

Maryland Division of Correction Annual Report 2008



Martin O'Malley, Governor
Anthony G. Brown, Lt. Governor
Gary D. Maynard, Secretary
J. Michael Stouffer, Commissioner

Secretary Gary D. Maynard



The Honorable Martin O'Malley
Governor of the State of Maryland
State House
Annapolis, Maryland 21401-1991

Dear Governor O'Malley:

I am honored to present you with the Fiscal Year 2008 Annual Report for the Maryland Division of Correction (DOC). The Division and its employees take pride in the many hurdles they have overcome and accomplishments they have achieved in the past year.

The Division is using many new and innovative ways to meet our mission of providing safety and security to the public, our staff and offenders under our supervision. In one of the first programs of its kind in the country, the DOC Canine Unit began this year to train its own dogs to sniff out cell phones inside our institutions. Our cell phone dogs have been in use since early summer and have already found 43 phones. But they are just one aspect of our stepped up interdiction efforts. New intensive security, surveillance and intelligence measure led to 849 cell phone finds during FY2008. Through the first quarter of FY09 we were ahead of that pace by 58 percent.

Cell phones and other contraband alone do not drive prison violence. They are simply tools of the trade for gangs operating within our institutions. But the Division has matched its efforts on security and surveillance with a new emphasis on intelligence efforts to identify gang activities and membership system wide. Since July 2007 there have been 3,477 members identified.

But we cannot change lives through security alone. Drug treatment and ending addiction among our offenders is where DOC can have a major impact on recidivism. With your support the Division has increased treatment slots by 32% since FY07. And through better management of resources the Department has increased drug treatment slot utilization by 74% over the same period of time.

Additionally, through DOC's program of inmate labor and community service projects we are finding new ways to help with offender transition back into the community. Today inmates are giving back to communities they have harmed in the past, caring for Maryland's veteran's cemeteries, and many are learning valuable new skills working on Habitat for Humanity projects.

These projects provide for a two-pronged approach to restorative justice. They can help develop everyday skills needed for employment; and because these lessons are taught in the community, they also combat stereotypes about our population, corrections in general, and demonstrate that offenders can make a positive difference in their communities.

During FY08 the Division continued doing its part to protect the public's safety through innovative security planning and offender programming. Please accept this report as evidence of the efforts put forth by our employees to make a difference in Maryland.

Sincerely,

A handwritten signature in blue ink that reads "Gary D. Maynard". The signature is written in a cursive, flowing style.

Gary D. Maynard
Secretary

Commissioner J. Michael Stouffer



The Honorable Gary D. Maynard
Maryland Department of Public Safety
and Correctional Services
300 East Joppa Road, Suite 1000
Towson, Maryland 21286

Dear Secretary Maynard:

It gives me great pleasure to present the Maryland Division of Correction's Annual Report for Fiscal Year 2008. The accomplishments detailed in this report were the result of the efforts of our dedicated employees.

This year presented a vast scope of transformations. To reduce violence in our institutions, we transferred violent inmates to the NBCI and placed them into a behavior management program desired to change their conduct. We also transferred certain inmates out of Maryland to reduce their negative impact on our institutions. This then allowed us to better manage our inmate population based on their assessed security and treatment needs.

The Division has focused more on education to enhance an inmate's chances to successfully transition back into the community. Our improved educational programs have generated increased participation with a 94% attendance rate.

A key aspect of our mission is the Mission Specific Institutions initiative that involves an increased investment into re-entry. This provides the right programs for the right inmate, to improve outcomes and public safety, reduce recidivism, and return inmates to their communities better prepared to live as productive citizens.

The Division of Correction is proud of its employees and we look forward to what we can achieve in the years to come.

Sincerely,

A handwritten signature in black ink that reads "J. Michael Stouffer". The signature is written in a cursive, flowing style.

J. Michael Stouffer
Commissioner

Organizational Structure

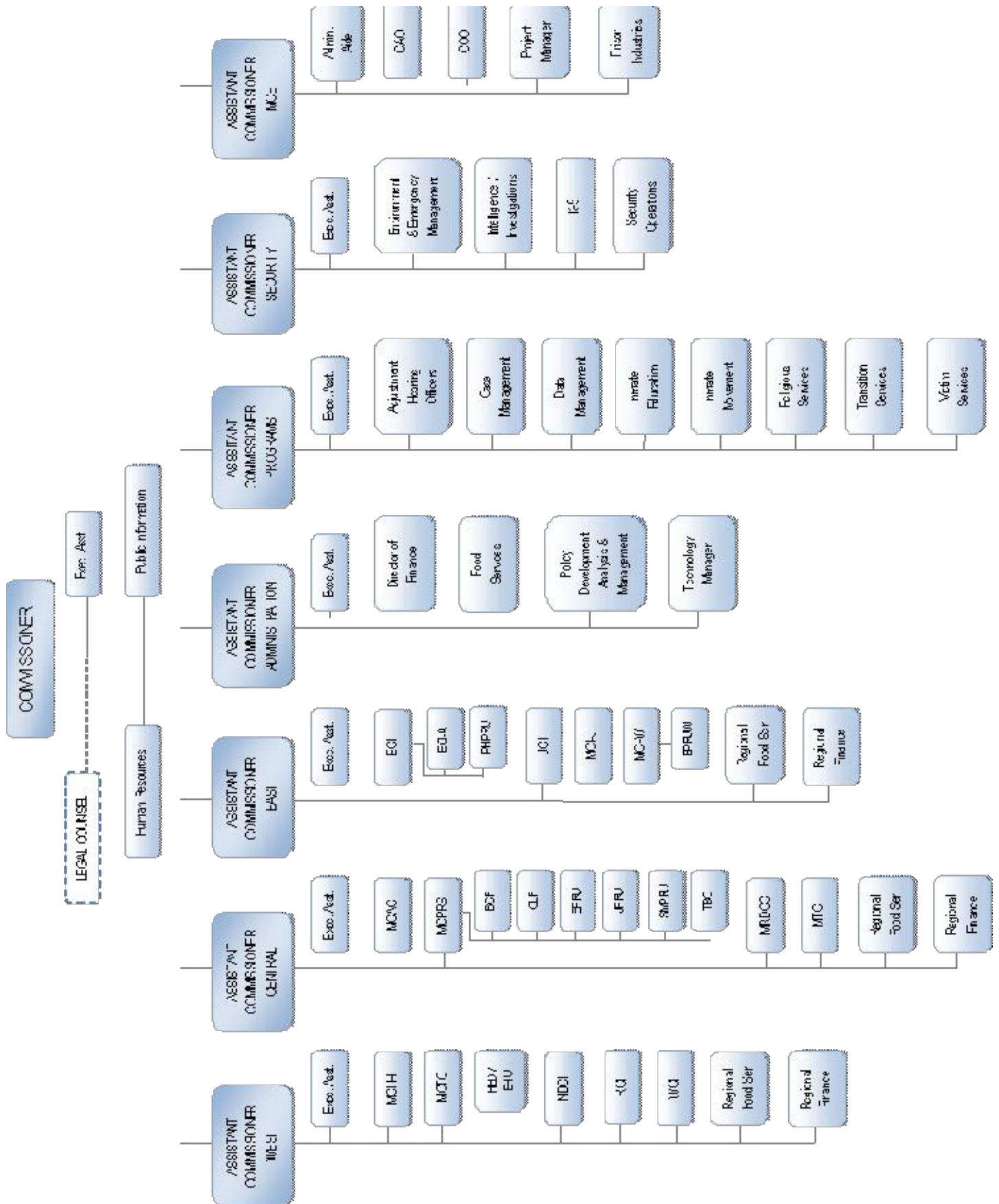


Table of Contents



Executive Staff	
Offices of the Assistant Commissioners	8
Human Resources	10
Public Affairs	10
Institutional Summaries ~ West Region	
Maryland Correctional Institution-Hagerstown	11
Maryland Correctional Training Center	12
North Branch Correctional Institution	13
Roxbury Correctional Institution	14
Western Correctional Institution	15
Pictorial	16
Institutional Summaries ~ Central Region	
Maryland Correctional Adjustment Center	17
Maryland Correctional Pre-Release System	18
Brockbridge Correctional Facility	18
Central Laundry Facility	19
Eastern Pre-Release Unit	19
Jessup Pre-Release Unit	20
Southern Maryland Pre-Release Unit	21
Herman L. Toulson Correctional Boot Camp	22
MD Reception, Diagnostic & Classification Center	23
Metropolitan Transition Center	24
Baltimore City Correctional Center	24
Baltimore Pre-Release Unit	25
Pictorial ~ Inmate Details	26
Institutional Summaries ~ East Region	
Eastern Correctional Institution	27
Eastern Correctional Institution Annex	28
Poplar Hill Pre-Release Unit	28
Jessup Correctional Institution	29
Maryland Correctional Institution-Jessup	30
Maryland Correctional Institution for Women	31
Baltimore Pre-Release Unit for Women	32
Maryland Correctional Enterprises	33
Pictorial ~ Special Olympics Fundraiser	36

Table of Contents

Program Summaries ~ Administration	
Budget and Fiscal	37
Fleet Services	37
Food Services	37
Policy Development, Analysis & Management	38
Property Management & Inventory	39
Technology Unit	39
Program Summaries ~ Programs and Services	
Adjustment Hearing Officers	40
Case Management	40
Data Management	41
Education	42
Religious Services	42
Volunteer and Transition Services, and Community Initiatives	43
Victim Services	44
Program Summaries ~ Security Operations	
Security Operations	45
Contraband Interdiction Team	45
Crisis Management Team	45
Intelligence/Investigation	46
Program Audit Review Team	46
Special Operations Group	46
K-9	48
Geographical Map	49
CNN.com ~ Cell Phone Detection Dogs	50
The Eldersburg Eagle ~ Retired Horses	52
Statistical Data	53
Operating Costs	62



Department of Public Safety and Correctional Services

Mission

To protect the public, its employees, and detainees and offenders under its supervision.

Executive Staff ~ Offices of Assistant Commissioners



Jon P. Galley

The Assistant Commissioner for the West Region is responsible for the supervision of the following institutions: Maryland Correctional Institution-Hagerstown (MCI-H), Maryland Correctional Training Center (MCTC), North Branch Correctional Institution (NBCI), Roxbury Correctional Institution (RCI), and the Western Correctional Institution (WCI).

The Assistant Commissioner for the Central Region is responsible for the supervision of the following institutions: Maryland Correctional Adjustment Center (MCAC), Maryland Correctional Pre-Release System (MCPRS) comprised of the Brockbridge Correctional Facility (BCF), Central Laundry Facility (CLF), Eastern Pre-Release Unit (EPRU), Jessup Pre-Release Unit (JPRU), Southern Maryland Pre-Release Unit (SMPRU) and the Herman L. Toulson Correctional Boot Camp (TBC). Other institutions include: Maryland Reception, Diagnostic and Classification Center (MRDCC), Metropolitan Transition Center (MTC), Baltimore City Correctional Center (BCCC) and the Baltimore Pre-Release Unit (BPRU).



Gary Hornbaker



Wendell France

The Assistant Commissioner for the East Region is responsible for the supervision of the following institutions: Eastern Correctional Institution (ECI), Eastern Correctional Institution Annex (ECI-A), Poplar Hill Pre-Release Unit (PHPRU), Jessup Correctional Institution (JCI), Maryland Correctional Institution-Jessup (MCI-J), the Maryland Correctional Institution for Women (MCI-W) and the Baltimore Pre-Release Unit for Women. Mr. France also oversees the Division's inmate transportation services which operates through three satellite units. The units are responsible for transporting all DOC inmates to and from court appearances, medical appointments, and transfers within and outside of DOC institutions. The unit handles approximately 3,850 inmate transports per month.

The Assistant Commissioner for administrative and financial services is responsible for the Finance Department, Food Services, Policy Development Analysis and Management, and the Technology Unit. Regular duties include preparation and participation with StateStat and Managing for Results. Mr. Watson is also the Department's primary representative to both the State Emergency Operations Center operated by the Maryland Emergency Management Agency and the Joint Executive Committee of the Governor's Office of Homeland Security.



Randall L. Watson, CCE

Executive Staff ~ Offices of Assistant Commissioners

The Assistant Commissioner for Programs and Services is responsible for supervising the operations of Inmate Education, Case Management, Adjustment Hearing Officers, Medical, Administrative Remedy Unit, Victim Services, Religious Services, and Volunteer/Transition Services. Mr. O'Flaherty is also developing action plans directed toward the Division's newly established Mission Specific Institutions paradigm.



Paul O'Flaherty



James Peguese

The Assistant Commissioner for Security Operations is responsible for evaluating security at all Division institutions and recommending changes/additions and new methods for establishing and maintaining security. This is accomplished through the oversight of many specialized teams and groups to include: Program Audit Review Team, Staffing Analysis and Overtime Management, Emergency Preparedness, Hostage Negotiation Team, Canine Unit, Special Operations Group, Critical Incident Stress Management, Contraband Interdiction Team, Intelligence Coordinating Unit, and Honor Guard.

The Assistant Commissioner serving as the Chief Executive Officer is responsible for the Maryland Correctional Enterprises (MCE) - the prison industry arm of the Division. MCE's mission is to provide inmates with work skills and work ethics, reduce prison idleness, provide quality products and services and to be a self-supporting State agency. In Fiscal Year 2008, MCE generated revenues in excess of \$48 million and employed 1,271 inmates in 30 manufacturing plants and service centers. MCE is the 9th largest prison industries in the United States in regards to revenues.



Stephen Shiloh



Secretary Gary D. Maynard ~ National Law Enforcement Officers Memorial

Executive Offices

Human Resources

The Human Resources (HR) Unit provides leadership and guidance to the Division's field HR offices in the institutions and to Headquarters' management staff. This unit's purpose is to ensure fair and consistent practices throughout the Division and to address employee needs such as benefits, training and career planning.

Future goals are to implement an automated system of tracking leave usage, benefits, performance evaluations and other statistical information; a standard audit process for human resource procedures; and continue to support field HR offices in reducing vacancy rates within the institutions.

This year we successfully completed 91.5% of all employee performance evaluations throughout the Division.



Public Affairs

The Communications and Public Information Office promotes the agency's mission and manages media relations with the support of part-time institutional public information officers. The unit works with the community, schools and government organizations to enhance public awareness of the critical role in which corrections plays in ensuring public safety.

With the increasing concern for safety within the Division, the media has focused much attention on how security operations have played a major role in controlling the introduction of cell phones and contraband within our institutions.

Staff organized national documentaries, the Annual Commissioner's Tug-of-War which benefits Special Olympics, the Commissioner's quarterly Awards Ceremony, a quarterly Luncheon Series for staff awareness and development, the Maryland Charities Campaign, media (local and national), judicial, college and film company tours, and the Chesapeake Center Youth Development Bowl-a-Thon, to name a few. The Bowl-a-thon and Tug-of-War games provide an opportunity for staff to unite, have fun and raise money to support youths in our communities.

As the unit continues to work toward enhanced media relations, Media Open Houses are being planned as a means to better serve the public and raise awareness of the Division's role as it relates to safety and the public.



Institutional Summary ~ West Region

Maryland Correctional Institution ~ Hagerstown

18601 Roxbury Road
Hagerstown, Maryland 21746
240-420-1000

Security: Medium
Adult Males



Roderick Sowers, Warden
Gregg Hershberger, Assistant Warden
Richard Dovey, Chief of Security

MCI-H	
Inmate Capacity	2,179
Number of Staff	609
Total Operating Cost	\$60,126,854



The Maryland Correctional Institution-Hagerstown (MCI-H) is the oldest of the three prisons built on approximately 880 acres just south of Hagerstown. Construction began in April 1932. After some funding problems, MCI-H was finally completed in 1942. The main building was constructed of stone from local quarries using inmate labor and some of the finest stonemasons in Washington County.

Accomplishments:

- The Veterans History Project was selected by the Associated Press, who published a story in conjunction with Veteran's Day.
- CNN visited MCI-H and produced a story covering the K-9 cell phone program.
- Inmate cognitive programming was expanded and enhanced in all areas. The Case Management Department has implemented four different cognitive groups: Thinking for a Change, VOICE, Anger Management, and All the Right Moves.
- The Psychology Department is facilitating Thinking for Good, Life Skills, Advanced Anger Management and Mental Health Support Groups.
- Two Social Workers and an Addiction Counselor were hired. This treatment team creates fluidity and a more comprehensive approach to meeting the inmate's individual needs.
- The Maintenance Department concentrated on painting most of the shops and buildings throughout the complex. New spouting was installed throughout the main institution enhancing the appearance and improving drainage.
- Recreation was expanded to include a morning, afternoon and evening recreation period utilizing both the big yard and recreation areas on the tiers. The 4-12 shift also implemented an evening inner yard period. This increased inmate's access to the yard threefold.
- The Volunteer Activities Coordinator implemented a new Lifer's Group and maintained the current Veteran's Group, Jaycees, Music Program and Kairos.
- The Chaplain's office also contributed to the welfare of the inmate population by providing over 1,500 religious services, studies, Holy Days and special programming, totaling over 2,250 hours.
- The Fiscal Department assisted in establishing a new procedure for package delivery for the three Hagerstown institutions.
- Maryland Correctional Enterprises continues to operate the Metal I & II Shops, Meat Plant, Brush & Carton Shop, Picture Frame Shop, Laundry and the Upholstery Shop. They had a record year with total sales of more than \$18 million.

Institutional Summary ~ West Region

Maryland Correctional Training Center

18800 Roxbury Road
Hagerstown, Maryland 21746
240-420-1601

Security: Medium
Adult Males



*D. Kenneth Horning, Warden
J. Phillip Morgan, Assistant Warden
David Wade, Chief of Security*

MCTC	
Inmate Capacity	2,585
Number of Staff	613
Total Operating Cost	\$62,777,632



The Maryland Correctional Training Center (MCTC) is the largest single institutional compound in Maryland consisting of multiple security levels. MCTC was built in 1966 with additional units added totaling seven housing units.

Accomplishments:

- Continued preliminary stages of four multi-capital construction projects to include: a 192 bed housing unit, commissary, and medical building; an underground steam heating system and window replacement; and replacing housing unit roofs.
- The Volunteer Activities Coordinator oversees programs to include creative writing, yoga, drama club, Lifers, music group and a veteran's project which all contribute to keeping the population content and occupied. They, along with our Chaplains recruit and maintain a large base of volunteer and citizen participants for both religious and community based services.
- The pre-release facility expanded programming space for the Addiction's Department to begin NA/AA and Aftercare groups; expanded road crews; established an MOU with the Town of Williamsport and provided three inmates for the town's needs; expanded acreage with the tomato plant project planting 4,200 plants; planted approximately 1,800 trees for Secretary Maynard's tree proposal.
- Education operates both day and night school and received the Director's Certificate of Achievement for achieving all accountability standards. Our program met or exceeded all of the eight school improvement outcome areas and had the highest state-wide completions.
- Case Management team initiative facilitates cognitive groups, informs inmates of options and decision making skills. Staff conducted over 21,000 interviews, 15,000 reclassification hearings, 6,000 authority moves and 1,100 releases.
- Transition Coordinators work closely with treatment staff and outside agencies to assist and develop release planning for inmates needing assistance with housing, medical issues, employment, mental health problems, and veteran's assistance. Approximately 2,200 inmates were interviewed.
- Cognitive based Addiction Treatment Protocol has been fully implemented and addictions staff facilitate four ATP groups, three SAP groups and 11 Aftercare groups.
- Gaudenzia Therapeutic Community completed 12 graduations, processed 187 successful graduates and operates at close to 100% capacity. A Segregation Addictions Program, which is a step-down segregation program, was implemented with over 40 inmates per session.
- TV cabling system completed in housing units to show movies, TC/TV information, and self-help programs directly to inmate televisions.

Institutional Summary ~ West Region

North Branch Correctional Institution

14100 McMullen Highway, SW
Cumberland, Maryland 21502
301-729-7400

Security: Maximum
Adult Males



*John Rowley, Warden
Richard Graham, Jr., Assistant Warden
K. Daniel Northcraft, Chief of Security*

NBCI	
Average Daily Population	568
Number of Staff	472 (351 Filled)
Total Operating Cost	\$24,944,523



The North Branch Correctional Institution (NBCI) is a state-of-the-art institution designed to house Maryland's most problematic inmates. NBCI first opened for operation as part of the Western Correctional Institution in 2003. In 2008, NBCI began to operate independently and is able to house approximately 1,500 inmates.

NBCI features a Behavioral Management Program with the intent and design to offer selected inmates an opportunity to change their pattern of thinking which will lead to more appropriate behavior. Teaching cognitive, social and behavior skills provides the participants with the tools to succeed.

Accomplishments:

- Completed construction of two housing units and the Support Services Building.
- The medical area is fully operational. Inmates only report to the medical area for specialty appointments (dental, optometry, physical therapy). All other medical appointments are handled in the housing units which keeps inmate movement to a minimum.
- Case Management provides direct service to inmates and completed: 320 orientations, 699 assignments, 1,988 administrative/disciplinary segregation reviews, 404 Behavioral Management Program reviews, 444 security reviews, 4,201 interviews, and 1,257 Home Detention screenings.
- Education operates on a daily school schedule and handles the needs of both basic and special education students. A computer lab is available to teach skills of ever-advancing technology functions. NBCI is also developing distance learning for those inmates confined to housing units.
- Psychology staff refined the Behavioral Management Program and developed a scoring mechanism to determine inmate criteria, as well as developed protocol for review of return visits. Developed an in-house didactic training and refined training for new officers.
- The Chaplain's Unit implemented two religious groups with services held in each housing unit.
- Volunteer Activities staff coordinated or assisted with ceremonies and events to include: Victim's Rights, Employee Appreciation, Leadership Maryland, Maryland Charities, Special Olympics, and a blood drive. Staff are designing an inmate writing contest and conducting a community recruiting drive to assist with education, religious services and recreation.

Institutional Summary ~ West Region

Roxbury Correctional Institution

18701 Roxbury Road
Hagerstown, Maryland 21746
240-420-3000

Security: Medium
Adult Males



Nancy Rouse, Warden
Keith Lyons, Assistant Warden
Richard Miller, Chief of Security

RCI	
Inmate Capacity	1,771
Number of Staff	451
Total Operating Cost	\$44,667,364

The Roxbury Correctional Institution (RCI) is a medium security institution in a rural setting encompassing 40 acres. Security measures include a double-fenced enclosure, infiltration sensor technology, regional K-9 Unit, and the exterior perimeter is flanked by eight towers.

Institutional construction began in July 1982 and received its first 30 inmates in October 1983. RCI presently double-cells each of its four general population housing units. The majority of inmates are from the Baltimore/Washington area, with an average age of 35.6 and an average sentence length of 19.6 years.

Accomplishments:

- Slated for Capital Construction upgrades to the perimeter, inmate dining area, and the Medical and Psychology services area.
- Raised \$1,790 via inmate Walk-a-Thons which was donated to charitable organizations.
- Case Management added two additional cognitive groups: Anger Management and Victim Awareness, to our original cognitive group - Thinking For Change.
- Reworked the lighting system within all of inmate cells in efforts to control contraband.
- Pilot institution for the Prison Rape Elimination Act (PREA) initiative.
- Pilot for new Front Entrance Procedures.
- Continues to be a pilot institution for the Return to Work Program.
- Began a Program Committee with goals of enhancing effectiveness and accountability working within resources currently available.
- Began a Faith Based Mentoring Program.



Institutional Summary ~ West Region

Western Correctional Institution

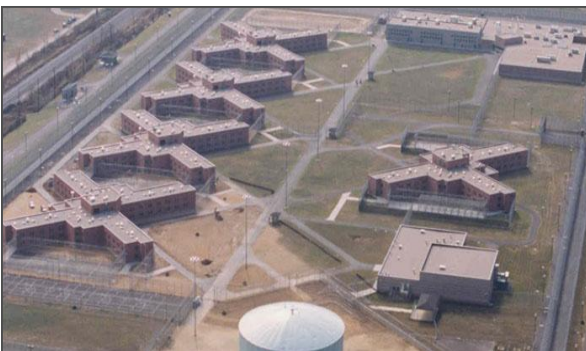
13800 McMullen Highway, SW
Cumberland, Maryland 21502
301-729-7000

Security: Maximum
Adult Males



*Bobby Shearin, Warden
Dr. Harry Murphy, Assistant Warden
Frank Bishop, Chief of Security*

WCI	
Inmate Capacity	1,793
Number of Staff	503
Total Operating Cost	\$49,724,212



The Western Correctional Institution (WCI) is located in Allegany County. Construction began in April 1994 in stages and was completed in January 1999; however, WCI began housing inmates in July 1996. WCI is designated as a maximum-security level institution but houses all security levels. A number of minimum-security level inmates perform jobs outside of the secure perimeter under the supervision of correctional staff.

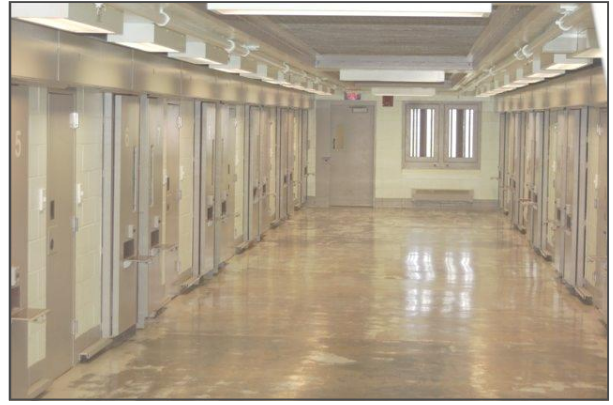
WCI has several state-of-the-art security features including a gatehouse entrance equipped with metal detectors and a secure armory. A maximum-security perimeter is constructed with a "no climb" fence and a second outer fence contains razor ribbon coating the entire fence and ground area between the two fences. A microwave sensor detects any movement in close proximity to the fence and an electronic fence shaker alarm enunciates any unauthorized presence. A sophisticated CCTV system monitors and records activity on the compound and inner structures.

The average age of an inmate at WCI is 38.3 years with ages range from 17 to over 60. The average length of an inmate's sentence is 277.6 months (23.1333 years); this does not include life sentences. The average length of stay at the institution is 99.6 months (8.3 years). Predominant crimes include assault, drug offenses, murder, robbery, and sexual assault which comprises 88% of the offense distribution.

Future goals and objectives include addressing the needs of the changing general population within the institution. It is noteworthy that the population is changing to a younger, more active, and more aggressive one. Broader, structured group counseling programs have been implemented and will be expanded. The existing Cognitive Behavioral Change program will also be expanded to address this population.

Expanded job opportunities for wheelchair bound inmates were implemented. Future goals for this special population are to address recreation needs and activities.

Pictorial



Institutional Summary ~ Central Region

Maryland Correctional Adjustment Center

401 E. Madison Street
 Baltimore, Maryland 21202
 410-539-5445

Security: Maximum
 Adult Males and Federal Detainees



*Robert Koppel, Warden
 Calvin Wilson, Assistant Warden
 Vivian Presbury, Acting Chief of Security*

MCAC	
Inmate Capacity	511
Number of Staff	275
Total Operating Cost	\$21,410,893



The Maryland Correctional Adjustment Center (MCAC) was built in 1986 and opened in 1988. It is a maximum security institution which houses death penalty inmates, high risk inmates, regional segregation inmates and Federal Adult Detainees (which make up over 1/2 of our population). MCAC has six housing units, an Administrative area, Case Management, Psychology, Medical, Maintenance Department and a kitchen.

Accomplishments:

- New control system installed to boiler #1.
- Both underground fuel tanks cleaned and pressure tested for leaks.
- New back-up gate installed to H-1 roll up gate.
- Upgraded inmate television system.
- Upgraded sliding doors to F50, F51, A50, A51 and door #24.
- Upgrade to rooftop exhaust fans for A & D pod areas and new monitors in control center.
- Installed circuit breaker shunt for the #2 elevator.
- Staff raised over \$3,400 in a Bowl-a-Thon for disadvantaged youths.
- Staff also raised funds from events such as the Maryland Charities Campaign and Special Olympics.
- Staff rallied and conducted a Back to School Drive, and produced Thanksgiving and Christmas baskets for needy families in the Baltimore area.

MCAC's future objectives and goals are to develop a behavior program for the regional segregation unit; continue with the Quality of Life Program for our high risk inmates; upgrading Administration area including replacing carpet and painting; develop a sanitation and paint detail to spruce up the working and housing areas; enhance our team management position giving the power and tools to carry out the Division's and institutional missions.

Institutional Summary ~ Central Region

Maryland Correctional Pre-Release System ~ Headquarters
 7930 Brock Bridge Road
 Jessup, Maryland 20794
 410-799-1363



*William O. Filbert, Jr., Warden
 Dwight Johnson, Assistant Warden*

MCPRS Administration Headquarters	
Inmate Capacity	N/A
Number of Staff	32
Total Operating Cost	\$7,991,255



The Maryland Correctional Pre-Release System's (MCPRS) Administration Building was built in 1970 to provide centralized services to the various units. There are six facilities that fall under the authority of the Warden: Brockbridge Correctional Facility, Central Laundry Facility, Eastern Pre-Release Unit, Jessup Pre-Release Unit, Southern Maryland Pre-Release Unit and the Herman L. Toulson Correctional Boot Camp.

In 1982, the building was enlarged to accommodate increased staff. Staff are dedicated to the goal and continues to work towards the accomplishment of the varied assignments that provide all of the MCPRS units with necessary support.

Accomplishments:

- A Change of Leadership ceremony was held March 11, 2008 to welcome Warden William Filbert.
- MCPRS continues to support the Maryland Charities Campaign and Special Olympics.
- A new air conditioning unit was installed.
- A project has been undertaken in conjunction with the Thoroughbred Retirement Foundation to establish a horse farm on property located at the Central Laundry Facility.
- A brick restoration project was established and is in operation at the Brockbridge Correctional Facility and the Herman L. Toulson Correctional Boot Camp.
- Inmate work details were established to provide services to two Veteran cemeteries under the authority of the Maryland Department of Veterans Affairs.
- Inmate work details were established to provide assistance to various community sites in Millington, Hurlock and Federalsburg, Maryland, Charles, Queen Anne and Talbot counties for various clean up projects, tree planting, and park restoration.
- An inmate work detail was established to assist the Habitat for Humanity of Montgomery County.
- Approximately 3,000 tree seedlings were obtained, distributed and planted at various MCPRS sites.

The Brockbridge Correctional Facility (BCF) is a minimum-security facility within the Maryland Correctional Pre-Release System (MCPRS), located in Jessup. The facility consists of a two-story main housing unit, administrative offices, a multi-purpose building, training and warehouse. Its bed capacity is 651 and consists of 11 dormitories with 55-56 beds per dorm and 20 cells that houses 40 inmates. BCF serves as the hub of the MCPRS and provides the following services for the other MCPRS facilities: 24-hour medical coverage, dental care, mental health services, parole hearings, inmate releases, staging for court trips, storage of dietary supplies and staff uniforms.

Institutional Summary ~ Central Region

Additionally, inmates returning to the MCPRS from the Maryland Correctional Institution-Jessup upon completion of adjustment hearings are housed at BCF pending transfer to other facilities.

BCF provides an array of programs to include transitional services, Thinking for a Change, Prison to Work, and educational classes (pre-GED and GED). Additional recreational services include: basketball, softball, volleyball tournaments, card and board games, pool and ping-pong. BCF inmates also participate in intramural sports with other facilities.

Accomplishments:

- \$7.2 million kitchen renovation completed in December 2007.
- Two new inmate work details implemented: Crownsville Veteran Cemetery and Brick Renovation details.
- Re-entry programs began in 2007 with the following: Thinking for a Change, VOICE, Communication, ERW, Anger Management, Decision Making, and All the Right Moves.
- Additional program staff hired: two psychology associates, transition coordinator, addictions specialist, and a social worker.

BCF	
Inmate Capacity	651
Number of Staff	171
Total Operating Cost	\$18,218,115



Kitchen Renovations



The Central Laundry Facility (CLF) opened in 1961 with an additional housing unit completed in 1990. CLF continues to serve State agencies by providing laundry services to facilities operated by the Department of Public Safety and Correctional Services and the Department of Health and Mental Hygiene.

Central Laundry also operates a Residential Substance Abuse Treatment Program (RSAT). This is a six month two-phase program to treat inmates with substance abuse problems.

Accomplishments:

- 100% of drug program treatment beds filled.
- The Maryland Correctional Enterprises (MCE) renovated and operates the Laundry Plant. This is MCE's first venture with a minimum security facility.
- CLF is working with the Thoroughbred Retirement Foundation to open and operate an Equine Rehabilitation Center.
- CLF operates an inmate work crew in the Garrison Forest Park Veteran's Cemetery.

CLF's goals and objectives are to maintain 100% enrollment in the drug treatment beds, expand the partnership with MCE, and maintain 100% inmate employment.

CLF	
Inmate Capacity	516
Number of Staff	120
Total Operating Cost	\$13,998,776

The Eastern Pre-Release Unit (EPRU) is a pre-release security facility situated on 96 acres in a rural setting near Church Hill in Queen Anne's County. EPRU opened in 1964 and has the capacity for 180 male inmates who are housed in open-style dormitories. In October 1981 a new multi-purpose building was completed adjacent to the original housing unit.

Institutional Summary ~ Central Region

EPRU has the services of a part-time correctional teacher furnished through the Maryland State Department of Education and educational programs are available to inmates during the day and evening.

The medical department is staffed by a full-time registered nurse provided by the Correctional Medical Systems. A physician sees the inmate population twice weekly. Inmates requiring specialty services are referred to other correctional medical facilities or hospitals.

Ten employers presently hire inmates on work release and all outside activities are monitored by staff. There are currently 32 inmates employed from this facility.

Accomplishments:

- New programs include: monthly Veteran's meetings, new Exit Orientation, MVA ID Pilot Program, Winning Fathers Program, and Thinking for a Change.
- Held annual banquet for all volunteers for their services to the inmate population.
- Capital Construction project approved to upgrade inmate showers with a start date targeted for September 2008.
- New community projects provided staff and inmate labor to: plant 3,000 trees in Hurlock and Millington, Maryland and cleaned rails to trails; working with Caroline County's Habitat for Humanity in Federalsburg to clean lots by removing trash, moving dirt, and weed eating; cleaned Pop Warner Football Field in Federalsburg; installed new sod on the Queen Anne's County High School football fields; Planted 300 trees on the grounds of EPRU; raised garden vegetables for EPRU and shared with other facilities within MCPRS; supplied staff to operate dump truck to haul bricks from Baltimore City to Jessup for the Brick Restoration Project.
- Enhanced community security: partnered with 911 in establishing a reverse 911 system. If EPRU should have a walk-off and 911 is called, that information is then transmitted by 911 calling all area residents advising of the situation.

EPRU	
Inmate Capacity	180
Number of Staff	47
Total Operating Cost	\$7,789,305

The Jessup Pre-Release Unit (JPRU) is a 596-bed minimum security facility located on 9.1 acres in Anne Arundel County. The facility was opened in September 1990 and is ADA accessible. An outdoor basketball court, weightlifting pad and horse-shoe pit are available for inmate use. Physically challenged inmates have access to a physically challenged weight machine.



The dietary department is a satellite of the Maryland Correctional Institution-Jessup (MCI-J). MCI-J staff prepares two meals per day, and JPRU dietary staff picks up the meals, returns to the facility, warms and serves them. JPRU dietary staff prepares breakfast independently.

Substance abuse treatment and education groups are offered as well as GED classes and the Employment Readiness Workshop. Education staff is provided by the Maryland State Department of Education. Several dedicated group leaders conduct Alcoholics Anonymous, Narcotics Anonymous groups and religious services.

Eligible inmates may be assigned to any one of the following outside details: surplus property warehouse, Crownsville State Hospital, Waterloo and Glen Burnie State Police Barracks, Maryland Correctional Enterprise (MCE) warehouse, Jessup Correctional Institution, Range, Training Building, K-9, IIU, MCI-J details, and seven SHA road crews.

Institutional Summary ~ Central Region

JPRU inmates also provide special details to the Maryland General Assembly and the State Comptroller's Office in Annapolis. Institutional job assignments for inmates confined to wheelchairs are also available to enhance their programming.

The work release program can maintain 80 inmates. Staff continues to work with community employers to increase the number of jobs for inmates and incur revenue for the State.

Inmate Advisory Council meetings are held with inmate representatives monthly in an effort to create a problem-solving approach that has helped the facility to move through another year without major problems.

Accomplishments:

- Staff participated in Maryland Special Olympics.
- GED graduation ceremonies were held in July and December.
- An employee barbeque for all 3 shifts was held in honor of Correctional Employee Appreciation Week.

JPRU	
Inmate Capacity	596
Number of Staff	126
Total Operating Cost	\$15,653,298

The Southern Maryland Pre-Release Unit (SMPRU) is located in a rural setting in Charles County and sits on 112.7 acres. Its gross square footage is 40,000. Originally built in 1962 to house 120 inmates, the facility currently houses 180 pre-release security inmates in three dormitories. In 1980, an administration building was added to house case management, medical, religion, education, general administration, and other programming. The facility also includes a firearms range. Directly behind the facility is a site for the Maryland Environmental Service. The facility regularly offers the use of the firearms range to the Charles County Sheriff's Department, the Maryland State Police, and the Maryland Transportation Authority.

SMPRU maintains two-thirds of its inmate population in the community where they are engaged in work ethic activities such as: work release, SHA details, Public Works details, State Police Barracks details, and Department of Natural Resources Police and Forestry details

Accomplishments:

- Educational services resumed with the addition of a volunteer teacher. GED preparation, résumé writing, and literacy training are available to the population.
- Acquired 100% compliance with the Maryland Commission on Correctional Standards.
- Inmates planted 150 trees on the grounds of SMPRU for later replanting in the community. Inmates also planted trees along an abandoned railroad track that is being converted into a walking trail in the town of Indian Head.
- Firearms range upgraded with the installation of electricity. A second access road leading to the range was graded for entry along the perimeter of the facility.
- Hosted local high school seniors participating in the Southern Maryland Criminal Justice Academy's Internship Program. Each senior spends one week at SMPRU, dividing the time between custody, dietary, and case management departments. These efforts build goodwill in the community and support for correctional services.



SMPRU	
Inmate Capacity	180
Number of Staff	46
Total Operating Cost	\$4,571,102

Institutional Summary ~ Central Region

The Herman L. Toulson Correctional Boot Camp (TBC) is located in Anne Arundel County and was officially opened in August 1990. The facility is named in memory of Officer Herman L. Toulson who lost his life in the line of duty. The facility houses 384 minimum and pre-release security inmates. TBC represents the first of its kind in the State of Maryland. It was designed to be a comprehensive correctional program that attempts to harness the positive potential found in a military boot camp regimen.

This facility was designed to offer youthful, non-violent offenders a reduced period of confinement, consisting of: regimens of strict discipline, military-style drill and ceremony, physical exercise and labor, extensive rehabilitative programs, school and GED classes, vocational trade training, substance abuse treatment, anger management, cognitive social restructuring and training.

The program is six months in duration and consists of three phases which are two months long. Program participants are either Part 1 inmates who are serving sentences up to five years, Part 1B inmates who are serving sentences of two years or less; and/or Part 2 inmates who are serving sentences up to ten years. Upon completion of the program, Part 1 inmates are released to the Division of Parole and Probation, where they receive intensive supervision. Part 2 inmates, are transferred to other pre-release facilities to prepare them for release through participation in vocational training and/or work release programs.

Accomplishments:

- Staff participated in Special Olympics Torch Walk and the Maryland Charities Campaign.
- Narcotics Anonymous program was implemented for the housing inmates.
- Inmates participated in the tree planting program in recognition of Arbor Day.
- Recreation slotted for general population inmates.
- Visits implemented for general population inmates.
- Programs implemented: Mobile Transition Unit, Brick Restoration Project, Community Mediation, Release and Refocus Cognitive program, and Habitat for Humanity detail.

TBC	
Inmate Capacity	384
Number of Staff	105
Total Operating Cost	\$10,625,484

Boot Camp Platoon



Institutional Summary ~ Central Region

Maryland Reception, Diagnostic and Classification Center

550 E. Madison Street
Baltimore, Maryland 21202
410-878-3500

Security: Administrative - All Levels
Adult Males



*Felicia Hinton, Warden
Tyrone Crowder, Assistant Warden
Rory Jones, Chief of Security*

MRDCC	
Inmate Capacity	808
Number of Staff	502
Total Operating Cost	\$37,154,473



The Maryland Reception, Diagnostic and Classification Center (MRDCC) continues to protect and serve the citizens of Maryland by maintaining and operating a clean, safe, secure and controlled institution and by receiving and processing sentenced inmates.

Accomplishments:

- Changes to the Baltimore complex perimeter security was a joint venture due to a shared perimeter. A significant change included traffic control by utilizing barriers at the entrance gates, which is monitored by staff posted by both institutions.
- Institutional count times were changed to ensure that the integrity of the institution is maintained and to allow immediate detection and apprehension in the event of an escape.
- Recreation periods for the 1st and 2nd shifts were increased.
- Staff processed a total of 10,108 inmates which includes:
 - 5,967 new commitments
 - 3,045 parole violators
 - 935 short timers
 - 150 returns from escape
 - 11 Interstate Corrections Compacts
- 1,006 inmates were provided social work services to include:
 - cognitive behavioral groups
 - release planning
 - medical parole requests
 - inmate requests
 - domestic violence assessments
 - older inmate assessments
 - segregation rounds
- The Psychology Department had 7,593 inmate contacts providing crisis intervention, psychological assessment, individual and group counseling and psychotherapy, and psychiatric medication evaluation services.
- The Maintenance Department completed 1,023 work orders, and 1,745 preventative maintenance work orders.

Institutional Summary ~ Central Region

Metropolitan Transition Center

954 Forrest Street
 Baltimore, Maryland 21202
 410-837-2135

Security: Administrative - All Levels
 Adult Males



*O. Wayne Hill, Warden
 Carroll Parrish, Assistant Warden
 Lennard Johnson, Chief of Security*

MTC	
Inmate Capacity	1,806
Number of Staff	452
Total Operating Cost	\$50,511,116



The Metropolitan Transition Center (MTC) formerly known as the Maryland Penitentiary is the oldest operating facility in the western world. MTC was designed as an administrative level housing institution. The mission of MTC/BARS is to protect the public from repeat criminal activities of the inmates housed at MTC as well as assigned pre-release units, while preparing them for re-entry into the community via programs.

Available programs include: case management, social work, Employment Readiness, REP program, Parole and Probation Re-Entry, DOC Re-Entry orientation, Communication Re-Entry program, Thinking for a Change, Library, Religious, All the Right Moves, Alternatives to Violence, and NA and AA groups.

Accomplishments:

- Occupational Skills Training Center (OSTC) collectively taught over 400 students providing a full range of learning opportunities from basic literacy through GED preparation, special education and Employment Readiness (ERW). OSTC offered 7 occupational training programs along with ERW to all students nearing graduation.
- OSTC had the second highest percentage of GED completions (78.8%) in the Division. OSTC awarded 127 occupational certificates and more than 70 students were recommended to employers.
- OSTC saved Maryland taxpayers approximately \$273,000 in labor costs through the live work initiatives of the automotive, carpentry, printing, and roofing programs.
- Added four inmate cognitive groups.
- Horticultural project increased.
- Staff participated in events such as: collecting funds for a family who lost everything in a fire, presented food baskets for four needy families, sponsored a Breakfast with Santa which provided toys to needy families.

The Baltimore City Correctional Center (BCCC) opened in 1984. BCCC is a minimum-security institution with an operating capacity for 508 adult male inmates classified to minimum and pre-release security. While housed at BCCC, inmates are afforded the opportunity to participate in reintegration skills, re-entry programming, release planning, domestic violence, education, and the Employment Readiness Workshop.

In conjunction with the State Highway Administration, Baltimore City Department of Parks and Recreation, Baltimore City Public Works, Baltimore City Department of Housing, Baltimore City Department of Solid Waste, and Coppin State University, BCCC provides outside testing in the community to suitable inmates in preparation for release.

Institutional Summary ~ Central Region



Accomplishments:

- Awarded 26 High School Diplomas through the GED process, 94.1% school attendance rate, and maintained a 0% drop out rate.
- Awarded 25 Intermediate Literacy Certificates and 21 Advanced Literacy Certificates.
- 343 inmates with work release status transferred to Baltimore Pre-Release Unit (BPRU), 88 inmates transferred to the Central Home Detention Unit (HDU), 27 inmates transferred to Community Adult Rehabilitation Centers (CARC).
- Added 14 Baltimore City road crews.
- Hosted two family day events.
- Hosted two coffee shop events (inmates presented poetry, spoken words, and performed musical selections).
- Hosted a community anti-gang forum to address gang violence and destructive behavior in the institutions and communities.
- Hosted gospel concert featuring “The Tribe of Praise”. This group has performed at the Pentagon and other national churches across the country.
- Sponsored a Christmas Toy Drive that provided toys to the children of inmates.
- Purchased new recreational equipment for inmate use.

BCCC	
Inmate Capacity	508
Number of Staff	118
Total Operating Cost	\$11,495,528

The Baltimore Pre-Release Unit (BPRU) is a work release facility located in Baltimore City which is managed by a facility administrator who reports to the warden of the Metropolitan Transition Center (MTC). The facility has both dormitories and rooms. All inmates are transferred to the facility with work release status and are required to pay room and board once gainfully employed.

BPRU’s mission is to assist inmates in preparing for a successful re-entry into the community. Numerous programs are available in addition to work release, family leave, library and religious services. These services include:

- Narcotics Anonymous is held weekly by volunteers and is open to anyone with substance abuse issues.
- Employment Readiness Workshop teaches résumé building, preparation for job interviews, employment search, and communication skills.
- Re-entry Coaching sponsored by the Power/Excel Foundation provides problem solving skills, career planning, and conflict resolution skills for inmates on active work release.
- Exit Orientation is conducted every 90 days by the Division of Correction’s transition services staff who provide inmates with information on community resources such as housing and jobs.
- Thinking for a Change is a cognitive behavior approach to assist inmates in developing the ability of interacting with others in a more positive manner.
- Parole and Probation Re-Entry orientation is conducted every 30 days. Parole and Probation staff provide guidance to inmates on how to be successful on community supervision.

BPRU	
Inmate Capacity	201
Number of Staff	47
Total Operating Cost	\$4,435,807

Pictorial ~ Inmate Details

Goal ~ 1 Million Trees

Secretary Gary D. Maynard created work opportunities for Maryland inmates by challenging DPSCS agencies to plant one million trees throughout the State.



Mt. Auburn Cemetery

Before



During



After



Institutional Summary ~ East Region

Eastern Correctional Institution

30420 Revells Neck Road
Westover, Maryland 21890
410-845-4000

Security: Medium
Adult Males



*Kathleen Green, Warden
Ronald Dyrden, Assistant Warden
Mary Cooper, Assistant Warden
Michael King, Chief of Security*

ECI	
Inmate Capacity	2,665
Number of Staff	835 (ECI & ECI Annex)
Total Operating Cost	\$81,336,289 (ECI & ECI Annex)



The Eastern Correctional Institution (ECI) complex continues to be an important asset to the Department of Public Safety and the local community. ECI is composed of a medium security compound, a minimum compound, and a pre-release work release unit. The medium compound, designed for 1,440 inmates, currently holds 2,665. The minimum compound, designed for 608 inmates, currently holds 610. The pre-release unit holds 189 inmates. Utilizing a Team Management model, ECI staff observes, monitors, and influences inmate behavior.

Located in Somerset County, ECI and the Eastern Correctional Institution-Annex (ECI-A) are situated on a 620-acre tract. The medium security facility consists of two separate compounds while the minimum compound is self-contained. The medium security institution is an American Correctional Association (ACA) Accredited institution.

ECI's inner compound perimeter is encircled by a double fence covered with razor ribbon. Each compound's security perimeter has four armed guard towers, mobile and K-9 patrols and alarm systems. Security pedestrian and vehicular entrances are present on each compound. All housing units have a strategically located control center for maximum observation.

Accomplishments:

- Celebrated its 20 Year Anniversary with gala at University of Maryland Eastern Shore; 4 former ECI wardens in attendance; Featured in Washington Post with article titled "Watermen In Corrections".
- Constructed first DOC Native American Sweat Lodge.
- Completed installation of segregation unit video conference equipment, reducing hearing officer expenses.
- Completed housing unit speaker project with installation of fiber optic cable and completed TV cabling with wiring to all cells.
- Developed a water conservation plan; installed 180 new water saver shower heads throughout; and, installed water flow meters in all areas addressing excessive water usage.
- Installed new HVAC chiller unit on East Compound.
- Implemented Intelligence Data Base and Inmate Photo Project to identify security threat group inmates.
- ECI Relay For Life Team - "Debbie's Awesomes" - raised \$8,400 for the American Cancer Society; sponsored fundraisers/toy drives for Seton Center, Angel Tree, and RJ's Foundation; donated and cooked 67 turkeys for annual Baptist Church community Thanksgiving dinner; participated in community Christmas parades and Crisfield Crab Derby with inmate constructed floats; raised over \$6,000 for Maryland Charities Campaign.
- Produced and donated 86 pieces of inmate artwork to RJ's

Institutional Summary ~ East Region

Foundation; completed 10th year of Cognitive Behavioral Program, the largest in the Division; Conducted inmate Walk-a-Thon that raised over \$5,000 for Relay For Life; conducted inmate basketball “Shoot-A-Thon” raising \$1,097 for the Salvation Army children’s programs.

- Implemented new partnering program “Inside Out Dads” in conjunction with the National Fatherhood Initiative; coordinated, in conjunction with Salisbury University, and hosted Anti-Violence Fair with 23 vendors dispensing information on programs and services offered in Somerset and Wicomico counties; participated in annual Somerset County Arts Council inmate art exhibit.



with two control centers and education and programming space, opened in July 2006.

Security and public safety are the major focus of the minimum-security compound with an emphasis on preparing inmates for parole, mandatory release and/or transfer to pre-release facilities through job assignments, programs, and services. ECI-A provides approximately 120 inmates for work details outside the perimeter at Central Kitchen, Maintenance/Grounds, Central Laundry, Warehouse, Range, and the Administration Building. Inside details consist of 250 inmates who maintain the minimum compound in terms of cleanliness, dietary, property, and commissary.

In honor of National Arbor Day, inmates planted 500 trees on the grounds of ECI-A.

The Poplar Hill Pre-Release Unit (PHPRU) is located on a 40 plus acre tract in Quantico. A Facility Administrator manages the facility, which came under the direction the warden at ECI in October 1997.

Established in 1950, PHPRU provides a transition to pre-release custody by making greater use of community resources, work release, and family leaves during the final phases of an inmate’s incarceration. PHPRU’s mission is to assist the inmate in preparing for a successful re-entry into the community.

Accomplishments:

- Staff participated in Wicomico County Schools’ Mentoring Project.
- Inmates planted 500 trees in Wicomico County in conjunction with National Arbor Day.

The Eastern Correctional Institution Annex (ECI-A) is minimum-security managed by a Facility Administrator under the direction of the warden at ECI. The minimum compound opened in September 1993.

Surrounded by a single perimeter fence topped with razor ribbon, ECI-A consists of four housing units, one support building, and an outside recreation area. Three of the housing units consist of three tiers with pods that house four inmates per pod; one control center, one dayroom, and three administrative offices.



The fourth housing unit, a 140 bed dormitory unit

PHPRU	
Inmate Capacity	192
Number of Staff	40
Total Operating Cost	\$3,615,777

Institutional Summary ~ East Region

Jessup Correctional Institution

P. O. Box 534
 Jessup, Maryland 20794
 410-799-6100

Security: Maximum (in transition to Medium)
 Adult Males



*John Wolfe, Warden
 Charvette Henson-Beckett, Assistant Warden
 Marion Tuthill, Chief of Security*

JCI	
Inmate Capacity	1,800
Number of Staff	609
Total Operating Cost	\$59,938,524



The Jessup Correctional Institution (JCI) is a maximum-security institution located in Jessup on approximately seven acres. The institution is divided into an administration building, supervisor and visiting suites, a multi-purpose building, six housing units, Maryland Correctional Enterprises (MCE) plants, regional hospital and two warehouses.

The housing units are comprised of four wings with a control center at the core except "A" building which has three wings. Each wing has two levels of 24 cells. Each level has a day-room, washer/dryer and telephones.

The institution is in transition from a maximum security setting to medium security, now housing inmates who are parole violators. JCI has several hundred inmate workers currently employed with MCE as well as inmates employed in the support areas of the institution.

Accomplishments:

- Expanded programming of cognitive groups to include Thinking for a Change, Anger Management and All the Right Moves.
- Conducted first Legal Awareness Seminar for inmates.
- Expanded greater working opportunities for inmates in the MCE plants – Furniture Manufacturing, Tag Plant, Uniform Plant, Mattress Plant and Sewing Plant.
- Assisted five families within the community during the Christmas holiday with food baskets and toys.
- Through the Reduction in Violence Committee and staff awareness, inmate violence has reduced.
- Renovated administration building for the Regional Correctional Transportation Unit.
- Housing unit roofs repaired by OSTC inmate workers.
- Governor's Tree Planting project undertaken.



Institutional Summary ~ East Region

Maryland Correctional Institution ~ Jessup

P. O. Box 549
 Jessup, Maryland 20794
 410-799-7610

Security: Administrative - All Levels
 Adult Males



*Carolyn Atkins, Warden
 Laura Armstead, Assistant Warden
 Ricky Foxwell, Chief of Security*

MCI-J	
Inmate Capacity	1,068
Number of Staff	372
Total Operating Cost	\$36,108,755



The Maryland Correctional Institution-Jessup (MCI-J) is a modern institution located in Anne Arundel County. The institution is a contemporary design which originally opened in April 1981 as an annex to the former Maryland House of Correction. Perimeter security is provided by a triple fence equipped with razor ribbon, an intrusion alarm system, a microwave alert system, and camera alert system. A large visiting room includes an area for contact visits, and private areas for segregation visits, attorney visits and parole hearings. The original capacity of the facility was 512, but with double celling and alternative housing, the population has increased two-fold.

The Maryland Correctional Enterprises (MCE) employs approximately 100 inmates in two separate printing plants:

- Graphics I: specializes in 4-color process printing of brochures, books and form printing.
- Graphics II: specializes in Business Cards, Letterhead, Envelopes and Awards.

Inmates learn a good sound work ethic while developing skills to enhance their employment opportunities upon release. Statistics show that the inmates who work for MCE for at least one-year recidivate at 50% less than those within general population.

Accomplishments:

- Dramatic reduction in staff assaults and inmate violence as a result of the Violence Reduction Committee.
- Re-opened two dormitories to house 50 inmates for continual operation of MCE plants.
- Tremendous physical plant refurbishing.
- Morale Committee had another successful year with their distribution of holiday baskets.
- Implemented an inmate Horticulture Program.
- Staff held a Red Cross Blood Drive.
- Planted approximately 700 trees beginning with Arbor Day and more to continue throughout the year.
- Education sponsored mock interviews with outside participants to expose inmates to the interview process.
- Initiated new cognitive skills programming facilitated by case management and custody staff.
- Held a Walk-a-Thon for victims' rights and another for the Ronald McDonald House.

Institutional Summary ~ East Region

Maryland Correctional Institution for Women

7943 Brock Bridge Road
 Jessup, Maryland 20794
 410-379-3800

Security: Administrative - All Levels
 Adult Females



*Brenda Shell, Warden
 Dayena Corcoran, Assistant Warden
 Betty Johnson, Chief of Security*

MCI-W	
Inmate Capacity	915
Number of Staff	279
Total Operating Cost	\$30,024,640



The Maryland Correctional Institution for Women (MCI-W) provides safe and secure confinement and diverse gender-responsive programs designed to transform and transition inmates. MCI-W opened in 1936 with the original complex constructed in a closed rectangular campus design consisting of nine buildings. Today it has 12 buildings including the Support Services Building. MCI-W is an administrative level institution serving as a reception center as well as a maintaining institution housing all security levels.

The re-entry program concentrates on improving and enriching the lives of female inmates by utilizing cognitive and spiritual based programs. Along with psychology and social work programs, there are several other programs that provide a holistic approach to transforming our inmates.

Canine Partners for Life is a program in which volunteers work with inmates to train dogs to support citizens with disabilities. The Clothesline Project is a multi-session program where students from the College of Notre Dame interact with the population to face issues of trauma and abuse. They then commemorate the “release” by making T-Shirts that include their thoughts and hang them on clotheslines.

Members of the National Association of Women Judges allow inmates to read to their children on tape in a program called the Story Book Project. This is their third year of coordinating the reading and writing club in conjunction with Goucher, Morgan State and Johns Hopkins University professors.

Girl Scouts of Central Maryland sponsors monthly meetings with inmates and their daughters who are members of the MCI-W Girl Scout troop. There have been two successful overnight sleepovers to help the mothers bond with their daughters.

Alternative Directions sponsors a regularly held Civil Legal Workshop that addresses support, custody and other issues as well as exit orientations for those who are about to be released. Goodwill Industries provides career training, employment and related social services to inmates transitioning to the community.

Accomplishments:

- Initiated a college degree program in conjunction with Anne Arundel County Community College.
- Successfully hosted the 12th National Workshop on Adult and Juvenile Female Offenders.
- Initiated PUSH (Prisoners United Spreading Hope) in concert with the Mayor’s Office of Baltimore City for the purpose of empowering female youth.

Institutional Summary ~ East Region

- *Larry King Live* filmed a segment spotlighting the plight of incarcerated women and MCI-W programming.
- Began IEC (Independent Electrical Contractors) detail for women.
- All dietary staff certified by the Serve Safe program.
- Hosted annual volunteer recognition event that recognized 250 volunteers.



The Baltimore Pre-Release Unit for Women (BPRU-W) opened in 1991 and was originally part of the Maryland Correctional Pre-Release System. The facility functions under the Maryland Correctional Institution for Women and houses minimum, pre-release and work release status inmates. BPRU-W has started plans to initiate “Go Green”. This will be instituted to address inmates, staff and visitors to contribute to a more environmentally safe community. We will be recycling our plastic, paper, bottles and cans.

Numerous programs are available in addition to work release, family leave, and outside detail. The following services are also available to help prepare female inmates for release and reintegration with their families and communities:

- Friend of A Friend Program - provides conflict resolution training and promotes personal creativity. The key components are Conflict Resolution/Communication, Meditation/Yoga and Personal Growth/Creativity.
- Financial Literacy Program - money management classes.
- TFC - Thinking for A Change

- VOICE - Victim Offender Impact Class and Education.
- SAI - Substance Abuse Intervention
- Buprenorphine Study – examines the effectiveness of opiates against therapy for pre-release inmates with pre-addiction histories.

Accomplishments:

- Planning stage in updating the dietary department.
- Updated visiting and multi-purpose rooms with new chairs, tables and bulletin boards.
- Replaced exercise equipment with treadmill, stair stepper, mats and other equipment.
- Staff, inmates and volunteers planted 150 trees for Arbor Day with the assistance of the Herring Run Watershed Association.
- Increased group sessions and programs to address the needs of the inmate population.
- Four inmates graduated from the Caroline Center Culinary Arts Food/Service Program which prepares them for a career as a Culinary Arts/ Food Service Provider.
- Hosted an array of events and activities to include: Mother’s Day Luncheon, Volunteer Appreciation Dinner for 70 volunteers, Father’s Day Cookout, Easter Egg Hunt, Movie Night, and Girl Scouts Sleepover.
- Updated the inmate salon area with new equipment and supplies.

BPRU-W	
Inmate Capacity	136
Number of Staff	51
Total Operating Cost	\$5,255,409



Maryland Correctional Enterprises

Maryland Correctional Enterprises

7275 Waterloo Road
 Jessup, Maryland 20794
 410-540-5400



MCE	
Number of Staff	188
Total Operating Costs	\$47,142,913



The Maryland Correctional Enterprises (MCE), the prison industry arm of the Maryland Division of Correction (DOC), provides an environment for the operation of correctional industries that closely resembles the environment for the business operations of a private corporate entity. Inmates are taught job skills and are provided with constructive employment, which lead to the development of both technical and social skills, and improve the employability of the inmate upon release.

In Fiscal Year 2008, MCE had unaudited record revenues of \$51.47 million, unaudited net operating income of \$4.59 million, and employed an all time high of 1,890 inmates. MCE provided over 2.13 million hours of inmate employment/training and touched the lives of 2,590 inmates. MCE's direct and secondary economic contribution (through salaries, wages, and purchases of private sector goods and services) to the State's economy was approximately \$91.3 million.

Based on Fiscal Year 2007 data and published in the National Correctional Industries Association 2008 Directory, MCE ranked 9th in the United States in sales and 17th in inmate employment. Maryland ranks 19th in State population and 22nd in correctional population.

One Prison Industry Enhancement (PIE) partnership with the private sector was in operation in Metal I. MCE received notice from the Bureau of Justice Assistance indicating that the MCE certified project is in total compliance with all PIECP requirements.

On September 1, 2005, the Department of Budget and Management approved the transfer of laundry services from the Division to Maryland Correctional Enterprises. This transfer occurred on January 1, 2008. The new equipment purchased by MCE for the Central Laundry was installed and operational by the end of December 2007. Hagerstown Laundry became part of the MCE system on April 1, 2008 followed by Western Correctional Institution Laundry on June 3, 2008.

MCE developed several projects to help Maryland increase environmental "green" initiatives, and contribute to the DPSCS goal of planting 1,000,000 trees. The first initiative is to begin growing shoreline grasses. This production will be used to prevent erosion of the Chesapeake Bay shoreline. MCE will collect native seeds, cultivate them, and plant shoreline grasses for our customers. A greenhouse has been put on bid to facilitate this program.

The second initiative is to grow trees for reforestation of disturbed land occurring due to the Inter County Connector project. Both of these projects will assist required mitigation of environmental degradation concerns and will contribute to a

Maryland Correctional Enterprises

healthier and environmentally sound Maryland.

The training and employment with MCE has resulted in recidivism rates which are half of the DOC rate. Training and employment of inmates reduces idleness which is a leading cause of violence and disruptions in prisons. Even the prospect of obtaining employment with Maryland Correctional Enterprises serves as a deterrent to disruptive behavior as the eligibility requirements for inmates are to be infraction-free for the last three months and to possess a high school diploma or GED. Maryland Correctional Enterprises' increase in sales and inmate employment is due to expansion, the introduction of new products and services, the upgrading of furniture lines, improved quality control, and improved customer service.

Over a 15 year study period, the comparison of released MCE inmates with the DOC general population reflects that MCE recidivism rates are 66% lower than the DOC rate in the first year, 59% in the second year, and 54% in the third year. Therefore, MCE recidivism rates are 60% lower than the DOC rate.

For 16 years, the Maryland Correctional Enterprises' Meat Plant has prepared, deboned and cooked approximately 900 turkeys for Bea Gaddy's annual Thanksgiving Day dinner in Baltimore that serves more than 25,000 needy people. One full week in November is devoted by the institutions and personnel of the Meat Plant for this activity.

MCE contributed a crew from Hagerstown for planting trees and park maintenance at Antietam Battlefield. MCE was proud to be a part of this historic effort to restore the battlefield to its original landscape. On April 2, 2008 (Arbor Day), MCE inmates planted 150 trees at Antietam National Battlefield. Prior to the end of FY 2008, 1,700 additional trees were planted by MCE at Antietam.

MCE assisted in the construction and maintenance of facilities for the Thoroughbred Horse Rescue Service located on the grounds of the Central Laundry Facility.

In the Fall 2007 issue of the "NCIA News", Jeff Beeson, Executive Director of the MCE Management Council published an article on "MCE CARES" (Continuing Allocation of Re-entry Services).

This program is designed to standardize treatment to complement the training and employment offered through the MCE industries program. Dr. David Jenkins is the Director of Re-Entry Services and Rhonda Gaines is the MCE workforce specialist who will be assisting former inmate workers, who have worked for MCE at least one year, in job placement and re-entry services.

Below is a brief list of significant capital projects completed by MCE in FY 2008:

- Salisbury University (TETC Building) - \$2,100,00
- State Highway Administration (Hanover Project) - \$1,800,000
- Prince George's Community College (High Technical Center) - \$1,100,000
- Motor Vehicle Administration (OIR Building Renovation) - \$830,000
- Wor-Wic Community College (Workforce Development Center) - \$600,000
- Department of Assessment & Taxation (Rockville) - \$566,000

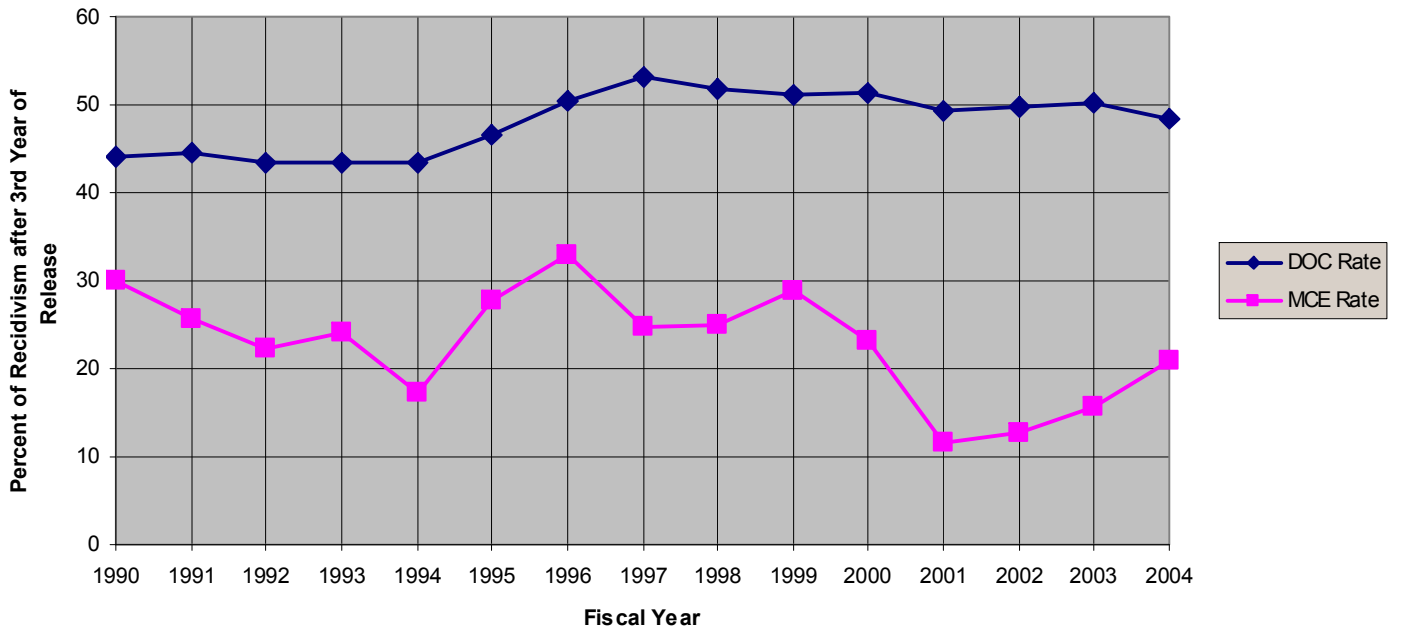
Future Capital Projects include:

- 20,000 sq. ft. Upholstery Plant at North Branch Correctional Institution
- Renovation of Hut No. 3 at the Maryland Correctional Training Center
- 6,260 sq. ft. Meat Plant Freezer Project at the Maryland Correctional Institution-Hagerstown
- 20,000 sq. ft. (2 story) Graphics/Textile Plant at the Jessup Correctional Institution
- 40,000 sq. ft. (2 story) Systems Furniture/Textile Plant at the Maryland Correctional Training Center
- 25,000 sq. ft. Meat Plant at MCTC

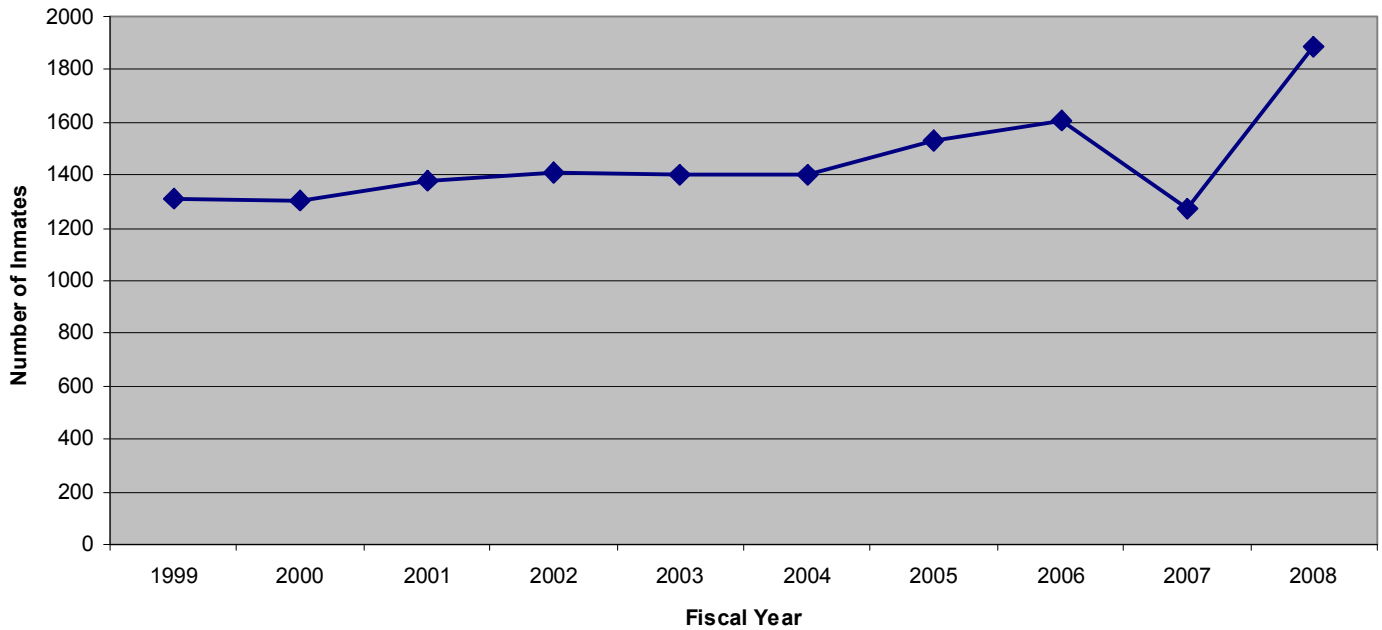


Maryland Correctional Enterprises

Recidivism Rate Comparison



Inmates Employed



Administrative Services

Budget and Fiscal

The Budget and Fiscal program is responsible for maintaining operating budgets and expenditures in order to analyze trends affecting budgets throughout the Division of Correction.



Accomplishments:

- Maintained fiscal accountability by reducing spending in materials and supplies line-items thus providing funding for the purchase of antiquated equipment in order to meet the Department's mission.
- Continued to monitor and evaluate overtime trends and expenditures reducing overtime by \$4 million.
- Assisted with the development of an updated Departmental Financial Operations Manual.
- Managed and directed corrective action plans regarding Legislative Audit findings providing reviews and guidance in correcting and eliminating findings.
- Implemented the DOC Requisition Manager as an automated tracking system for equipment purchases and training requests.

Fleet Services

Fleet Services is charged with the responsibility of ensuring that the Division of Correction's vehicles are maintained and operated in accordance with State policies and procedures.

Accomplishments:

- Improved efficiencies by ride-sharing as appropriate and fully utilizing assigned pool vehicles.
- Continued to evaluate vehicle mileage and maintenance records to provide a safe and efficient fleet.
- Purchased 13 new vehicles for the K-9 Unit.
- Disposed of 13 high mileage and obsolete vehicles.



Food Services

This program provides direct support to the regional food service programs with equipment and system operations, food service planning, design and construction of new and/or renovated kitchens. Quality assurance and compliance to various local state, federal and departmental regulatory agencies remain a high priority. Annual Headquarters' food service inspections are conducted to ensure this level of compliance. Regional food service, likewise, conducts food service inspections to ensure continuity of health and sanitation standards. The Division provided an average of 42,919 inmate meals per day in fiscal year 2008.



The Food Service program is responsible for providing:

- all persons confined within the Division with nutritionally adequate meals in compliance to the Dietary Reference Intakes (DRIs), National Academy of Sciences and National Research Council;
- inmates working in the food service departments with the opportunity to acquire skills and abilities that may assist in obtaining gainful employment after release;
- inmates with accurate nutritional information that enables them to establish healthy eating habits, thus enhancing their quality of life; and
- reinforcing food service training to correctional dietary officers to enhance good service awareness in food preparation and service, food safety and cost containment.



Accomplishments:

- NBCI food service program in full operation with the occupancy of Housing Units 1 & 2.
- Completion of the BCF kitchen renovation.
- Continuance of a “Serv-Safe Certification Training Program” for correctional dietary managers, supervisors and officers. This training successfully certified 48 dietary managers, supervisors and officers in FY 2008.

Policy Development Analysis and Management

The Office of Policy Development, Analysis and Management (OPDAM) is responsible for all Division of Correction official publications to include DOC Code of Maryland Regulations (COMAR), directives, manuals, bulletins, forms, post orders and institutional directives.

The unit, in collaboration with other unit directors and division staff, continues to ensure operational consistency with State law as well as the standards of the Maryland Commission on Correctional Standards (MCCS) at all institutions and the American Correctional Association (ACA) at the Division’s accredited institutions.

This year, OPDAM staff assisted in the ACA re-accreditation audit of the Western Correctional Institution and preparation for the re-accreditation audit of the Eastern Correctional Institution.

Accomplishments:

- Appointed a new Director and Assistant Director.
- Changed the name of the unit from Policy Review and Audit to OPDAM.
- Realigned the unit to provide operational consistency, efficiency and effectiveness.
- Held a retreat to ensure the unit is aligned with the overall goals of the agency and to establish direction for the coming year.
- Participated in Program Review Audits.
- Converted policy and procedural information contained in over 90 DOC directives to manuals.

Administrative Services

- Issued 39 DCDs, 27 DCD Change Notices, and 47 DOC Information Bulletins.
- Re-implemented self auditing checklists to ensure institutional adherence to policy and procedures.
- Facilitated participation of OPDAM staff in training as MCCS Duly Authorized Inspectors as well as the writing and formatting of COMAR.
- Conducted training for program directors and other Headquarters staff in preparation for the pending revision of the Division's COMAR.



Property Management and Inventory

The property management program continues to improve property accountability by providing technical assistance to property officers, maintaining excellent customer service and assisting with compliance of the Inventory Control Manual.

Accomplishments:

- Increased property inventory accountability to the \$500 threshold at DOC Headquarters, Maryland Correctional Adjustment Center, and at the Maryland Reception, Diagnostic and Classification Center.
- Continued implementation of the A-Track inventory system for all institutions to improve property tracking and compliance with State policies and procedures.
- Enhanced the property filing system to maintain and retrieve information more efficiently.
- Developed a document scanning process to expedite the removal of excess property.

Technology Unit

The following functions are performed by Technology staff:

- Acts as liaison between the Division of Correction (DOC) and Information Technology and Communications Division (ITCD).
- Develops and supports the development of new correctional applications.
- Manages Correctional Officer PC Coordinators at each institution.
- Provides bi-weekly StateStat template information, OT analysis, and meeting support.
- Administers the Staffing Analysis and Overtime Manager (SAOM), Facility Incident Reporting Manager (FIRM), and DOC Requisition Manager.
- Produces automated and adhoc reports from SAOM and FIRM for StateStat, Public Information requests, and subpoenas.
- Coordinates and assists in the selection, implementation, and management of various technologies used in the institutions.

This year the Correctional Officer PC Coordinators were provided additional training and their support roles expanded. The unit has completed the correctional Technology Assessment requested by the Governor's Transition Team. Each institution was toured, inspected and assessed for ways to improve operations and reduce staff by the future acquisition of correctional technologies. The amount of SAOM training and field support was substantially increased this year in order to improve data accuracy.

Programs and Services

Adjustment Hearing Officers

The Inmate Hearings Program provides inmate disciplinary hearings in the Department of Public Safety and Correctional Services (DPSCS) that specifically meet Federal and State Constitutional due process standards. The primary mission of the program is to provide for public safety and institutional security through the hearing process. In addition, hearing findings form a component aiding in the case management program, security status and Maryland Parole Commission decisions.

With eleven hearing officers, daily hearings are held in the DPSCS institutions consisting of: the Division of Correction, Patuxent Institution, and Division of Pretrial Detention and Services. While presiding over such hearings, the hearing officers make procedural determinations, weigh evidence presented as to its credibility and reliability, and render decisions based on the evidence presented while remaining objective and acting in the capacity of a non-advocate to the parties of the hearings.

Also, technology such as lap top PCs and videoconferencing equipment is utilized in documenting a hearing record and decision for those hearings held in the eastern and western regions of the State. Hearing officers also act in the capacity as an agency representative at Inmate Grievance Office conviction appeal hearings. These hearings are presided over by an administrative law judge from the Office of Administrative Hearings.

Accomplishments:

- Implemented videoconferencing at the Eastern Correctional Institution that resulted in substantial resource cost savings for the Department.
- Developed and due to employ videoconferencing for both the Western and North Branch Correctional Institutions.
- Successfully implemented digital recordings of inmate hearings using lap top PCs that will provide clearer sounding audio records, easier storage and duplication methods, and results in substantial resource cost savings.
- Provided a number of training classes in the program field for agency staff.

Case Management

The Headquarters case management unit is responsible for the development and implementation of classification policies and procedures. The department includes separate business units operating under the case management umbrella, which include: Alcohol and Drug Abuse Administration (ADAA) substance abuse placement coordination team, inmate transfer coordinator, the Mutual Agreement Program (MAP) unit, the Administrative Remedy Procedure/Inmate Grievance Process (ARP/IGP) unit, Interstate Corrections Compact (ICC) unit, case management training unit, and mailroom activities.

The following is a summary of condition and accomplishments for fiscal year 2008:

- Issued the Case Management Manual which serves to streamline many processes and provides field staff with easy access to policy and criteria specific to available programs and services.
- ARP/IGP: Staffing was increased to three individuals. Processed 3,335 appeals of warden's decision and conducted eleven audits of institutional operations.
- Transfers: The coordination of inmate movement throughout the Division is handled by the transfer coordinator with assistance from case management specialists. Despite residual housing pressure from the closure of the Maryland House of Correction and the closure of quonset huts at the Maryland Correctional Training Center, this unit effected 6,000 inmate transfers.
- ICC: Two inmates were transferred to Maryland from Florida under the provisions of the ICC. Four inmates transferred out of state to: Arizona, Massachusetts, Minnesota, and Pennsylvania. There are a total of 55 inmates housed in other states under the provisions of the ICC, and 39 inmates housed in Maryland from other states. The number of inmates temporarily housed outside of the Division are: Virginia's Red Onion State Prison-20; Returning from Kentucky state prisons-12, and Federal Bureau of Prisons-50.
- Deportation: 69 deportation hearings were held for inmates being considered for removal from

Programs and Services

the United States.

- DHMH/ADAA: Processed 317 transfers to both inpatient and outpatient treatment programs as the result of court orders for vacated sentences.
- Training: A full time training coordinator was added. This increased opportunities for field staff to attend target specific training to develop skills set in areas utilized in the performance of routine duties. This included increase of the case manager training program to 15 days, training for all field staff in motivational interviewing, and cognitive program group facilitator training. In addition, all 270 case management staff attended an all day session on the implementation of the case management manual.
- MAP: Processed 672 MAP non-compliance/amendments, classification actions requiring HQ approval, and community leave requests. This year marked the first time a concerted effort was put in place to develop the skills of field case management staff.



Data Management

During Fiscal Year 2008, the Data Processing Unit, under the supervision of Director Cheryl "Cookie" Richardson evolved into the Data Management Unit, which expanded the unit's responsibilities and enhanced its efficiency.



Accomplishments:

- Began direct monitoring and investigating all Division of Correction (DOC) authorized e-mail and Internet accounts.
- Increased the number of officers assigned to the specialized traffic team to 100.
- Began utilizing a system that verifies fingerprints which increased the efficiency of criminal background investigations.
- Placed Centralized Master Count system on a specific drive making this information readily available to all Commissioners, Wardens and Administrative staff.
- Streamlined procedures and scheduling for the Division-wide bed audit.
- Implemented new Bed Capacity Count that is utilized at all DPSCS institutions.
- Initiated system to track and monitor logon numbers to the Criminal Justice Information System (CJIS).
- Implemented new procedures and safeguards to increase confidentiality of inmate information through the Offender Based State Correctional Information System (OBSCIS).
- Initiated new training program to prepare staff for the implementation of the NCIC 2K program.

Programs and Services

- Through a team effort with DOC and Pretrial Commitment Offices, a system was implemented to ensure that all female inmates sentenced to six months or less were assigned a number under the 800 series.
- Located and verified over 8,000 medical files for Correctional Medical Systems. The files were unaccounted files of former Maryland House of Correction and Patuxent Institution inmates.

Inmate Education

The Correctional Education Program is provided by the Maryland State Department of Education (MSDE), under the authority of the Education Coordinating Council for Correctional Institutions. MSDE, in conjunction with the Division of Correction (DOC), is responsible for developing, overseeing, modifying and monitoring the educational programs operating in Maryland's correctional institutions. Correctional Education provides educational opportunities for incarcerated men and women enabling them to become independent and productive workers, citizens, and parents.

The academic program begins with basic literacy and continues along a learning continuum through high school completion. After obtaining a GED, students may proceed into one of the 37 occupational programs or 44 advanced education courses. Prior to release, most inmates are able to enroll in employability and workforce development courses. Library and special education services are also available.



The occupational programs offer training in the areas of auto body repair, automotive power services,

building maintenance, business data processing, commercial roofing, computer repair, copper cabling/fiber optics, drafting, electrical wiring, furniture upholstery, graphic arts, HVAC, masonry, plumbing, residential construction, sheet metal fabrication, and warehouse/distribution.

Workforce development and transition strategies are integrated into the academic and occupational programs at each institution. Employability skills are taught and career development centers are placed in each library.

Accomplishments:

- 725 High School Diplomas (GED) earned
- 66.3% GED pass rate
- 94.9% school attendance
- 1,098 Intermediate Adult Literacy completions
- 1,045 Advanced Adult Literacy completions
- 442 Basic Literacy completions
- 1,085 Occupational completions

Correctional Education supports the mission of the Department of Public Safety and Correctional Services by providing educational, library, and employment transition services to inmates in support of their successful re-entry into the community.

Religious Services

Chaplains in the religious services program assist inmates in the practice of the religion of their choice. The Division accommodates 33 religions at the request of inmates. Chaplains also provide quality programming designed to enhance the spiritual lives of inmates to enable successful living during incarceration and after release.

Accomplishments:

- Processed more than 71,000 requests for assistance from inmates.
- Accommodated 330 holy day observances.
- Facilitated 133 special programs, such as retreats, seminars, celebrations and revivals.
- Attendance at weekly worship services reached 8,691 at its peak.

Programs and Services

Office of Volunteer and Transition Services, and Community Initiatives

No matter which institution and condition of confinement an inmate is under, inmates at all security levels are eligible to participate in programs, activities and receive services to address their individual needs. The programs, activities and projects implemented in Fiscal Year 2008 will serve as the foundation to the Division of Correction's Mission Specific Institution (MSI) management philosophy.

To achieve the Division's goals, a comprehensive Division-wide release date driven system for managing pre- and post-release programming was implemented. Such programming will address the gender specific and responsive needs of all inmates. Under the guidance of staff at Division Headquarters and those at the institutional level, transition and volunteer activities coordinators provided programs, activities and services to serve a range of inmate needs (addictions, decision-making skills, academic and occupational training, access to community resources, children and family services).

The Division's MSI management philosophy requires new and updated policies and procedures. With each addition, we can better define and deliver: Transition Services (i.e., classroom instruction for life skills, employment readiness, victim impact education, meditation, parenting, and community resource services); Volunteer Services (i.e., inmate self-help group activities include veterans, writers club, walk-a-thon); and, Community Initiatives (i.e., collaboration with local government and community-based providers to help repair, build and reunify families, provide access to health care, and serve targeted populations with specific needs).

We continue to implement programs that best serve the needs of inmates and their families; the responsibility for volunteer services is challenging. To fulfill this critical responsibility for screening, orientating and monitoring the thousands of volunteers who enter our institutions, we will continue to welcome partnership opportunities for value centered inmate projects, programs and activities.

Accomplishments:

- Volunteers (lay and professional) delivered ser-

vices and activities within every institution.

- DOC HQ's transition coordinators provided re-entry resources and services to support home plans for over 13,000 inmates who have participated in Exit Orientation sessions.
- Case Managers, social workers, medical and mental health staff, work as a team in securing housing, employment, family and health care services for hard to place inmates throughout Maryland's communities.
- More than 3,200 registered and citizen participant volunteers recorded institutional visits.
- Over 6,100 volunteer hours supported religious, self-help, transition and services, and community initiatives.
- Many community-based service providers across the state participated in Exit Orientation sessions. Their support of inmates will help bridge gaps between needs and services for over 2,200 inmates preparing for release.
- More than 100 agency representatives participated in the Division's first annual regional *Town Meeting* for Eastern Shore's community. Under the theme, *Forming Community Partnership, Strengthen Re-Entry Planning*, we will use the success of this event to build partnerships for a Western and Central Maryland community *Town Meeting*.



Programs and Services

Victim Services



The Victim Services Unit (VSU) is comprised of four staff members who are responsible for logging victims' requests for notification, impact statements and the alert code into our victim and offender databases. Using this data, the VSU, at the request of case management, forwards letters to victims advising if the inmate is being considered, approved or disapproved for a provisional release (work release, home detention, special leave, family leave or compassionate leave).

This data is also used by commitment staff who notify victims of the inmate's release and by custody in the event of an escape. Additionally, the unit is responsible for development and implementation of victim services policies and procedures, coordinating efforts with the Victim Information Notification Everyday (VINE) automated phone system, training new case management staff, hosting an annual prison tour, planning a departmental Open House for Victims, representing the Division of Correction at various victim related events and meetings, coordinating the Victim/Offender Dialogue program, along with the Institutional Victim Advisory Committee (IVAC) and Victim/Offender Impact of Crime and Education program (VOICE).

Accomplishments

- VSU received a recognition certificate from the State Board of Victim Services.
- An employee was selected as the Division's

employee of the quarter.

- Referred three victims to the Mediation Facilitator which resulted in three very successful Victim Offender Dialogues.
- Conducted three training sessions to newly hired case management specialists.
- Presented victim services training to case management staff.
- Assisted with planning Secretary Maynard's Open House for victims in recognition of National Victims' Rights Week.
- Planned and coordinated a tour of the Maryland Correctional Adjustment Center for crime victims. Approximately 20 crime victims and 20 victim services providers attended, along with three local news outlets and a radio station.
- Participated in separate ceremonies during which staff at two institutions planted trees to honor victims.
- Trained 26 trainers in the VOICE program who are expected to train others within their prisons. This program provides inmates with a personal perspective of the suffering they inflict upon innocent victims and strives to get them to think before they commit such acts.
- Processed approximately 1,253 victim notification requests.
- Processed approximately 177 victim impact statements.
- Processed approximately 800 provisional release letters sent to victims advising that an inmate is being considered/approved/disapproved for any type of provisional release. This also includes notification advising of the death of an inmate.



Security Operations

Staff in the Security Operations Unit (SOU) provide effective management of security operations for all Division of Correction institutions by developing, interpreting and assessing policies and procedures. Staff reviews and monitors Serious Incident Reports and Use of Force Reports submitted by Wardens. Statistical data is generated from several sources to develop monthly, quarterly and annual reports for inmate urinalysis testing and use of force. Other statistical and comparative reports are produced as necessary, which assist in monitoring trends and security concerns. Staff also provides the analysis of data obtained by the Intelligence Coordinating Unit to assist in maintaining order in our institutions. The intelligence gathered is also shared with other agencies throughout the State.



Contraband Interdiction Team (CIT)

CIT includes the following sub-units and their accomplishments:

- Interdiction Efforts
 - Conducted eight interdiction operations throughout the Division.
 - Found Controlled Dangerous Substances (CDS) in excess of 30.7 grams.
 - Uncovered 138 weapons of various types.
 - Discovered 219.97 grams of tobacco.
 - Recovered 847 cell phones.
- IONSCAN
 - Performed 22 operations
 - Tested 1,306 staff
 - 61 alerts

- Recruitment Campaign
 - Sent letters for posting to all institutions soliciting new staff.
 - Received 80 responses from staff interested in joining CIT.

Crisis Management Team

The Crisis Management Team includes:

- Emergency Preparedness
- Hostage Negotiation Team
- Critical Incident Stress Management Team (CISM)

The following are accomplishments for the Team as part of the Security Operations Unit for Fiscal Year 2008:

- Signed and distributed the Hostage Negotiation Manual.
- Began preparation for the first DPSCS Hostage Negotiation School.
- Participated in Hostage Negotiation Seminar.
- Provided technical assistance to several institutions regarding Emergency Preparedness.
- Activated the CISM team in a support role to several institutions.
- Continued overseeing Respiratory Protection Program to ensure officers fit tested for respirators according to regulations.
- Participated in Maryland Emergency Management Agency (MEMA) exercises at the State Emergency Operations Center at Camp Fretterd on the topics of:
 - Hurricane/Flood (National Level Exercise)
 - NIMS Compliance Training



Security Operations

Intelligence/Investigations

The Intelligence Coordinating Unit (ICU) gathers, identifies, analyzes, disseminates, prevents, communicates and combats against any threat to the security of our institutions. The most prominent threats are Security Threat Groups (STG), introduction of contraband and compromised staff.

ICU staff shares information as needed to facilitate a proactive response to ensure the safety of the public, its employees and inmates under the supervision of the Department. Information is routinely shared with federal, and other state and local law enforcement agencies.

Monthly meetings are conducted with institutional intelligence/investigative staff where pertinent information is exchanged and ongoing training is conducted. The unit generates weekly reports to include but not limited to: Contraband, Assaults, and STG Releases.

The goals of the Intelligence Coordinating Unit are to:

- increase collection of gang intelligence and ensure mutual sharing of data across jurisdictions;
- standardize criteria to define/validate a gang member;
- simplify current gang laws; develop new laws supporting enforcement of threats to the public, police and correctional officers;
- develop uniform gang training; and
- identify prevention and intervention strategies to help reduce the number of inmates joining gangs and curb/disrupt gang activities.

Program Audit Review Team (PART)

This process is a detailed evaluation of every major aspect of an institution's programs. This process determines the extent to which policy, procedure, standards, and practice when combined, provides a safe and secure institutional environment.

The function of a program audit is to determine the likelihood of a significant security problem or vulnerability to injury, escape, disruption, or destruction of property due to inadequate use of policy,

procedures, physical plant, and/or performance.



PART conducts audits of all Division institutions. The team consists of one Captain and five Lieutenants and utilizes DOC Headquarters Program Managers/designees within the Department of Public Safety and Correctional Services.

Although standards and policy are important aspects of such audits, the primary focus is the security systems and their operational implementation utilized on a daily basis. The program audit is essential in identifying problem areas and providing support or assistance.

PART has conducted 25 program audit reviews since July 2007 and has provided technical assistance in some cases.

Special Operations Group (SOG)

The SOG unit has been in place for three years and is divided into two geographical regions: East and West. This group is comprised of 30 part-time correctional officers who are designated as Operators. Each operator maintains his status at his home institution and is activated upon orders of the Assistant Commissioner for Security Operations. SOG activations can be based on emergency conditions or for many other missions.

Team leaders and individual operators are trained and certified in many specialty areas. Each operator is certified as a SWAT Operator by the Maryland State Police (MSP) SWAT School. Operators must pass this intensive two week SWAT School and some operators are also certified by MSP as counter snipers.

Security Operations



Each member must be highly trained in weapons systems - both lethal and less lethal. They train extensively in defensive tactics, weapons retention and takeaway, Taser and other stun devices, High Risk Inmate Transports (HRIT), small unit tactics, hostage recovery, fugitive recovery, cell extractions, and many other special disciplines.



The SOG provides specialized training to security staff in the form of institutional tactical training, HRIT, weapons cadre, cell extractions, and defensive tactics, to name a few. This unit also provides training to other State and federal agencies. The training and experience that the SOG has achieved are at a level that has never before been achieved by a Divisional Tactical Team.



Accomplishments:

- Assisted in deterring an escape in progress from a local hospital.
- Participated in a four day mission to transport 48 inmates from Western Maryland institutions to BWI Marshall Airport where they were taken into Federal Bureau of Prisons' custody.
- Assisted in 60 day contraband intervention effort in Baltimore institutions. There were 4-6 operators on duty 12 hours a day assisting with contraband interdiction and providing security for the Contraband Interdiction Team.
- Conducted missions with MSP Extradition Unit where operators flew to different states to move HRIT inmates.
- Conducted out-of-state transports of HRIT inmates to Maryland institutions.
- Implemented the use of the Body Orifice Scanning System (BOSS II Chair) to include drafting its current policy and procedure.
- Implemented the Firearms Cadre training program. This is an ongoing high level in-service training program that certifies officers to use weapons in the performance of their duties.
- Assisted with several high risk courtroom details within different jurisdictions.
- Three operators qualified for MSP Counter Sniper School. The operators qualified for the three week school by passing a very strenuous fitness evaluation and interview.
- Two operators and one team leader received a Commissioner's Citation for their dedication to training. These individuals trained National Guard Troops who were deploying to Iraq.
- Three operators earned certification to teach Krav Maga weapons retention and takeaways for law enforcement personnel.
- Two operators certified in Gracie Jiu Jitsu defensive tactics for law enforcement.



Security Operations

K-9

In FY 2008 the Division's Canine Unit experienced it's most productive year in its history, once again demonstrating that effectiveness and efficiency are steadily increasing. The K-9 Unit as a whole logged 100 drug finds, 64 cell phone finds, 112 tobacco finds, facilitated 48 arrests and 39 dangerous weapons recovered.



Although the number of scans in Jessup was down by 10.5% the number of finds was only three short of its goal. However, the handlers responsible for the Jessup Region are also responsible for the Baltimore Region. Due to Operation "Spring Cleaning" in Baltimore, these handlers were largely absent from Jessup for two months.

Due to this increase in man hours in the Baltimore Region, the number of scans was up 360% from those projected. This resulted in the number of drug finds in Baltimore to increase by 1500% from those projected. The Western Region also surpassed their goals with a 41% increase in scans and a 67% increase in the number of drug finds. The number of searches conducted and the number of narcotic finds continues to surpass previous years.



Thankfully, the number of serious incidents requiring a prolonged patrol dog presence was well down from FY 2007. This resulted in all patrol dog stats to fall short of projections, which contributed to the ability to spend more man hours conducting interdiction activities.

Additionally the K-9 Unit continues with a very successful breeding program which fielded four drug dogs and gave birth to a second litter expected to be fielded in FY 2009.



The Unit also became the first correctional or police agency in the country to train and field its own cell phone detection dogs. These dogs achieved great success with nine cell phone finds in just six weeks of operation.



This years success can be attributed to the extremely high level of commitment by all the K-9 Unit personnel, the continual support from the Offices of the Secretary and Commissioner, the interaction and information provided by the intelligence unit, the support of the CIT and SOG teams and also the hard work and dedication of the officers assigned to the visitor registration centers.

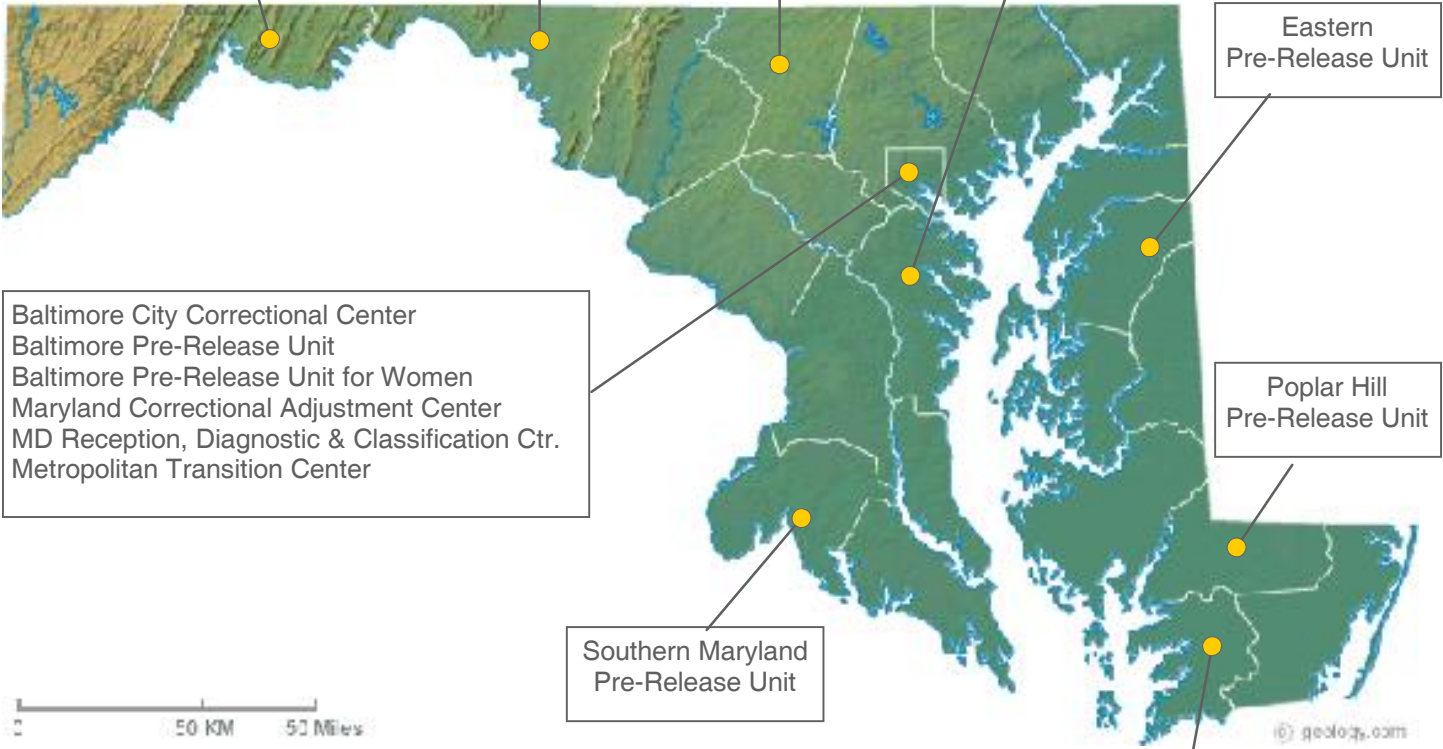
North Branch Correctional Institution
Western Correctional Institution

Maryland Correctional Institution-Hagerstown
Maryland Correctional Training Center
Roxbury Correctional Institution

Central Laundry
Facility

Brockbridge Correctional Facility
Herman L. Toulson Correctional Boot Camp
Jessup Correctional Institution
Jessup Pre-Release Unit
Maryland Correctional Institution-Jessup
Maryland Correctional Institution for Women
Maryland Correctional Pre-Release System

Eastern
Pre-Release Unit



Baltimore City Correctional Center
Baltimore Pre-Release Unit
Baltimore Pre-Release Unit for Women
Maryland Correctional Adjustment Center
MD Reception, Diagnostic & Classification Ctr.
Metropolitan Transition Center

Poplar Hill
Pre-Release Unit

Southern Maryland
Pre-Release Unit

Eastern Correctional Institution
Eastern Correctional Institution Annex

Dogs bust inmates using cell phones to carry out crimes...

HAGERSTOWN, Maryland (CNN) -- Chante Wright was set to testify against a career criminal when she was gunned down on the streets of Philadelphia in January. Investigators believe it was a hit ordered from prison, by an inmate using a cell phone.

Authorities across the country are trying to prevent similar crimes from occurring.

“We owe it to the victims to not allow inmates to continue to run their enterprises from behind our bars,” says Maj. Pete Anderson, who commands a canine unit that sniffs out cell phones inside Maryland prisons.

Cell phones have become the hottest contraband in prisons these days, authorities say. For \$400 a pop, the phones can be used to run criminal enterprises, plan escapes and arrange for other illegal items such as drugs to be brought in.

Inmates hide the phones inside boxes of food, cutout books, in shoes with hollowed out soles and in mattresses and pillows – basically anywhere is free game to hide a cell phone, says Sgt. David Brosky, a Maryland corrections officer.

Authorities say sometimes the phones lead to violence among inmates desperately wanting to communicate with the outside world.

“Inmates can make calls and conduct criminal enterprises from a cell phone if we don’t try to limit that,” says Mike Stouffer, Maryland’s Commissioner of Correction.

“The cell phones are utilized to go around, get unrestricted access to the community, and that’s not a good thing. Things can occur – bad things can occur that way.”

Maryland correctional officials in June began one of the first programs using dogs to find the cleverly hidden phones. The program breeds and trains dogs to find cell phones hidden in the state’s prisons.

“I first really wasn’t too keen on the idea. I didn’t think they’d be able to separate the odor of the phone versus a lot of the stuff that’s in the institution,” says K-9 trainer Lt. Rodney Jordan. But to his surprise, he had a dog trained and ready for duty in just six weeks.

Virginia is the only other state that uses dogs to find cell phones, but it doesn’t do its own training. Officials say the use of cell phones by prisoners nationwide is on the rise. It is illegal in about 15 states to have a cell phone in a prison or to give one to an inmate. In other states, it is against prison regulations, authorities say.

An April 2008 report on the use of cell phones in Florida’s prisons found that 226 phones had been confiscated in the first six months of this fiscal year. That’s a dramatic increase from the two previous years when 140 phones and 53 phones were found, the report said.

Maryland officials say more than 800 cell phones got into its prisons last year.

“These institutions are like cities, and a lot of goods and materials and people have to come in and out all the time,” says Stouffer.

Sometimes, the phones are just thrown over fences. Other times, they are hidden in food and other storage cases. Authorities believe deliveries from outside are the most common methods of getting the phones inside the prisons.

“We bring boxes, ... truckloads of things all the time, so we have to keep them out,” Stouffer says. “It’s an extremely difficult task because of the size.”

Some corrections personnel have been caught bringing in the contraband and making a quick buck. “It’s unfortunate,” says Stouffer, “but sometimes it occurs.”

He says most prison workers do an outstanding job, but a few stray. “Those are the ones that we’re looking for, and those are the ones we have zero tolerance for,” he says. “They’re jeopardizing everybody else that works in the facility, and we cannot tolerate that.”

The program in Maryland has only been in place for a couple of months, but already its three cell phone dogs have found nearly two dozen phones. That doesn’t count the phones inmates ditch when they hear the dogs coming, officials say.

“Well, we’ve had them flush ‘em down the toilets and we’ve had them throw ‘em off the upper levels of

some of the tiers,” says Anderson.

Trainers say that every item has a unique signature scent that dogs can pick up, so they can distinguish the scent of a cell phone from the smell of a television set or other item.

The program has been so successful that Maryland officials say prison officials from several other states have contacted them requesting help in training dogs.

The three dogs being used are a Belgian Malinois, a German shepherd mix and a springer spaniel. In addition, corrections officers have 20 drug dogs and 11 patrol dogs.

Anderson says when he started training dogs more than a decade ago for corrections work, he never dreamed that cell phones would some day be a target.

But times are changing.

“Our goal is to be a progressive K-9 unit, and in order to do so we’ve got to be willing and able to make changes as the needs of the institution change,” Anderson says.

CNN.com

DOC Unveils Cell Phone Detection Dogs



Retired horses have role with inmates...

Save a horse, work an inmate. Maryland's Department of Public Safety and Correctional Services will look to combine those two in its latest initiative for a retired horse farm where inmates from Sykesville's Central Laundry Facility minimum-security jail would care for equine. The 80-acre farm... is set to open in late September or early October, according to Danielle Wilmsen, deputy director public information officer for the Department of Public Safety.



"Supervised inmates would learn skills and take care of retired thoroughbreds, with hopes that those skills could land the inmates a job after they are released," she said.

"There are always jobs in the horse industry," said Diana Pikulski, executive director for the nonprofit Thoroughbred Retirement Foundation... which will open the farm. "The foundation teaches a course called the Elite Program, which is taught at race tracks across the country. People working professionally with horses must obtain that certification," she said. "If (the inmates) already pass this program, they're ready way ahead of other candidates."

"The department estimates about 30 horses will be on the farm, with space enough for 40," Wilmsen said. About 10-15 inmates would work at the location. Pikulski estimates that it costs \$3 to \$4 to shelter and take care of one horse each day. Classes and teachers would cost \$15,000 to \$20,000 each year.



"We're excited about this project because it involves giving both inmates and horses a second chance," (Secretary) Maynard said in a press release. "The horses get life, where they might otherwise be euthanized, and the inmates learn potentially valuable equine care skills that may well lead to jobs."



Horses will initially come from other farms the foundation operates, Pikulski said. Then as those are sold, horses from the Baltimore area will be welcomed. The horses that come to the farm often have raced their last race. Others have been abused, and are transitioned to other work at the farm, she said.

"They can be used for riding or equine assisted therapy or handicap riding programs," she said. The horses also have psychological benefits for the inmates, she added. "For the inmate to be able to work with their horses, they have to act in such a way and think and feel in such a way to learn to gain trust of this horse," Pikulski said. The practice is called equine assistance psychotherapy where inmates have to learn to let go of their aggression and have positive body language in order to work with the horses, which are victims, she said.

[The Sykesville horse farm will be the first of its kind in Maryland.](#) The state is also eyeing land near Westover's Eastern Correctional Institution on the Eastern Shore, as well as in Hagerstown for similar programs...

The Eldersburg Eagle



Statistical Data

Statistical information contained in this report was provided courtesy of the Department of Public Safety and Correctional Services' Office of Planning, Policy, Regulations and Statistics.

SEX AND RACE DISTRIBUTION										
As of June 30, 2008										
Sex Distribution *			Race Distribution **							
Institution	Male	Female	Black		White		Indian	Asian	Unk.	TOTAL
			Count	%	Count	%	Count	Count	Count	
ECI	3,270		2,417	74.3%	731	22.5%	2	6	98	3,254
MTC	1,782		1,436	82.1%	290	16.6%	0	0	24	1,750
MCAC	187		170	74.9%	51	22.5%	0	0	6	227
MRDCC	744		534	72.7%	152	20.7%	0	1	48	735
JCI	1,650		1,275	77.0%	341	20.6%	1	4	34	1,655
MCIJ	1,050		724	69.5%	269	25.8%	1	1	47	1,042
MCIH	2,072		1,398	67.0%	624	29.9%	1	7	56	2,086
MCTC	2,482		1,823	73.9%	588	23.8%	0	1	54	2,466
ROXB	1,723		1,278	74.3%	401	23.3%	0	3	39	1,721
WCI	1,700		1,208	71.0%	455	26.7%	0	1	37	1,701
NBCI	622		506	81.6%	105	16.9%	0	1	8	620
BBCF	646		482	73.3%	148	22.5%	0	0	28	658
PATX-A	339	865	243	70.4%	93	27.0%	0	1	8	345
MCIW			534	62.7%	294	34.5%	1	2	20	851
JPRU	588		439	75.2%	121	20.7%	0	0	24	584
CLPRU	514		389	76.1%	103	20.2%	0	0	19	511
BCCC	508		362	73.9%	107	21.8%	0	0	21	490
EPRU	180		124	68.5%	46	25.4%	0	0	11	181
BPRU	193		163	81.5%	29	14.5%	0	1	7	200
PHPRU	187		129	69.4%	47	25.3%	0	0	10	186
SMPRU	179		133	76.0%	29	16.6%	0	0	13	175
TBC	358	17	266	74.7%	67	18.8%	0	0	23	356
HDU	204		162	75.7%	39	18.2%	0	1	12	214
CONTRACT	142	110	105	84.0%	17	13.6%	0	0	3	125
BPRUW		67	68	60.7%	36	32.1%	0	1	7	112
BCDC	226		296	85.3%	49	14.1%	0	0	2	347
TOTAL	21,320	1,059	16,664	73.8%	5,232	23.2%	6	31	659	22,592

* Manual data ** Automated data

The totals for the June 30, 2008 population presented in the following tables, with the exception of the sex distribution table, represent the Offender Based State Correctional Information System (OBSCIS) data available for the respective categories on that date. The totals on the Sex Distribution table represent the actual total population for the institutions listed. Differences between categories are due to missing data on the automated system. Information for an additional 327 inmates housed in local jails, Pre-Trial, P&P Home Detention and MCAC Federal contract are not available.

Statistical Data

RACE AND SEX OF COMMITTED PERSONS Fiscal Year 2008

RACE	Males Processed		Females Processed		Total
Black	7,555	74.2%	542	65.1%	8,097
White	2,241	22.0%	290	34.9%	2,531
Other/Unknown	380	3.7%	0	0.0%	380
TOTAL	10,176	100.0%	832	100.0%	11,008

PLACES OF BIRTH OF COMMITTED PERSONS Fiscal Year 2008

Birthplace	Males Processed		Females Processed		Total
Maryland	5,300	52.1%	525	63.1%	5,825
District of Columbia	451	4.4%	35	4.2%	486
New Jersey	79	0.8%	9	1.1%	88
New York	204	2.0%	14	1.7%	218
North Carolina	66	0.6%	10	1.2%	76
Pennsylvania	102	1.0%	15	1.8%	117
South Carolina	46	0.5%	2	0.2%	48
Virginia	119	1.2%	16	1.9%	135
Other States	420	4.1%	53	6.4%	473
Outside United States	253	2.5%	10	1.2%	263
Unknown	3,136	30.8%	143	17.2%	3279
TOTAL	10,176	100.0%	832	100.0%	11,008

Statistical Data

AGE DISTRIBUTION FOR TOTAL POPULATION

As of June 30, 2008

Age Group	Count	Percentage
Under 17 Years	8	0.0%
17 Years	54	0.2%
18 Years	134	0.6%
19 Years	315	1.4%
20 Years	490	2.2%
21 Years	595	2.6%
22 Years	727	3.2%
23 Years	731	3.2%
24 Years	782	3.5%
25 Years	758	3.4%
26-30 Years	3,942	17.4%
31-35 Years	3,116	13.8%
36-40 Years	3,292	14.6%
41-50 Years	5,386	23.8%
51-60 Years	1,796	8.0%
Over 60 Years	465	2.1%
TOTAL	22,591	100.0%

Average Age: 35.9 Years

AGE GROUPS OF COMMITTED PERSONS

Fiscal Year 2008

Age	Males Processed		Females Processed		Total
16 Years & Younger	27	0.3%	1	0.1%	28
17 Years	77	0.8%	2	0.2%	79
18 Years	233	2.3%	4	0.5%	237
19 Years	386	3.8%	13	1.6%	399
20 Years	463	4.5%	10	1.2%	473
21 Years	432	4.2%	26	3.1%	458
22-25 Years	1,496	14.7%	104	12.5%	1,600
26-30 Years	1,550	15.2%	103	12.4%	1,653
31-35 Years	1,141	11.2%	121	14.5%	1,262
36-40 Years	1,332	13.1%	163	19.6%	1,495
41-50 Years	2,377	23.4%	247	29.7%	2,624
51-60 Years	590	5.8%	33	4.0%	623
61 Years & Older	72	0.7%	5	0.6%	77
Unknown	0	0.0%	0	0.0%	0
TOTAL	10,176	100.0%	832	100.0%	11,008

Statistical Data

SENTENCE DISTRIBUTION FOR TOTAL POPULATION

As of June 30, 2008

Sentence	Count	Percentage
3 Months	148	0.7%
4-6 Months	153	0.7%
7-12 Months	309	1.4%
13-18 Months	555	2.5%
19 Months-2 Years	773	3.4%
25 Months-3 Years	1,372	6.1%
37 Months-5 Years	3,444	15.3%
61 Months-8 Year	2,771	12.3%
97 Months-10 Years	2,207	9.8%
121 Months-15 Years	2,545	11.3%
More Than 15 Years	5,889	26.2%
Life	2,308	10.3%
TOTAL	22,474	100.0%

Average Sentence Length: 169.2 Months*

Average Stay Length: 62.0 Months**

* Average Sentence Length is calculated based on Total Sentence Length and does not include Life sentences.

** Average Length of Stay reflects the average length of time served in the Division as of the date of the report. This figure is not based on releases and may include time served at more than one institution.

LENGTHS OF SENTENCES OF COMMITTED PERSONS

Fiscal Year 2008

Sentence	Males Processed		Females Processed		Total
3 Months	2,069	20.3%	67	8.1%	2,136
4-6 Months	1,011	9.9%	69	8.3%	1,080
7-12 Months	855	8.4%	108	13.0%	963
13-18 Months	874	8.6%	120	14.4%	994
19 Months-2 Years	780	7.7%	95	11.4%	875
25 Months-3 Years	970	9.5%	108	13.0%	1,078
37 Months-5 Years	1,473	14.5%	116	13.9%	1,589
61 Months-8 Years	795	7.8%	55	6.6%	850
97 Months-10 Years	449	4.4%	39	4.7%	488
121 Months-15 Years	400	3.9%	30	3.6%	430
More Than 15 Years	437	4.3%	23	2.8%	460
Life	63	0.6%	2	0.2%	65
TOTAL	10,176	100.0%	832	100.0%	11,008

Statistical Data

OFFENSE DISTRIBUTION FOR TOTAL POPULATION As of June 30, 2008

Offense *	Count	Percentage
Arson	71	0.3%
Assault	3,244	14.4%
Auto Theft	208	0.9%
Burglary	1,245	5.5%
Court Violation	65	0.3%
Domestic	116	0.5%
Drug Offense	4,610	20.5%
Escape	64	0.3%
Forgery	55	0.2%
Fraud	47	0.2%
Kidnapping	195	0.9%
Larceny	981	4.4%
Manslaughter	266	1.2%
Murder	4,642	20.7%
Prostitution	27	0.1%
Robbery	3,431	15.3%
Sexual Assault	1,918	8.5%
Sex Other	180	0.8%
Traffic Violation	96	0.4%
Weapons	935	4.2%
Other	80	0.4%
Total	22,476	100.0%

* Major Offense for Each Person.

Statistical Data

MAJOR OFFENSES OF COMMITTED PERSONS Fiscal Year 2008

Offense*	Males	%	Females	%	TOTAL
Arson	32	0.3%	4	0.5%	36
Assault	1,512	14.9%	106	12.7%	1,618
Auto Theft	186	1.8%	10	1.2%	196
Burglary	542	5.3%	25	3.0%	567
Court Violation	66	0.6%	2	0.2%	68
Domestic Relations	46	0.5%	4	0.5%	50
Drug Offense	3,952	38.8%	358	43.0%	4,310
Escape	72	0.7%	3	0.4%	75
Forgery	41	0.4%	5	0.6%	46
Fraud	26	0.3%	25	3.0%	51
Kidnapping	29	0.3%	0	0.0%	29
Larceny	837	8.2%	134	16.1%	971
Manslaughter	58	0.6%	8	1.0%	66
Murder	285	2.8%	22	2.6%	307
Prostitution	11	0.1%	53	6.4%	64
Sexual Assault	229	2.3%	2	0.2%	231
Robbery	818	8.0%	39	4.7%	857
Sex Other	126	1.2%	1	0.1%	127
Traffic Violation	533	5.2%	9	1.1%	542
Weapons	537	5.3%	12	1.4%	549
Others	238	2.3%	10	1.2%	248
Total	10,176	100.0%	832	100.0%	11,008

* Major Offense for Each Person

Statistical Data

JURISDICTION FROM WHICH COMMITTED PERSONS WERE RECEIVED Fiscal Year 2008

Jurisdiction	Males Processed		Females Processed		Total
Baltimore City	6,222	61.1%	441	53.0%	6,663
Counties					
Allegany	75	0.7%	8	1.0%	83
Anne Arundel	335	3.3%	24	2.9%	359
Baltimore	1,006	9.9%	108	13.0%	1,114
Calvert	54	0.5%	9	1.1%	63
Caroline	29	0.3%	0	0.0%	29
Carroll	65	0.6%	10	1.2%	75
Cecil	110	1.1%	15	1.8%	125
Charles	204	2.0%	19	2.3%	223
Dorchester	55	0.5%	3	0.4%	58
Frederick	97	1.0%	4	0.5%	101
Garrett	10	0.1%	0	0.0%	10
Harford	253	2.5%	36	4.3%	289
Howard	98	1.0%	4	0.5%	102
Kent	21	0.2%	5	0.6%	26
Montgomery	216	2.1%	12	1.4%	228
Prince George's	532	5.2%	11	1.3%	543
Queen Anne's	53	0.5%	5	0.6%	58
Somerset	93	0.9%	10	1.2%	103
St. Mary's	38	0.4%	6	0.7%	44
Talbot	53	0.5%	3	0.4%	56
Washington	310	3.0%	37	4.4%	347
Wicomico	189	1.9%	15	1.8%	204
Worcester	55	0.5%	3	0.4%	58
Other	3	0.0%	44	5.3%	47
TOTAL	10,176	100.0%	832	100.0%	11,008

Statistical Data

**BY JURISDICTION, PERSONS COMMITTED TO THE DIVISION OF CORRECTION
WITH LIFE SENTENCES AND DEATH SENTENCES *
During Fiscal Year 2008**

Committing Jurisdiction	Life	Death	TOTAL
Baltimore City	22	0	22
Allegany	0	0	0
Anne Arundel	1	0	1
Baltimore County	13	0	13
Calvert	0	0	0
Caroline	1	0	1
Carroll	0	0	0
Cecil	0	0	0
Charles	1	0	1
Dorchester	0	0	0
Frederick	0	0	0
Garrett	0	0	0
Harford	1	0	1
Howard	0	0	0
Kent	0	0	0
Montgomery	7	0	7
Prince George's	14	0	14
Queen Anne's	0	0	0
Somerset	0	0	0
St. Mary's	1	0	1
Talbot	0	0	0
Washington	1	0	1
Wicomico	1	0	1
Worcester	0	0	0
OTHER STATES	2	0	2
TOTAL	65	0	65

* Information is from the automated system. Life Sentences include life plus sentences.

Statistical Data

INTAKES AND RELEASES FOR FISCAL YEAR 2008

Intakes	Total	Monthly Average*
Processed Commitments	10,908	909
Change in Jail Back-up	-13	-1
Returned from Parole	3,533	294
Returned from Escape	171	14
Returned from Mental Hospitals	1	0
Returned from Patuxent Institution	69	6
Other Intakes	99	8
TOTAL INTAKE	14,768	1,231

Releases	Total	Monthly Average*
Expiration	4,338	362
Mandatory	5,234	436
Paroles	1,821	152
Continued on parole / mandatory	2,296	191
Commutations	1	0
Court Order	405	34
Pardoned	1	0
To Patuxent Institution	148	12
To Mental Hospital	0	0
Deaths	62	5
Escapes / Walk-offs	145	12
Other releases	161	13
TOTAL RELEASES	14,612	1,218

* Due to rounding, the sum of the individual averages doesn't necessarily equal the total average.

Operating Costs

Division of Correction Institutions	
<i>Item</i>	<i>Operating Costs</i>
General Fund	\$633,911,145
Special Fund	\$73,294,873
Federal Fund	12,407,673
Reimbursable	\$5,186,96

Division of Correction Headquarters	
<i>Item</i>	<i>Operating Costs</i>
General Fund	\$43,775,419
Special Fund	\$134,789
Federal Fund	\$65,609
Reimbursable	\$47,860



Department of Public Safety and Correctional Services
Division of Correction
Annual Report - Fiscal Year 2008

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