or more calendar days after a class starts

Students who withdraw on the first day of class are not eligible for a 100 percent refund. *Please note:* This policy applies only to students not receiving federal financial aid.

## Federal Return of Funds Policy

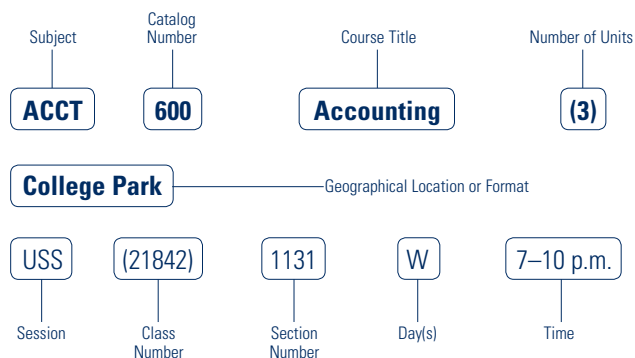
If you are receiving federal financial aid, you must follow the university's withdrawal procedures outlined in the graduate catalog. The federal return of funds policy may also be found at [www.umuc.edu/financialaid](http://www.umuc.edu/financialaid). For additional information, contact the Financial Aid Office by phone at 800-888-UMUC, ext. 7510, or by e-mail at [gradfinaid@umuc.edu](mailto:gradfinaid@umuc.edu).

\* Technology fee does not apply to GMBA, MBA, DM, and Executive Program courses.

# COURSE SCHEDULE

In this section you will find graduate courses offered during the summer 2009 session. Courses are organized in alphanumeric order by subject.

## KEY TO COURSE LISTINGS



## Key to Sessions

Standard on-site session.....	USS
Online session .....	OL1
MBA session .....	MBA
Executive session .....	UX1
Doctoral session.....	UDM
Intensive format.....	UN1 or UN2

## FALL 2009 COURSES

### ACCT

#### ACCT 608 Fraud Examination and Accounting Ethics (3)

Online

OL1 (81813) 9040

#### ACCT 610 Financial Accounting (3)

Online

OL1 (81816) 9040  
OL2 (82288) 9080

#### ACCT 611 Management Accounting (3)

Online

OL1 (81821) 9040

#### ACCT 612 Auditing Process (3)

Online

OL1 (81822) 9040

#### ACCT 613 Federal Income Taxation (3)

Online

OL1 (81824) 9040

#### ACCT 614 Accounting Information Systems (3)

Online

OL1 (81825) 9040

#### ACCT 665 Special Topics in Accounting (3)

Online

OL1 (82189) 9040

## TAKING GRADUATE COURSES

### First Courses for Your Program

To determine which course you should take first, go to [www.umuc.edu/catalog](http://www.umuc.edu/catalog) and see the course requirements for your program. The noncredit course UCSP 611 Introduction to Graduate Library Research Skills is required for all UMUC graduate students within the first 6 credits of graduate study. The 3-credit elective COMM 600 Academic Writing for Graduate Students is also recommended near the beginning of your program.

### Noncredit Courses

Several noncredit courses are available to help you build valuable skills so you can complete your graduate program successfully. See the complete list of noncredit courses online at [www.umuc.edu/grad/noncred](http://www.umuc.edu/grad/noncred).

### Mandatory Course Evaluations

UMUC uses student feedback to make decisions about future courses. The online evaluation is required to ensure complete information from every student—your input is vital. The evaluation notice will appear on class screens about 21 days before the end of the session. You will have approximately one week to complete the evaluation until access to the Class Menu will be locked. After you complete the evaluation, access to the Class Menu will resume.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

## AMBA

### AMBA 600 MBA Fundamentals (3)

#### Online

MBA (81891) 9040

#### College Park/Online Hybrid \*

MBA (82895) 1141 Th 6:30–9:30 p.m.  
MBA (82896) 1142 Th 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA (82894) 7631 W 6:30–9:30 p.m.

### AMBA 606 Organizations and the External Environment (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048  
MBA 9049

#### College Park/Online Hybrid \*

MBA 1121 Tu 6:30–9:30 p.m.  
MBA 1122 Tu 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7621 Tu 6:30–9:30 p.m.

### AMBA 607 Strategy (6)

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048  
MBA 9049

#### College Park/Online Hybrid \*

MBA 1131 W 6:30–9:30 p.m.  
MBA 1132 W 6:30–9:30 p.m.  
MBA 1133 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7641 Th 6:30–9:30 p.m.

### AMBA 610 The Manager in Organizations and Society (6) ▼

#### Online

MBA (81902) 9040

#### College Park/Online Hybrid \*

MBA (82898) 1131 W 6:30–9:30 p.m.  
MBA (82899) 1132 W 6:30–9:30 p.m.  
MBA (82900) 1133 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA (82897) 7641 Th 6:30–9:30 p.m.

### AMBA 620 Managing People and Groups in the Global Workplace (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048

#### College Park/Online Hybrid \*

MBA 1136 W 6:30–9:30 p.m.  
MBA 1137 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid

MBA 7642 Th 6–9:30 p.m.

### AMBA 630 The Economics of Management Decisions (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045

#### College Park/Online Hybrid \*

MBA 1121 Tu 6:30–9:30 p.m.  
MBA 1122 Tu 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7641 Th 6:30–9:30 p.m.

### AMBA 640 Managing Projects, Operations, and Information Systems (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048  
MBA 9049  
MBA 9050

#### College Park/Online Hybrid \*

MBA 1141 Th 6:30–9:30 p.m.  
MBA 1142 Th 6:30–9:30 p.m.  
MBA 1143 Th 6:30–9:30 p.m.  
MBA 1144 Th 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7631 W 6:30–9:30 p.m.

### AMBA 650 Marketing Management and Innovation (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048

#### College Park/Online Hybrid \*

MBA 1121 Tu 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7631 W 6:30–9:30 p.m.

## BIFS

### BIFS 614 Data Structures and Algorithms (3)

#### Online

OL1 (83213) 9040

### BIFS 617 Advanced Bioinformatics (3)

#### Online

OL1 (82212) 9040

### BIFS 618 Java for Biotechnology Applications (3)

#### Online

OL1 (82346) 9040

## BIOT

### BIOT 601 Molecular Biology for Business Managers (3)

#### Online

OL1 (82117) 9040

### BIOT 630 Introduction to Bioinformatics (3)

#### Online

OL1 (82129) 9040

#### Shady Grove

USS (82844) 5121 Tu 7–10 p.m.

### BIOT 640 Societal Issues in Biotechnology (3)

#### Online

OL1 (81932) 9040

### BIOT 643 Techniques of Biotechnology (3)

#### Online

OL1 (82130) 9040

#### Shady Grove

USS (82845) 5131 W 7–10 p.m.

\* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

▼ Continuing students will be registered for AMBA 602–607 or AMBA 620–670 by Graduate Advising. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

# COURSE SCHEDULE

## **BIOT 645 The Business of Biotechnology (3)**

*Online*  
OL1 (81936) 9040

## **BSBD**

### **BSBD 640 Agents of Bioterrorism (3)**

*Online*  
OL1 (82161) 9040

### **BSBD 641 Biosecurity and Bioterrorism (3)**

*Online*  
OL1 (82123) 9040

### **BSBD 642 Advanced Biosecurity and Bioterrorism (3)**

*Online*  
OL1 (82079) 9040

## **BTMN**

### **BTMN 632 Commercializing Biotechnology in Early-Stage Ventures (3)**

*Online*  
OL1 (81933) 9040

### **BTMN 634 Selection and Evaluation of Biotechnology Projects (3)**

*Online*  
OL1 (81934) 9040

### **BTMN 636 Biotechnology and the Regulatory Environment (3)**

*Online*  
OL1 (81935) 9040

### **BTMN 670 Capstone in Biotechnology (3)**

*Online*  
OL1 (81937) 9040

## **CIOC**

### **CIOC 610 The Strategic Management of Technology (6) ✪**

*Online*  
UX1 9014

## **CJMS**

### **CJMS 600 Critical Analysis of the Criminal Justice System (3)**

*Online*  
OL1 (83666) 9040

## **CJMS 610 Perspectives in Law Enforcement (3)**

*Online*  
OL1 (83665) 9040

## **COMM**

### **COMM 600 Academic Writing for Graduate Students (3)**

*Online*  
OL1 (82044) 9040  
OL2 (82293) 9080

#### *College Park*

USS (82846)	1111	M	7–10 p.m.
USS (82847)	1141	Th	7–10 p.m.

## **DBST**

### **DBST 651 Relational Database Systems (3)**

*Online*  
OL1 (81940) 9040

#### *College Park*

USS (82848)	1111	M	7–10 p.m.
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#### *Shady Grove*

USS (82849)	5131	W	7–10 p.m.
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### **DBST 652 Advanced Relational/Object-Relational Database Systems (3)**

*Online*  
OL1 (81943) 9040

### **DBST 663 Distributed Database Management Systems (3)**

*Online*  
OL1 (81944) 9040

### **DBST 665 Data Warehouse Technologies (3)**

*Online*  
OL1 (81945) 9040

### **DBST 667 Data Mining (3)**

*Online*  
OL1 (82835) 9040

### **DBST 668 Database Security (3)**

*Online*  
OL1 (82048) 9040

### **DBST 670 Database Systems Administration (3)**

*Online*  
OL1 (82209) 9040

## **DEPM**

### **DEPM 622 The Business of Distance Education (3)**

*Online*  
OL1 (82287) 9040

### **DEPM 625 Distance Education, Globalization, and Development (3)**

*Online*  
OL1 (82170) 9040

## **DETC**

### **DETC 630 Synchronous and Asynchronous Learning Systems in Distance Education (3)**

*Online*  
OL1 (83172) 9040

## **DETT**

### **DETT 607 Instructional Design and Course Development in Distance Education (3)**

*Online*  
OL1 (81999) 9040

### **DETT 621 Training at a Distance (3)**

*Online*  
OL1 (82332) 9040

## **DMBA**

### **DMBA 604 Technology and Operations Management (6) ▼**

*Online*  
OL1 9040

### **DMBA 606 Organizations and the External Environment (6) ▼**

*Online*  
OL1 9040  
OL1 9045  
OL1 9046

### **DMBA 610 Ethical Leadership in Organizations and Society (6)**

*Online*  
OL1 (83218) 9040

## **DMGT**

### **DMGT 600 Foundations of Doctoral Studies (3)**

*Online*  
UDM (82417) 9040

✪ Students in Executive Programs must register through the Executive Program Office.

▼ Continuing students will be registered for DMBA 604 and 606 by Graduate Advising. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

**DMGT 791 Dissertation Research: Proposal (3)***Online*

UDM (82366) 9040

**DMGT 792 Dissertation Research: Stakeholder Paper (3)***Online*

UDM (82367) 9040

**DMGT 793 Dissertation Research (3–6)***Online*

UDM (82368) 9040

**DMGT 799 Dissertation Research (1)***Online*

UDM (82489) 9040

**DMGT 800 Foundations of Management Theory and Strategic Thinking (6)***Online*

UDM (82194) 9040

**DMGT 810 Leadership, Enterprise Change, and Virtual Management (6)***Online*

UDM (82362) 9040

**DMGT 820 International Finance and Global Operations (6)***Online*

UDM (82363) 9040

**DMGT 830 Research Methods and Design (6)***Online*

UDM (83230) 9040

**DMGT 840 Enterprise Continuity and Information Assurance (6)***Online*

UDM (83231) 9040

**DMGT 890 Dissertation Theory Paper (4)***Online*

UDM (82202) 9040

**DMGT 891 Dissertation Empirical Paper (4)***Online*

UDM (82364) 9040

**DMGT 892 Dissertation Futurist Paper (4)***Online*

UDM (82365) 9040

**DMGT 899 Continuing Registration (1)***Online*

UDM (82491) 9040

**EBUS****EBUS 610 Introduction to E-Business (3)***Online*

OL1 (81951) 9040

**EBUS 620 E-Marketing (3)***Online*

OL1 (81953) 9040

**EBUS 630 Social, Legal, Ethical, and Regulatory Issues (3)***Online*

OL1 (81957) 9040

**EBUS 640 E-Technology (3)***Online*

OL1 (81955) 9040

**EBUS 650 E-Development and Management (3)***Online*

OL1 (81958) 9040

**EBUS 660 E-Business Economics (3)***Online*

OL1 (81956) 9040

**EBUS 670 Capstone Course in E-Business (3)***Online*

OL1 (82047) 9040

**EDRS****EDRS 600 Reading in the Secondary Content Areas I (3)***Online*

OL1 (82196) 9040

**EDRS 605 Reading in the Secondary Content Areas II (3)***Online*

OL1 (83214) 9040

**EDRS 635 Materials for Reading (3)***Online*

OL1 (82840) 9040

**EDTC****EDTC 600 Foundations of Technology in Teaching and Learning (3)***Online*

OL1 (82429) 9040

**EDTC 605 Digital Information Literacy for K-12 Educators (3)***Online*

OL1 (82002) 9040

**EDTC 610 Web-Based Learning and Teaching: Design and Pedagogy (3)***Online*

OL1 (82003) 9040

**EDTC 615 Using Technology for Instructional Improvement: Research, Data, and Best Practices (3)***Online*

OL1 (82005) 9040

**EDTC 620 Technology in K–12 Education: Synchronous, Asynchronous, and Multimedia Technologies (3)***Online*

OL1 (82004) 9040

**EDTC 625 Hardware and Software in Instructional Development (3)***Online*

OL1 (82369) 9040

**EDTC 630 Administration of Technology Initiatives: Planning, Budgeting, and Evaluation (3)***Online*

OL1 (82006) 9040

**EDTC 640 Technology Change Management in Schools (3)***Online*

OL1 (82198) 9040

**EDTC 645 Integration of Technology: Global Perspectives (3)***Online*

OL1 (82008) 9040

**EDTC 650 Special Topics in Instructional Technology (3)***Online*

OL1 (82199) 9040

**EDTC 670 Integrative Capstone Project (3)***Online*

OL1 (82007) 9040

**EDTP****EDTP 600 Professional Fundamentals of Teaching and Learning (3)***Online*

OL1 (83215) 9040

**EDTP 610 Adolescent Growth and Development (3)***Online*

OL1 (83216) 9040

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

# COURSE SCHEDULE

## EMBA

### EMBA 610 Leadership for Global Operations (6) ✪

College Park/Online Hybrid \*

UX1 1120 Sa 8:30 a.m.–5 p.m.

### EMBA 630 The Economics of Strategic Decision Making (6) ✪

College Park

UX1 9019 Sa 8:30 a.m.–5 p.m.

### EMBA 650 Managing Business Operations in a Global Environment (6) ✪

Online

UX1 9018

## ENER

### ENER 603 Energy Infrastructure Management (3)

Online

OL1 (82074) 9040

## ENVM

### ENVM 641 Environmental Auditing (3)

Online

OL1 (81959) 9040

### ENVM 643 Environmental Communications and Reporting (3)

Online

OL1 (81960) 9040

### ENVM 646 Environmental/Energy Law and Policy Development (3)

Online

OL1 (81961) 9040

### ENVM 647 Environmental Risk Assessment (3)

Online

OL1 (81962) 9040

### ENVM 648 Fundamentals of Environmental Systems (3)

Online

OL1 (81963) 9040

### ENVM 649 Principles of Waste Management and Pollution Control (3)

Online

OL1 (81964) 9040

### ENVM 650 Land and Water Resource Management (3)

Online

OL1 (81965) 9040

### ENVM 651 Watershed Planning Management (3)

Online

OL1 (82166) 9040

### ENVM 652 Principles of Air Quality Management (3)

Online

OL1 (81966) 9040

### ENVM 653 Land Use Management (3)

Online

OL1 (82109) 9040

### ENVM 670 Seminar in Environmental Management (3)

Online

OL1 (81967) 9040

## FIN

### FIN 610 Financial Management in Organizations (3)

Online

OL1 (81850) 9040

### College Park/Online Hybrid \*

USS (82850) 1121 Tu 7–10 p.m.

### FIN 615 Financial Analysis and Modeling (3)

Online

OL1 (81851) 9040

### FIN 620 Capital Markets, Institutions, and Long-Term Financing (3)

Online

OL1 (81853) 9040

### College Park/Online Hybrid \*

USS (82852) 1121 Tu 7–10 p.m.

### FIN 630 Investment Valuation (3)

Online

OL1 (81855) 9040

### FIN 640 Multinational Financial Management (3)

Online

OL1 (82155) 9040

College Park

USS (82854) 1111 M 7–10 p.m.

### FIN 645 Behavioral Finance (3)

Online

OL1 (82157) 9040

### FIN 660 Strategic Financial Management (3)

Online

OL1 (82190) 9040

## GMBA

### GMBA 660 Country/Region Projects (3)

OL1 (82040) 9040

Course includes a study trip to New Delhi, India, which requires a trip fee of \$3,000, plus airfare.

## HAIN

### HAIN 661 Health Administration Informatics (3)

Online

OL1 (83174) 9040

## HCAD

### HCAD 600 Introduction to Health Care Administration (3)

Online

OL1 (81968) 9040

OL2 (82125) 9080

College Park

USS (83175) 1141 Th 7–10 p.m.

### HCAD 610 Information Technology for Health Care Administration (3)

Online

OL1 (81971) 9040

### HCAD 620 The U.S. Health Care System (3)

Online

OL1 (81974) 9040

### HCAD 630 Public Health Administration (3)

Online

OL1 (82158) 9040

### HCAD 635 Long-Term Care Administration (3)

Online

OL1 (81979) 9040

### HCAD 640 Financial Management for Health Care Organizations (3)

Online

OL1 (82076) 9040

Shady Grove

USS (83176) 5121 Tu 7–10 p.m.

### HCAD 650 Legal Aspects of Health Care Administration (3)

Online

OL1 (81976) 9040

### HCAD 660 Health Care Institutional Organization and Management (3)

Online

OL1 (81978) 9040

✪ Students in Executive Programs must register through the Executive Program Office.

\* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

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**HCAD 670 Health Care Administration Capstone (3)**

*Online*  
OL1 (81980) 9040

**HRMD**

**HRMD 610 Issues and Practices in Human Resource Management (3)**

*Online*  
OL1 (81880) 9040  
*College Park*  
USS (82858) 1121 Tu 7–10 p.m.

**HRMD 620 Employee Relations (3)**

*Online*  
OL1 (81878) 9040

**HRMD 630 Recruitment and Selection (3)**

*Online*  
OL1 (81887) 9040

**HRMD 640 Job Analysis, Assessment, and Compensation (3)**

*Online*  
OL1 (81883) 9040

**HRMD 650 Organizational Development and Change (3)**

*Online*  
OL1 (81885) 9040

**HRMD 651 Current Perspectives in Training and Development (3)**

*Online*  
OL1 (81886) 9040

**HRMD 665 Managing Virtual and Global Teams (3)**

*Online*  
OL1 (83681) 9040

**HSMN**

**HSMN 610 Concepts in Homeland Security (3)**

*Online*  
OL1 (81986) 9040  
OL2 (82297) 9080

**HSMN 620 Physical Security (3)**

*Online*  
OL1 (82108) 9040

**HSMN 630 Business Continuity: Disaster Recovery, Planning, and Response (3)**

*Online*  
OL1 (82101) 9040

**HSMN 670 Seminar in Homeland Security (3)**

*Online*  
OL1 (82171) 9040

**IMAN**

**IMAN 601 Strategic Management in a Global Environment (3)**

*Online*  
OL1 (81981) 9040

**IMAN 615 Strategic Investment and Partnering (3)**

*Online*  
OL1 (82099) 9040

**IMAN 625 International Trade and Economic Policy (3)**

*Online*  
OL1 (81984) 9040

**IMAN 635 Managing Country Risk (3)**

*Online*  
OL1 (82114) 9040

**IMAN 670 Managing Overseas Operations (3)**

*Online*  
OL1 (82077) 9040

**IMAT**

**IMAT 637 IT Acquisitions Management (3)**

*Online*  
OL1 (81988) 9040

**IMAT 639 Internet Multimedia Applications (3)**

*Online*  
OL1 (81939) 9040

**IMAT 670 Contemporary Topics in Informatics (3)**

*Online*  
OL1 (82173) 9040

**INFA**

**INFA 610 Computer Security, Software Assurance, Hardware Assurance, and Security Management (3)**

*Online*  
OL1 (82175) 9040  
OL2 (82300) 9080  
*Adelphi*  
USS (82861) 1141 Th 7–10 p.m.  
*Shady Grove*  
USS (82862) 5111 M 7–10 p.m.

**INFA 620 Network and Internet Security (3)**

*Online*  
OL1 (82022) 9040  
*Adelphi*  
USS (82863) 1121 Tu 7–10 p.m.

**INFA 630 Intrusion Detection and Intrusion Prevention (3)**

*Online*  
OL1 (81948) 9040  
*Adelphi*  
USS (82864) 1131 W 7–10 p.m.

**INFA 640 Cryptology and Data Protection (3)**

*Online*  
OL1 (81946) 9040

**INFA 650 Computer Forensics (3)**

*Online*  
OL1 (82303) 9040  
*Adelphi*  
USS (83145) 1141 Th 7–10 p.m.

**INFA 660 Security Policy, Ethics, and the Legal Environment (3)**

*Online*  
OL1 (81950) 9040  
*Adelphi*  
USS (82866) 1141 Th 7–10 p.m.

**INFA 670 Information Assurance Capstone (3)**

*Online*  
OL1 (82347) 9040  
*Adelphi*  
USS (83149) 1111 M 7–10 p.m.

**ISAS**

**ISAS 600 Information Systems for Managers (3)**

*Online*  
OL1 (81866) 9040

**ISAS 610 Information Systems Management and Integration (3)**

*Online*  
OL1 (81867) 9040

**ISAS 620 Information Systems Sourcing Management (3)**

*Online*  
OL1 (82304) 9040

**ISAS 630 Systems Analysis and Design (3)**

*Online*  
OL1 (81869) 9040

**ISAS 640 Decision Support Systems and Expert Systems (3)**

*Online*  
OL1 (81870) 9040

# COURSE SCHEDULE

## ISAS 650 Information Technology, the CIO, and Organizational Transformation (3)

Online

OL1 (81871) 9040

## ITEC

### ITEC 610 Information Technology Foundations (3)

Online

OL1 (82180) 9040

OL2 (82305) 9080

College Park

USS (82867) 1121 Tu 7–10 p.m.

Dorsey Station

USS (82869) 7631 W 7–10 p.m.

Shady Grove

USS (82868) 5111 M 7–10 p.m.

### ITEC 620 Information Technology Infrastructure (3)

Online

OL1 (82184) 9040

OL2 (82308) 9080

College Park

USS (82870) 1131 W 7–10 p.m.

Shady Grove

USS (82871) 5121 Tu 7–10 p.m.

### ITEC 630 Information Systems Analysis, Modeling, and Design (3)

Online

OL1 (81938) 9040

### ITEC 640 Information Technology Project Management (3)

Online

OL1 (82186) 9040

## MGMT

### MGMT 610 The Manager in a Technological Society (3)

Online

OL1 (81827) 9040

OL2 (82314) 9080

College Park

USS (82874) 1121 Tu 7–10 p.m.

College Park/Online Hybrid \*

USS (82873) 1111 M 7–10 p.m.

USS (83178) 1131 W 7–10 p.m.

Shady Grove

USS (82875) 5141 Th 7–10 p.m.

Waldorf/Online Hybrid \*

USS (83177) 5031 W 7–10 p.m.

### MGMT 615 Intercultural Communication and Leadership (3)

Online

OL1 (81983) 9040

OL2 (82318) 9080

College Park

USS (82876) 1121 Tu 7–10 p.m.

Dorsey Station

USS (82877) 7631 W 7–10 p.m.

### MGMT 630 Organizational Theory and Behavior (6)

Online

OL1 (82143) 9040

OL2 (82322) 9080

College Park

USS (82878) 1131 W 7–10 p.m.

College Park/Online Hybrid \*

USS (84684) 1111 M 7–10 p.m.

### MGMT 640 Financial Decision Making for Managers (3)

Online

OL1 (81843) 9040

OL2 (82360) 9080

College Park

USS (84955) 1112 M 7–10 p.m.

College Park/Online Hybrid \*

USS (82880) 1111 M 7–10 p.m.

USS (84822) 1131 W 7–10 p.m.

Shady Grove/Online Hybrid \*

USS (82881) 5121 Tu 7–10 p.m.

### MGMT 645 Legal Aspects of Management (3)

Online

OL1 (81857) 9040

### MGMT 650 Statistics for Managerial Decision Making (3)

Online

OL1 (81858) 9040

OL2 (82324) 9080

College Park/Online Hybrid \*

USS (82883) 1141 Th 7–10 p.m.

Dorsey Station/Online Hybrid \*

USS (82885) 7641 W 7–10 p.m.

Waldorf/Online Hybrid \*

USS (82884) 5021 Tu 7–10 p.m.

### MGMT 670 Strategic Management Capstone (3)

Online

OL1 (81873) 9040

College Park

USS (82886) 1111 M 7–10 p.m.

USS (82488) 1131 W 7–10 p.m.

## MRKT

### MRKT 600 Marketing Management (3)

Online

OL1 (82110) 9040

### MRKT 601 Legal and Ethical Issues in Global Communications (3)

Online

OL1 (82102) 9040

### MRKT 602 Consumer Behavior (3)

Online

OL1 (81890) 9040

### MRKT 603 Brand Management (3)

Online

OL1 (81889) 9040

### MRKT 604 Marketing Intelligence and Research Systems (3)

Online

OL1 (82213) 9040

### MRKT 605 International Marketing Management (3)

Online

OL1 (82191) 9040

### MRKT 606 Integrated Direct Marketing (3)

Online

OL1 (84615) 9040

### MRKT 620 Marketing Principles, Regulation, and Ethical Issues (6)

Online

OL1 (82151) 9040

## MSAF

### MSAF 670 Accounting and Financial Management Capstone (3)

Online

OL1 (81837) 9040

## MSAT

### MSAT 670 Accounting and Information Technology Capstone (3)

OL1 (81836) 9040

## MSFS

### MSFS 670 Financial Management and Information Systems Capstone (3)

OL1 (82348) 9040

\* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

## NPMN

### NPMN 600 Nonprofit and Association Organizations and Issues (3)

Online

OL1 (82153) 9040

### NPMN 610 Nonprofit and Association Law and Governance (3)

Online

OL1 (82154) 9040

### NPMN 620 Nonprofit and Association Financial Management (3)

Online

OL1 (82355) 9040

### NPMN 650 Fundamentals of Association Management (3)

Online

OL1 (83680) 9040

### NPMN 655 Process and Outcome Evaluation for Nonprofit Organizations (3)

Online

OL1 (82354) 9040

### NPMN 660 Strategic Management in Nonprofit Organizations and Associations (3)

Online

OL1 (82192) 9040

## OMDE

### OMDE 601 Foundations of Distance Education (3)

Online

OL1 (81997) 9040

### OMDE 603 Technology in Distance Education (3)

Online

OL1 (81998) 9040

### OMDE 606 Costs and Economics of Distance Education (3)

Online

OL1 (82439) 9040

### OMDE 608 Learner Support in Distance Education and Training (3)

Online

OL1 (82000) 9040

### OMDE 610 Teaching and Learning in Online Distance Education (3)

Online

OL1 (83173) 9040

### OMDE 670 Portfolio and Project in Distance Education (3)

Online

OL1 (82001) 9040

## PCMS

### PCMS 626 Purchasing and Materials Management (3)

Online

OL1 (81838) 9040

### PCMS 627 Legal Aspects of Contracting (3)

Online

OL1 (81840) 9040

### PCMS 628 Contract Pricing and Negotiations (3)

Online

OL1 (81841) 9040

### PCMS 629 Strategic Purchasing and Logistics (3)

Online

OL1 (81842) 9040

### PCMS 631 Integrative Supply Chain Management (3)

Online

OL1 (83211) 9040

### PCMS 632 Contemporary Logistics (3)

Online

OL1 (82357) 9040

### PCMS 650 Legal Aspects of Contracting and Commercial Transactions (6)

Online

OL1 (82049) 9040

## PMAN

### PMAN 600 Project Management: Foundations and Advanced Methods (6)

Online

OL1 (82112) 9040

### PMAN 634 Foundations of Project Management (3)

Online

OL1 (82009) 9040  
OL2 (82326) 9080

College Park

USS (84678) 1111 M 7–10 p.m.  
USS (83212) 1141 Th 7–10 p.m.

Dorsey Station

USS (82888) 7611 M 7–10 p.m.

### PMAN 637 Project Risk Management (3)

Online

OL1 (82211) 9040  
OL2 (82328) 9080

Shady Grove

USS (82889) 5161 Sa 9 a.m.–12 noon

### PMAN 638 Project Communications Management (3)

Online

OL1 (82012) 9040  
OL2 (82329) 9080

### PMAN 639 Project Quality Management (3)

Online

OL1 (82210) 9040

### PMAN 641 Project Procurement Management (3)

Online

OL1 (82381) 9040

### PMAN 650 Financial Management of Projects (3)

Online

OL1 (82330) 9040

### PMAN 670 Advanced Project Methods (3)

Online

OL1 (82011) 9040

## PRPA

### PRPA 601 Public Relations Theory and Practice (3)

Online

OL1 (82013) 9040

### PRPA 602 Public Relations Techniques (3)

Online

OL1 (82015) 9040

### PRPA 610 Crisis Communication Management (3)

Online

OL1 (82016) 9040

### PRPA 620 Global Public Relations (3)

Online

OL1 (83210) 9040

### PRPA 650 Public Relations Campaigns (3)

Online

OL1 (82017) 9040

# COURSE SCHEDULE

## SWEN

### SWEN 603 Systems Engineering (3)

Online  
OL1 (81989) 9040

### SWEN 640 Software Project Management (3)

Online  
OL1 (81991) 9040

### SWEN 645 System and Software Standards and Requirements (3)

Online  
OL1 (81992) 9040

### SWEN 646 Software Design and Implementation (3)

Online  
OL1 (81994) 9040

### SWEN 647 Software Verification and Validation (3)

Online  
OL1 (81995) 9040

### SWEN 648 Software Maintenance (3)

Online  
OL1 (81996) 9040

### SWEN 670 Software Engineering Project (3)

Online  
OL1 (81990) 9040

## TLMN

### TLMN 602 Telecommunications Industry: Structure and Environment (3)

Online  
OL1 (82018) 9040

### TLMN 623 Telecommunications Networks (3)

Online  
OL1 (82188) 9040

### TLMN 630 Satellite Communication Systems (3)

Online  
OL1 (82019) 9040

### TLMN 641 Network Management and Design (3)

Online  
OL1 (82020) 9040

### TLMN 645 Wireless Telecommunications Systems (3)

Online  
OL1 (82021) 9040

### TLMN 670 Capstone Course in Telecommunications (3)

Online  
OL1 (82195) 9040

## TMAN

### TMAN 600 Foundations of Management and Technology (6)

Online  
OL1 (82080) 9040

### TMAN 611 Principles of Technology Management (3)

Online  
OL1 (82025) 9040  
OL2 (82331) 9080

### College Park/Online Hybrid \*

USS (82891) 1131 W 7–10 p.m.

### TMAN 614 Strategic Management of Technology and Innovation (3)

Online  
OL1 (82027) 9040

### TMAN 622 Systems Development, Acquisition, and Management (3)

Online  
OL1 (82032) 9040

### TMAN 623 Systems Analysis and Design (3)

Online  
OL1 (82345) 9040

### TMAN 625 Economics and Financial Analysis for Technology Managers (3)

Online  
OL1 (82163) 9040

### College Park/Online Hybrid \*

USS (84676) 1111 M 7–10 p.m.

### TMAN 632 Organizational Performance Management (3)

Online  
OL1 (82033) 9040

### TMAN 633 Managing People in Technology-Based Organizations (3)

Online  
OL1 (82034) 9040

### TMAN 636 Knowledge Management (3)

Online  
OL1 (82035) 9040

## UCSP

### UCSP 611 Introduction to Graduate Library Research Skills (0)

Online  
UN1 (82050) 9001  
Class meets August 24–September 27.  
UN1 (82061) 9030  
Class meets September 9–October 13.  
UN1 (82334) 9050  
Class meets September 28–November 1.  
UN1 (82097) 9070  
Class meets October 5–November 8.  
UN2 (83132) 9085  
Class meets November 2–December 6.

### UCSP 611D Introduction to Graduate Library Research Skills (0)

Online  
UN1 (82107) 9040  
Class meets October 5–November 8.

### UCSP 620 Financial Accounting (0)

Online  
UN1 (82036) 9040  
Class meets September 9–November 3.

### UCSP 621 Economics (0)

Online  
UN1 (82038) 9040  
Class meets September 9–November 3.

### UCSP 630 Introduction to Research Methods (0)

Online  
UN1 (82039) 9040  
Class meets September 9–November 3.

### UCSP 650 Praxis I Preparation (0)

Online  
UN1 (82943) 9040  
Class meets September 9–November 3.

## XMBA

### XMBA 607 Strategy and Capstone Project (6) ✪

College Park  
UX1 1167 Sa 8:30 a.m.–5 p.m.

\* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

✪ Students in Executive Programs must register through the Executive Program Office.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

# CONTACT INFORMATION

Looking for answers or assistance? UMUC personnel can help you keep your studies on track—whether you need to find the right course for your program or you want to use academic or student services. The people and offices you need to reach are listed below.

UMUC, Graduate School of Management  
and Technology  
3501 University Boulevard East  
Adelphi, MD 20783  
800-888-UMUC (8682) or 301-985-7200

## Graduate School Personnel

### Administration

#### DEAN AND VICE PROVOST

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[mfrank@umuc.edu](mailto:mfrank@umuc.edu), ext. 7200

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[bbooth@umuc.edu](mailto:bbooth@umuc.edu)

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## Graduate School General Contact Information

Need assistance or other information? Call 800-888-UMUC for all your student needs. Call to speak with a graduate academic advisor who will help you make decisions about your courses and your degree or certificate program. You may also call the Adelphi, Dorsey Station, or Shady Grove locations to schedule in-person academic advising.

See p. 3 for additional contact information and Web addresses to help you find the resources and support you need throughout your program.

## Graduate Library and Writing Courses

Students taking COMM 600 Academic Writing for Graduate Students or the non-credit course UCSP 611 Introduction to Graduate Library Research Skills may reach one of the following individuals for assistance and information.

### COMM 600 Academic Writing for Graduate Students

#### ACADEMIC DIRECTOR

Andrew J. Cavanaugh, MA  
[acavanaugh@umuc.edu](mailto:acavanaugh@umuc.edu)  
240-582-2830

### UCSP 611 Introduction to Graduate Library Research Skills

#### COURSE MANAGER

Julie Arnold, MLS  
[jlarnold@umuc.edu](mailto:jlarnold@umuc.edu)  
301-985-7403

## Other UMUC Departments

Bookstores	
MBS Direct	800-325-3252
University Book Center/ Barnes & Noble	800-434-6621
Bursar's Office (Student Accounts)	301-985-7404
Career Services	301-985-6785
Disabled and Veteran Student Affairs	
Main Number	301-985-7930
TTY	301-985-7466
Financial Aid	301-985-7510
Finance Office	301-985-5500
Grades, Records, Transcripts	301-985-7236
Information and Library Services	301-985-7209
International Student Admissions	301-985-7155
IRIS (Phone Registration)	800-584-9413
Literature Requests (e.g., catalogs, schedules of classes, financial aid brochure)	800-888-UMUC
National Leadership Institute (NLI)	
Local Number	301-985-7195
Toll-Free Number	877-999-7105
Registrar	301-985-7236
UMUC 360 Support (for MyUMUC and WebTycho)	888-360-UMUC
Veterans Advising Team	800-939-8682

## UMUC Graduate Course Locations

### Adelphi/College Park (UMUC Headquarters and UMCP Campus)

3501 University Boulevard East  
Adelphi, MD 20783

800-888-UMUC

### Dorsey Station

6865 Deerpath Road  
Elkridge, MD 21075

443-459-3500

### Frederick at Fort Detrick

*Fort Detrick*  
1520 Freedman Drive  
Fort Detrick, MD 21702

*National Cancer Institute*  
NCI-Frederick Conference Center  
549 Sultan Street  
Frederick, MD 21702

301-738-6090

### Shady Grove

9636 Gudelsky Drive  
Rockville, MD 20850

301-738-6090

### Waldorf Center for Higher Education

3261 Old Washington Road  
Waldorf, MD 20602

301-632-2900

For a complete listing of UMUC course and service locations in the United States, as well as site phone numbers, see inside back cover. For hours and directions, visit [www.umuc.edu/locate](http://www.umuc.edu/locate).

# REGISTRATION INSTRUCTIONS

Registering at UMUC is easy, no matter which option you choose. You may register for your courses online or by phone or fill out the registration form on the following page and follow the instructions below to register by mail or fax.

Detailed information on the various ways to register—online via MyUMUC, by mail or fax, or on-site—can be found online at [www.umuc.edu/register](http://www.umuc.edu/register).

A form is provided on the following page for those who prefer to mail or fax in their registration. (*Please note:* Online registrations are processed and confirmed immediately; mail and fax registrations require manual processing.)

You may register by fax or mail if

- You have already been admitted to UMUC as a graduate student.
- You are a new student who meets the UMUC admission criteria and has submitted an Application for Admission (available at <https://my.umuc.edu>) with the \$50 application fee.
- All of your financial aid awards are enclosed or have already been confirmed.

You may not register by fax or mail if you are a financial aid applicant without an

award letter or a GSL disclosure statement—unless your own payment accompanies the registration form.

## Instructions

1. Complete the registration form, using black ink and printing legibly.
2. Compute the amount due for tuition and fees. (Refer to p. 6 of this schedule or see [www.umuc.edu/tuition](http://www.umuc.edu/tuition).)
3. Be sure to meet the deadlines listed under Important Dates on p. 2 in this schedule.
4. Either fax your registration to 301-985-7364 or mail it to the Registrar's Office—Registration, University of Maryland University College, 3501 University Boulevard East, Adelphi, MD 20783-8075 USA. Fax registrations require that you already be admitted and that you pay by credit card.

UMUC will mail you a statement of your account.

## Schedule Adjustment

After your registration has been processed, you may make changes online. To do so, access MyUMUC at <https://my.umuc.edu>.

## The Waiting List

If a course is already full at the time of registration, you have the option of placing your name on a waiting list for that class. For information on how the wait list works, visit [www.umuc.edu/register](http://www.umuc.edu/register). To check on course availability and see if new sections have been added, visit the MyUMUC student portal at <https://my.umuc.edu>.

## Army Students

To make use of military tuition assistance, Army students must register online via [www.GoArmyEd.com](http://www.GoArmyEd.com). For more information, contact your advisor.

## Withdrawals or Dropped Courses

Official withdrawal from a class must occur no later than 14 days before the final class. For information on how to withdraw from a class, visit [www.umuc.edu/register](http://www.umuc.edu/register).

*Please note:* UMUC can honor only withdrawal requests actually received. Failure to withdraw in the required manner may result in the forfeiture of any refund and may result in a failing grade.

Stopping payment on checks for registration fees or not paying at registration does not constitute an official withdrawal or relieve you of your financial obligation to UMUC. Never attending or ceasing to attend classes does not constitute a withdrawal.

## Other Forms

The following forms can be completed and submitted online through MyUMUC (<https://my.umuc.edu>). If you are not yet enrolled at UMUC, click on the Prospective Student tab at the top of the page.

- Application for Admission
- Financial Aid: FAFSA
- Registration
- Application for Diploma









# UMUC ACROSS THE U.S.

Maryland UMUC sites shown in bold offer on-site graduate courses and services; all other locations listed provide one or multiple services for UMUC students, such as academic advising, library resources, and computer labs. Visit [www.umuc.edu/locate](http://www.umuc.edu/locate) for office hours and directions.

## CALIFORNIA

Coronado Naval Base*	619-995-4127
Point Loma Naval Base*	619-995-4127
San Diego Naval Base*	619-995-4127
Travis Air Force Base*	707-344-6891

## DISTRICT OF COLUMBIA

Bolling/Anacostia*	202-563-3611
Walter Reed Army Medical Center*	202-782-3023

## FLORIDA

Eglin Air Force Base*	850-502-7779
Hurlburt Field*	850-502-7779
Jacksonville Naval Air Station*	904-610-4361
Mayport Naval Station*	904-610-4361
Pensacola Naval Air Station*	850-502-7779

## GEORGIA

Fort Gordon*	706-207-1407
Fort Stewart*	706-207-1407
Kings Bay Naval Submarine Base*	904-610-4361

## HAWAII

Camp Smith*	808-223-3741
Honolulu (Coast Guard Integrated Support Command)*	808-223-3741
Kaneohe Bay Marine Corps Base*	808-223-3741
Pearl Harbor Naval Station*	808-223-3741
Schofield Barracks*	808-223-3741
Tripler Army Medical Center*	808-223-3741

## MARYLAND

Aberdeen Proving Ground*	410-272-8269
<b>Adelphi (UMUC headquarters)</b>	<b>800-888-UMUC</b>
Allegany College of Maryland†	240-527-2711
Andrews Air Force Base*	301-981-3123
Anne Arundel Community College†	443-459-3500
Arundel Mills (AACC)†	410-777-1882
Baltimore City Community College†	443-459-3500
Bethesda*	301-654-1377
Carroll Community College†	443-459-3500
Cecil Community College†	443-459-3500
Chesapeake College†	443-459-3500
College of Southern Maryland†	301-632-2900
<b>College Park (UMCP) (see Adelphi)</b>	<b>800-888-UMUC</b>
Community College of Baltimore County†	443-459-3500
<b>Dorsey Station</b>	<b>443-459-3500</b>
Eastern Shore Higher Education Center	410-827-5761
Fort Detrick*	301-619-2857
Fort Meade*	301-621-9882
Frederick Community College†	301-738-6090
Garrett College†	240-527-2711
Hagerstown (USM)	240-527-2711
Hagerstown Community College†	240-527-2711
Harford Community College†	443-459-3500
Howard Community College†	443-459-3500
Laurel College Center†	410-772-4162
Montgomery College†	301-738-6090
Patuxent River Naval Air Station*	301-737-3228
Prince George's Community College†	301-632-2900

## Shady Grove

Southern Maryland Higher Education Center	301-737-2500 x215
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## Waldorf Center

Wor-Wic Community College†	443-459-3500
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## SOUTH CAROLINA

Fort Jackson*	706-207-1407
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## TEXAS

Fort Hood*	254-532-9890
Fort Sam Houston*	210-247-7430
Lackland Air Force Base*	210-247-7430

## VIRGINIA

Fort Belvoir*	703-781-0059
Fort Myer*	703-696-3070
Henderson Hall, Navy Annex*	703-614-9104
Langley Air Force Base*	757-646-1530
Little Creek Naval Air Base*	757-646-1530
Norfolk Naval Station*	757-646-1530
Oceana Naval Air Station*	757-646-1530
Portsmouth Naval Medical Center*	757-646-1530
Quantico (Marine Corps Base)*	703-630-1543

## WASHINGTON

Bremerton Naval Station*	360-626-3593
Everett Naval Station*	360-626-3593
Fort Lewis*	360-626-3593
Kitsap at Bangor Naval Base*	360-626-3593
McChord Air Force Base*	360-626-3593
Whidbey Island Naval Air Station*	360-626-3593

\* Site located on a military installation. Open to the general public; call site for access information.

† UMUC representatives visit Maryland community college campuses regularly, but for limited hours.

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# Academic Calendar

## FALL 2009

### SESSION

Online 1	September 9–December 6
On-site standard	September 9–December 6
Online 2	September 28–December 19
MBA	October 5–December 13
Doctoral	September 21–December 19
Executive	October 5–December 13

## SPRING 2010

### SESSION

Online 1	January 28–April 25
On-site standard	January 28–April 25
Online 2	February 17–May 11
MBA 1	January 4–March 14
MBA 2	April 5–June 13
Doctoral	January 18–April 18
Executive 1	January 4–March 14
Executive 2	April 5–June 13

## SUMMER 2010

### SESSION

Online	June 1–August 21
On-site standard	June 1–August 21
MBA	July 5–September 12
Doctoral	May 24–August 21
Executive	July 5–September 12

**Questions?** Contact an advisor at 800-888-UMUC (8682) or [gradinfo@umuc.edu](mailto:gradinfo@umuc.edu).



**University of Maryland University College**

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