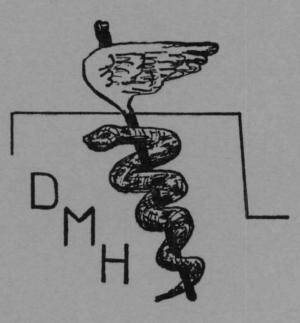
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HALL OF RECORDS

# State of Maryland Department of Mental Hygiene Annual Report 1964

WITH 1965 APPROPRIATIONS



ISADORE TUERK, M.D. Commissioner

## PUBLIC AND PRIVATE HOSPITALS OF MARYLAND UNDER THE SUPERVISION OF THE DEPARTMENT OF MENTAL HYGIENE

The Division of Hospital Inspection and Licensure conducts frequent inspections of public and private mental hospitals, and continually checks medical care, living conditions of patients, commitment procedures, and records to insure that appropriate standards of patient care are maintained.

Hospital	Address	Administrator Capa	acity*
Public	<u> </u>		
Crownsville State Hospital Department of Mental Hygiene,	Crownsville, Md.	Charles S. Ward, M.D., Supt.	1953
Institute for Children	Owings Mills, Md.	Mariano Veiga, M.D., Dir.	80
Eastern Shore State Hospital	Cambridge, Md.	Harold M. English, M.D., Supt.	630
†Henryton State Hospital †Rosewood State Hospital	Henryton, Md. Owings Mills, Md.	Edgars M. Maculans, M.D., Supt. T. Glyne Williams, M.D., Acting Supt.	403 2482
Springfield State Hospital	Sykesville, Md.	Jess V. Cohn, M.D., Supt.	3150
Spring Grove State Hospital	Catonsville, Md.	Bruno Radauskas, M.D., Supt.	2293
Sylvan Retreat The Clifton T. Perkins State	Cumberland, Md.	Mr. Kenneth W. Messmer, Supt.	90
Hospital	Jessup, Md.	Wm. G. Cushard, M.D., Supt.	300
University of Maryland			
Psychiatric Institute	Baltimore, Md.	Eugene B. Brody, M.D., Dir.	62
Private			
Brook Lane Farm	Route 5,		
Cedarcroft Sanitarium and	Hagerstown, Md.	David T. Whitcomb, M.D.,	38
Hospital, Inc.	Silver Spring, Md.	Med. Dir. James A. Addison, M.D., Med. Dir.	50
Chestnut Lodge	Rockville, Md.	Dexter M. Bullard, M.D., Med. Dir.	90
Christ Child Institute for	-		
Children Edgemeade Youth	Rockville, Md.	Mr. Robert E. Costello, Exec. Dir.	25
Rehabilitation Center	Upper Marlboro, Md.	F. William Dinwiddie, Ph.D., Dir.	95
Gundry Sanitarium	2. N. Wickham Rd.,	······································	
-	Baltimore, Md.	Rachel K. Gundry, M.D., Med. Dir.	40
Henry Phipps Psychiatric Clinic	Poltimore Md	Ical Ellizon M.D. Mod Din	01
Pinecrest Sanitarium	Baltimore, Md. 600 S. Chapel Gate Lane	Joel Elkes, M.D., Med. Dir.	81
r mecrest Samtarium	Baltimore, Md.	Mrs. Julia L. Dorsey, Dir.	24
Riggs Cottage	Ijamsville, Md.	Joseph Lerner, M.D., Med. Dir.	30
Sheppard & Enoch Pratt		Robert W. Gibson, M.D.,	250
Hospital Taylor Manor	Towson, Md.	Med. Dir.	05
The Seton Psychiatric	Ellicott City, Md. 6420 Reisterstown Rd.,	Irving J. Taylor, M.D., Med. Dir. Leo H. Bartemeier, M.D.,	95 305
Institute	Baltimore, Md.	Med. Dir.	909
Facilities for Retarded			
Angels' Haven	Box 548, R.D. 2, Point Pleasant Rd., Md.	Mrs. Nicholas Spiro	25
Bell Home	6403 Ager Rd., Hyattsville, Md.	Mrs. Dorothy Iser	8
The Kemp Horn Training Center	Jefferson Blvd. Ext.,	Mna Milou Fishalbangan Ada	15
Tipahato	Smithsburg, Md. Blue Ridge Summit, Md.	Mrs. Miley Eichelberger, Adm. Mrs. Marguerite Byrne, Dir.	15 23
	Line wide building Mu.	TTO THE BOLING DYING DIL.	<u>u</u>

\* Capacity figures are subject to fluctuation. † Hospital for retarded.

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## State of Maryland

# DEPARTMENT OF MENTAL HYGIENE ANNUAL REPORT

## 1964

WITH 1965 APPROPRIATIONS

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ISADORE TUERK, M.D. Commissioner



STATE OF MARYLAND DEPARTMENT OF MENTAL HYGIENE STATE OFFICE BUILDING 301 W. PRESTON STREET BALTIMORE, MARYLAND 21201

TELEPHONE 837-9000

ISADORE TUERK, M.D. COMMISSIONER

The Honorable J. Millard Tawes Governor of Maryland State House Annapolis, Maryland

Dear Governor Tawes:

I am pleased to submit this report for the Department of Mental Hygiene for the fiscal year of 1964.

Again this year more people have turned to our hospitals for help-8,082 were admitted. Of that total, 7,871 were mentally ill; 211 were retarded children and adults.

Our programs continue to expand, adjust and adapt. Care is being given to an increasing number of patients. Adjustment is made to the changing needs of both patients and community. New methods of treatment and rehabilitation are adapted to our basic plan for the care, treatment, rehabilitation, and training and habilitation of the mentally ill and retarded.

We express our sincere appreciation to those who have helped in our accomplishments: to you for your real interest in our work; to your advisers on planning, fiscal policy, personnel and public improvements for their discerning consideration; to the Board of Health and Mental Hygiene and its Advisory Council on Mental Hygiene, as well as its other advisory groups, for the expert counsel and attention of the members; to all our staff for their loyalty; to the General Assembly for its informed support; and to the public for its demonstrated concern. This backing enhances all activities on behalf of the mentally ill and retarded.

Respectfully,

Dadore Fuerk, M. D.

Commissioner

## Departmental Highlights for Fiscal 1964

Under the aegis of the State Board of Health and Mental Hygiene and its Advisory Councils, especially the Advisory Council on Mental Hygiene, the Department of Mental Hygiene has moved forward in its fundamental objectives. They are: the continued development of the state psychiatric hospitals as active treatment, rehabilitation, training and research centers; the continued stimulation and expansion of service relationships between the hospitals and the regions they serve; and the development of a more adequate and comprehensive range of programs for the retarded.

The 7,871 people admitted in fiscal 1964 represent an 8.5 per cent increase over the previous fiscal year—an increase of 614 persons. Of the total, 4,510 were admitted for the first time, and 3,361 were readmitted. Discharges totaled 7,196—more than any previous year. The bulk of admissions were voluntary or by family request. Only about 12 per cent were court commitments and 70 per cent of them were for psychiatric evaluation.

Because of overcrowding at Rosewood (the larger of the two hospitals for the retarded), the Department intensified its policy of relating admissions there to the availability of beds and staff. As a result, admissions declined nearly 50 per cent; despite this, the average number of patients at Rosewood and Henryton rose to the record high of 2,616, an increase of 102 over the previous fiscal year.

The program of care, treatment, rehabilitation, research, education, training and habilitation to meet the increasing demands upon the Department represented an operating budget totaling \$27,882,267, a capital improvement budget of \$2,139,800 and a staff of 5,204, an increase of \$2,848,838 in operating expenses and 302 personnel over the previous year. Fundamentally this represented intensification and expansion of existing programs, stimulation and leadership in developing new ways of using known techniques, and expansion of services into the community.

In the central office, the Community Services program was strengthened by the addition of the positions which were transferred from the Department of Health at the direction of the Board of Health and Mental Hygiene and the services of a part-time consulting psychiatrist who is to work primarily with other agencies. The new position of Chief of Psychological Programs was filled giving centralized leadership and coordination to this group which had been functioning without a program director, by rotating the responsibility among psychologists working in the hospitals. A child psychiatrist joined the staff to be responsible for programs for emotionally disturbed children and to coordinate programs for adolescents. A comprehensive program of treatment, training and research is envisaged in cooperation with other community agencies.

The first Hospital Administrator Trainee entered the Department as a result of an agreement with the George Washington University School of Hospital Administration whereby a student working on his Master's Degree receives a year of practical experience. Two physicians entered the five year residency program; under this plan the physician remains in the Department for two years after completing the three year residency. An upgrading in salary scale made this possible. Three other programs of training continue to operate. All are one year in length and participants receive pay while in training. The Rehabilitation Therapist Trainee program, in its second year, is for college graduates and is the only course known of its kind. Upon completing it, trainees are eligible to take the state examination for entering the rehabilitation therapist series. The Licensed Practical Nurse and Psychiatric Aide training programs, among the first of their kind in the country, have been in effect for over twenty years. Even today similar programs are not common. The graduate of the LPN course may apply for state licensing. These training opportunities all aid the Department in the development of its career service.

The Department was host to the Regional Conference on In-service Training Programs which was held in Baltimore in December 1963. Over 100 delegates from Region III met together to discuss the increasing and changing requirements of training resulting from the concepts of current psychiatric treatment. The conference was sponsored by the training branch of the Region III Office of the National Institute of Mental Health.

In January of 1964 under the sponsorship of the Community Research and Services Branch of the National Institute of Mental Health, the Department received a Technical Assistance Project for a workshop entitled "Public Relations in State Mental Hospital Administration." Superintendents, assistant superintendents and other top administrative personnel met together and discussed their responsibility for the image and concepts which the public has of the mentally ill, and what might be done to improve these ideas and community relationships. This was the first time that representatives from all disciplines and all the Department's hospitals had met together which in itself proved to be a valuable experience.

The friends of Psychiatric Research continue to play an important role in expediting the research efforts in the departmental hospitals. The one hundredth research publication was issued by Spring Grove State Hospital where the first research department in a state psychiatric hospital of Maryland was established ten years ago.

The Commission on Alcoholism was discontinued and its functions and responsibilities transferred to the office of the Coordinator of Services to Alcoholics. This action brought coordination and planning for the state into one office. Some of the activities which were stimulated include: the organization of the Eastern Shore Area Council on Alcoholism; the Physicians Seminar on the Treatment of Alcoholics; the Eastern Shore Nurses Seminar on Alcoholism; and the Mayor of Baltimore's Brainstorming Conference on Alcoholism. In September, 1963, the City of Baltimore opened a clinic for alcoholics with departmental funds; it will continue operating in the current fiscal year with funds furnished by both the Department and the city. Two important pieces of legislation were passed in the form of amendments to existing laws. One amendment increased from three to seven days the length of time a voluntarily admitted alcoholic patient must remain in the hospital after he has notified the superintendent in writing of his intention to leave. The other made it possible for the family to request admission for the alcoholic member when the request is accompanied by two physician's certificates indicating the person's need for treatment as an alcoholic. Special certificates have been prepared. The family request type of admission previously has been only for the "insane." The Department also provided scholarships for twenty of the twenty-two students to attend the Rutgers Summer School of Alcoholic Studies.

The Department operated its first summer camping program. Patients were selected from the four hospitals for the mentally ill and taken to camp "Jolly Acres." This facility was made available to the Department by the Board of Lutheran Social Services. The camp was staffed by volunteers from the regular hospital employees. Forty-eight patients attended each of the two week periods. The experience proved so valuable that the program will be continued and gradually expanded. As a result of the enthusiasm of the originators of the program, some funds from the Department and the generosity of technicians involved in its production, a film entitled "Delayed Journey" was produced showing the camp in operation. Prints have been circulated throughout the country. The film received an award from the Rall Foundation for "a unique contribution to public understanding of mental health."

The Department was also honored by having the new Central Kitchen and Employees Cafeteria Building at Eastern Shore State Hospital receive an award from "Institutions" magazine. This was one of 54 awards given to food establishments throughout the world. Winners are determined on the merits of planning and installation excellence "to the end that the public enjoy finer food and service."

Exhibits of art and crafts done by patients were held in the State Office Building and the Civic Center Art Gallery in Rockville for several weeks. Two smaller exhibits toured the State being displayed in store windows and similar places readily available to the public. These were all arranged and sponsored by the Maryland Association for Mental Health. The Department had a booth at the State Fair for the ten days it was in progress. The Department has requested and received several Hospital Improvement and In-service Training grants. Also, it is developing a major training program with the State Board of Education, Division of Vocational Rehabilitation. Although these have been negotiated and processed during the year just ended, their operation will be reflected during the coming year.

The hospitals developed their separate programs with consultation and encouragement from the central office. Each organized to best meet the needs of the people it served. Regional meetings were held with the public health officers, public health nurses and other key people in the area served by each hospital in order to acquaint the community with what it had to offer and to explore ways of developing new programs in terms of the region served.

Crownsville State Hospital developed a Day Hospital. The outpatient clinic operated in Baltimore city moved to larger quarters and expanded its program to serve not only patients who needed follow up care but also to those who had not been hospitalized; a clinic for adolescents was opened one day a week.

Eastern Shore State Hospital moved rapidly in developing cooperative relationships with the local health departments. The nurses from the hospital started meeting regularly with the public health nurses. These meetings have provided the opportunity for exchange of general material as well as information which has made it easier for effective, continuing patient care. In April, 1964, the hospital was co-sponsor with the Maryland Practical Nurse Association of a one day workship on Modern Psychiatric Nursing Trends. Those who attended came from all over Maryland with some from nearby states. Under the Manpower Training Act, the hospital had a thirteen week nurses aide training program for Eastern Shore residents. It recruited the nursing instructors and made the hospital's clinical facilities available. As mentioned previously, a new Central Kitchen and Employees Cafeteria was opened in November, 1963. The kitchen is the largest and most modern on the Shore.

Henryton State Hospital completed its first year as a part of the Department, operating a program for the severely retarded which is designed to train them to care for themselves so that they may live in a home situation or more effectively in an institutional setting. During the past year enough patients were trained so that a placement program was developed. Families were encouraged to take the retarded member home, and were given guidance in helping to accept him. Where this was not possible, a foster home placement was made. In both instances the families could call upon the social worker for consultation and guidance. Nearly all of those placed (none of whom was under sixteen and most considerably older) had lived in a hospital all of their lives.

Rosewood State Hospital developed an admissions policy definitely related to its capacity and staff. Request for admission must be in writing to the superintendent. He will request a diagnostic team to evaluate the person including a study of the home situation and community resources. Whenever possible an alternate plan to hospitalization is developed with a family. A person considered dangerous to himself or others will be admitted immediately. A judge, after consultation with the superintendent, may issue a court order for admission to Rosewood for evaluation and recommendation. Two new buildings, Spastics V and VI were completed and occupied. The hospital made increasing use of the "paper admission." This term covers situations in which the retardate can live in a home situation, but his own cannot accommodate him. The Pre-admission service makes a complete work-up on the applicant. The foster care staff searches for a placement. When all is arranged the retarded person is admitted technically to Rosewood, but goes immediately into a foster home. In this way all the hospital services are available for the person while he is experiencing the warmth and security of a home; his family and foster parents have the stability of a responsible agency to aid them. The family is especially encouraged to keep in touch with the child with the hopes that he may someday return to his own home. Once the

person is legally admitted to Rosewood its boarding funds are available to provide partial or full financial support. As far as can be ascertained, this service for the retarded person is unique to Rosewood. Rosewood held a Judges Institute to which judges, and other court personnel were invited. The programs and changes at Rosewood were presented and mutual problems were discussed. The meeting was comparable in many ways to the regional meetings held in the four mental hospitals. An agreement was made between the Department of Mental Hygiene and the Department of Education which would permit students at Towson Teachers College who enroll in Human Growth and Development courses to use the hospital as a center for observation.

Under the leadership of a new Superintendent, Springfield State Hospital continued to develop programs within its divisions which were set up according to locality and capabilities of patients. Through this reorganization and the experience with the summer camp program the team concept became more effective. The program for adolescents which had been made possible by a National Institute of Mental Health grant near the end of the previous year came into operation. An outstanding program of the year is the one known as "Ward 98" which also was sponsored by NIMH. In its second year, this project is titled "Foster Care as an Alternative to Hospitalization." Many patients who come to the hospital come because of a change in their social situation which has made it difficult for them to function adequately. Often hospitalization is not necessary if a proper home can be found; these patients are evaluated and placed directly into foster care. On paper they are admitted to the hospital, and the resources of it are available to the patient as well as those with whom he lives. In this way many people remain able to function in the community.

At Spring Grove State Hospital the so called "Preston Complex", which had been occupied at the end of the previous year, was dedicated. An event of truly historical significance occurred when the old "Main" or "Centre" building was razed. This was the first hospital built in Maryland specifically for the mentally ill and was the third oldest in the United States. Most of the developments in the treatment of the mentally ill were used in old Main during its years of occupancy; some of the earliest psychotropic drug research was done there. At the time the patients were moved from the building, the hospital completed its reorganization to place patients from the same areas together. A Night Hospital was also started; patients were chosen from those already in the hospital who either had a place to work or live during the day. A "Teenage Fashion Therapy" program was started by the Teen Board of Hochschild Kohn, a Baltimore department store. The Maryland Federation of Business and Professional Women's Clubs and the Maryland Association for Mental Health sponsored a Business Therapy project; business procedures, office etiquette, grooming and job applications were among the topics covered. This proved so successful that plans call for its being expanded into other hospitals in the future.

At The Clifton T. Perkins State Hospital a group of college students from The Johns Hopkins University, under the sponsorship of the YMCA began group therapy. Students were carefully screened and worked under supervision and psychiatric consultation. A report was published entitled: "Group Psychotheraphy and the College Student" by Richard C. W. Hall. It was written as a guide to students in other colleges who may be encouraged to develop similar projects.

This project, the Business Therapy, the Teen Fashion Therapy and the adult Fashion Therapy programs which were carried on in Spring Grove, Springfield and Crownsville under the sponsorship of the Maryland Association for Mental Health were all programmed through Volunteer Services. Stafford L. Warren, M.D., Special Assistant to the President for Mental Retardation, was the speaker at the annual Recognition Day Luncheon of the Council of Women's Auxiliaries.

These are some of the high points of the past year. Underlying them and girding them are the basic programs of treatment involving the use of all available knowledge adapted for greatest efficacy. In each of the following sections, the individual hospitals and programs will be covered in greater detail. Headquarters

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#### **OBJECTIVES**

Article 59 and portions of Article 16, 27, 31B, and 43 of the Annotated Code of Maryland provide for a State Department of Mental Hygiene headed by a policy State Board of Health and Mental Hygiene, and administered by a Commissioner to supervise, direct, and control all State hospitals, and their support clinics and other facilities caring for or treating the mentally ill and mentally retarded. The program is executed principally in the seven State Hospitals: Crownsville, Eastern Shore, C. T. Perkins, Springfield, and Spring Grove State Hospitals for the mentally ill; and Rosewood and Henryton State Hospitals for the mentally retarded.

By a March 1963 policy decision, the State Board of Health and Mental Hygiene reaffirmed its position as the responsible State Mental Health authority and requested that the Commissioner of Mental Hygiene take the professional leadership in the development of mental health program for Maryland, both in the hospitals and in the community, and for the professional supervision thereof.

The Department has the responsibility for: providing humane and adequate treatment and care for the mentally ill and mentally retarded; establishment of appropriate standards of psychiatric treatment and care in public and private hospitals, clinics, and other facilities; residency training in psychiatry and ancillary disciplines; furthering the knowledge of treatment of the mentally ill and mentally retarded through research; providing pre-admissions services and facilitating the readjustment of treated persons back to the community; furnishing professional support, advice and consultation to day hospitals for the mentally ill and day care centers for the mentally retarded; providing in cooperation with the Health, Education, Welfare, Correction, and Legal Departments of the State—and with other public and private agencies in the community—consultation and treatment services for the mentally ill and mentally retarded; and to discharge those additional functions assigned from time to time by the Board of Health and Mental Hygiene in order to provide a broadened program in the field of mental illness and mental retardation.

The Department insures compliance with the laws governing the admissions, treatment and management of the mentally ill and mentally retarded and provides for supervision of conditions and maintenance in all places in which they are hospitalized or treated. Supervisory functions are extended through investigation, periodic examinations and licensure of all institutions within the State treating and caring for the mentally ill and mentally retarded, whether publicly, corporately or privately maintained.

#### SUMMARY OF DEPARTMENT OF MENTAL HYGIENE

	1963 actual	1964 Appropriation	1965 Allowance
Total Number of Authorized Positions	4,902	5,204	5,469
Salaries and Wages	256,338	21,359,769 219,510 6,302,988	22,466,571 258,990 6,859,650
Original General Fund Appropriation24 Transfer of General Fund Appropriation	4,611,222 366,602	27,117,803 733,333	
Total General Fund Appropriation24 Less: General Fund Reversion	1,977,824 10,939		
Net Total General Fund Expenditure24 Add: Special Fund Expenditure Federal Fund Expenditure	4,966,885 25,324 41,220	27,851,136 31,131	29,457,780 <b>31,131</b> 96,300
Total Expenditure2	5,033,429	27,882,267	29,585,211
Capital Funds:			
Appropriation	2,139,800	1,625,300	2,101,700

## SUMMARY OF DEPARTMENT OF MENTAL HYGIENE— HEADQUARTERS

	1963 actual	1964 Appropriation	1965 Allowance
Total Number of Authorized Positions	99	107	131
Salaries and Wages Technical and Special Fees Operating Expenses	628,239 6,062 174,441	694,096 14,320 162,431	868,594 37,380 286,075
Original General Fund Appropriation Transfer of General Fund Appropriation	736,894 46,565	791,914 47,802	
- Total General Fund Appropriation Less: General Fund Reversion	783,459 41		
Net Total General Fund Expenditure Add: Special Fund Expenditure Federal Fund Expenditure	783,418 25,324	839,716 31,131	1,064,618 31,131 96,300
Total Expenditure	808,742	870,847	1,192,049
Capital Funds: Appropriation	257,500	563,500	

#### GENERAL ADMINISTRATION-HEADQUARTERS

#### **Program and Performance:**

Responsibilities of the Commissioner of Mental Hygiene through the central office of the Department of Mental Hygiene include assurance of uniformly high levels of treatment and care for the mentally ill of Maryland, effective and progressive preventive measures, responsibility for correlation, supervision and execution of activities within all hospitals, clinics and other facilities of the agency.

The major divisions within the organization of the central office report directly to the Commissioner. They "advise, consult with and direct the staffs of the several State institutions, concerning personnel and public relations, budget and accounting, procurement, farm management, and engineering and maintenance, and food supervision; psychiatric services, nursing, rehabilitation, and social work"; encourage research which stimulates the quality of treatment methods; provide consultant legal services; and execute periodic inspections and licensure provisions, which maintain adequate medical and administrative standards throughout all places in the State receiving or treating the mentally ill.

The program is divided into the projects described below:

Administration and Finance Services: The service provides executive direction and business management; establishes and interprets departmental policies and methods of operation; supervises personnel and in-service training programs; collects and tabulates statistics relative to patient movement; and maintains accounting, purchasing and other administrative records of hospitals and clinics within the department.

Dietary Services: Supervision of food services for patients and employees in the seven mental hospitals is provided by this service. It develops dietary procedures, including staffing patterns, standards of performance, processes of preparation and serving, sanitation, procurement of supplies including equipment; the design of food facilities, distribution, and waste control, instruction of dietary services in records and reports, storage, ration control; in-service training; inspection and evaluation of food service operations.

Household and Property Service: This service provides liaison between the central office and the Department of Public Improvements, architects, engineers, and contractors regarding engineering and maintenance at the hospitals of the Department of Mental

Hygiene. Technical advice and assistance is given the various Maintenance Superintendents concerning planning, design, contractual documents, construction of new facilities, and renovation and repairs of existing facilities.

Religious, Volunteer, and Public Relations Services: This section provides a central point of coordination and supervision of agency wide public relations, religious and volunteer services. It administers a uniform pattern of volunteer services, policies on Women's Auxiliaries, volunteer training courses, and donations and gifts. Through these functions, the people of Maryland bring diversified community interests into the mental hospitals and contribute to the effectiveness of the hospitals as treatment centers.

Farm Operation and Maintenance: This service provides the planning, functional supervision, and coordination of all institutional farming operations. Farm food production for patient feeding is scheduled with the Dietary Service and special attention is given to diversified products suitable for institutional utilization. The farming program also provides rehabilitation activities for the patients, this work therapy often contributing to the patient's discharge from the hospital.

Supplemental: A statistical assistant has been allowed.

## BASIC PATIENT STATISTICS WITH RATES PER 100,000 ESTIMATED POPULATION

	Act 19	cual 61	Act 19		Act 19		Estin 19		Estima 1968	
	Number	Percent Change	Number	Percent Change	Number	Percent Change	Number	Percent Change	Number	Percent Change
Patients Under Care	19,473	2.7	20,372	4.6	21,766	6.8	23,000	5.7	24,000	4.3
Rate	616.7	0.7	630.1	2.2	657.7	4.4	679.5	3.3	693.5	2.1
Average Book Population	13,958	0.3	14.014	0.4	14,522	3.6	14,700	1.2	15,000	2.0
Rate	442.1	3.6	433.4	2.0	438.8	1.2	434.3	1.0	<b>433.4</b>	<u> </u>
Average Resident Population	10,730	— 0.9	10,691	0.4	10,732	0.4	10,750	0.2	10,805	0.5
Rate	339.8	4.1	330.7	2.7	324.3	1.9	313.3	3.4	312.2	0.4
Average Number On Leave	3,228	1.6	3,323	2.9	3,790	14.1	3,800	0.3	4,025	5.9
Rate	102.3		102.7	0.4	114.5	11.5	112.3	<u> </u>	116.3	<b>3.6</b>
Total Admissions	5,498	11.8	6,485	18.0	7,625	17.6	8,500	11.5	9,500	11.8
Rate	174. <b>1</b>	8.1	200.6	15.2	230.4	14.9	251.1	9.0	274.5	9.3
First Admissions	3,268	16.4	3,747	14.7	4,470	19.3	5,000	11.9	5,700	14.0
Percent of Admissions	<b>59.4</b>		57.8		58.6	•••••	58.8		60.0	•••••
Readmissions and Transfers In	2,230	5.7	2,738	22.7	3,155	15.2	3,500	10.9	3,800	8.6
Percent of Admissions	40.6		42.2		41.4		<b>41.2</b>		40.0	•••••
Discharges and Transfers Out	4,705	14.2	5,252	11.6	6,250	19.0	7,000	12.0	7,800	11.4
Percent of Admissions	85.6		81.0	•••••	82.0	•••••	82.4		82.1	
Deaths	882	1.6	979	11.0	1,068	9.1	1,100	3.0	1,150	4.5
Percent of Book Population	6.3	•••••	7.0	•••••	7.4	•••••	7.5	•••••	7.7	• ••

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#### **Appropriation Statement:**

		1963 ACTUAL	1964 Appropriation	1965 Allowance
	Number of Authorized Positions	32	34	35
01	Salaries and Wages	233,850	237,338	257,090
02	Technical and Special Fees	170	780	780
03 04 07 08 09 10 11 13	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	14,630 4,445 6,714 13,832 9,686 6,323 5,170 232 61,032	$\begin{array}{r} 12,050\\ 4,202\\ 6,297\\ 12,660\\ 9,060\\ 5,701\\ 1,867\\ 328\\ \hline 52,165\\ \end{array}$	16,800 5,480 6,714 23,127 10,460 10,797 1,120 379 74,877
	Total Expenditure	295,052	290,283	332,747
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	275,805 19,258 295,063 11	277,484 12,799	
	Net General Fund Expenditure	295,052	290,283	332,747
Capits	al Funds: Appropriation	250,000	113,500	

#### **Budget Bill Text:**

10.03.01.01	General Administration	
	General Fund Appropriation	332,747

## MEDICAL CARE OF PATIENTS-HEADQUARTERS

#### **Program and Performance:**

This program provides agency-wide advice, consultation, and direction to hospital, clinic, and other facilities in respect to the medical treatment and care of patients. The Assistant Commissioner exercises supervision over the personnel of this program and specific consultative, evaluative and planning duties are performed by the Directors of Correctional Psychiatry, Community Psychiatric Services, Hospital Inspection and Licensure, Neuropathology and Legal Medicine, and Nursing. In general, it is the function of each of these to insure that appropriate standards of care are maintained in public and private hospitals and community facilities for the care of the mentally ill and mentally retarded, in accordance with the laws of the State of Maryland, the objectives of the Board of Health and Mental Hygiene, and the professional standards of the Medical and other professional disciplines. In addition, the Director of the Division of Correctional Psychiatry, gives direct services to the hospitals and courts in accordance with the laws of the State of Maryland.

The Director of Rehabilitation plans and coordinates a structured rehabilitation program in hospitals of this Department. Specific services include occupational therapy, recreational therapy, industrial therapy, music therapy and patient education. Liaison is maintained with the mental hospitals and other State Agencies on rehabilitation and educational matters, and state-wide policies and plans on psychiatric rehabilitation are developed. The Chief of Social Services plans and coordinates the social services to patients and their families at critical phases of hospitalization; the strengthening and expansion of collaboration with community health, education and welfare agencies; staff development; professional education; social research and social policy.

The Chief, Community Services for Mentally Retarded plans and coordinates the services for the mentally retarded in hospitals and in the communities. Collaborates with welfare, education and private agencies to expand and strengthen programs throughout the State for the mentally retarded.

Two additional positions have been allowed in this program; a Medical Analyst to develop requests for federal grants and to develop plans and procedures in other areas as well as a Stenographer for the new professional position and increased departmental stenographic needs.

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173,492

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	22	24	20
01	Salaries and Wages	169,216	202,299	165,445
02	Technical and Special Fees	2,517	9,240	500
04 07	Travel	4,916	4,905	3,081
07	Motor Vehicle Operation and Maintenance	280 1.250	0 4 4 9	225
08	Contractual Services Supplies and Materials	1,200	2,443	
10	Equipment Perlocoment	176	1,000 1,823	1,100
11	Equipment—Replacement	7,943	2,296	1,600
13	Equipment—Additional Fixed Charges	6,737	12,188	$1,491 \\ 50$
10	rixed Unarges	0,131	12,100	00
	Total Operating Expenses	22,419	24,655	7,547
	Total Expenditure	194,152	236,194	173,492
	Original General Fund Appropriation Transfer of General Fund Appropriation	174,555 	188,078 16,985	
	Total General Fund Appropriation Less: General Fund Reversion	168,830 2		
	Net General Fund Expenditure Add: Special Fund Expenditure	168,828 25,324	205,063 31,131	173,492
	Total Expenditure	194,152	236,194	
Speci	al Fund Income: Reimbursement from the City of Baltimore		31,131	
<b>Budg</b> 10.03.	et Bill Text: 01.02 Medical Care of Patients			170.400

General Fund Appropriation .....

#### EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-HEADQUARTERS

#### **Program and Performance:**

This program develops, coordinates and conducts training programs in psychiatry, clinical psychology, social case work, psychiatric nursing, rehabilitation therapy, pastoral care, and in-service training of psychiatric aides and hospital attendants through practical and theoretical courses of instruction within the Department of Mental Hygiene and in conjunction with affiliating colleges and universities. Teaching is provided by the hospital staffs and supplemented by consultants in special aspects of the subjects. In addition, workshops and seminars are conducted from time to time for in-service training and staff development of the various mental health disciplines. Students from high schools, colleges and universities are given brief courses in mental health in an effort to broaden their understanding of this subject as well as to interest them in future careers in the field of mental hygiene. Post graduate training of physicians in psychiatry is provided in accordance with the standards of The American Medical Association Council on Education and Hospitals. Spring Grove and Springfield are fully approved for 3 years training and Crownsville is approved for 2 years training. In addition, there is a 5 year career program in psychiatry in conjunction with the University of Maryland Psychiatric Institute in which the psychiatric resident receives part of his training in the Institute and part in the Department of Mental Hygiene Hospitals with a commitment to serve as a staff psychiatrist in the State hospital for at least two years after completion of his training. The Department also conducts a coordinated lecture series in the field of psychiatry and related disciplines presented by outstanding specialists in the field from the Baltimore-Washington area as part of the didactic training of the resident.

Medical students from Johns Hopkins and University of Maryland Medical Schools receive training in psychiatry at Rosewood, Spring Grove and Springfield. Training in clinical psychology is provided at Spring Grove and Sprinfield for Psychology Interns who are matriculated in a PhD program at an approved university. Undergraduate psychology students receive instruction and training at Crownsville. Students working toward a Masters Degree in Psychiatric Social Work are accepted from the following affiliating universities for field work placements in the hospitals within the Department: University of Maryland, West Virginia, Pennsylvania, Florida, Atlanta, Catholic University and Howard University. Students receive a broad experience in all aspects of social Agents; a Clerk-Typist II, 5 Clerk-Typists I and a Stenographer.

Psychiatric Nursing Field Work experience at the Masters level is given at Spring Grove and at the Bachelors level at Spring Grove and Springfield. In addition to the degree programs with universities, the hospitals also conduct 3 month affiliation programs in psychiatry with 13 hospital schools of nursing. The course is repeated 4 times a year. Eastern Shore and Springfield offer a 1 year course in Practical Nursing to prepare students for the licensing examination by the Maryland State Board of Nurse Examiners. A one-year course for Psychiatric Aides is available at Spring Grove, Rosewood, and Crownsville and in-service training for Hospital Attendants at all the hospitals. The Rehabilitation Therapist trainee undergoes a year's structured program of formal and practical instruction that is coordinated by the Department of Mental Hygiene, and is conducted at 5 of the hospitals. Eastern Shore and Spring Grove are accredited for training of theology students in pastoral care by the Council for Clinical Training, Inc. Theology students also receive training at Rosewood.

This program also publishes a monthly psychiatric newsletter for the Mental Hygiene professionals throughout the State, maintains teaching aids for use in all hospitals in all disciplines, maintains the headquarter's library, and from time to time presents lectures or short courses to both professional and non-professional groups within the community on the subject of mental illness and mental health.

Two additional Psychiatrists-in-Training have been allowed to expand the five year Residency Training program.

#### **Appropriation Statement:**

	Number of Authorized Positions	1963 actual 4	1964 Appropriation 5	1965 Allowance 7
01	Salaries and Wages	23,118	37,598	61,044
02	Technical and Special Fees	375	1,300	1,300
04 08 09 11 12 13	Travel Contractual Services Supplies and Materials Equipment—Additional Grants, Subsidies and Contributions Fixed Charges Total Operating Expenses Total Expenditure	309 113 425 392 8,000 325 9,564 33,057	425 7,795 965 350 8,000 327 17,862 56,760	348 7,885 965 476 8,000 392 18,066 80,410
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	50,581 	49,372 7,388	
	Net General Fund Expenditure	33,057	56,760	80,410

#### **Budget Bill Text:**

10.03.01.03 Education and Training of Professional Personnel

#### RESEARCH

#### **Program and Performance:**

The purpose of this program is the development of a progressive research program. This is being accomplished by expediting basic and applied research concerning mental illness and mental retardation. This is being achieved by the initiation and the carrying out of research projects within the research sections, assistance to departmental facilities regarding their research programs, consultation regarding research design, the evaluation and dissemination of research findings ,and a continuing effort to upgrade the capacity of the research operations.

Efforts have been made for the establishment of a research center or the State psychiatric hospitals which will house facilities for carrying out the complex laboratory and behavioral studies necessary for these investigations. These facilities will also include laboratory facilities and a data processing center. Utilization of such resources will expedite research greatly and allow for the most efficient usage of specialized scientific and professional personnel. In addition, constant attempts are being made to obtain financial support outside of State funds to implement these research activities. This has resulted in additional support being obtained through federal grants, private foundations, industry, and philanthropic individuals. These resources have been channeled through Friends of Psychiatric Research, Inc., who, in the past year, have made available an additional \$300,000 to provide further implementation for the research activities being carried out in our State psychiatric hospitals.

On the basis of above considerations, projects in the Department of Mental Hygiene encompass, for example, a continuing evaluation of our overall program as well as evaluations of specific therapeutic techniques, studies of causes of factors of mental illness; preventative psychiatry; epidemiological aspects of mental illness; research into special problems, such as geriatric patients; alcohol and narcotic addiction; and biochemical and physiological research related to the new developments in psychotropic drugs. A research program is being developed at Rosewood to initiate a sustained investigative effort relative to the mental disorders of children and adolescents. There is also a continuing and active interest in so-called "applied" or "operational" research which serves to evaluate current treatment techniques, hospitalization policies, rehospitalization rates following varied regimes, etc.

Another facet of the research approach is the investigation of the factors associated with mental illness, such as their possible cause, epidemiology, sociological factors, and the physiology and biochemical factors which may be causative, contributory, or both.

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	2	2	2
01	Salaries and Wages	23,376	23,392	25,287
02	Technical and Special Fees	3,000	3,000	3,000
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	70 350 205 359 	120 300 100 105 200 825 27,217	173 350 225 200 948 29,235
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropration Less: General Fund Reversion	25,956 1,405 27,361 1	26,446 771	
	Net General Fund Expenditure	27,360	27,217	29,235
Capit	al Funds: Appropriation	7,500	450,000	
Ų	et Bill Text: .01.04 Research General Fund Appropriation			29,235

## **RECOVERIES AND COLLECTIONS-HEADQUARTERS**

#### **Program and Performance:**

The primary responsibility of this program is to collect payments of maintenance charges for patients in State mental and chronic disease hospitals from political subdivisions, legally responsible relatives, and estates of deceased patients. This program provides for the determination of financial ability of patients and legally responsible relatives to pay for the actual cost of hospital care. The maximum monthly charge is based upon the per capita cost of operating the hospitals.

This program operates eight field offices which are located at five of the mental and three of the chronic disease hospitals. Collections are made on a monthly basis, except from the political subdivisions, which are billed quarterly. This program's total cost was \$57.26 per \$1,000 of revenue collected during Fiscal Year 1963. Seventy-four (74) per cent of revenue was derived from sponsors and twenty-six (26) per cent from political subdivisions. In 1965, it is expected to increase the collections in the amount of \$520,000 by the addition of fourteen new positions; a Chief, Estates Section; 6 Financial Agents; a Clerk-Typist II, 5 Clerk-Typists I and a Stenographer.

RECEIPTS:	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Political Subdivisions (Mental) Political Subdivisions (Chronic) Patients and Legally Responsible	\$   948,753.68 6,605.88	\$ 910,569.59 35,241.32	\$1,025,000 20,000	\$   955,000 40,000
Relatives (Mental) Patients and Legally Responsible	2,080,881.36	2,534,301.39	2,530,000	3,000,000
Relatives (Chronic) Estates of Deceased Patients	518,897.29	856,908.99	760,000	850,000
(Mental) Estates of Deceased Patients	204,033.48	152,117.71	150,000	160,000
(Chronic)	2,484.44	36,102.61	40,000	40,000
Total	\$3,761,656.13	\$4,525,241.61	\$4,525,000	\$5,045,000
Number of Estates Settled by				
Legal Action Number of Financial Investiga-	186	273	275	275
tions Completed Number of Delinquent Accounts	8,594	12,199	13,000	20,000
Reviewed	783	1,150	1,200	3,000
Number of Ledger Accounts Number of Ledger Accounts	7,918	9.323	9,500	10,000
Closed Number of Social Security	2,526	3,370	3,500	4,000
Accounts	••••••	723	750	800
Number of Insurance Accounts	•••••	508	600	750
Social Security Collections Delinquency Collections	•••••	\$ 345,875.24* 86,998.55*	* <b>\$</b> 350,000* * 90,000*	

\* Included in collections from Legally Responsible Relatives.

## **Appropriation Statement:**

		1963	1964	1965
	Number of Authorized Positions	ACTUAL 39	APPROPRIATION 42	ALLOWANCE 56
01	Salaries and Wages	178,679	193.469	259.207
03 04 07 08 09 10 11 13	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	9,099 16,448 37,298 12,136 	$\begin{array}{r} 6,500\\ 17,075\\ \hline 31,498\\ 7,300\\ 1,676\\ 2,855\\ 20\\ \hline 66,924\\ \hline 260,393\\ \end{array}$	$11.336 \\ 19,773 \\ 1,604 \\ 66,353 \\ 13,600 \\ 2,460 \\ 11,424 \\ 20 \\ \hline 126,570 \\ \hline 385,777 \\ \hline \\$
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	209.997 49,149 259,146 25	250,534 9,859	
	Net General Fund Expenditure	259,121	2 60,393	385,777

#### Budget Bill Text:

#### COMMUNITY SERVICES AND OPERATIONS-HEADQUARTERS

#### **Program and Performance:**

The goal of this program is to provide a wide range of mental health services to patients and their families as well as better integration of services now being offered by the Department of Mental Hygiene with local, public and private helping agencies. Emphasis will be placed upon working through existing community resources and in stimulating the development of additional local facilities from private and federal funds and extended use of the case formula.

Such a program will result in (1) more consultation for local agencies; (2) more adequate services for such special groups as alcoholics, mentally retarded, juveniles, geriatric cases, and patients returning from mental hospitals; (3) development of alternates to hospitalization; (4) better utilization of existing community services; and (5) better public information and education for both the public and agency workers.

During the past year, considerable progress has been made under the direction of the State Board of Health and Mental Hygiene in the regionalization of the State mental hospitals; the planning and programming of services to alcoholics; and in pilot community psychiatric service projects, whereby the department provides psychiatrists, social workers and other psychiatric personnel to assist communities with their local mental health programs.

Of the eleven positions in this program, five are transfers from the Department of Health and six represent transfers from the Headquarters Medical Care program.

Number of Authorized	Positions	1963 actual	1964 Appropriation	1965 Allowance 11
01 Salaries and Wages	-			100,521
02 Technical and Special	Fees			31,800
	n and Maintenance ls l Contributions			7,179 500 3,300 1,295 3,052 41,000 1,741 58,067 190,388
Add: Special Fund E Federal Fund E	nd Expenditure xpenditure xpenditure liture			62,957 31,131 96,300 190,388
Special Fund Income: Reimbursement from t Baltimore	he City of			31,131
Federal Fund Income: Mental Health Funds				96,300

#### **Appropriation Statement:**

<b>Budget</b> Bill	Text:		
10.03.01.06	Community Services and Operations General Fund Appropriation Special Fund Appropriation, provided that revenues in excess of this estimate may be made available by approved budget	62,957	
	amendment Federal Fund Appropriation, provided that grants in excess of this estimate may be made available by approved budget	31,131	
	amendment	96,300	190,388

## SUMMARY OF STATE MENTAL HOSPITALS

	1963	1964	1965
	ACTUAL	APPROPRIATION	ALLOWANCE
Total Number of Authorized Positions	4,803	5,097	5,338
Salaries and Wages	250,276	20,665,673 205,190 6,140,557	21,597,977 221,610 6,573,575
Original General Fund Appropriation	3,874,328 320,037	26,325,889 685,531	
Total General Fund Appropriation	1,194,365 10,898		
Net Total General Fund Expenditure24 Add: Federal Fund Expenditure	1,183,467 41,220	27,011,420	28,393,162
Total Expenditure24	1,224,687		
Capital Funds:			
Appropriation1	,882,300	1,061,800	2,101,700

**Crownsville State Hospital** 

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	SUMMARY	OF	CROWNSVIL	ιLE	STATE	HOSPITAL
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	1963 actual	1964 Appropriation	1965 - Allowance
Total Number of Authorized Positions	874	882	889
Salaries and Wages Technical and Special Fees Operating Expenses	54,261	3,605,705 42,980 984,946	3,735,710 43,865 989,347
Original General Fund Appropriation Transfer of General Fund Appropriation	4,304,033 59,087	4,527,296 106,335	
Total General Fund Appropriation Less: General Fund Reversion	4,363,120 673		
Net Total General Fund Expenditure Add: Federal Fund Expenditure	4,362,447 23,330	4,633,631	4,768,922
Total Expenditure	4,385,777	<u> </u>	
Capital Funds:			
Appropriation	417,000	74,600	358,900

#### GENERAL ADMINISTRATION—CROWNSVILLE STATE HOSPITAL

#### **Program and Performance:**

Crownsville State Hospital was established in 1911, for all Negro people in the State of Maryland needing hospitalization for mental illness. However, as of January 7, 1963, this hospital was integrated through a regionalization plan, whereby it now serves the total population of Anne Arundel, Charles, St. Mary's and Calvert Counties, and a portion of Baltimore City. The hospital is located in Anne Arundel County, on Route 178, approximately six miles from Annapolis. The property consists of 1,712 acres of land, of which 530 are used for farming and pasture.

This program provides executive direction, business and personnel management, budget preparation and coordination of all hospital programs. It establishes and interprets institution policy and procedure under the supervision of the Department of Mental Hygiene.

Crownsville has a capacity of and is licensed for 1,985 patients and an average bed space of 60 square feet per patient. As of June 30, 1963, the actual in-patient population was 1,804, while the book figure was 2,706 of whom 3.6%, or 74 were on visit, 3.8% or 102 were in boarding out care, and 24% or 658 were on convalescent leave.

In May of 1963, this hospital received full accreditation by the Joint Commission on Accreditation of Hospitals. It has a three year training program for psychiatric residents which is officially recognized for two years. Request for full approval has been made.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Admissions	1.428	1.738	1,700	1,750
Discharges	1,088	905	1,700	1,750
Deaths	179	170	170	170
Total Patient Days	664,445	660,527	655,527	635,100
Average Daily In-Patient Population	1,842	1,810	1,790	1,740
Total Number of Authorized Positions	874	874	882	894
Ratio Total Positions to Population	1:2.11	1:2.07	1:2.03	1:1.95
Total Annual Per Capita	\$2,289	\$2,423	\$2,589	\$2,749.13
Total Cost Per Patient Per Day	6.27	6.64	7.07	7.53

#### **Appropriation Statement:**

	-	1963 actual	1964 Appropriation	1965 Allowance
	Number of Authorized Positions	29	29	29
01	Salaries and Wages	132,626	142,312	144,056
03 04 08 09 10 11 13	Communication Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	23,128 239 1,298 10,824 1,834 418 503 38,244 170,870	$\begin{array}{r} 23,843\\ 609\\ 916\\ 12,500\\ 4,413\\ 403\\ 431\\ \hline \\ 43,115\\ \hline \\ 185,427\\ \hline \end{array}$	25,094 463 1,164 10,824 1,673  483 39,701 183,757
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	170,013 874 170,887 17	179,154 6,273	
	Net General Fund Expenditure	170,870	185,427	183,757

#### **Budget Bill Text:**

10.03.03.01	General Administration	
	General Fund Appropriation	183,757

#### DIETARY SERVICES-CROWNSVILLE STATE HOSPITAL

#### **Program and Performance:**

The dietary department is responsible for the planning, preparing and transportation of meals for both patients and employees. Also, it has the responsibility to maintain proper standards of service and sanitation in all food handling and preparation areas. Meals are prepared, using as a guide the Department of Mental Hygiene's basic ration, utilizing farm production and donable foods as much as possible. All meals are prepared in a central kitchen and transported to dining areas in electrically heated food carts.

The patient food preparation and serving areas are comprised of one central kitchen, thirteen serving areas located in eleven buildings. Two of these dining areas, serving 997 patients, are operated by dietary personnel. One dining area, serving 52 patients, is operated jointly by dietary and nursing personnel. The remaining ten building areas, serving 761 patients, are operated by nursing service. Meals for employees are prepared and served in an Employees' Cafeteria Building by dietary personnel.

In 1964 replacement of metal sectional trays with individual plastic ware in main dining room located in "B" Building will be completed.

Classroom instruction in nutrition with practical experience is provided in the "B" Building Dining Room, which is the largest patient feeding area, to Psychiatric Aide Students. In addition, orientation for new nursing service employees is provided. The dietary department also participates in the Industrial Program by furnishing on-the-job training to patients assigned in this area.

	Actua 1962	-	Actu 196		tima 1964		Estima 196	
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost		3838 1890 5728	\$	.3332 .2084 .5416		.3932 .1908 .5840	\$	.3872 .1968 .5840
Annual Program Cost Per Capita* Daily Program Cost Per Capita*	357. -	41 9792	34	9.43 .9573	385. 1.	.84 .0542		).40 L.0970
Total Regular Meals Served Inhabitants1 Total Diet Meals Served Inhabitants	,737,765 279,225		76,44 )5,50		5,420 0,000		610,74 294,55	
Number of Gratuitous Meals Served Value of Gratuitous Meals Served	13,696 \$6,758		14,13 \$6,99		9,713 6,108		27,249 \$9,01	
Average Daily Inhabitants Participating	54		30	0	40		40	)

\* Includes food from farm less gratuitous meals.

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	75	78	78
01	Salaries and Wages	239,841	276,830	283,141
04 05 08 09 10 11 13	Travel Food Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	9 227,168 1,395 18,682 11,995 2,673 10 261,932 501,773	$\begin{array}{r} 70\\ 263,710\\ 1,324\\ 16,865\\ 8,743\\ 4,212\\ \\ \hline \\ 294,924\\ \hline \\ 571,754\\ \end{array}$	254,916 1,364 18,703 12,400 1,969  289,352 572,493
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	541,722 	552,669 19,085 571,754	572,493

#### **Budget Bill Text:**

10.03.03.02

#### HOUSEHOLD AND PROPERTY SERVICES-CROWNSVILLE STATE HOSPITAL

#### **Program and Performance:**

This program provides for the maintenance of all hospital property, the laundering of all linens, clothing and employees' uniforms, the mending of all linens and clothing, the manufacture of a large amount of linen and clothing, police protection and security and the furnishing of all utilities excepting electricity.

The utilities include 5 deep wells, together with a sewage disposal plant and a water filtration plant. The filtration plant has a daily capacity of 1,000,000 gallons and the disposal plant is currently processing an average of 250,000 gallons daily. Heat and

steam are supplied mainly from one large central heating plant by means of three high pressure coal burning boilers having a total capacity of 100,000 pounds per hour. In addition to this, heat and steam are supplied to six convalescent cottages by six low pressure oil fired boilers.

Building maintenance covers 74 buildings, 14 of which house patients, and grounds keeping include 130 acres of landscaped lawns. During the past year the main steam line serving "A", "B" and the laundry has been renewed. There has also been a portable generator installed at the main power plant which will furnish electrical power for this facility in the event of an outage. The fire sprinkler system in the Meyer Building was also completed during this period. During this coming year an additional wing is to be constructed on the Rehabilitation Building, the lower two floors of "C" Building are to be renovated as is the entire Hugh Young Building. Additionally, the automatic fire alarm system and the patients' recreation area ("A", "B" and "C" Buildings) should be completed. completed.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Patients Clathed by Hernitel		1.629	1.611	1,566
Patients Clothed by Hospital Percentage of Patients Clothed	1,718 93.2%	-,		90.0%
Cost Per Patient Clothed	\$ 41.09	\$ 36.50	\$ 45.51	\$ 36.50
Laundry Work Load (lbs. per month) Annual Program Per Capita	\$459.03	152,823 \$444.29	220,000 \$498.11	$220,000 \\ \$507.45$
Program Cost Per Patient Per Day	1.26	1.22	1.36	1.39

Appropriation Statement:		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	105	105	105
01	Salaries and Wages	404,550	437,781	438,980
02	Technical and Special Fees	3,247	3,800	4,000
04 06 07 08 09 10 11 13	Travel	38 107,990 12,603 95,910 157,053 18,167 4,496 107	$\begin{array}{c} \hline \\ 130,334 \\ 12,105 \\ 107,463 \\ 172,447 \\ 19,369 \\ 8,245 \\ 76 \end{array}$	105 119,000 12,603 107,561 157,041 35,308 5,418 79
	Total Operating Expenses	396,364	450,039	437,115
	Total Expenditure	804,161	891,620	880,095
	Original General Fund Appropriation Transfer of General Fund Appropriation	848,944 44,670	872,981 18,639	
	Total General Fund Appropriation Less: General Fund Reversion	804,274 113		-
	Net General Fund Expenditure	804,161	891,620	880,095
Capit	al Funds:			
	Appropriation	417,000	74,600	
Budg	et Bill Text:			
10.03.	880,095			

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#### MEDICAL CARE OF PATIENTS—CROWNSVILLE STATE HOSPITAL

#### **Program and Performance:**

This program provides for the evaluation, diagnosis, treatment and care of patients admitted to this hospital. In January, 1963, as a result of "regionalization," this hospital previously giving service only to "the Negro Mentally III of the State of Maryland," became integrated and is going through a period of adjustment to this change with relative calm. The ratio of Caucasian to Negro patients admitted since this time is approximately 2 to 1. The emphasis on functioning as a hospital rather than as a custodial institution, initiated six years ago, is being maintained by increasing the number of in-service training programs. The removal of negative attitudes regarding the mentally ill and substituting in their place a positive goal directed and treatment oriented approach to the problem of mental illness remains the outstanding objective. During the past year the hospital had been giving special attention to re-defining the roles, duties, and responsibilities of clinical and other personnel as a means of coping with the chronic shortage of professional personnel. Steps are being taken to utilize professional personnel in areas where they are indispensible and to train non-professional personnel to function as "Technicians" in the medical and para-medical areas where shortages are most acute. Regionalization of the service given by the State mental hospitals is bringing about a closer working relationship between community agencies and the hospital. There is a greater and more meaningful exchange of information regarding patients between the community and county mental health clinics and the hospital proper.

The Alcoholic Program is firmly established in this hospital under the direction of one of the senior psychiatrists and is becoming integrated with similar programs existing elsewhere in the State.

During the past year there has been established an Intensive Treatment Psychiatric Unit, in one of the partially renovated buildings, for the treatment of acutely psychotic patients under the supervision of senior staff members. This unit is also utilized for the training and orientation of new employees in the basic techniques and procedures in patient management, treatment and care.

The Adolescent Unit, established one year ago, is operating on a sound footing and is now in a position to expand its services to include a larger number of hospitalized patients requiring this service.

The Out-patient Clinic Services have been expanded to the point where a building is rented at a cost of \$4,320 per year for this purpose.

Three additional positions have been allowed: two staff Psychiatrists; one for the Adolescent Unit, the other for the Baltimore City clinic and a stenographer for these two professional positions.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Treatment Procedures:				
Individual Psychotherapy				
Patients Treated	38	196	76	180
Total Hours	1,976	2.174	2.000	1,800
Group Psychotherapy	_,	_,	_,	-,
Patients Treated	362	960	475	960
Total Hours	1.716	728	1,800	728
Drugs			-,	
Patients Treated	5,149	2,100	2,100	2,100
Surgery		•	•	•
Major	13	146	74	150
Minor	73	271	73	250
Dentistry				
Patients Treated	3,453	5,936	4,000	5,936
Total Visits	5,677	4,938	7,500	9,800
Procedures:				
X-Rays	4,984	5,329	5.000	5.500
Laboratory Procedures	56,100	44,351	60,000	50,000
Autopsies	47	36	50	50
Consultations	4,190	8,193	6,000	9,500
<b>Clinical and Diagnostic Conferences</b>	135	158	135	160

Out-Patient Services:			-	
Patients Treated Total Treatments Per Capita:		1,551 2,725	2,000 3,500	2,000 3,500
Annual Program Per Capita Daily Per Capita	\$1,150.95 3.15	\$1,270.43 3.47	\$1,344.71 3.67	\$1,433.27 3.93

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	571	574	577
01	Salaries and Wages	2,172,151	2,228,460	2,354,426
02	Technical and Special Fees	10,175	12,900	12,900
04 08 09 10 11	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional		310 3,567 96,902 8,473 2,637	366 5,856 106,157 9,637 4,552
	Total Operating Expenses	117,157	111,889	126,568
	Total Expenditure	2,299,483	2,353,249	2,493,894
	Original General Fund Appropriation Transfer of General Fund Appropriation	2,165,294 134,245	2,306,791 46,458	
	Total General Fund Appropriation Less: General Fund Reversion	2,299,539 56		
	Net General Fund Expenditure	2,299,483	2,353,249	2,493,894
Capit	al Funds:			
-	Appropriation			298,900
Budge	et Bill Text:			
10.03.0	03.04 Medical Care of Patients General Fund Appropriation		****	2,493,894

#### REHABILITATION AND RECREATION OF PATIENTS— CROWNSVILLE STATE HOSPITAL

#### **Program and Performance:**

The Rehabilitation Therapy Program encompasses all activity programs for patients and includes Industrial, Occupational, Recreational, Educational, Art and Music Therapies. Every patient in the hospital is prescribed an activity according to his creative and productive potential. Movement from one activity to another is geared to stimulate function at the highest level possible. This constitutes an important segment of the overall treatment goal of the hospital.

In 1963, the job classifications within the Rehabilitation Department were revised and a training program for Rehabilitation Therapist was conducted in the hospital. Plans are to continue this program with the didactic instructions to be offered centrally to all Rehabilitation Therapist Trainees in the state system. This is expected to provide needed professional personnel to implement and carry out rehabilitation programs.

Also in 1963, a Patient's Library was established and is being supervised by a fulltime Librarian. This library fills a wide cultural gap; that of providing enrichment and pleasure to those it will serve. The Educational Program was expanded with the establishment of an Adolescent Unit in "C" Building. In 1964, the general construction loan provided sixty-thousand dollars (\$60,000.00) for improvements in the Rehabilitation Building. Plans for 1965 include a program of community contract work which will provide meaningful work activity for patients who, at the present time, are not able to participate in the Industrial Therapy Program; a closer working relationship with the Division of Vocational Rehabilitation and the building treatment teams, and continued efforts to improve the quality of existing programs within the hospital.

Three Teachers have been allowed for the Educational program in the Adolescent Unit.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Total Number of Patients:				
Education (Academic)	32	40	46	50
Industrial Therapy	1,851	2,144	2,000	2,200
Music Therapy	610	597	500	600
Occupational Therapy	1,788	953	1,900	1,000
Art Therapy	•••••	446		500
Recreation	1,283	1,500	1,500	1,800
Daily Average of Patients:				
Education (Academic)	12	20	34	<b>34</b>
Industrial Therapy	770	827	850	950
Music Therapy	142	147	275	$226 \cdot$
Occupational Therapy	245	233	325	325
Art Therapy		129		275
Recreation	215	250	316	350
Annual Program Cost Per Capita	\$72.90	\$74.00		\$92.11
Program Cost Per Patient Per Day	.200	.20	3.216	.252

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
Number of Auth	prized Positions	29	30	33
01 Salaries and Wa	ges	123,547	128,621	149,800
08 Contractual Serv 09 Supplies and Mat 10 Equipment—Repl	rices erials acement tional	132 2,088 5,315 209 2,651	329 5,396 4,950 653 1,508	132 1,882 5,350 798 2,309
Total Operat	ing Expenses	10,395	12,836	10,471
Total E	cpenditure	133,942	141,457	160,271
	Fund Appropriation eral Fund Appropriation	125,863 8,091	137,283 4,174	
Total General Fu Less: General F	and Appropriation	133,954 12		
Net Gener	al Fund Expenditure	133,942	141,457	160,271
<b>Capital Funds:</b>				
				60,000
Budget Bill Text:				
10.03.03.05 Rehabilita General	tion and Recreation of Pa Fund Appropriation	atients		160,271

#### SOCIAL SERVICES—CROWNSVILLE STATE HOSPITAL

#### **Program and Performance:**

The objective of the department continues to be the provision of social services to patients and their families at the time of admission, during hospitalization and after hospitalization.

In 1963, through an effective organization and method of operation, the department was able to increase its services to patients and their families by 25%. Over 89% of the services provided were related to assisting patients with preparation for leaving the hospital and adjustment in the community. The Foster Care and community placements in 1963 were 474, a 34% increase over the past fiscal year. The Out-Patient Clinic services also showed a substantial increase from 472 in 1962 to 613 in 1963. Of the 5,130 referrals received by the department, 3,609 or 70% were brief concentrated services to patients, relatives and persons in the community. Social Service assumed the responsibility, under the leadership of the Superintendent, for coordinating the activities of the hospital with the regional health departments. There were ten meetings held with 603 social services given. The most extensive work has been with the Anne Arundel County Health Department. 1,056 of the referrals for social services were for preparation of patients to return to the community. These were chiefly from the physicians within the hospital. Social services given in the Adolescent Unit were primarily pre-admission, help with problems of in-hospital adjustment and administrative. There were 444 of these services given with 1,546 interviews.

In 1965, it is anticipated that there will be an over-all increase of 35% in intramural and extramural services to patients and their families. In examining trends, it appears that the largest increase in the demand for services will be in the liaison activities with the local health departments and welfare agencies. The work with the Anne Arundel County Health Department will continue and a more extensive relationship with all the counties is anticipated. We will continue our affiliation with the School of Social Work at the University of Maryland. While the primary purpose has been training, these students have provided substantial services to patients.

An additional Social Worker has been allowed for the Baltimore City clinic.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Total Number of Patients Served	1,327	1,633	1,750	1,750
Total Number of Interviews	17,813	20,398	21,000	21,650
Total Number of Social Services	1,755	2,200	2,400	2,850
At Intake:	•		,	
Pre-Admission Counselling	•••••	60		200
Admission Services	134	175	225	500
Preparation for the Community:				
Total Interim, Pre-Convalescent, Pre-				
Discharge, Pre-Placement	919	1,056	1,500	2,000
Out-Patient Services:				
Total Community Placements other				
than Foster Care	125	205	200	300
Total Foster Care Placements	122	140	140	160
In Foster Care	218	248	250	325
In Out-Patient Clinics	472	613	760	1,250
On Supervised Convalescent Leave	12	21	20	84
Annual Program Per Capita	\$70.82	\$75.57	\$81.89	\$93.93
Program Cost Per Patient Per Day	.19	.20	7 .224	.257

#### **Appropriation Statement:**

		1963 actual	1964 Appropriation	1965 Allowance
	Number of Authorized Positions	22	23	24
01	Salaries and Wages	112,302	130,736	139,321
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	315 23,050 363 733 25	$     \begin{array}{r}             153 \\             14,770 \\             240 \\             425 \\             241 \\             25         \end{array} $	$     \begin{array}{r}       109 \\       23,045 \\       363 \\       110 \\       465 \\       25     \end{array} $
	Total Operating Expenses	24,486	15,854	24,117
	Total Expenditure	136,788	146,590	163,438
	Original General Fund Appropriation Transfer of General Fund Appropriation	126,691 10,273	143,534 3,056	
	Total General Fund Appropriation Less: General Fund Reversion	136,964 176		
	Net General Fund Expenditure	136,788	146,590	163,438
<b>Budg</b> 10.03.				163,438
	General Fund Appropriation	•••••		100,400

#### EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— CROWNSVILLE STATE HOSPITAL

#### Program and Performance:

Crownsville's residency training program consists of a balanced program of supervised clinical experience, as well as formalized lectures and seminar programs utilizing residents, staff personnel and consultant physicians. Approved for a two year accreditation, the program is currently being expanded to meet the requirements for an approved three year program in the near future. The program consists of a multi-dimensional approach to psychiatry through didactic lectures in the basic sciences, observation and participation in varied aspects of diagnostic workups, with rotation and supervision through the various treatment modalities currently being used in Psychiatry such as: Group, Milieu and Individual. Affiliations are maintained at Johns Hopkins University, the Psychiatric Institute, etc., to augment the intramural program and afford wider selection of case material.

The Psychology Department is continuing to move in the direction of obtaining approval for its training program in Clinical Testing, Data Interpretation and Research Methods.

In affiliation with Atlanta and the University of Pennsylvania Schools of Social Work, the Social Services Department has made available through field work and instruction, the opportunity for basic and advanced training in Psychiatric Social Work.

Two Rehabilitation Training Employees are presently undergoing training in a structured program that is coordinated by the Department of Mental Hygiene.

Affiliation for training student nurses in psychiatric nursing is offered four times yearly, consisting of thirteen weeks of instruction and supervised clinical participation. At the practical nurse level, a psychiatric aide program is being offered which will give specialized training in basic psychiatry aimed toward increasing knowledge and understanding of the mental patient. Newly acquired and advanced attendants receive instructions in patient care and rehabilitation with periodical emphasis on remotivation increasing their therapeutic efficiency.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Number of Persons Receiving Training:				
Psychiatric Residents	11	7	15	11
Education of Medical Students	3	3	3	8
Dental Interns	1	1	1	1
Psychology Interns	1	2	2	2
Social Service Students	2	5	5	5
Student Nurses	61	19	90	83
Psychiatric Aides	29	40	50	30
Attendants, Advanced	50	14	25	30
Attendants, Basic	150	175	200	225

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	18	17	17
01	Salaries and Wages	96,842	132,212	97,258
02	Technical and Special Fees	30,924	24,000	24,000
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	160 130 535 176 873 364 2,238 130,004	361 210 166 354 930 462 2,483 158,695	$378 \\ 156 \\ 183 \\ 443 \\ 1,090 \\ 477 \\ - \\ 2,727 \\ \hline 123,985 \\ - \\ - \\ - \\ - \\ - \\ - \\ - \\ - \\ - \\ $
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	130,064 60	151,035 7,660	
	Net General Fund Expenditure	130,004	158,695	123,985

#### **Budget Bill Text:**

10.03.03.07 Education and Training of Professional Personnel

General Fund Appropriation ...... 123,985

#### **RELIGIOUS AND VOLUNTEER SERVICES-CROWNSVILLE STATE HOSPITAL**

#### **Program and Performance:**

Volunteer Services continues to emphasize the importance of maintaining the patient's community contacts in order to preserve their position in the home and in the community while they are under treatment. This is reached through the friendly relationship that is established between the volunteer and the community. Patients are continually kept aware of good social practices through contacts with volunteers who introduce these activities on the wards through canteen service, coffee hours, social dancing and other areas of recreation. Volunteer Services expanded in offering Adult Education Programs to patients.

Community interests continue to manifest itself in the number of volunteer service hours, 1196, in the current year including almost 11,000 hours of religious services. Gifts of clothing, supplies, expendables were donated in the amount of \$23,584.50. The Woman's Auxiliary gave a total of 4,700 hours of service.

	Actual	Actual	Estimated	Estimated
Volunteer:	1962	1963	1964	1965
Total Individual Volunteers	743	784	800	800
Volunteer Workers Per Week	80	80	80	90
Volunteer Hours of Service Per Week	188	175	230	230
Valuation of Gifts	\$21,681.08	\$23,584.50	\$25,000.00	\$25,000.00

Religious Services continue under the direction of a full time chaplain whose services are augmented by a part-time minister, a priest and volunteer clergy, thereby giving the patient the right to worship in the religion of his choice. When the patient is ready to return to the community the chaplain contacts his local clergyman so that the patients' religious life will be uninterrupted.

	Actual	Actual	Estimated	Estimated
Religious (weekly):	1962	1963	1964	1965
Number of Volunteer Clergy Number of Hours given by	4	14	15	16
Volunteer Clergy	20	17	18	20
Patients attending chapel services Patients attending ward services	960	1,007	1,200	1,400
A. Paid Chaplain B. Volunteer Clergy	354 373	486 310	500 400	600 500

#### **Appropriation Statement:**

		1963 ACTUAL	1964 Appropriation	1965 Allowance
	Number of Authorized Positions	4	4	4
01	Salaries and Wages	18,867	19,825	20,306
02	Technical and Special Fees	1,365	780	765
04 08 09 10	Travel Contractual Services Supplies and Materials Equipment—Replacement	275 238 192 188	277 640 79	312 445 75 164
	Total Operating Expenses	893	996	996
	Total Expenditure	21,125	21,601	22,067
	Original General Fund Appropriation Transfer of General Fund Appropriation	20,607 520	21,410 191	
	Total General Fund Appropriation Less: General Fund Reversion	21,127 2		
	Net General Fund Expenditure	21,125	21,601	22,067
Budg	et Bill Text:			

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#### **RESEARCH-CROWNSVILLE STATE HOSPITAL**

#### **Program and Performance:**

No expansion is anticipated in the Research Department in the coming year. There has been difficulty in employing a capable full-time Director of Research. Needed personnel sufficiently orientated and motivated in the field of Research have not been available to this hospital.

It is anticipated, however, that this department will continue to function on an operational basis with the utilization of consultant personnel for supervisory needs. Projects in Process:

- 1. A study of methods of qualitative control of patients medical records.
- 2. Study of the factors involved in an increasing re-admission rate.
- 3. The evaluation of the resultant effects of desegregation of patients upon the hospital.
- 4. A study of the cause of Huntington's Chorea in chronic state hospital patients.
- 5. A comparative study of the clinical course of newly admitted state hospital patients.
- 6. An analysis of 400 standardized psychiatric examinations of hospitalized patients.
- 7. An analysis of 1001 Social Service Referrals at Crownsville State Hospital.
- 8. A study of symptoms and symptom changes in patients admitted to Crownsville State Hospital from the Baltimore City Jail.

Appropriation Statement:							
		1963 actual	1964 APPROPRIATION	1965 Allowance			
	Number of Authorized Positions	3	4	4			
01	Salaries and Wages	31,548	36,532	36,388			
02	Technical and Special Fees	8,550	1,500	2,200			
04 08 09	Travel Contractual Services Supplies and Materials	605 6,549 3,502					
	Total Operating Expenses	10,656	707	247			
	Total Expenditure:	50,754	38,739	38,835			
	Original General Fund Appropriation Transfer of General Fund Appropriation	26,679 791	38,444 295				
	Total General Fund Appropriation Less: General Fund Reversion	27,470 46					
	Net General Fund Expenditure Add: Federal Fund Expenditure	27,424 23,330	38,739	38,835			
	Total Expenditure	50,754					

#### **Budget Bill Text:**

10.03.03.09	Research			
	General Fund	Appropriation	••••••	38,835

## FARM OPERATION AND MAINTENANCE-CROWNSVILLE STATE HOSPITAL

#### **Program and Performance:**

Farming is an ideal program for the activation of the chronically ill patients. During the year, 984 male patients passed through this program which is part of the industrial therapy program of the hospital. The patient's farming activities now include an active evaluation of 75 patients daily; a yard-grounds group, patient assignments for productive and useful work in many capacities on the farm; plus vocational training for selected patients. The evaluation group is operated on a cooperative basis with the Clinical and Rehabilitation Program, but it is administered under the direct supervision of the Farm Manager. This program with its widespread activities has made a major contribution to the discharge rate of patients at Crownsville.

Crownsville has excellent facilities for producing food crops of high quality and is at present, planning to increase its production of livestock food. During fiscal 1964, a multiple purpose building which will house an implement shed, farm office, and evaluation headquarters will be completed. It is also anticipated that an additional 5 acres of woodland will be cleared and added to the available farm land.

In connection with improved farming practices, Crownsville operates a soil and water conservation program which in effect covers all phases of conservation. The farm personnel assists in many ways with the general service operation at the institution in performing road repairs and maintenance of lawns and grounds.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Total Cost of Program	\$118,269	\$136,877	\$124,499	\$130,087
Less Credits:			-	
Commodities to Food Service Budget Credits	\$127,715	\$138,269 7,680	\$125,000	\$125,000 7,500
Total Credits	\$127,715	\$145,949	\$125,000	\$132,500
Net Program Cost Average Daily Inhabitants Participating:	\$ 9,446	\$ 9,072	\$ 501	\$ 2,413
Farm Assignment	151	201	200	200

#### **Appropriation Statement:**

		1963	1964	1965
	Number of Authorized Positions	ACTUAL · 18	APPROPRIATION 18	ALLOWANCE 18
01	Salaries and Wages	68,460	72,396	72,034
04 07 08 09 10 11 14	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Land and Structures Total Operating Expenses Total Expenditure	2 2,876 3,974 53,252 8,084 96 133 68,417 136,877	$\begin{array}{c} \hline & & \\ & & & \\ 3,029 \\ & & & \\ 39,356 \\ & & & \\ 4,880 \\ & & & \\ 750 \\ & & & \\ 163 \\ \hline & & \\ 52,103 \\ \hline & & \\ 124,499 \\ \hline \end{array}$	3,034 3,456 41,450 9,100 880 133 58,053 130,087
	Original General Fund Appropriation Transfer of General Fund Appropriation	119,882 17,023	123,995 504	
	Total General Fund Appropriation Less: General Fund Reversion	136,905 28	<u> </u>	
	Net General Fund Expenditure	136,877	124,499	130,087

#### **Budget Bill Text:**

10.03.03.10

Farm Operation and Maintenance

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Eastern Shore State Hospital

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### SUMMARY OF EASTERN SHORE STATE HOSPITAL

	1963	1964	1965
Total Number of Authorized Positions	ACTUAL 350	APPROPRIATION 361	ALLOWANCE 379
Salaries and Wages Technical and Special Fees Operating Expenses	$\begin{array}{r} 1,404,427\\ 30,857\\ 401,796\end{array}$	1,555,198 20,905 430,680	1,687,851 27,805 510,215
Original General Fund Appropriation Transfer of General Fund Appropriation		1,953,539 53,244	
Total General Fund Appropriation Less: General Fund Reversion	1,837,347 267		
Net Total General Fund Expenditure	1,837,080	2,006,783	2,225,871
Capital Funds:			
Appropriation	308,600	236,900	90,000

### GENERAL ADMINISTRATION-EASTERN SHORE STATE HOSPITAL

### **Program and Performance:**

The Eastern Shore State Hospital is located near Cambridge, Dorchester County, Maryland. It was established in 1912. It provides services for the mentally ill from all the counties of the Eastern Shore of Maryland. The hospital property consists of 367 acres, fronting on the Choptank River. 243 acres are used for farming and agricultural purposes; the remainder, 124 acres are used for buildings, woodlands and lawns.

The program gives executive direction, business management and coordination of all hospital programs. It establishes and effects hospital planning and policies under the supervision of the State Department of Mental Hygiene.

With the implementation of an integrated community-hospital program for the total mental health needs of the Eastern Shore, an increased responsibility has been placed upon the hospital administration to provide leadership and supervision in this area. Improvement in patient care within the hospital has been reflected in the increased discharge rate. The development of after-care services in the community has drastically reduced readmissions. Hope and optimism for treatment and prevention of mental illness is reflected in the administrative policy of the hospital. The hospital is currently licensed for capacity of 630 patients. With an estimated average in-patient population of 610 in 1965, the average square feet of bed space will be 60.1.

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	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Admissions (total)	438	529	600	700
Discharges	310	357	400	500
Deaths	125	120	150	150
Total Patient Days	240,535	231,045	242,050	222,650
Average Daily In-Patient Population	659	633	675	610
Total Number of Authorized Positions	342	350	361	385
Ratio Total Positions to Population	1:2.	11 1:1.	.81 1:1.86	6 1:1.58
Total Annual Per Capita	\$2,635	\$2,902	\$2,973	\$3,683
Total Cost Per Patient Per Day	7.14	7.95	8.12	10.09

### **Appropriation Statement:**

••	Number of Authorized Positions	1963 actual 20	1964 Appropriation 20	1965 Allowance 20
0.1				
01	Salaries and Wages	101,174	109,088	110,691
03	Communication	11,064	9,930	12,488
04	Travel	235	750	709
08	Contractual Services	1,100	289	1,212
09	Supplies and Materials	3,154	3,250	3,250
10	Equipment-Replacement	710	750	2,101
11	Equipment—Additional	412	832	2,059
13	Fixed Charges	343	324	343
	Total Operating Expenses	17,018	16,125	22,162
	Total Expenditure	118,192	125,213	132,853
	Original General Fund Appropriation Transfer of General Fund Appropriation	115,302 2,894	$120,438 \\ 4,775$	
	Total General Fund Appropriation Less: General Fund Reversion	118,196 4		
	Net General Fund Expenditure	118,192	125,213	132,853
Budg	et Bill Text:			

# 10.03.04.01 General Administration 132,853 General Fund Appropriation 132,853

### DIETARY SERVICES-EASTERN SHORE STATE HOSPITAL

### **Program and Performance:**

The Dietary Department is responsible for the planning, preparation and transportation of meals for both patients and employees. They are also charged with the responsibility of maintaining proper standards of service and sanitation in all food handling and preparation areas. Meals are prepared on the basis of the Department of Mental Hygiene's basic ration, utilizing farm production, if available, as much as possible. All meals are prepared in a central kitchen and transported to dining areas in electrically heated food carts.

The hospital operates one main kitchen and three serving areas in three buildings, plus one employee's dining room. The dietary department has full charge of serving in two patient areas, the Medical and Surgical Building and the Geriatrics Building.

In addition to above, the Dietary Department initiates orders, plans meals, keeps daily records of food used and renders both daily and monthly reports on food costs for both patients and employees. The Dietitian teaches nutrition in the Practical Nurse School.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost	\$ .389 .217 .607	79 .21	42 .2024	.2245
Annual Program Cost Per Capita*	404.70	428.06		482.13
Daily Program Cost Per Capita*	1.108	37 1.17		1.3209
Total Regular Meals Served Inhabitants	488,370	422,659	501,150	415,000
Total Diet Meals Served Inhabitants	240,900	270,476	240,000	252,950
Number Gratuitous Meals Served	1,256	1,121	1,105	3,478
Value of Gratuitous Meals Served	\$484	\$585	\$504	\$1,274
Average Daily Inhabitants Participating	19	19	19	21

\* Includes food from farm less gratuitous meals.

# Appropriation Statement:

Appr	opriation Statement:			
		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	34	39	39
01	Salaries and Wages	114,553	140,400	143,835
04 05 08 09 10 11	Travel Food Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Total Operating Expenses	151 82,490 3,919 5,418 2,836 12,674 107,488	12 97,781 2,250 7,089 3,912 12,600 123,644	72 83,973 3,156 6,445 2,670 1,182 97,498
	Total Expenditure	222,041	264,044	241,333
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	—17,631	253,256 10,788	
	Net General Fund Expenditure		264,044	241,333
Capit	al Funds: Appropriation	28,700	<u></u>	
0	et Bill Text: .04.02 Dietary Services			941 999

10.03.04.02	Dietary Services	
	General Fund Appropriation	241,333

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### HOUSEHOLD AND PROPERTY SERVICES— EASTERN SHORE STATE HOSPITAL

#### **Program and Performance:**

This program is responsible for the operation and maintenance of the physical plant and grounds; providing and maintaining all utilities, household and engineering services necessary to accomplish this. Included are 48 buildings, 6 of which house patients, roadways, walks, parking areas and lawns. This area covers approximately 35 acres of ground.

Services rendered by this program to the hospital include the transportation of food, linen, supplies, and collection and disposal of trash. Laundry operation, linen issue, providing clothing, transportation of patients off the grounds, and the maintenance and repair of all vehicles are also charged to this program.

repair of all vehicles are also charged to this program. Contractual services are supervised and contracts initiated by this program and include water, electrical power, sewage disposal, pest control, interior and exterior painting, replacement of floor surfaces, masonry repairs, roof repairs, and road repairs.

During fiscal 1963 the modern and up-to-date trash handling system was completed and a large part of a new soiled linen handling service was made operational, hospital roads were named and identified, additional recreational areas were constructed, a salvage yard was completed and exterior street lighting installed. An efficient and well organized storeroom and inventory system for maintenance supplies was established and housekeeping was re-organized. Approximately 4,300 work orders were completed. Active fire drill and training program was improved, safety and disaster programs were implemented and continued. The installation of new fire alarm and sprinkler system and improvements to roads and parking lots were begun in 1963.

In 1964, it is expected that Central Storage Building and the renovations to old main kitchen and Units 1 and 2 will have been completed. Construction is expected to begin on a new Employees Dormitory and Apartment Building, sea wall and jetties, installation of additional fire safety equipment and the relocation of morgue.

One additional position has been allowed.

Perce Cost Laund Annu	nts Clothed by Hospital ontage of Patients Clothed Per Patient Clothed dry Work Load (lbs. per month) al Program Per Capita ram Cost Per Patient Per Day	Actual 1962 489 73 \$ 36 133,000 \$556 1.	1963 500 % 78 .87 \$ 20 135,000 \$550	3         1964           0         500           8%         74%           6.67         \$ 26.67           0         142,000	Estimated 1965 475 78% \$ 30.50 135,000 \$738 2.02 1965
Appro	opriation Statement:		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		43	43	44
01	Salaries and Wages		183,394	186,489	196,940
04	Travel		15	40	60
06	Fuel		38,048	47,800	44,500
07	Motor Vehicle Operation and Maint		4,491	4,200	4,541
08	Contractual Services		57,829	76,995	85,050
09	Supplies and Materials	•••••	53,463	51,170	61,307
10	Equipment-Replacement	•••••	6,882	9,436	24,794
11	Equipment—Additional		6,029	3,460	16,725
14	Land and Structures	•••••	899	850	3,400
	Total Operating Expenses	-	167,656	193,951	240,377
	Total Expenditure		351,050	380,440	437,317
	Original General Fund Appropriati	on -	353,138	369,995	
	Transfer of General Fund Approp		2,051	10,445	
	Total General Fund Appropriation Less: General Fund Reversion	 ••••••	351,087 37		
	Net General Fund Expenditu	ıre	351,050	380,440	437,317
		-			

### **Capital Funds:**

Appropriation .....

33,500 236,900

**Budget Bill Text:** 

 10.03.04.03
 Household and Property Services

 General Fund Appropriation
 437,317

### MEDICAL CARE OF PATIENTS-EASTERN SHORE STATE HOSPITAL

#### **Program and Performance:**

This program has the responsibility for all phases of care and treatment of the mentally ill, the mentally retarded and the senile aged of the Eastern Shore region of Maryland. With emphasis on "continuity of care" for each individual patient, the hospital has the sound psychiatric philosophy of integrating and coordinating hospital and community resources. The treatment program may be best described as milieu therapy, which has been dynamically oriented and extremely effective. This may be described as a "common sense" approach to the problem of mental illness, with emphasis on treating patients first and foremost as people. In order to meet our objective of providing an optimal continuum of therapy, the hospital is being regionalized, in order that the same treatment team relates to the patients from a particular geographic area.

During the past year a total of 1,448 patients were treated and although, a record number of admissions came to the hospital a record number of dispositions concurrently reduced the average daily census from 666 at the beginning of the year to 633 at the end of the year.

At the end of the fiscal year 1963 there were 307 patients sixty-five years of age or older (49%), and 92 mentally retarded patients (14%) in the hospital. One of the major concerns for this program will be the increasing numbers of senile and aged patients entering the hospital.

Twelve additional positions have been allowed in this program primarily to strengthen out-patient services, the alcoholic program and improved care for geriatrics.

	Actual	Actual	Estimated	Estimated
Treatment Procedures:	1962	1963	1964	1965
Individual Psychotherapy				
Patients Treated	281	106	75	75
Total Hours	1,259	1,070	750	750
Group Psychotherapy				100
Patients Treated	197	199	300	400
Total Hours	485	529	1,000	4,000
Drugs	000	0.077	1 050	1 100
Patients Treated	932	987	1,050	1,100
Procedures:				
X-Rays	1,206	1,558	1,600	1,600
Laboratory Procedures	9,693	8,396	10,000	10,000
Autopsies	13	4	20	48
Consultations	245	397	500	600
Clinical and Diagnostic Conferences	196	271	600	666
Surgery	50		40	48
Major	56	38	40	40 99
Minor	59	118	80	33
Dentistry Patients Treated	707	567	750	750
Total Visits	1,110	827	1,200	1,200
	1,110	021	1,200	1,200
Out-Patient Services:				
Patients Treated	•••••	6	24	133
Total Treatments		18	56	450
Annual Cost Per Capita	\$1,253	\$1,458	\$1,462	\$1,848
Program Cost Per Patient Per Day	<b>5</b> 3.43	3.99		5.06

Annr	opriation Statement;	1963	1964	1965
mppr	opilation Statement.			
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	216	220	232
01	Salaries and Wages	822,390	907,345	998,200
02	Technical and Special Fees	28,792	17,250	24,250
04	Travel	356	885	1,148
08	Contractual Services	4.979	2.887	6,547
09	Supplies and Materials	50,548	43,990	50,921
10	Equipment-Replacement	7.378	8,648	32,325
11	Equipment—Additional	8,292	5,551	14,152
	Total Operating Expenses	71,553	61,961	105,093
	Total Expenditure	922,735	986,556	1,127,543
	Original General Fund Appropriation	881,581	968,273	
	Transfer of General Fund Appropriation	41,350	18,283	
	Total General Fund Appropriation Less: General Fund Reversion	922,931 196	- <u></u>	
	Net General Fund Expenditure	922,735	986,556	1,127,543
Capit	al Funds:			
	Appropriation	246,400		90,000
Budg	et Bill Text:			
10.03.		•••••	•••••	1,127,543

### REHABILITATION AND RECREATION OF PATIENTS— EASTERN SHORE STATE HOSPITAL

### **Program and Performance:**

This program provides a necessary segment of the hospital's total treatment program. The various activity therapies stimulate, motivate, evaluate and raise the functional level of patients enabling them to return to the community.

In 1963 this program continued with considerable emphasis on self-care; preparation for living acceptably in the community. Vocational Rehabilitation became a positive force by establishing an on-going program within the hospital. The therapist training program completed its initial year successfully.

In 1965 the goal for this program is the continuation of purposeful activity through a team approach with more advancement into the community and its facilities. Emphasis will be placed on the continued care patients; the geriatric patients; the mentally defective patients. Programming for a new Children's and Adolescents' Program will begin; more pre-vocational and vocational rehabilitation will be attempted. Refinements will enhance the therapist training program gradually increasing the quality and raising the standards of the rehabilitation therapies staff.

A Rehabilitation Therapist and Teacher have been allowed for expanded rehabilitation activities.

	Actual	Actual	Estimated	Estimated
Total Number of Patients:	1962	1963	1964	1965
Education (Academic)			70	40
Education (Vocational)	•••••	3	75	10
Industrial Therapy	780	827	600	700
Music Therapy	93	230	290	250
Occupational Therapy	665	588	550	575
Recreational Therapy	416	734	550	750

Edu Ind Mu Occ	Average of Patients: location (Academic) ustrial Therapy sic Therapy upational Therapy creational Therapy	271 33 123 113	•••••	256 34 81 152		200 35 145 150	30 300 35 165 200
Annu Progr	al Program Per Capita ram Cost Per Patient Per Day	\$94. •	.29 \$ 2583	102. .:	42  \$ 2806  _	104.75 .2862	\$141.47 .3876
Appr	opriation Statement:		1963	3	19	64	1965
			ACTU	AL	APPROF	RIATION	ALLOWANCE
	Number of Authorized Positions	•••••		12		13	15
01	Salaries and Wages	•••••	59,2	54	6	5,230	78,361
04 08	Travel Contractual Services		4	81 20		305 575	415 575
09 10 11	Supplies and Materials Equipment—Replacement Equipment—Additional		2,0: 2,0 9(			1,995 1,715 885	2,195 1,797 2,955
	Total Operating Expenses	•••••	5,5'	78		5,475	7,937
	Total Expenditure	•••••	64,8	32	7	0,705	86,298
	Original General Fund Appropriatio Transfer of General Fund Appropri		62,3 2,4			7,947 2,758	
	Total General Fund Appropriation . Less: General Fund Reversion		64,8	35 3			
	Net General Fund Expenditur	e	64,8	32	7	0,705	86,298
Duda	-4 Dill Ma-44						

### **Budget Bill Text:**

Rehabilitation and Recreation of Patients General Fund Appropriation .....

86,298

#### SOCIAL SERVICES—EASTERN SHORE STATE HOSPITAL

### **Program and Performance:**

The Social Service Department of the Eastern Shore State Hospital offers counselling and casework services to patients and their relatives during pre-admission, admission, interim, pre-release planning and foster care placement. We are actively participating in a program to provide continuity of care for patients through consultative services to social agencies. The service enables community agencies to include the patient in the benefits of their regular services which are available to other citizens.

During 1963 emphasis has been placed on a team approach. Social workers have been assigned to teams to participate and carry out the recommendations of the team. The number of referrals has been doubled this year. With one additional staff member and a supervisory position we have increased the number of services to meet the demand of the program. Community placements other than foster care have increased 100%. Foster care placements likewise have increased 100%. The total number of foster care patients services increased 32%. Our consultative services have extended to five counties on the Shore and agencies other than health departments have been included.

During 1964—1965 social workers will be serving different geographical areas both within and outside the hospital. It is anticipated that a treatment team will be available to all communities and the social workers should play a major part in development of services.

Three additional positions have been allowed for patient after care activities.

<sup>10.03.04.05</sup> 

Number of Patients Served	Actual 1962 781	Actual 1963 958	Estimated 1964 950	Estimated 1965 1,100
Total Number of Interviews Total Number of Social Services	6,004 894	7,535 1,168	7,000 975	8,000 2,015
At Intake: Pre-Admission Counselling	38	23	100	
Admission Services	446	544	490	600
Preparation for the Community: Total Interim, Pre-Convalescent, Pre- Discharge, Pre-Placement	256	312	300	469
Out-Patient Services:				
Total Community Placement other than Foster Care Total Foster Care Placements	106 42	203 81	$\begin{array}{c} 125\\ 47\end{array}$	300 90
In Foster Care	78	116	85	126
In Out-Patient Clinics In Supervised Parole	68 6	68 8	$\begin{array}{c} 100 \\ 10 \end{array}$	
Annual Program Cost Per Capita	\$61.8	_	-	\$136.50
Program Cost Per Patient Per Day	.1	695 .2	.2442	.3740
Appropriation Statement:		1963	1964	1965
			APPROPRIATION	ALLOWANCE
Number of Authorized Positions		9	10	13
01 Salaries and Wages	·······	43,599	53,568	67,467
04 Travel		250	650	390
08 Contractual Services 09 Supplies and Materials		$10,628 \\ 247$	5,399 170	13,037 370
10 Equipment-Replacement				390
11 Equipment—Additional		455	534	1,611
Total Operating Expenses		11,580	6,753	15,798
Total Expenditure	=	55,179	60,321	83,265
Original General Fund Appropriat Transfer of General Fund Approp	tion riation	51,234 3,948	57,456 2,865	
Total General Fund Appropriation Less: General Fund Reversion		55,182 3		
Net General Fund Expendit	ure	55,179	60,321	83,265
Budget Bill Text:	_			
10.03.04.06 Social Services				
General Fund Appropriat	ion			83,265

### EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— EASTERN SHORE STATE HOSPITAL

### **Program and Performance:**

This program includes education and training of physicians, social workers, graduate nurses, practical nurses and attendants. The learning experiences are closely connected with the clinical responsibilities of these personnel and, therefore, this program must be closely connected with the clinical treatment program.

Plans are now being made to develop a residency training program in Psychiatry for which approval will be requested. The University of Pennsylvania and the University of North Carolina send social work students for field training required for their master's degree.

The In-Service Program for the Licensed Practical Nurses varies depending upon her experience and ability. The course may last anywhere from several weeks to as high as four months. The hospital offers an intensive one-year educational program for Licensed Practical Nurses which meets all the requirements for license in Maryland. In addition to the basic requirements for all Practical Nurses, we also offer six weeks of theory and clinical practice in Psychiatric Nursing.

		Actual 1962	Actua 1963		Estimated 1965
Numb	per of Persons Receiving Training:				
P S S P S L P A	Psychiatric Residents Social Service Students Professional Nurses itudent Professional Nurses icensed Practical Nurses Sychiatric Aides theological Students	 3  24 8 45 3	10 28 10 11 37 6	3 6 9 20 3 30 9 15 1 25 7 30	2 3 12 22 32 20 25 25 6
Appr	opriation Statement:		1963	1964	1965
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	•••••	6	6	6
01	Salaries and Wages		33,727	45,618	44,783
02	Technical and Special Fees		1,210	2,625	2,625
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	•••••	243 161 49 454 591 295	$185 \\ 158 \\ 100 \\ 432 \\ 415 \\ 350$	193 195 150 187 900 350
	Total Operating Expenses	-	1,793	1,640	1,975
	Total Expenditure	-	36,730	49,883	49,383
	Original General Fund Appropriati Transfer of General Fund Appropri	iation –	43,887	46,995 2,888	
	Total General Fund Appropriation Less: General Fund Reversion		36,737 7		
	Net General Fund Expenditu	re =	36,730	49,883	49,383

### **Budget Bill Text:**

 
 10.03.04.07
 Education and Training of Professional Personnel General Fund Appropriation
 49,383

### RELIGIOUS AND VOLUNTEER SERVICES— EASTERN SHORE STATE HOSPITAL

#### **Program and Performance:**

This program is designed to help meet the religious needs of patients and to provide coordination of community and volunteer activities within the hospital. Volunteers serve in the religious program under the direction of the Chaplain. The Volunteer Services program is maintained by volunteers who serve under the direction of the Volunteer Activities Coordinator. Volunteer Services: Volunteers, hospital oriented and trained, are included in the treatment schedules to supplement other disciplines of the hospital. Interested individuals and group organizations provide community contacts as volunteer service is being extended into the community along with other programs of the hospital. The Woman's Auxiliary conducts a canteen for patients which is open daily, where volunteers are in attendance at all times. Profits from this canteen are used for patient and employee welfare projects.

In the fiscal year 1963, volunteers served 12,188 hours in religious activities, medical and nursing, canteen, rehabilitation and in other hospital areas. Gifts, including expendable materials, supplies and equipment, not provided for in the budget appropriation, were valued at \$14,332.66. This amounted to \$22.64 per patient.

	Actual	Actual	Estimated	Estimated
Volunteer Services:	1962	1963	1964	1965
Total Individual Volunteers	226	215	230	230
Volunteer Workers Per Week Volunteer Hours of	81	83	75	80
Service Per Week	243	244	235	240
Total Valuation of Gifts	\$19,302	\$14,332	\$16,000	\$16,000

Religious: Three Protestant worship services are held each week. Music is supplied by an employed organist who also conducts weekly choir rehearsels. Holy Communion is observed the first Sunday of each month. Roman Catholic Services are conducted once a month. All newly admitted patients are visited by the Chaplain with all patients of nonprotestant faith groups being referred to their appropriate clergy. The Chaplain sees all patients referred to him and clergymen are encouraged to visit their parishioners in the hospital. The Chaplain-Supervisor conducts two Clinical Pastoral Training Programs each year. A twelve week full time course is offered to seminar students in the summer as part of their theological education. A twelve week part-time course is offered in the fall to community clergy and is sponsored by the Maryland Council of Churches.

	Actual	Actual	Estimated	Estimated
Religious Services (weekly):	1962	1963	1964	1965
No. Volunteer Clergy No. Hours Given by	3	5	5	5
Volunteer Clergy	3	7	5	5
Patients Attending Chapel Services Patients Attending Ward Services	174	180	150	170
a. Given by Paid Chaplain	26	21	25	25
b. Given by Volunteer Clergy		2	1	1

Appr	opriation Statement:	1963 actual	1964 APPROPRIATION	1965 Allowance
	Number of Authorized Positions	3	3	8
01	Salaries and Wages	17,089	17,316	16,488
02	Technical and Special Fees	660	730	730
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	413 240 314 219  15	332 250 265 212 183 10	392 300 140 518 260
	Total Operating Expenses	1,201	1,252	1,610
	Total Expenditure	18,950	19,298	18,828

		•	
Original General Fund Appropriation Transfer of General Fund Appropriation	16,704 2,250	19,071 227	
Total General Fund Appropriation Less: General Fund Reversion	18,954 4		
Net General Fund Expenditure	18,950	19,298	18,828
Budget Bill Text:			
10.03.04.08 Religious and Volunteer Services			

General Fund Appropriation .....

#### **RESEARCH—EASTERN SHORE STATE HOSPITAL**

18.828

#### **Program and Performance:**

A special research project has been initiated in this program to determine why Dorchester County has the highest admission rate per estimated population of any political subdivision in the State, including Baltimore City. Further projects have been contemplated and will be started as personnel and funds become available.

Appr	opriation Statement:	1963	1964	1965
02	Technical and Special Fees	ACTUAL 195	APPROPRIATION 300	ALLOWANCE 200
04 08 09 11	Travel Contractual Services Supplies and Materials Equipment—Additional	25  40 702	15 20 75	25 20 75
	Total Operating Expenses	767	110	120
	Total Expenditure	962	410	320
	Total General Fund Appropriation Less: General Fund Reversion	963 1		
	Net General Fund Expenditure	962	410	320

### **Budget Bill Text:**

10.03.04.09 Research

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### FARM OPERATION AND MAINTENANCE-EASTERN SHORE STATE HOSPITAL

#### **Program and Performance:**

The patients at this hospital secure noticeable personal benefits when they participate in the diversified activities specially planned and conducted by the farm program personnel. The productive farming operations and the related associated services provide an excellent activity for this hospital. The supervision of patients by farm employees in purposeful duties and assignments results in mutual advantages in many categories. The clinical and rehabilitation services cooperate with the farm personnel and to make this a worthwhile program.

The farming operation has been very productive and it supplies the Dietary Services with milk, dairy beef, beef, pork and food crops for feeding the inhabitants of the hospital. While the gradual expansion in hospital buildings and facilities tends to absorb some of the farm acreage, the increased production yields per unit have made it possible for the farm to provide adequate farm food supplies for the resident population. The new kitchen and storeroom facility will provide the storing and processing units needed to properly handle and utilize farm products.

A total of 243 acres in farming operation is now utilized, 186 acres in field crops, 14 acres in garden crops and 43 in permanent pasture.

<u></u> , .	•	A			Tating to d
		Actual 1962	Actua 1963		Estimated 1965
Total	Cost of Program		1903 \$46,409		\$48,731
Less (	Credits:				
	commodities to Food Service		\$52,889 	\$50,000 	\$50,000 \$ 1,000
Total	Credits	\$52,978	\$52,889	\$50,000	\$51,000
Net F	rogram Costs	-\$ 3,123	-\$ 6,480	-\$ 87	-\$ 2,269
	ge Daily Inhabitants Participating	24	23	40	30
Appr	opriation Statement:		1963	1964	1965
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		7	7	7
01	Salaries and Wages	-	29,247	30,144	31,086
04 07 08 09 10 11 13 14	Travel Motor Vehicle Operation and Maint Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Land and Structures		950 2,157 12,459 1,379 146 15 56	15     1,154     2,000     12,200     1,400     2,900     30     70     70     1	$ \begin{array}{r}     15 \\     1,000 \\     1,800 \\     12,450 \\     1,500 \\     \dots \\     30 \\     850 \\   \end{array} $
	Total Operating Expenses		17,162	19,769	17,645
	Total Expenditure	=	46,409	49,913	48,731
	Original General Fund Appropria Transfer of General Fund Approp	tion priation	45,057 1,358	49,698 	
	Total General Fund Appropriation Less: General Fund Reversion		46,415 6		
	Net General Fund Expendi	ture	46,409	49,913	48,731
<b>Budg</b> 10.03.	et Bill Text: 04.10 Farm Operation and Maint General Fund Appropria		•••••		48,731

Henryton State Hospital

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Total Number of Authorized Positions	1963 ACTUAL	1964 appropriation 180	1965 Allowance 184
Salaries and Wages Technical and Special Fees Operating Expenses	<b>_</b>	759,635 3,360 216,365	757,836 2,520 190,679
Original General Fund Appropriation Transfer of General Fund Appropriation		942,754 36,606	
Net Total General Fund Expenditure		979,360	951,035
Capital Funds: Appropriation			64,000

# SUMMARY OF HENRYTON STATE HOSPITAL

### GENERAL ADMINISTRATION—HENRYTON STATE HOSPITAL

### **Program and Performance:**

The Henryton State Hospital is located near Sykesville, Carroll County, Maryland. It serves ambulatory mentally retarded 18 years and older patients of the State of Maryland. This hospital has been converted from a Tuberculosis hospital operated by the State Department of Health on July 1, 1963. The hospital property consists of 109 acres.

This program provides executive direction, business management, coordination of all hospital programs and establishes and interprets hospital policies and methods of operation under supervision of the Department of Mental Hygiene. The first mentally retarded patients were admitted on October 1, 1962. The hospital will be renovated to accommodate 400 mentally retarded patients in the 1964 fiscal year. The average daily in-patient population for 1964 will be 300.

Admissions (total) Discharges Deaths Total Patient Days Average Daily In-Patient Population Total Number of Authorized Positions Ratio Total Positions to Population Total Annual Per Capita Cost Total Cost Per Patient Per Day		Estimated 1964 200 15 5 109,800 300 180 1:1.67 \$3,265 8.92	Estimated 1965 300 22 7 109,500 300 184 1:1.63 \$3,170 8.68
Appropriation Statement:	1963	1964	1965
	ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions		14	14
01 Salaries and Wages		70,233	72,744
03       Communication         04       Travel         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges		5,870 148 75 1,000 1,445 2,552 195	5,470 467 255 1,000 
Total Operating Expenses		11,285	7,893
Total Expenditure		81,518	80,137

Original General Fund Appropriati Transfer of General Fund Appropri	on 76,675 iation 4,843	
Net General Fund Expenditu	are 81,518 80,5	137
Budget Bill Text: 10.03.09.01 General Administration General Fund Appropriation	on 80,	137

### DIETARY SERVICES-HENRYTON STATE HOSPITAL

### **Program and Performance:**

The dietary department is responsible for the planning and preparation of meals for patients and employees. The hospital operates one central kitchen and services one patient cateteria and one employee cafeteria. All patients are fed in the central cafeteria with the exception of patients who may be confined to the infirmary area.

This department is responsible for maintaining proper standards of service and sanitation in all food handling and preparation areas.

Meals are prepared in accordance with the basic ration plan established by the Department of Mental Hygiene.

	Estimated	Estimated
	1964	1965
Total Daily Per Capita Food Cost	\$.5842	2 \$ .5840
Annual Program Cost Per Capita* Daily Program Cost Per Capita*	\$575.60 \$ 1.5727	\$573.53 7 \$ 1.57 <b>13</b>
Total Regular Meals Served Patients	329,400	328,500
Number of Gratuitous Meals Served Value of Gratuitous Meals Served	536 \$421	526 \$516

1000

1004

1000

\* Excludes Gratuitous Meals

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		25	25
01	Salaries and Wages		96,241	99,013
04	Travel		10	350
05	Food		64,566	64,464
08	Contractual Services		50	50
09	Supplies and Materials		4,206	4,206
10	Equipment—Replacement		4,730	3,500
11	Equipment—Additional		3,299	981
	Total Operating Expenses		76,861	73,551
	Total Expenditure		173,102	172,564
	Original General Fund Appropriation		165,643	
	Transfer of General Fund Appropriation		7,459	
	Net General Fund Expenditure		173,102	172,564
Buda	of Bill Toxt.			<u></u>
	et Bill Text:			
10.03.	.09.02 Dietary Services			
	General Fund Appropriation			172,564

### HOUSEHOLD AND PROPERTY SERVICES-HENRYTON STATE HOSPITAL

#### **Program and Performance:**

This program and refformance. This program includes the linen, housekeeping, sewing, power, maintenance, transportation services and sewerage disposal of the hospital. It is responsible for 19 buildings, one of which houses patients, 1 mile of road, 14 walks and parking areas, 19 acres of lawns and 96 acres of woodland. All motor vehicles and equipment except those under service contracts are maintained by this program.

Electricity is purchased. Water is furnished by the Springfield State Hospital and laundry services are purchased from the Central Laundry. Heat, power and hot water are furnished to the buildings by the hospital power plant. The hospital is equipped with a 75 kw generator for emergency use.

Four Service Worker positions have been allowed for housekeeping and cleaning assignments.

	Estimated	Estimated
	1964	1965
Patients Clothed Percentage of Patients Clothed by	300	300
Hospital	100% \$25	100% \$25
Laundry Workload (Pounds per month) Annual Program Cost Per Capita Program Cost Per Patient Per Day	27,358 \$771.03 \$ 2.11	18,250 \$738.77 \$ 2.02

1000

1004

1005

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		29	33
01	Salaries and Wages		118,999	131,791
06 07 08 09 10 11 13 14	Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Land and Structures		28,618 2,820 28,834 37,650 6,845 3,010 32 4,500	28,000 2,820 21,719 27,172 9,260 838 32
	Total Operating Expenses		112,309	89,841
	Total Expenditure		231,308	221,632
	Original General Fund Appropriation Transfer of General Fund Appropriation		227,031 4,277	
	Net General Fund Expenditure		231,308	221,632
Capit	al Funds:			
•	Appropriation			64,000
Budge 10.03.	et Bill Text: 09.03 Household and Property Services General Fund Appropriation			221,632

### MEDICAL CARE OF PATIENTS-HENRYTON STATE HOSPITAL

### **Program and Performance:**

This program contributes to the single goal of the hospital—utilization of the maximum potential of each individual physically, socially, emotionally and mentally by providing and participating in a program of treatment and training of patients by using not only the medical specialists, but those of habilitation, social work and nursing.

All services will be integrated along the principle of therapeutic community. With this concept every patient will participate in some constructive activity.

	al Program Cost Per Capita ram Cost Per Patient Day		Estimated 1964 \$1,644.77 \$4.49	Estimated 1965 \$1,589.01 \$ 4.35
Appr	opriation Statement:			
		1963	1964	1965
	Number of Authorized Positions	ACTUAL	APPROPRIATION 112	ALLOWANCE
01	Salaries and Wages		474,162	454,288
01	Salaries and wages		474,102	404,200
02	Technical and Special Fees		3,360	2,520
04 08 09 10 11	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional		375 1,703 12,632 1,200	5,175 11,503 3,032 184
	Total Operating Expenses		15,910	19,894
	Total Expenditure		493,432	476,702
	Original General Fund Appropriation Transfer of General Fund Appropriation		473,405 20,027	
	Net General Fund Expenditure		493,432	476,702
•	et Bill Text: 09.04 Medical Care of Patients General Fund Appropriation			476,702

**Rosewood State Hospital** 

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Total Number of Authorized Positions	1963 ACTUAL 1,080	1964 Appropriation 1,121	1965 Allowance 1,267
Salaries and Wages Technical and Special Fees Operating Expenses	53,329	4,310,239 41,580 1,411,735	4,626,312 40,725 1,654,011
Original General Fund Appropriation Transfer of General Fund Appropriation	5,326,258 37,543	5,657,335 106,219	
Total General Fund Appropriation Less: General Fund Reversion	5,363,801 23		
Net Total General Fund Expenditure Federal Fund Expenditure		5,763,554	6,321,048
Total Expenditure	5,365,717		
Capital Funds:			
Appropriation	538,200	89,000	635,800

# SUMMARY OF ROSEWOOD STATE HOSPITAL

### GENERAL ADMINISTRATION-ROSEWOOD STATE HOSPITAL

### **Program and Performance:**

Rosewood State Hospital, established in 1888, has responsibility for the care, treatment, training and rehabilitation of mentally retarded patients and emotionally disturbed children. It is a cottage type hospital located at Owings Mills, Baltimore County, 13 miles northwest of Baltimore City, with approximately 790 acres.

This program provides executive direction and establishes and interprets hospital methods and policies under the supervision of the Department of Mental Hygiene.

During the 1964 fiscal year, the construction of Spastics Buildings #5 and #6 will be completed. The Clinical Services and Research Building and the New Central Kitchen will be completed during fiscal year 1965.

The Hospital has a capacity of 2,472 patients, based on an average of 58.5 feet of bed space per patient.

Rosewood was awarded a Certificate of Approval by the Central Inspection Board of the American Psychiatric Association on December 9, 1960.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Admissions (Total)	320	353	385	438
Discharges	110	191	260	110
Deaths	49	76	50	100
Total Patient Days	890,600	905,930	872,910	930,750
Daily Average In-Patient Population	2,440	2,482	2,385	2,550
Total Number of Authorized Positions	1,026	1,080	1,122	1,268
Ratio Total Positions to Population	1:2.	38 1:2	.30 1:2.1	B 1:2.01
Total Annual Per Capita		\$2,162	\$2,417	\$2,480
Total Cost Per Patient Per Day	5.69	5.92	6.60	6.80

#### **Appropriation Statement:**

		1963 actual	1964 Appropriation	1965 allowance
	Number of Authorized Positions	31	32	32
01	Salaries and Wages	151,142	162,353	164,905
03 04 08 09 10 11 13	Communication Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	19,548 565 1,509 10,084 465 705 547 33,423	15,8007488748,5501,93941752128,849	21,465 533 973 10,084 2,058 696 526 36,335
	Total Expenditure	184,565	191,202	201,240
	Original General Fund Appropriation Transfer of General Fund Appropriation	174,098 10,469	183,708 7,494	
	Total General Fund Appropriation Less: General Fund Reversion	184,567 2		
	Net General Fund Expenditure	184,565	<u>    191,202                                   </u>	201,240

#### **Budget Bill Text:**

10.03.05.01	General Administration	
	General Fund Appropriation	201,240

### DIETARY SERVICES\_ROSEWOOD STATE HOSPITAL

#### **Program and Performance:**

The Dietary Department is responsible for the planning, preparation and transportation of meals for both patients and employees. They are also charged with the responsibility of maintaining proper standards of service and sanitation in all food areas. All meals are prepared in a central kitchen and transported to dining areas in electrically heated food carts.

Rosewood has one kitchen; the main kitchen, where all regular diets for patients and meals for employees are prepared. All employee meals are served in this building, The Hospital has 26 patient residence buildings, with 27 serving areas, plus an employees cafeteria and snack bar.

Dietary personnel are responsible for patient food service in 8 serving areas: Patients cafeteria (serving patients from Central, Pembroke, Urner, Keating, Wyatt and Stump Cottages), Long Term Colony, Nursery Building \$2, Rogers Hospital, Esther Loring Richards Children's Center and Jacob Finesinger. Dietary personnel are also responsible for food service in employees cafeteria and snack bar. Nursing Service is responsible for food service in 19 areas, under the guidance of the Dietary Department. The New Main Kitchen Building and Clinical Services and Research Building are expected to be completed during fiscal year 1965.

Food preparation must be varied to meet the needs of the individual patients. This involves the preparation of special diets as ordered by the medical staff, infant diets and purees for those patients who have difficulty eating and swallowing and chopped foods for those patients who cannot handle a knife and fork.

Five additional dietary positions have been allowed to staff the new Central Kitchen.

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N N	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost	\$.545 \$.028 \$.574	5 \$ .0303		\$.0352
Annual Program Cost Per Capita*	\$351.97	\$ 343.09	\$   371.96	\$   378.68
Daily Program Cost Per Capita*	\$.964	3 \$ .9400	\$     1.0163	\$     1.0375
Total Regular Diets Served Inhabitants2 Total Diet Meals Served Inhabitants	2,385,005 259,420	2,376,489 296,406	2,292,719 1 260,131	,331,967 395,583
Number of Gratuitous Meals Served	1,068	2,610	4,728	5,626
Value of Gratuitous Meals Served	\$480	\$1,019	\$1,681	\$2,218
Average Daily Inhabitants Participating	10	10	10	10

\* Includes food from Farm less gratuitous meals.

### **Appropriation Statement:**

whh	opriation Statement;			
		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	89	93	98
01	Salaries and Wages	287,476	321,071	341,147
04	Travel	20	25	25
05	Food	490,858	468,806	515,528
08	Contractual Services	2,603	3,539	2,609
09	Supplies and Materials	18,850	19,926	18,490
10	Equipment-Replacement	7,325	9,918	7,578
11	Equipment—Additional	3,324	13,214	27,744
	Total Operating Expenses	522,980	515,428	571,974
	Total Expenditure	810,456	836,499	913,121
	Original General Fund Appropriation	815,651	814,066	
	Transfer of General Fund Appropriation		22,433	
	Total General Fund Appropriation	810,457		
	Less: General Fund Reversion	1		
	Net General Fund Expenditure	810,456	836,499	913,121
Capit	al Funds: Appropriation	120,000		<u></u>
Duda	at Dill Towner			

**Budget Bill Text:** 

10.03.05.02

# Dietary Services General Fund Appropriation ..... 913,121

### HOUSEHOLD AND PROPERTY SERVICES-ROSEWOOD STATE HOSPITALS

### **Program and Performance:**

This program covers housekeeping, laundry, security and safety, sewing, heating plant operation, maintenance of buildings, together with motor pool and general services essential to daily operation. In addition to services for patients, this program furnishes the basic service of housing for 195 resident employees.

This Hospital has 26 patient residences plus Chapel, School Building with auditorium, gymnasium and indoor pool, Industrial Therapy Building, 4 staff residences. 8 employee residences, 3 employee apartment buildings, 4 employee dormitory buildings, and other administrative structures. The construction of Spastics Buildings #5 and #6, and an addition to the Power House, will be completed during the first half of fiscal year 1964. The addition to Rogers Hospital, to be known as the Clinical Services and Research Building, will be completed in fiscal year 1965.

Rosewood has continued the dry cleaning operation for patients' clothing; laundry operations have been transferred to the Department of Correction Central Laundry at Sykesville. The Sewing Unit, a part of the Central Linen-Clothing-Laundry Distribution Unit, manufactures clothing, flatwork and special items required.

Although electricity and water are purchased and sewage disposed of through the Baltimore County Metropolitan sewer system, this Hospital is dependent upon a coal burning Central Power Plant for heat, domestic hot water and steam for cooking. The Long Term Care Colony and the Vocational Rehabilitation Center on Crondall Avenue have independent oil burning heating units. A standby motor generator unit for emergency operation is located in the boiler room of the Colony Building; also a larger one is being installed in the main boiler room.

Three houskeeping positions have been allowed to maintain the new 156 bed Clinical Services and Research Building.

Percer Cost I Laund Annua	nts Clothed by Hospital Per Patient Clothed ry Work Load (pounds per month) al Program Per Capita am.Cost Per Patient Per Day	Actua 1962 2,223 92 \$ 35 343,963 \$443 \$ 1	196 2,284 % 94 .42 \$ 33 434,03 .43 \$46'	3         1964           4         2,138           4%         92%           8.24         \$ 38.52	Estimated 1965 2,341 94% \$ 35.16 453,263 \$473.02 \$ 1.30
Appre	opriation Statement:		1963	1964	1965
	Number of Authorized Positions		ACTUAL 113	APPROPRIATION 115	ALLOWANCE 118
01	Salaries and Wages		451,723	475,102	479,391
02	Technical and Special Fees		4,532	3,150	
04 06 07 08 09 10 11 13 14	Travel Fuel Motor Vehicle Operation and Maint Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Land and Structures Total Operating Expenses Total Expenditure	enance	3,438 685,678	$\begin{array}{c} 120\\ 134,136\\ 16,822\\ 240,239\\ 208,260\\ 22,674\\ 7,600\\ 300\\ 6,500\\ \hline \\ \hline \\ 636,651\\ \hline \\ 1,114,903\\ \hline \end{array}$	$ \begin{array}{r} 151\\137,000\\18,221\\246,985\\242,381\\27,564\\18,329\\300\\7,500\\\hline\hline\\698,431\\\hline\hline\\1,177,822\\\hline\end{array} $
	Original General Fund Appropria Transfer of General Fund Approp	tion priation	1,063,657 78,278	1,093,717 21,186	
	Total General Fund Appropriation Less: General Fund Reversion	a	1,141,935 2		
Canit	Net General Fund Expendi	ture	1,141,933	1,114,903	1,177,822
Vapit	Appropriation	•••••		72,000	305,000

### **Budget Bill Text:**

10.03.05.03	Household and Property Services	
	General Fund Appropriation	1,177,822

#### MEDICAL CARE OF PATIENTS-ROSEWOOD STATE HOSPITAL

### **Program and Performance:**

The medical, psychiatric and dental care of patients is the function of this program. This includes consultant services in all medical specialties and the services of psychology, nursing, pharmacy, laboratory (including pathology, x-ray, EEG, EKG) and medical records.

The subdivision into functional units, a desirable forward move for the institution, should be made permanent and expanded. Medical and Psychiatric units will be under the direction of specialists in these fields when personnel becomes available again. Residents whose major problem is training in daily living skills, social adjustment and personal habits are to be under the Human Development Program (formerly Cottage Life). This program provides the milieu through which habits, attitudes and behavior are molded into socially acceptable forms. The program is geared to the most promising part of Rosewood's population—the educable, the trainable and the very young.

The full benefit of the program will be attained only after full-time personnel can be recruited and independent units established.

The forecast for the coming year is a continuation in the return to the community of patients who through the training, education and rehabilitation have reached levels of self-sufficiency and adjustment to make them capable of placement. Remodeling and construction, while in process, further reduce, temporarily, the bed capacity and make reduction of admissions imperative.

One hundred and twenty-six additional positions have been allowed; eighty to staff the new 156 bed Clinical Services and Research Building; forty-two for increased patient population; and four for the cottage life program.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Treatment Procedures:				
Individual Psychotherapy				
Patients Treated	15	13	25	15
Total Hours	338	186	450	215
Group Psychotherapy				
Patients Treated	27	18	100	20
Total Hours	272	367	1,000	410
Drugs (Patients)	1,031	1,320	1,500	1,500
Procedures:				
X-rays	7,489	6,411	8,000	8,000
Laboratory Procedures	26,483	31,930	50,000	60,000
Autopsies	20	31	50	30
Consultations	5,880	6,814	6,000	7,500
Clinical and Diagnostic Conferences	224	248	250	250
Surgery (Minor)	172	610	600	600
Dentistry (Patients)	1,892	1,646	1,985	1,985
(Visits)	4,363	3,328	4,500	4,500
Out-Patient Services:				
Patients Treated	746	1,004	1,012	1,292
Total Treatments	5,241	6,237	6,270	7,354
Annual Program Per Capita	\$ 950.66	\$ 960.20	\$ 1,115.86	\$ 1,159.30
Program Cost Per Patient Per Day	2.60	2.63	3.05	3.18

DEPARTMENT (	)F	MENTAL	HYGIENE
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		1963 actual	1964 Appropriation	1965 Allowance
	Number of Authorized Positions	657	688	814
01	Salaries and Wages	2,203,658	2,452,667	2,686,453
02	Technical and Special Fees	28,862	23,560	26,405
04 08 09 10 11	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	343 4,930 87,380 9,131 9,557	818 5,360 83,718 13,450 14,796	1,448 4,515 95,913 13,920 57,991
	Total Operating Expenses	111,341	118,142	173,787
	Total Expenditure	2,343,861	2,594,369	2,886,645
•	Original General Fund Appropriation Transfer of General Fund Appropriation	2,336,418 7,445	2,565,814 28,555	
	Total General Fund Appropriation Less: General Fund Reversion	2,343,863 2		
	Net General Fund Expenditure	2,343,861	2,594,369 	2,886,645
Capit	al Funds: Appropriation	418,200	17,000	330,800
•	et Bill Text:	•		

10.03.05.04 Medical Care of Patients

General Fund Appropriation .....

2,886,645

### REHABILITATION AND RECREATION OF PATIENTS— ROSEWOOD STATE HOSPITAL

#### **Program and Performance:**

This program is composed of the educational, recreational, industrial, vocational, music and speech therapies. It cooperates with all other disciplines to help sustain or raise the individual's physical, mental, emotional, social and vocational efficiency to enable him to live as a more self-sufficient or contributing citizen within the hospital or the community to which he may return.

In 1963, the educational program doubled the enrollment in the Day Care and Development Center, extended activities in the Nursery Building through the services of volunteers and re-organized the young adult, work-study classes in the Vocational Rehabilitation area. Classes for Domestic Service Training for girls and for the education of adolescent trainable boys were initiated in two designated cottages. There was increased coordination with community educational resources. The Vocational Training was extended into the following three areas: (1) Industrial Training involved subcontracts with patient remuneration to provide the incentive to develop personal earning power; (2) Day Placement provided the opportunity for part time work in the community to test work attitudes and skills; (3) Community Training allowed the advanced student to work toward independent living through full time, paid, job experiences.

In 1965, the Education Department will extend its program for the trainable and socially maladjusted retardates. A study will be conducted to determine ways to improve services for the multiple handicapped. Arrangements for a student teacher training program in conjunction with the State Department of Education should be completed and in operation at the School. Finally, the faculty aims to complete a course of study designed to enrich the curriculum. Community Training will be expanded with a wider variety of activities and job opportunities. A pilot project for the Long

Term Care patients will explore craft and workshop type activities for those patients limited by age, emotional or physical disability. Increased recreation will be provided for the younger mentally retarded.

An additional Teacher and Instructor have been allowed for expanded rehabilitation activities.

	Actual			Estimated
	1962	1963	3 1964	1965
Total Number of Patients			١	
Education (Academic)	335	393	3 350	425
Education (Vocational)	147	179	9 200	225
Industrial Therapy	687	73.	1 685	685
Music Therapy	1,448	1,639	9 1,400	1,400
Recreation Therapy	2,080	2,20		2,200
Daily Average of Patients	•		·	·
Education (Academic)	263	29		325
Education (Vocational)	_80	_8		100
Industrial Therapy	570	544		570
Music Therapy	222	208		230
Recreation Therapy	1,053	920	6 1,025	1,025
Annual Program Cost Per Capita Program Cost Per Patient	\$102.	37 <b>\$10</b> 280	6.58  \$121.75 .292   .333	\$121.51 .333
	•			
Appropriation Statement:		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	••••••	54	55	57
01 Salaries and Wages		248,265	267,877	287,708
04 Travel	_	263	295	397
08 Contractual Services	•••••	1,849	2,687	2.233
09 Supplies and Materials		7,984	8,065	8,125
10 Equipment—Replacement		694	2,605	3,303
			1,515	
11 Equipment—Additional		1,086	34	777 20
13 Fixed Charges		31	04	20
Total Operating Expenses		11,907	15,201	14,855
Total Expenditure		260,172	283,078	302,563
Total Experiatoric	=			
Original General Fund Appropriat		254,803	272,084	
Transfer of General Fund Appropr	riation	5,370	10,994	
Total General Fund Appropriation Less: General Fund Reversion	-	260,173 <sup>'</sup> 1		
Less, General Fund Reversion		1		
Net General Fund Expendit	are	260,172	283,078	302,563
Budget Bill Text:	-			

10.03.05.05

Rehabilitation and Recreation of Patients General Fund Appropriation .....

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302,563

### SOCIAL SERVICES—ROSEWOOD STATE HOSPITAL

#### **Program and Performance:**

This program provides essential social services to the retarded and their families before and during hospitalization, and after release to the community; participates with representatives of other disciplines in the development of new programs and in research; and coordinates Rosewood's community relationship and services.

Routine Pre-Admission and Admission, Interim, Pre-Community Release, Supervised Family Placement, and Foster Care services were offered. Special emphasis was placed on putting patients directly into foster care on admission, saving hospital beds. A research project on Pre-Admission Service was begun and is well under way. Families of Henryton transferees were prepared for the move. Over ninety employers for the Day Work Program were evaluated. Continued attention was given to facilitating movement of patients out of the Hospital without sacrificing quality of service. Foster Care Placements more than doubled with the increase of less than one worker. Replacements of patients in foster care and careful screening of homes have improved the service qualitatively. Other community placements increased. A Social Worker functioned part-time as a Cottage Administrator during Fiscal 1963.

Objectives for 1965 are to provide a more qualitative service in all of the above areas; to expand placement of new admissions directly into foster care or other types of community care; to re-evaluate and work with the social situations of patients in an effort to return more patients to their own homes and communities; to develop a formal program of community care in homes for small groups of severely and moderately retarded patients as an extension of, but different from the present foster care program in terms of the needs of these patients and the treatment plan; to continue the expansion of our foster care program into the counties; and to work more intensively with community agencies for the benefit of all patients and their families.

Three additional Social Workers have been allowed for these activities.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Total Number of Patients Served Total Number of Interviews Total Number of Social Services	1,589 16,244 2,038	1,644 16,667 2,425	1,750 18,600 2,725	2,125 25,100 3,045
At Intake:				
Pre-Admission Counseling	734	992	1,000	1,280
Admission Services Preparation for the Community: Total Interim, Pre-Convalescent Leave, Pre-Discharge, Pre-Placement	315 792	439 736	525 785	550 900
Out-Patient Services:	152	100	100	000
Total Community Placements other than Foster Care	42	<u>co</u>	00	125
Total Foster Care Placements	27	69 58	80 60	90
In Foster Care	130	163	186	233
In Out-Patient Clinics	31	41	45	50
In Supervised Convalescent Leave	, <b>40</b>	54	60	80
Annual Program Per Capita Program Cost Per Patient Per Day	\$49.15 .135	\$56.37 .15		\$74.84 .205

Appr	opriation Statement:	1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	20	23	26
01	Salaries and Wages	107,442	129,240	144,841
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	427 28,550 984  175 25	545 21,200 925  844 25	434 37,830 1,525 166 1,543 25
	Total Operating Expenses	30,161	23,539	41,523
	Total Expenditure	137,603	152,779	186,364
	Original General Fund Appropriation Transfer of General Fund Appropriation	121,150 16,455	147,640 5,139	
	Total General Fund Appropriation Less: General Fund Reversion	137,605 2		
	 Net General Fund Expenditure	137,603	152,779	186,364

#### **Budget Bill Text**

10.03.05.06 Social Services

SUCIAL DELAICER			
General Fund	Appropriation	****	186,364

### EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-ROSEWOOD STATE HOSPITAL

### **Program and Performance:**

This program has offered training for physicians, social work students, and nursing personnel, including informal instruction in Diagnostic Conference and psychiatric seminars for physicians, formal training in practical nursing, orientation of new attendants, and field work for social work students.

The program for psychiatric residents is planned in order to take greater advantage of the clinical material available at this Hospital with a goal of approval for training in psychiatry. Subjects will include mental deficiency, neurology, endocrinology, genetics, and emotional disorders of non-defective children. The field work program for social work students will continue, as will the lecture-demonstration series for medical students. Two Rehabilitation Therapist trainees are presently undergoing training in a year's structured program that is coordinated by the Department of Mental Hygiene.

A Nurse IV has been allowed to enlarge the nurse and attendant training program.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Number of Persons Receiving Training: Psychiatric Residents Education of Medical Students Social Service Students	100 14	 100 8	2 100 14	2 100 14
Licensed Practical Nurses Psychiatric Aides Attendants, Basic Theological Students Rehabilitation Therapist Trainees	20	16 230 2	23 240 10 2	30 300 10 2

### **Appropriation Statement:**

		1963	1964	1965 Allowance
	Number of Authorized Positions	ACTUAL 12	APPROPRIATION 12	ALLOWANCE 13
01	Salaries and Wages	52,631	72,316	82,917
02	Technical and Special Fees	1,500	3,500	2,950
04 08 09 10 11 13	Travel	127 292 320 416 1,155 55,286	35 375 510 380 941 565 2,806 78,622	$ \begin{array}{r}     132 \\     475 \\     435 \\     100 \\     869 \\     565 \\     \hline     2,576 \\     \hline     88,443 \\   \end{array} $
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	75,004 	74,982 3,640	
	Net General Fund Expenditure	55,286	78,622	88,443

### **Budget Bill Text:**

10.03.05.07

Education and Training of Professional Personnel

#### **RELIGIOUS AND VOLUNTEER SERVICES—ROSEWOOD STATE HOSPITAL**

#### **Program and Performance:**

The program, as designed, serves a three-fold purpose; religious training, volunteer service, and public relations. The scope of the program is to integrate volunteers and religious workers as a supplement to the various disciplines that comprise the treatment team. The ultimate goal is to provide a home-away-from-home for those destined to remain and to provide extra stimulus, incentive, and encouragement to the potential citizens.

The community today is regarded as a definite therapeutic factor in the rehabilitation of patients. For this reason, volunteer and religious services emphasize taking patients into the community, offering them an infinite variety of contacts and opportunities. A corps of youthful volunteers is expanding, providing assistance to hospital staff and career exposure for the participants. The program is designed to stimulate the interest of youth to the point where some may actually decide to train and work in the mental health field. An active Parents' Association and Woman's Auxiliary add impetus to the community service program in the institution.

During fiscal year 1963, an accelerated program of public education consisted of 74 tours, 2 career days, an Open House, a Legislative Day, Judges Institute, statewide physical education seminar, the development of a Speaker's Bureau, compilation of career orientation material, a display at the Georgetown University, a number of professional seminars conducted by department heads, and use of mass media.

Under the guidance of part-time chaplains representing the three major faiths, spiritual comfort and instruction are provided for residents of the institution on a therapeutic foundation. The staff chaplains are aided in their religious endeavors by volunteer clergymen, seminarians, Sunday School Teachers, and laymen. Six formal chapel services are held each Sunday and throughout the week sacramental services, including counseling and guidance for both patients and their guardians, are conducted.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Volunteers:				
Total Individual Volunteers	637	629	650	650
Volunteer Workers Per Week	153	172	155	172
Volunteer Hours of Service Per Week	628	630	700	630
Total Valuation of Gifts	\$38,258	\$45,410	\$40,000	\$45,000
Religious (Weekly):				
Number of Volunteer Clergy Number of Hours Given by	14	19	25	40
Volunteer Clergy	42	46	75	100
Patients Attending Chapel Services	305	318	300	320
Patients Attending Ward Services				
a. Given by Paid Chaplain	191	132	250	150
b. Given by Volunteer Clergy	180	75	180	100

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### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	13,044	13,551	13,711
02	Technical and Special Fees	5,365	3,870	3,870
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	92 640 370 189 646 10 1,947	200 620 225 492 40 40 1,617	296 658 250 380  30 1,614 
	Total Expenditure	20,356	19,038	<u> </u>
	Original General Fund Appropriation Transfer of General Fund Appropriation	17,269 3,089	18,632 406	
	Total General Fund Appropriation Less: General Fund Reversion	20,358 2		
	Net General Fund Expenditure	20,356	19,038	19,195
Budg	et Bill Text:		- <u></u>	

10.03.05.08 Religious and Volunteer Services

#### General Fund Appropriation .....

19,195

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# **RESEARCH-ROSEWOOD STATE HOSPITAL**

### **Program and Performance:**

The temporary laboratory in the Rogers Building has been equipped and is operating. The Hospital has obtained the services of a Laboratory Scientist to direct the technical work of the laboratory. Methods have been set up and are being tested and applied for the measurement of various standard substances in urine and blood in order that reference values may be established for this laboratory. High voltage electrophoresis apparatus has been installed and put into operation for the measurement of urinary amino acids as planned. Arrangements have been made with the Clinical Laboratory for the collection of samples for routine screening. A new compound with anesthetic properties has been discovered to be a normal constituent of brain tissue in the laboratory at the University of Maryland Hospital. The Rosewood Laboratory Scientist has assisted in the development of a chemical method for measuring this compound and will screen the urine and blood of patients for levels of this material.

In view of the fact that gamma-hydroxybutyrate is anesthetic, it is possible patients with some forms of mental retardation may have in their blood more of this material than normal, and therefore suffer retardation on this basis. If this is the case, a screening program should find them.

It is also planned to undertake an investigation of the effect of this anesthetic material on mentally retarded children who are excessively active. If this material, given orally, can diminish overactivity it will assist greatly in the treatment and care of Rosewood patients.

As the research facility is activated, the research effort will expand into two additional fields: (1) the establishment of a tissue culture laboratory to permit genetic investigation and provide material cultured from patients for more precise biochemical study; (2) an electron-microscopy laboratory to operate in conjunction with the tissue culture and biochemical studies.

The combined operation of biochemical tissue culture and ultra-microscopic programs will furnish a powerful tool for the study of current concepts and for the development of new understanding and techniques for the care of the mentally retarded.

Four Laboratory Scientists have been allowed for the new 156 bed Clinical Services and Research Building.

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1004

1005

#### **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	4	4	8
01	Salaries and Wages	4,783	23,998	35,761
02	Technical and Special Fees	4,900	5,000	5,000
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	1,948 59 992 7,710 37	50 250 3,350 9,400 50	50 250 10,100 33,900 50
	Total Operating Expenses	10,746	13,100	44,350
	Total Expenditure	20,429	42,098	85,111
	Original General Fund Appropriation Transfer of General Fund Appropriation	39,979 —21,487	40,820 1,278	
	Total General Fund Appropriation Less: General Fund Reversion	18,492 2	<u></u>	
	Net General Fund Expenditure Federal Fund Expenditure	18,490 1,939	42,098	85,111
	Total Expenditure	20,429		
•	et Bill Text: 05.09 Research			95 111

General	Fund	Appropriation	******	85,111

## FARM OPERATION AND MAINTENANCE-ROSEWOOD STATE HOSPITAL

### **Program and Performance:**

The Rosewood farming program includes the production of beef, pork and food crops for patient feeding. When adequate storage, food preparation and kitchen facilities are provided in the new kitchen, food storage and employees cafeteria, there can be more diversification in farm food production.

Selected patients are assigned to various farming activities. The general aim of the program is to develop and train patients on an individual basis so that abilities can be determined and developed. As skills are learned and practiced, there is a notable increase in personal competence and responsibility. In general, the patients' program is a part of the Industrial Therapy orientation program, but often a patient can be sufficiently developed for convalescent leave, for foster care or for return to his family.

General improvements in farm buildings, facilities and farming land were made during the year and this phase of development should continue until minimum facilities are available. These additional improvements aid in the development of suitable patient projects which for the most part are operated in connection with productive farming operations.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Total Cost of Program	\$33,180	\$37,402	\$35,118	\$41,070
Less Credits: Commodities to Food Service Budget Credits	\$25,639 160	\$27,038 	\$30,000 	\$32,000
Total Credits	\$25,799	\$27,038	\$30,000	\$32,000
Net Program Cost	\$ 7,381	\$10,364	\$ 5,118	\$ 9,070
Average Daily Inhabitants Participating: Farm-Assignment	39	29	40	40

### **Appropriation Statement:**

	Number of Authorized Positions	ACTUAL 1963 5	APPROPRIATION 1964 5	ALLOWANCE 1965 5
01	Salaries and Wages	18,090	19,722	20,217
07 08 09 10 11 14	Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Land and Structures	2,374 2,550 8,193 1,613 738 3,844	1,900 2,287 9,159 1,550 	1,900 2,650 11,303 4,500 
	Total Operating Expenses	19,312	15,396	20,853
	Total Expenditure	37,402	35,118	41,070
	Original General Fund Appropriation Transfer of General Fund Appropriation	31,334 6,071		
	Total General Fund Appropriation Less: General Fund Reversion	37,405 3		
	Net General Fund Expenditure	37,402	35,118	41,070
-	et Bill Text:			
10.03	.05.10 Farm Operation and Maintenance General Fund Appropriation			41,070

## EMOTIONALLY DISTURBED CHILDREN'S SERVICES-ROSEWOOD STATE HOSPITAL

## **Program and Performance:**

The Division for Emotionally Disturbed Children provides intensive in-patient psychiatric treatment for seriously emotionally ill boys and girls. There are two residential treatment programs: the Esther Loring Richards Center admits patients up to age fourteen who can return to their community within a year, and the Jacob Finesinger Center admits patients up to age thirteen who need from one to three years of treatment.

The treatment programs are family-centered and operate on the assumption that the child in emotional conflict can only be helped if the family in which his illness originated is helped. The child as an isolated individual can gain very little; therefore, he is not exposed to total separation from his family. Casework services and psychiatric treatment of his parents, through community agencies, are necessary parts of the treatment plan.

The staff evaluates, through its out-patient service, the individual needs of each child referred and determines whether residential care is indicated. Approximately onethird of the patients examined are admitted. For those families who are not in need of these programs, the staff offers recommendations to the referring agency, for outpatient treatment, special classroom placement, marital counseling, or other assistance needed.

The major mode of treatment is milieu therapy. Specialized and remedial education, recreational therapy, drugs, and psychotherapy are utilized in a prescribed, coordinated program designed to meet individual needs as much as possible. Close liaison with community agencies and resources is maintained. Training programs in operation or planned include child psychiatry, clinical psychology, social work, child-psychiatric nursing, as well as in-service programs for the full-time staff.

Because of the policy of allowing patients to go home on weekends, the patient population during weekdays is 80, while on weekends the average is 10.

Two additional positions have been allowed; a Food Service Worker to complete the dietary staffing pattern and a Teacher for the expanded educational program.

	Actual	Actual	Estimated	Estimated
	1962*	1963	1964	1965
Admissions	56	26	72	60
Discharges	39	37	52	45
Referral Evaluations Performed	123	51	100	125
Total Patient Days	9,125	14,965	21,960	21,900
Average Daily In-Patient Population	25	41	60	60
Total Number of Authorized Positions	58	92	91	93
Total Annual Program Per Capita	\$9,389.40	\$8,625.71	\$6,930.80	\$6,991.23
Total Cost Per Patient Per Day	25.72	23.63		19.15

\* Esther Loring Richards Children's Center only.

Appropriation Statement:	1963 Actual	1964 Appropriation	1965 Allowance
Number of Authorized Positions	92	91	93
01 Salaries and Wages	308,871	372,342	369,261
02 Technical and Special Fees	8,170	2,500	2,500
03       Communication         04       Travel         05       Food         06       Fuel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges         Total Operating Expenses	1,970 239 8,733 9,334 443 5,227 7,784 303 2,580 	$\begin{array}{r} 2,125\\ 689\\ 12,829\\ 7,000\\ 614\\ 7,415\\ 7,838\\ 880\\ 1,591\\ 25\\ \hline \\ 41,006\\ \hline \end{array}$	$2,318 \\ 496 \\ 13,140 \\ 9,000 \\ 476 \\ 10,900 \\ 7,800 \\ 2,027 \\ 1,531 \\ 25 \\ 47,713 \\ 47,713 \\ 13,140 $
Total Expenditure	353,654	415,848	419,474
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	396,895 	410,754 5,094	
Net General Fund Expenditure	353,654	415,848	419,474 
Federal Fund Income: National Institute of Health	2,370		
Budget Bill Text: 10.03.05.11 Emotionally Disturbed Children's S General Fund Appropriation			419,474

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# Springfield State Hospital

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# SUMMARY OF SPRINGFIELD STATE HOSPITAL

	1963	1964	1965
Total Number of Authorized Positions	ACTUAL 1,179	APPROPRIATION 1,207	ALLOWANCE 1,231
Salaries and Wages Technical and Special Fees Operating Expenses	41,790	4,924,958 39,125 1,602,166	5,098,798 42,735 1,677,771
Original General Fund Appropriation Transfer of General Fund Appropriation	6,133,085 91,503	6,420,767 145,482	
Total General Fund Appropriation Less: General Fund Reversion	6,224,588 5,266		
Net Total General Fund Expenditure Add: Federal Fund Expenditure	6,219,322 1 <b>5,951</b>	6,566,249	6,819,304
Total Expenditure	6,235,273		
Capital Funds:			
Appropriation	90,000	365,000	426,000

### GENERAL ADMINISTRATION—SPRINGFIELD STATE HOSPITAL

### **Program and Performance:**

Springfield State Hospital, located at Sykesville, Carroll County, Maryland, was established in 1896. Mentally ill patients are received from six central and western counties and eleven postal zones of northern Baltimore City. Springfield also receives the tuberculosis patients of the State who need mental hospital care.

The property consists of 1,340 acres of which 735 acres are used for farming and allied activities; of the eighty buildings, 36 are utilized for care and treatment of patients.

The total number of patients served increased from approximately 7,100 in the 1962 fiscal year to approximately 7,600 in the 1963 fiscal year. The average number of patients in residence in the hospital decreased from 3,216 to 3,132 in the same period. An average daily in-patient population of 3,075 is projected for the 1965 fiscal year. It is hoped that increasing involvement with, and utilization of, other community facilities will enable more rapid movement of patients now in the hospital for a period of years; increased efficiency of staff utilization will tend toward net population reduction. In order to move toward realization of these hopes a change in the hospital's organization pattern has been instituted with designation of two additional acting clinical directors to function as the leaders of two additional clinical teams serving approximately 1,000 patients each. During 1963 the hospital became fully integrated and is serving under the Department of Mental Hygiene's new regionalization plan, the counties of Garrett, Allegany, Washington, Frederick, Carroll and Montgomery, and approximately the northern half of Baltimore City. One of the hospital's major clinical teams is serving these counties and two of them are serving the hospital's Baltimore area.

The hospital has a capacity of 2,986 according to the rating established by the Department of Mental Hygiene and is licensed by the State Department of Health for 3,150 beds. In-patient population at the end of fiscal 1963 was 3,050. Average square feet of space per patient was 57.2.

The hospital has been approved by the Council of Medical Education and Hospitals and the American Board of Psychiatry and Neurology for three year residency training in psychiatry. The psychological internship training program in clinical psychology has been approved by the American Psychological Association. The hospital has been fully accredited by the Joint Commission on Accreditation of Hospitals.

		Actual			Estimated
		1962	1963	1964	1965
Admis	ssions (total)	2.003	2,329	2,400	2,400
Dicha	rges	1,687	1,983		2,200
Death	s	349	380		350
Total	Patient Days1,		1,143,180		1,107,775
	ge Daily In-Patient Population	3,216	3,132		3,035
Total	Number of Authorized Positions	1,158	1,179		1,234
Total	Total Positions to Population	1:2.7			1:2.46 \$2,250
Total	Annual Per Capita Cost Per Patient Per Day	\$1,878 5.1	\$1,991	<sup>42,135</sup>	φ2,200 6.17
IUtai	Cost fer ratient fer Day	<b>0.</b>	10 0	.40 0.00	0.17
Appr	opriation Statement:		1963	1964	1965
	-		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		30	31	31
01	Salaries and Wages		138,142	159,983	161,958
03	Communication	-	24,775	25,052	27,576
04	Travel		693	1,674	1,377
08	Contractual Services		1.054	1,060	1,116
09	Supplies and Materials		12,087	10,900	13,387
10	Equipment-Replacement		334	2,279	1,154
11	Equipment-Additional		78	548	295
13	Fixed Charges	•••••	937	890	898
	Total Operating Expenses		39,958	42,403	45,803
	Total Expenditure	-	178,100	202,386	207,761
•	Total Expenditure	=	10,100		
			104 407	194,121	
	Original General Fund Appropriati Transfer of General Fund Appropr		184,407 	8,265	
	Transfer of General Fund Approp	-	-0,201	0,200	
	Total General Fund Appropriation		178,120		
	Less: General Fund Reversion		20		
		-			
	Net General Fund Expenditu	re	178,100	202,386	207,761
Budø	et Bill Text:	-		. <u></u>	
0					
10.03	.06.01 General Administration				007 761

### DIETARY SERVICES-SPRINGFIELD STATE HOSPITAL

#### **Program and Performance:**

The dietary department is responsible for the planning, preparation and transportation of meals for both patients and employees. It is charged with the responsibility of maintaining proper standards of service and sanitation in all food handling and preparation areas. Meals are prepared on the basis of the Department of Mental Hygiene basic ration, utilizing farm production as available. All meals are prepared in a central kitchen and transported to dining areas in electrically heated carts loaded on motor trucks.

Food is prepared in one central kitchen for both employees and patients. It is delivered to 26 buildings and served in 37 dining areas for patients. Seven of these dining areas feed 51% of the patients and are staffed by dietary personnel; 30 dining areas feed 49% of the patients and are staffed by the nursing personnel. The dietary department staffs two employee dining areas located in the central kitchen building.

In 1963, 34% of our patients received a modification of the regular diet, such as a therapeutic diet (diabetic, low sodium, low fat) of a soft diet for elderly patients or additional between-meal nourishments. These modifications are sent to all of the 37 dining areas.

Changes in the past year have been made toward making the patient dining areas a better place for social adjustments. Plastic dishes are being substituted for sectional metal trays and serving lines are being changed in the two large cafeterias so that food may be served over the counter to each individual.

The dietary department holds classes for beginning attendants, practical nurses and affiliates to introduce them to the operation of the food service.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost		.00	942 \$ .4996 877 .0844 819 .5840	<b>1</b> .0876
Annual Program Cost Per Capita* Daily Program Cost Per Capita*	362.00 .99			387.44 9 1.0615
Total Regular Meals Served	310,966	2,248,579		2,165,759
Inhabitants	210,554	1,180,961		1,157,556
Number Gratuitous Meals Served	24,432	<b>22,383</b>	<b>49,264</b>	49,260
Value of Gratuitous Meals Served	\$9,196	\$8,652	\$15,778	\$15,876
Average Daily Inhabitants Participating	7	7	7	7

\* Includes food from farm less gratuitous meals.

Appr	opriation Statement:	1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	129	134	134
01	Salaries and Wages	433,654	482,636	488,503
04 05 08 09 10 11	Travel Food Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Total Operating Expenses Total Expenditure		$     \begin{array}{r}       20 \\       578,041 \\       4,194 \\       22,876 \\       4,543 \\       5,550 \\       \hline       615,224 \\       1,097,860 \\     \end{array} $	161 565,817 4,470 22,328 9,930 3,570 606,276 1,094,779
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	13,825 1,057,860 3,733	1,067,618 30,242 1,097,860	1,094,779
<b>D</b> J.a	of Dill Toute			

### Budget Bill Text: 10.03.06.02 Dietary Services

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10.03.00.02	General Fund App	propriation	1,094,779
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# HOUSEHOLD AND PROPERTY SERVICES—SPRINGFIELD STATE HOSPITAL Program and Performance:

This program provides for the everyday living necessities for patients and for some of our employees, with the exception of food which is provided for in the dietary program. Basic services required for the operation of the hospital plant are provided by

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this program. All utilities—heat, electricity, water, sewerage disposal, and steam—are provided with the exception of the gas used for cooking. A tie-in with the commercial electric company has been provided permitting the purchase of electricity to ease the demands on our plant and to provide an alternate source of power in the event of emergencies or equipment failures. Responsibility for the routine repair and maintenance of buildings, as well as, responsibility for preventive and long range maintenance programs and up-keep of roads and grounds rests with this program. b.

The support activities of housekeeping, transportation, laundry service, plant protection, linen and clothing supply, and sewing room activities (both repair and production) are also carried out in the program. These support services lend themselves very well to utilization in the industrial therapy phase of the treatment program since the various tasks required are essentially duplicated in almost all communities, and range from non-skilled to skilled activities.

Personnel of this program direct and carry out a safety and fire prevention—fire fighting program including the operation of the hospital fire engine and inspection of all buildings. A safety program attempts to detect all safety and fire hazards and have them corrected as quickly as possible. Fire drills are conducted and all fire extinguishers are inspected and replaced on a scheduled basis.

Patients Clothed by Hospital2,2Percentage of Patients Clothed\$Cost Per Patient Clothed\$Laundry Workload (lbs. per month)436,3	62 38 69.6 39.83	Actual 1963 2,199 70.2 \$ 41.8 448,000 \$324.4	1964 2,153 2 70.0 51 \$ 40.52 450,000	Estimated 1965 2,155 71.0 \$ 39.95 448,000 \$353.19
Program Cost Per Patient Per Day	.90		.93	.97
Appropriation Statement:		1963	1964	1965
Number of Authorized Positions		CTUAL A 97	PPROPRIATION 97	ALLOWANCE 97
01 Salaries and Wages	39	94,413	422,705	419,726
04       Travel         06       Fuel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges         14       Land and Structures         15       Total Operating Expenses         16       Original General Fund Appropriation         17       Total General Fund Appropriation	$\begin{array}{c} \begin{array}{c} & & 1'\\ e & & \\ & & 18\\ & & 2\\ & & 2\\ & & $	17,503 -1,190	90 188,895 16,473 180,770 206,936 24,500 4,392 132 3,500 625,688 1,048,393 1,025,528 22,865	90 182,095 16,473 196,139 210,983 27,816 9,976 132 8,500 652,204 1,071,930
Less: General Fund Reversion		205		
Net General Fund Expenditure	1,0	16,108	1,048,393	1,071,930
Capital Funds: Appropriation		90,000	290,000	
Budget Bill Text: 10.03.06.03 Household and Property Service General Fund Appropriation .				1,071,930

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### MEDICAL CARE OF PATIENTS-SPRINGFIELD STATE HOSPITAL

### **Program and Performance:**

This program is concerned with evaluation, treatment, care and after-care of patients; coordination of activities of physicians, dentists, psychologists, nurses, the pharmacist, laboratory personnel, the medical records department and library, medical consultants and the ancillary departments of rehabilitation and social service. Its main objective is rehabilitation of patients.

Two acting clinical directors have been appointed in addition to the previously established clinical director's position in order to facilitate the sub-dividing of the hospital into smaller units of clinical function. The reassignment of positions and personnel have been made so that each of these units is able to provide complete psychiatric hospital service. In addition, the clinical directors have been relieved of direct educational and medical responsibilities so as to be able to better use their therapeutic skills in the care of psychiatric patients. Educational responsibilities have been delegated to a full time Director of Psychiatric Education, and medical-surgical responsibilities have been delegated to a Director of Somatic Services. At the end of the fiscal year 1963 there were 1,011 patients of 65 years of age or older (33.1%); 78 tubercular patients 2.6%); 29 children under the age of 16 (.95%); 247 (8.1%) mentally retarded patients; and 277 (9.1%) patients with epilepsy in the hospital.

The existing out-patient clinic, in Baltimore, has shown the expected increase in services; 976 patients were treated during the past year and 7,221 psychiatric interviews were held. At the same time, two more out-patient clinics are contemplated for the after-care of our released patients. The proposal being that the three clinics would serve our patients on the basis of a reorganized regionalization.

Nineteen additional positions have been allowed; three to strengthen the alcoholic treatment program; five to expand the after-care clinic program and eleven for better level of treatment.

Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
62	36	80	150
			700
4,376	4,686	4,900 °	4,900
10,512	12,424	13,500	15,000
77,504	70,657	80,000	80,000
117	119	130	130
			2,700
			3,750
			35
			175
4,451	5,073	5,000	6,000
745	976	975	1,420
4,870	7,221	7,500	11,250
\$974.70 2.67			\$1,217.71 3.34
	1962 62 1,402 4,376 10,512 77,504 117 1,220 854 27 103 4,451 745 4,870 \$974.70	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	196219631964 $62$ $36$ $80$ $1,402$ $326$ $500$ $4,376$ $4,686$ $4,900$ $4,376$ $4,686$ $4,900$ $77,504$ $70,657$ $80,000$ $117$ $119$ $130$ $1,220$ $2,726$ $2,700$ $854$ $217$ $900$ $27$ $22$ $35$ $103$ $128$ $150$ $4,451$ $5,073$ $5,000$ $745$ $976$ $975$ $4,870$ $7,221$ $7,500$ $\$974.70$ $\$1,076.82$ $\$1,143.88$

## **Appropriation Statement:**

		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	808	824	843
01	Salaries and Wages	3,079,744	3,254,399	3,384,841
02	Technical and Special Fees	30,598	29,020	32,620
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	2,987 16,300	$\begin{array}{r} & 1,710 \\ & 4,296 \\ 210,309 \\ & 8,850 \\ & 8,846 \end{array}$	1,491 4,640 240,253 8,731 17,762 5,400
	Total Operating Expenses		234,011	278,277
	Total Expenditure	3,372,611	3,517,430	3,695,738
	Original General Fund Appropriation Transfer of General Fund Appropriation	3,219,481 153,879	3,459,865 57,565	
	Total General Fund Appropriation Less: General Fund Reversion			
	Net General Fund Expenditure	3,372,611	3,517,430	3,695,738
Capit	al Funds: Appropriation		50,000	426,000
	**************************************			
	et Bill Text:			
10.03	.06.04 Medical Care of Patients General Fund Appropriation			3,695,738

### REHABILITATION AND RECREATION OF PATIENTS-SPRINGFIELD STATE HOSPITAL

## **Program and Performance:**

Rehabilitation is an important part of the clinical treatment program, offering opportunities for learning and relearning of basic skills, as well as treatment. This is accomplished through the media of Industrial, Recreational and Occupational Therapies.

In 1963, the Rehabilitation Department underwent a major reorganization conforming with the Hospital's reorganizing into three major divisions. This has provided for more purposeful and meaningful rehabilitation experiences without a loss in the total numbers of patients reached. This Department has also participated in the Rehabilitation Therapy Training Program by maintaining two trainees.

In 1964 and 1965, administrative procedures will be refined to providing for more smoothly functioning activities. The community placement program and the divisional teams will be expanded and work intensified. The training program will be continued.

Two additional Rehabilitation Therapists have been allowed; one for the Alcoholic Rehabilitation unit and a second to work on community placement.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Total Number of Patients:				
Education (Academic)	38	30	60	50
Education (Vocational)	50	52	65	54
Industrial Therapy	2,097	2,026	2,300	2,332
Music Therapy	205	164	225	168
Occupational Therapy	1.848	2,034	2,240	2,020
Recreational Therapy	2,282	1,652	2,365	1,864

) Deily Average of Detionter	Actua 1962	ıl	Actua 1963		Estimated 1964	Estimated 1965
Daily Average of Patients:Education (Academic)Education (Vocational)Industrial TherapyMusic TherapyOccupational TherapyRecreational Therapy	17 8 835 69 239 274		10 821 52 236 211	) L 2 5	30 8 950 70 365 295	$20 \\ 10 \\ 856 \\ 48 \\ 235 \\ 230$
Annual Program Cost Per Capita Program Cost Per Patient Per Day	<b>\$</b> 53 ,	.30 .146	\$55	5.70 .153	\$63.40 .173	\$69.27 .190
Appropriation Statement:		19	63		1964	1965
Number of Authorized Positions		ACT	ual 39	APP	ROPRIATION 41	ALLOWANCE 43
01Salaries and Wages04Travel08Contractual Services09Supplies and Materials10Equipment—Replacement11Equipment—Additional13Fixed Charges		1 4	,035 202 ,322 ,964 ,710 206° 20		184,427 328 1,625 5,700 2,036 852	198,093 443 1,590 5,700 3,111 1,305
Total Operating Expenses	······································	8	,424	-	10,541	12,149
Total Expenditure		174	,459	-	194,968	210,242
Original General Fund Appropriation Transfer of General Fund Appropriation		165 8	,698 ,953		189,559 5,409	
Total General Fund Appropriation Less: General Fund Reversion		174	,651 192	-		
Net General Fund Expenditu	re	174	,459	=	194,968	210,242
Budget Bill Text:						
10.03.06.05 Rehabilitation and Recreation		Patien	ts			210.242

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## SOCIAL SERVICES-SPRINGFIELD STATE HOSPITAL

### **Program and Performance:**

- The objectives of the Social Service Program are: (a) Sustain and further develop social services to patients, extending from preadmission through after-care.
- (b) To expand intramural social services in the long-term areas, for social recovery.
- (c) To sustain and further develop out-patient services, such as pre-admission counselling, foster care and other community placement services in cooperation with community health, education, and welfare agencies.
  (d) To expand social service staffing in those hospital areas where professional teams are essential to patients' remotivation and eventual return to the com-
- munity.
- (e) To collaborate with extramural mental health services in the geographic areas from whence our patients come, to prevent unnecessary hospitalization and reduce returns to the hospital.

Efforts in these directions were initiated in 1963. Pre-admission counselling was expanded from 1,095 to 2,090. One-third (652) of these were helped to alternative solu-tions. Some were selected for Ward 98—an NIMH Title 5 Demonstration Project, en-titled "Foster Care as an Alternative to Hospitalization." In out-patient services,

greater efforts were made to reduce patients' dependency on the hospital by encouraging their use of community agencies. The 90 discharges from Foster Care during 1963 will permit acceleration in new placements during the coming year.

Two additional workers and a stenographer have been allowed for the Alcoholic Rehabilitation Unit and after-care clinic.

	Actual 1962	Actua 1963		Estimated 1965
Total Number of Patients Served Total Number of Interviews	2,682 24,563	4,253 23,223		5,200 29,028
Total Number of Social Services (Cases Assigned)	5,188	6,621	L 6,100	7,600
At Intake:				
Pre-Admission Counselling Admission Services Preparation for the Community: Total Interim, Pre-Convalescent	1,095 2,270	2,090 966		2,249
Pre-Discharge, Pre-Placement	1,009	849	9 1,156	1,008
Out-Patient:				
Total Community Placement Other Than Foster Care Total Foster Care Placement	258 153	173 134		332 160
In Foster Care In Out-Patient Clinics	282 542	269 633		307 1,200
On Supervised Convalescent Leave		4(	50	60
Annual Program Per Capita	\$46.		2.55 \$59.21	\$66.99
Program Cost Per Patient Per Day	•	127	.144 .162	.186
Appropriation Statement:		1963	1964	1965
Number of Authorized Positions	•••••	ACTUAL 28	APPROPRIATION 31	ALLOWANCE 34
01 Salaries and Wages	•	134,834	158,392	173,320
04 Travel 08 Contractual Services		2,379 25,929	2,430 19,340	2,444 25,380
09 Supplies and Materials 10 Equipment—Replacement	•••••	91 1,290	150	125 395
11 Equipment—Additional	•••••	•••••	1,708	1,588
13 Fixed Charges	······	64	50	50
Total Operating Expenses		29,753	23,678	29,982
Total Expenditure		164,587	182,070	203,302
Original General Fund Appropriati Transfer of General Fund Approp	on riation	166,982 —2,275	176,651 5,419	
Total General Fund Appropriation Less: General Fund Reversion		164,707 120		
Net General Fund Expenditu	۔ ire	164,587	182,070	203,302
<b>Budget Bill Text:</b> 10.03.06.06 Social Services General Fund Appropriat	ion		, 	203,302

### EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-SPRINGFIELD STATE HOSPITAL

### **Program and Performance:**

The function of this program is to plan and integrate all training and teaching activities. The program includes physicians, medical students, psychologists, social workers, graduate and undergraduate nurses, a school for practical nurses and in-service training for attendants and ancillary personnel. In addition, a pilot training program for volunteer high school students was started in July 1963 for the summer months the duration of five weeks. The training program in rehabilitation is in its second year and expanding.

The hospital is approved for three years of Residency training in Psychiatry, and the program is expected to be greatly expanded. In addition to senior staff members, about twenty consultants from the University of Maryland and Johns Hopkins University are participating in the teaching program. Arrangements for psychoanalytic training can be made with the Institutes in Baltimore and Washington and time is allowed for analytic hours. Residencies are open to qualified foreign physicians under the Exchange Visitor Program.

Third year medical students of the University of Maryland serve a clerkship at Springfield as part of their training in psychiatry. Several medical students are usually employed as externs during the year. Residents from the Psychiatric Institute, University of Maryland, also do part-time work in various clinical positions at Springfield.

The Department of Psychology has been accredited for intern training. This is one year internship in clinical psychology, fulfilling this requirement for the degree of Doctor of Philosophy.

The training of nurses is divided into programs for professional affiliate nurses, practical nurses, hospital attendants and instruction of advanced attendants. In addition, a small number of graduate nurses from the University of Maryland receive graduate training in psychiatric nursing in the hospital. An approved one year training program for eligible trainees leading to a diploma in practical nursing is available. The first group of Collegiate Nurses will begin their training here in September 1963, coming from Tuskegee Institute and St. Joseph's College.

For the training of social workers, the hospital has been recognized since 1941 by graduate schools of social work as a field training center and is currently qualified for the standards set up by the National Council on Social Work Education. It is affiliated with four outstanding schools of social work.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Number of Persons Receiving Training:				
Psychiatric Residents	11	5	9	11
Education of Medical Students	88	100	100	100
Psychology Interns	3	1	5	5
Social Service Students	7	9	8	12
Student Nurses	129	130	170	170
Licensed Practical Nurses	24	29	30	30
Attendants (advanced)	34	107	80	75
Attendants (basic)	202	180	125	200

## **Appropriation Statement:**

	Number of Authorized Positions	1963 actual 26	1964 appropriation <b>26</b>	1965 allowance <b>26</b>
01	Salaries and Wages	101,325	139,759	147,403
02	Technical and Special Fees	· 6,116	7,150	7,150
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	595 53 763 	603 150 800  350 575 2,478 149,387	940 150 850 730 600 575 3,845 158,398
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	143,061 32,845 110,216 197 110,019	137,644 11,743 149,387	158,398

## **Budget Bill Text:**

### RELIGIOUS AND VOLUNTEER SERVICES—SPRINGFIELD STATE HOSPITAL

### **Program and Performance:**

The community services program provides patients, through the medium of volunteers, the opportunity to form and develop healthy relationships with other human beings, provides a medium for effective education of the public in the nature of the mental health problem, and furnishes the stimulation and motivation which only enforced public scrutiny can accomplish. A project of Western Maryland College students has been established successfully. Credit in education is given the students at the College for volunteer services because of the therapeutic value to the patients. A Fashion Therapy group was instituted in which patients and volunteers worked closely together. This enabled patients to take more interest in themselves and others, all of which has a tremendous therapeutic value. This project will be continued.

A youth program is underway and in the future the program will be expanded.

Volunteer Services will be greatly expanded in new projects, collaborating with Social Service and Industrial Therapy in community placement of patients. The Women's Auxiliary extends an important service in and gives impetus to the volunteer program, by providing many services to the comfort and welfare of the patients. The Canteen for patients is operated by the Auxiliary and Volunteers from other community organizations, the profits of the operation being used for patients' welfare.

The religious services program provides opportunity for patients to meet their spiritual needs and serves as a meaningful bridge between pre-sickness and post-sickness experiences of the patients and represents a pervading influence toward stabilizing them.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Volunteers:				
Total Individual Volunteers Volunteer Workers Per Week Volunteer Hours of Service Per Week Total Valuation of Gifts	850 101 366 \$33,333	865 106 387 \$37,980	900 150 375 \$35,000	900 150 400 \$35,000
Religious (weekly):				
Number Volunteer Clergy Number Hours Given by Volunteer	30	30	35	45
Clergy	44	45	55	60
Patients Attending Chapel Services	340	345	375	400
Patients Attending Ward Services: a. Given by Paid Chaplain b. Given by Volunteer Chaplain	67 217	75 306	75 300	150 350

### **Appropriation Statement:**

	-	1963 actual	1964 Appropriation	1965 Allowance
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	16,430	16,898	17,167
02	Technical and Special Fees	865	855	865
04 08 09 10 11	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	310 211 1,085 	150 290 280 191 730	448 290 280 70
	Total Operating Expenses	1,985	1,641	1,088
	Total Expenditure	19,280	19,394	19,120
	Original General Fund Appropriation Transfer of General Fund Appropriation	18,989 312	19,167 227	
	Total General Fund Appropriation Less: General Fund Reversion	19,301 21	<u> </u>	
	Net General Fund Expenditure	19,280	19,394	19,120
-	et Bill Text:			
10.03	.06.08 Religious and Volunteer Services General Fund Appropriation			19,120

### **RESEARCH-SPRINGFIELD STATE HOSPITAL**

### **Program and Performance:**

Clinical investigations and studies of procedures and methods of research have been the main interest of the Research Department of Springfield State Hospital. Methods of prevention and shortening of hospitalization have been added to our sphere of interest and some such studies have been started or are in the planning stage.

The Collaborative Study on the action of drugs in newly admitted schizophrenics, started by the National Institute of Mental Health in 1960, has been terminated, but a new and similar study was started this year and will be continued for two years. **Projects completed:** 

- Three studies deal mainly with the action of drugs.
   Two studies deal with psychological and testing procedures.
   One is concerned with the social impact on relatives of mental patients.

## Projects in progress:

- (1) Two studies deal with the differential action of drugs in hospitalized mental patients.
- (2) Three studies have as object the investigation of prevention and shortening of hospitalization and the impact of drugs and other procedures on the hospital population, especially adolescents. (3) Three studies deal with experimental investigations of basic principles in
- (4) Three studies deal with chemical, pathological or neuropathological investiga-
- tions.

## Planned Research:

- (1) Two studies deal with the action of drugs.
- (2) One is a study of the effectiveness of treatment and other aspects of the al-coholic rehabilitation unit of the hospital.
- (3) One study will investigate the feasibility and effectiveness of short-time hos-pitalization and follow-up treatment in a Day Center for an essentially rural community.

## **Appropriation Statement:**

Appr	opriation Statement:			
		1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	5	6	6
	Number of Authorized I ostatons	0	0	
01	Salaries and Wages	43,343	50,151	50,879
02	Technical and Special Fees	4,211	2,100	2,100
03	Communication	11		
04	Travel	377	125	198
ŏ8	Contractual Services	575	652	552
09	Supplies and Materials	523	1,500	1,500
	Bupplies and materials			
10	Equipment-Replacement	59	561	530
11	Equipment-Additional	1,153	1,181	1,240
	Total Operating Expenses	2,698	4,019	4,020
	Total Expenditure	50,252	56,270	56,999
	<b>_</b>			
	Original General Fund Appropriation	49.953	53,401	
	Transfer of General Fund Appropriation		2,869	
	Transfer of General Fund Appropriation		2,803	
	Total General Fund Appropriation	34.308		
	Less: General Fund Reversion	54,508		
	Less: General Fund Reversion	1		
	Net General Fund Expenditure	34,301	56,270	56,999
			50,210	00,000
	Federal Fund Expenditure	15,951		
	Total Expenditure	50,252		
	Total Expenditure			<u></u>
Feder	ral Fund Income:			
I Cut				
	Federal Research Grant Clinical Research			
	on Psychopharmacological Drugs	15,951		
D 3				
0	et Bill Text:			
10.03	.06.09 Research			
-	General Fund Appropriation			56,999
				,,

## FARM OPERATION AND MAINTENANCE—SPRINGFIELD STATE HOSPITAL

## **Program and Performance:**

The farm program of Springfield Hospital has a two-fold purpose; first, to provide an opportunity for patients to engage in meaningful and productive activity as a part of their recovery; second, to provide food products to the dietary department. Farming activities, when geared to meet the needs of the patient as well as production goals, can contribute to the treatment program of the hospital by assisting patients to progress from simple to skilled activities, from closely supervised to entirely independent work, and from individual to team participation.

A balanced farm program is carried on producing beef, pork, poultry, eggs, vegetables and fruit for use in the preparation of meals for patients. An average of 735 acres are used for farm production; 412 acres for field crops; 158 acres for permanent pasture and 165 acres for the vegetable and fruit production. With the closing of the poorly equipped cannery in 1963, the food crops and livestock production projects are being adjusted according to farm production capacities and dietary requirements.

	Actual 1962	1	Actua 1963	I	Estimated 1964	Est	timated 1965
Total Cost of Program	\$ 91,739	\$	95,730	\$	98,091	\$10	)1,035
Less Credits: Commodities to Food Service Budget Credits	\$ 99,153 3,520	\$1	00,698 1,970		95,000 1,500	\$ 9	97,000 2,500
Total Credits	\$102,673	\$1	02,668	\$	96,500	\$ <b>9</b>	9,500
Net Program Cost	_\$ 10,934	\$	6,938	\$	1,591	\$	1,535
Average Daily Inhabitants Participating:							
Farm Assignment	91		69		100		100
<b>Appropriation Statement:</b>		19			1964		1965
Number of Authorized Positions		ACT		APPI	ROPRIATION 14	AI	LOWANCE 14
Number of Authorized Positions		1	14		14		
01 Salaries and Wages		52	,000	_	55,608	_	56,908
07Motor Vehicle Operation and Mair08Contractual Services09Supplies and Materials10Equipment—Replacement11Equipment—Additional14Land and Structures		2 29 3 2	,217 ,547 ,709 ,045 ,629 ,583	_	3,200 2,700 30,648 575 5,156 204	_	3,345 2,695 30,797 4,400 2,690 200
Total Operating Expenses	-	43	,730	-	42,483		44,127
Total Expenditure	- =	95	,730	=	98,091	-	101,035
Original General Fund Appropris Transfer of General Fund Appr		95	,326 426	_	97,213 878		
Total General Fund Appropriati Less: General Fund Reversion		95	,752 22				
Net General Fund Expend	iture =	95	,730	=	98,091	=	101,035
Capital Funds: Appropriation				=	25,000		
Budget Bill Text: 10.03.06.10 Farm Operation and Main General Fund Appropri							101,035

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# Spring Grove State Hospital

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Total Number of Authorized Positions	1963	1964	1965
	actual	Appropriation	allowance
	1,084	1,103	1,143
Salaries and Wages	56,398	4,548,690	4,725,434
Technical and Special Fees		48,360	55,780
Operating Expenses		1,341,175	1,397,986
Original General Fund Appropriation	5,350,258	5,785,534	
Transfer of General Fund Appropriation	73,434	152,691	
Total General Fund Appropriation Less: General Fund Reversion	5,423,692 4,317		
Net Total General Fund Expenditure	5,419,375	5,938,225	6,179,200
Capital Funds: Appropriation	244,000	253,500	392,000

## SUMMARY OF SPRING GROVE STATE HOSPITAL

### **GENERAL ADMINISTRATION—SPRING GROVE STATE HOSPITAL**

## **Program and Performance:**

Spring Grove State Hospital is located in Catonsville, Baltimore County, Maryland. It was established in 1797. Male and female mentally ill patients from Baltimore City postal zones: 7, 23, 25, 26, 27, 29, and 30; and Baltimore, Cecil, Harford, Howard, and Prince George's Counties receive treatment. The property consists of 637 acres of land, of which 507 acres are farmland, wood-land, and protection of the property consists of 637 acres and huiding and huiding and huiding acres are farmland, wood-

land, and pastures; 130 acres in lawns and buildings.

The program provides executive direction, business management, and coordination of all hospital programs, and establishes and interprets hospital policies and methods

of operation, under the supervision of the State Department of Mental Hygiene. In 1963, there were 2,361 admissions. At the end of the year 689 or 28.4% of the in-patients were 65 and over, 31.0% of the book population were on Convalescent Leave, and 2.0% were on Boarding-out Care.

and 2.0% were on Boarding-out Care. In 1965, population estimates are based on a projection of admissions and discharges, and the admission of major male court cases directly to The Clifton T. Perkins State Hospital at Jessups, Maryland. During the 1963 year, the hospital was integrated through a re-organization plan, whereby Spring Grove State Hospital will serve the counties and Baltimore City zones outlined in Paragraph 1 above, plus designated court commitments.

The last stage of the Capital Improvement Program, which allows the razing of Old Centre Building was completed during the year. A 30-Bed Adolescent Building is expected to be constructed and opened by April 1964. The increase in hospital resident population is a result of increased admissions over discharges; average over-crowding has increased to 146 beds, or 6.4% at the end of the year. With an estimated average in-patient population of 2,400 in 1965, the average square feet of bed space per patient will be 64.3 feet.

Spring Grove has a capacity of, and is licensed for, 2293 patients. The hospital has been approved by the Council of Medical Education and Hospitals, and the American Board of Psychiatry and Neurology, for the full three years of residency training in psychiatry, and is approved by the American Psychiatric Association.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Admissions (total)	2,084	2,361	2,597	2,856
Discharges	1,843	1,933	2,220	2,501
Deaths	260	283	300	310
Total Patient Days	864,685	890,235	860,100	876,000
Average Daily In-patient Population	2,369	2,439	2,350	2,400
Total Number of Authorized Positions	997	1,084	1,103	1,148
Ratio Total Positions to Population	1:2.4	l 1:2	.25 1:2.1	3 1:2.09
Total Annual Per Capita	\$2,113	\$2,222	\$2,527	\$2,582
Total Cost Per Patient Per Day	5.78	6.0	9 6.90	7.07

Appropriation Statement:	1963 ACTUAL	1964 Appropriation	1965 Allowance
Number of Authorized Positions	30	31	31
01       Salaries and Wages         03       Communication         04       Travel         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges	$150,731 \\ 19,596 \\ 1,435 \\ 731 \\ 11,476 \\ 472 \\ 581 \\ 498$	$\begin{array}{r} 160,401\\ 20,300\\ 1,410\\ 753\\ 9,800\\ 1,049\\ 1,974\\ 538\end{array}$	$\begin{array}{r} 160,398\\ 22,712\\ 1,885\\ 794\\ 11,476\\ 1,842\\ 1,141\\ 560\\ \end{array}$
Total Operating Expenses	34,789	35,824	40,410
Total Expenditure	185,520	196,225	200,808
Original General Fund Appropriation Transfer of General Fund Appropriation	180,448 5,184	187,468 8,757	
Total General Fund Appropriation Less: General Fund Reversion	185,632 112		
Net General Fund Expenditure	185,520	196,225	200,808
Capital Funds: Appropriation			251,000
Budget Bill Text: 10.03.07.01 General Administration General Fund Appropriation			200,808

### DIETARY SERVICES—SPRING GROVE STATE HOSPITAL

### **Program and Performance:**

The dietary department is responsible for the planning, preparation, and transporta-tion of meals for both patients and employees. It is also charged with the responsibility of maintaining proper standards of service and sanitation in all food handling and preparation areas. Meals are prepared on the basis of the Department of Mental Hygiene's basic ration, utilizing farm production, if available, as much as possible. Meals are prepared in a central kitchen and transported to dining areas in electrically heated food carts.

Food is prepared in 3 kitchens and delivered to 17 buildings and is served in 34 areas. There are 2 employees' serving areas.

The dietary department supervises 17 serving areas. The nursing department super-

vises 17 serving areas. In fiscal 1965, continued effort will be made to improve the facilities and the service in the patient dining areas in order to aid in the social rehabilitation of the patients.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost	\$.5024 .0836 .5866	6 .0	824 \$ .494 852 .089 676 .584	5 .0765
Annual Program Cost Per Capita*	380.13	398.8	8 433.25	440.39
Daily Program Cost Per Capita*	1.041	5 1.0	928 1.183	7 1.2065
Total Regular Meals Served Inhabitants 1,		941,886	1,839,300	1,899,000
Total Diet Meals Served Inhabitants		728,819	741,000	729,000
Number of Gratuitous Meals Served	19,724	24,254	46,189	60,412
Value of Gratuitous Meals Served	\$10,300 \$	\$12,380	\$14,758	\$19,272
Average Daily Inhabitants Participating	30	30	30	30

\* Includes food from farm less gratuitous meals.

Appr	opriation Statement:	1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	136	138	138
01	Salaries and Wages	422,662	473,296	487,429
04 05	Travel Food	37 441,809	20 440,056	369 463,856
08 09 10	Contractual Services Supplies and Materials Equipment—Replacement	5,233 21,505 7,360	5,120 19,538 9,827	5,360 21,694 14,785
11	Equipment—Additional	10,774	8,030	10,228
	Total Operating Expenses	486,718	482,591	516,292
	Total Expenditure	909,380	955,887	1,003,721
	Original General Fund Appropriation	899,023	923,625	
	Transfer of General Fund Appropriation	10,949	32,262	
	Total General Fund Appropriation Less: General Fund Reversion	909,972 592		
	Net General Fund Expenditure	909,380	955,887	1,003,721

### **Budget Bill Text:**

10.03.07.02 Dietary Services

General Fund Appropriation	1,003,721
General Fund Appropriation	1,000,741

### HOUSEHOLD AND PROPERTY SERVICES-SPRING GROVE STATE HOSPITAL

### **Program and Performance:**

This program is responsible for Police, Laundry, Housekeeping, Sewing, Power Program and maintenance of the entire physical plant.

It is responsible for the upkeep of 149 buildings, 24 of which are patient buildings. There are nine miles of roads, walks, and parking areas, plus 133 acres of lawns and trees which are maintained in proper condition.

All of the basic services of utilities and property are furnished on a 24-hour, 7-day week, 365-days per year. Electricity, water and sewer services are purchased from local utilities. Heat, power and hot water are furnished by the hospital's Power Plant which consumed 12,581 tons of coal, and generated 228,302,400 pounds of steam. All maintenance, the daily collection and disposal of trash, the maintenance of all motor vehicles, and all other equipment except those under service contracts, are handled by the personnel assigned to this program.

Active safety and disaster control programs are conducted with periodic fire drills and safety inspections taking place throughout the year.

A Service Worker position has been allowed for general housekeeping duties.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Patients Clothed Percentage of Patients Clothed Cost Per Patient Clothed Laundry Work Load—Lbs. Per Month Annual Program Per Capita Program Cost Per Patient Per Day	\$ 32.71	1,898 78% \$ 39.63 228,071 \$380.04 1.04	228,071 \$414.89	1,862 78% \$ 37.00 228,071 \$416.15 1.14

Appr	opriation Statement:	1963 actual	1964 APPROPRIATION	1965 Allowance
	Number of Authorized Positions	98	100	101
01	Salaries and Wages	399,981	428,831	436,328
04 06 07 08 09 10 11 13 14	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Land and Structures Total Operating Expenses	$\begin{array}{c} 134,932\\ 13,029\\ 161,957\\ 184,037\\ 20,746\\ 6,704\\ 10\\ 5,539\\ \hline 526,954\\ \end{array}$	$\begin{array}{r} & & \\ 127,000 \\ 12,510 \\ 166,536 \\ 177,910 \\ 29,022 \\ 16,170 \\ 10 \\ 17,000 \\ \hline \\ 546,158 \\ \hline \end{array}$	$\begin{array}{r} 35\\140,000\\13,029\\179,975\\179,789\\22,450\\8,950\\10\\16,000\\\hline 560,238\end{array}$
	Total Expenditure	926,935	974,989	996,566
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	912,747 14,490 927,237 302	953,991 20,998	
	Net General Fund Expenditure	926,935	974,989	996,566
Capit	al Funds: Appropriation	74,000	20,000	105,000

## **Budget Bill Text:**

10.03.07.03 Household and Property Services

General Fund Appropriation .....

996,566

# MEDICAL CARE OF PATIENTS-SPRING GROVE STATE HOSPITAL

## **Program and Performance:**

The overall purpose of this program is to provide the best possible medical, nursing and psychological services for patients so as to facilitate their return to the community. The admission buildings of the hospital's divisions receive new patients, establish diagnosis and provide intensive treatment. Through application of additional techniques such as environmental treatment, together with the long established techniques of individual psychotherapy, shock treatment, administration of psychiatric drugs, there is an ever increasing percentage of newly admitted patients leaving the hospital after a short period of hospitalization. The unit for alcoholics provides intensive treatment by using a multidisciplinarian approach. The treatment in the continued care sections of the hospital's divisions is gradually being intensified by the application of group methods such as the remotivation technique, and includes infirmary care for senile patients. The anticipated higher rate of admissions (including senile patients), the application of modern treatment methods and the diagnosis and treatment of conditions discovered by annual chest x-rays and intensified physical examination of patients will lead to an increased need for consultative services and laboratory tests. The gradual change of the hospital from a long treatment to a short, intensive treatment institution is leading to an increase of correspondence and to a greater need for better medical records. In this program are included a Medical-Surgical Unit, Outpatient Psychiatric Clinic, Preadmission Service, Day Care Center, Adolescent Unit, Narcotic Addicts Unit, Physiotherapy, Pharmacy, Medical Records Service, Dental Clinic and Department of Psychology.

Thirty-two additional positions have been allowed; twenty-eight for the new 30 bed Adolescent Unit and four for increased admissions.

		Actua 1962			Estimated 1965
Treat	ment Procedures:				
Ind	lividual Psychotherapy				
	Patients Treated	122	135	5 145	150
	Cotal Hours	1,830	1,914	4 2,200	2,500
	oup Psychotherapy	100	1.001	1 000	1 450
	Patients Treated	$176 \\ 2,650$			1,450 2,300
Dru		2,000	2,100	,200	2,000
	Patients Treated	3,082	3,603	3,960	4,400
Ducco	dures:			•	
		<b>77</b> 900		0.000	0.050
	aýs poratory Procedures	7,389 66,909			8,350 84,000
	topsies	73			75
Cor	sultations	14,581			15,700
	nical and Diagnostic Conferences	202			230
	rgery				
	lajor	68			79
_	Ainor ntistrv	93	80	) 86	92
	Patients Treated	2,147	2,415	5 2,400	2,400
	Potal Visits	3,992			3,500
Outra	tiont Commisses	ŕ			
	atient Services:		1 000	1 000	1 400
	tients Treated	753 4,036			1,400
100	ai freatments	4,030	4,624	i 0,100	5,400
Day (	Care Center:				
	tients Treated				34
Tot	al Treatments	••••••	803	3 2,470	2,470
	al Program Cost Per Capita	\$1,057	.69 \$1,131	.58 \$1,305.02	\$1,333.07
					φ1,000.01
Prog	ram Cost Per Patient Per Day			3.10 3.57	3.65
	ram Cost Per Patient Per Day		.90 3	3.10 3.57	3.65
			1963 3	3.10 3.57 1964	3.65 1965
	ram Cost Per Patient Per Day opriation Statement:	2	.90 3 1963 ACTUAL	3.10 3.57 <b>1964</b> Appropriation	3.65 1965 Allowance
	ram Cost Per Patient Per Day	2	1963 3	3.10 3.57 1964	3.65 1965
Appr 01	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages		.90 3 1963 ACTUAL 708 2,555,114	3.10 3.57 <b>1964</b> APPROPRIATION 712 <u>2,852,165</u>	3.65 1965 ALLOWANCE 744 2,972,911
Appr	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions		1963 1963 ACTUAL 708	3.10 3.57 1964 Appropriation 712	3.65 1965 Allowance 744
<b>Appr</b> 01 02	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees		.90 3 1963 ACTUAL 708 2,555,114 35,445	3.10 3.57 <b>1964</b> APPROPRIATION 712 <u>2,852,165</u> <u>33,000</u>	3.65 1965 ALLOWANCE 744 2,972,911 36,010
Appr 01 02 04	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel		.90 3 1963 ACTUAL 708 2,555,114 35,445 467	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881
<b>Appr</b> 01 02	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees		.90 3 1963 ACTUAL 708 2,555,114 35,445	3.10 3.57 <b>1964</b> APPROPRIATION 712 <u>2,852,165</u> <u>33,000</u>	3.65 1965 ALLOWANCE 744 2,972,911 36,010
Appr 01 02 04 08	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement		$   \begin{array}{r}       390 \\       390 \\       407 \\       35,445 \\       \hline       35,445 \\       467 \\       2,727 \\   \end{array} $	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional		1963         1963           ACTUAL         708           2,555,114         35,445           467         2,727           157,010         2,330           6,832         6,832	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211
Appr 01 02 04 08 09 10	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement		.90 3 1963 ACTUAL 708 2,555,114 35,445 467 2,727 157,010 2,330	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional		1963         1963           ACTUAL         708           2,555,114         35,445           467         2,727           157,010         2,330           6,832         6,832	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	2	1963         1963           ACTUAL         708           2,555,114         35,445           467         2,727           157,010         2,330           6,832         169,366	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055 
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	2	.90         3           1963         ACTUAL           708         2,555,114           35,445         467           2,727         157,010           2,330         6,832           169,366         2,759,925	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10 181,636 3,066,801	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055  190,451
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropria	2	.90 3 1963 ACTUAL 708 2,555,114 35,445 467 2,727 157,010 2,330 6,832  169,366 2,759,925 2,691,036	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10 181,636 3,066,801 3,002,560	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055  190,451
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	2	.90         3           1963         ACTUAL           708         2,555,114           35,445         467           2,727         157,010           2,330         6,832           169,366         2,759,925	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10 181,636 3,066,801	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055  190,451
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Operating Expenses Total Expenditure	2	.90         3           1963         ACTUAL           708         2,555,114           35,445         467           2,727         157,010           2,330         6,832           169,366         2,759,925           2,691,036         69,549	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10 181,636 3,066,801 3,002,560	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055  190,451
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropria	2	.90         3           1963         ACTUAL           708         2,555,114           35,445         467           2,727         157,010           2,330         6,832           169,366         2,759,925           2,691,036         69,549	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10 181,636 3,066,801 3,002,560	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055  190,451
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Operating Expenses Original General Fund Appropria Transfer of General Fund Appropriatior Less: General Fund Reversion	2	.90         3           1963         ACTUAL           708         2,555,114           35,445         467           2,727         157,010           2,330         6,832           169,366         2,759,925           2,691,036         69,549           2,760,585         660	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10 181,636 3,066,801 3,002,560 64,241	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055  190,451 3,199,372
Appr 01 02 04 08 09 10 11	ram Cost Per Patient Per Day opriation Statement: Number of Authorized Positions Salaries and Wages Technical and Special Fees Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Operating Expenses Total Expenditure Original General Fund Appropria Transfer of General Fund Appropriation	2	.90         3           1963         ACTUAL           708         2,555,114           35,445         467           2,727         157,010           2,330         6,832           169,366         2,759,925           2,691,036         69,549           2,760,585         660	3.10 3.57 <b>1964</b> APPROPRIATION 712 2,852,165 33,000 643 3,350 162,271 6,690 8,672 10 181,636 3,066,801 3,002,560	3.65 1965 ALLOWANCE 744 2,972,911 36,010 881 3,260 169,211 10,044 7,055  190,451

Capital Funds: Appropriation		36,000
Budget Bill Text: 10.03.07.04 Medical Care of Patients General Fund Appropriat	ion	199,372

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## **Program and Performance:**

The Rehabilitation Department, through its varied activity programs in Occupational, Recreational, Industrial, Music and Educational Therapies, provides realistic opportunities for re-education for living and speeds patients recovery and return to the community.

In 1963, concentrated efforts were made to upgrade the educational program for the children in the hospital. A Day Care program was begun with intensive Rehabilitation responsibilities. Liaison with community agencies was increased through art shows, volunteer activities and day placement programs. One Occupational and one Recreational Therapist positions were allowed to extend Rehabilitation services to the Infirmary (Tawes) Building, a continued care geriatric unit. The Rehabilitation Therapist Trainee program was successfully completed this year for two student therapists.

In 1964, with the division of the hospital into units, more effective team treatment programs reaching more patients will be effected. The 3-100 bed cottages, replacing Main Building, will be opened with two full time Rehabilitation personnel.

Three additional Rehabilitation Therapists have been allowed; two for the new Adolescent Unit and a third for pre-vocational evaluation and training.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Total Number of Patients:				
Education (Academic)	133	67	80	140
Education (Vocational)	112	142	140	150
Industrial Therapy	1,852	2,111	2,100	2,100
Music Therapy	637	887	800	800
Occupational Therapy	1,783	2,618	2,600	2,600
Recreational Therapy	2,073	2,202	2,300	2,400
Daily Average of Patients:				
Education (Academic)	14	22	24	40
Education (Vocational)	23	27	24	24
Industrial Therapy	654	678	675	700
Music Therapy	45	42	50	50
Occupational Therapy	181	233	225	300
Recreational Therapy	279	281	300	350
Annual Program Cost Per Capita Program Cost Per Patient Per Day	\$60.99 .167	\$65.07 .17		\$82.83 .227

Appr	opriation Statement:	1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	36	37	40
01	Salaries and Wages	146,761	159,617	183,687
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	388 1,493 6,411 2,215 1,408 29	300 1,936 6,700 2,013 817 10	329 1,936 7,050 1,960 3,831 10
	Total Operating Expenses	11,944	11,776	15,116
	Total Expenditure	158,705	171,393	198,803
	Original General Fund Appropriation Transfer of General Fund Appropriation	149,916 9,141	165,667 5,726	
	Total General Fund Appropriation Less: General Fund Reversion	159,057 352		
	Net General Fund Expenditure	158,705	171,393	198,803

**Budget Bill Text:** 

10.03.07.05

#### SOCIAL SERVICES-SPRING GROVE STATE HOSPITAL

### **Program and Performance:**

Social Services are offered to patients and their families to help them clarify their needs and motives as they come in the hospital, to adjust to the hospital situation, to use their unimpaired or latent abilities, to plan with them for their release and use of existing resources for their personal and social readjustment.

In 1963, the rate of admissions increased again and pre-admission counselling was offered to all who came voluntarily or requested assistance in planning a hospitalization. This service deflected 256 potential admissions to more appropriate plans. Admission coverage was extended five nights a week. Group meetings with relatives of newly admitted patients helped interpret hospital policies and treatment goals. Pre-release planning with newly admitted, and long-hospitalized patients, was offered individually, and in groups. Twenty percent more patients having problems in planning for release left in ways other than Foster Care through greater attention to total family planning and use of community resources. Foster Care selected as its special project, upgrading of existing foster homes. Fewer patients used hospital funds as other funds became available through Social Security, private retirement, insurance funds, and various programs developed by the Departments of Health, Education and Welfare. The worker in the Day Care Center offered casework to patients and families. A major activity of the Out-Patient Clinic social worker was to discover, use, and promote local resources by serving as contact person and consultant.

With the division of Spring Grove into Units, the needs of each patient become reemphasized. Social Workers will have to use their skills and methods to adapt to patients' needs within the Units' spirit and administrative form. Social group work will continue to be developed, through practice, and through teaching of potential group leaders. The Adolescent Unit will be opened and Foster Care will be tested as an outlet. The large Geriatric Unit will also be an area of greater attention.

Four additional positions have been allowed; three Social Workers and a Transcribing Machine Typist due to increased admissions.

**Rehabilitation and Recreation of Patients** 

		Actual	Actual	Estimated	Estimated
		1962	1963	1964	1965
Total	Number of Patients Served	2,806	3,355	3.413	4,071
	Number of Interviews	19,302	20,459	27,745	30,231
	Number of Social Services	4,248	5,675	5,818	6,900
At Int	take:				
Pre	Admission Counselling	750	942	942	1,390
	nission Services	1,606	2,752	2,752	3,074
	ration for the Community:				
	al Interim, Pre-Convalescent, Pre-				
D	ischarge, Pre-Placement	519	1,312	1,312	1,524
Out-P	atient Services:				
Tot	al Community Placement Other				
Т	han Foster Care	187	255	259	300
	al Foster Care Placements	106	88	108	130
In 1	Foster Care	208	165	179	207
	Dut-Patient Clinics	625	449	561	561
	Supervised Convalescent Leave			72	144
a	nd Day Center of Spring Grove	•••••	55		
	al Program Cost Per Capita	\$64.			\$82.35
Progr	am Cost Per Patient Per Day	•	176	.176 .223	.226
				1004	1005
Appr	opriation Statement:		1963	1964	1965
			ACTUAL	APPROPRIATION	
	Number of Authorized Positions	•••••	28	31	35
01	Salaries and Wages	••••••	141,129	173,442	179,475
04	Travel	-	702	895	849
08	Contractual Services		13.535	14,874	14,889
09	Supplies and Materials		693	1,140	1,033
10	Equipment-Replacement		156	166	
11	Equipment-Additional	•••••	1,225	1,220	1,322
13	Fixed Charges	•••••	68	65	65
	Total Operating Expenses	••••••	16,379	18,360	18,158
		•			

Total Expenditure	157,508	191,802	197,633
Original General Fund Appropriation Transfer of General Fund Appropriation	$166,581 \\9,065$	181,555 10,247	
Total General Fund Appropriation Less: General Fund Reversion	157,516 8		
Net General Fund Expenditure	157,508	191,802	197,633

# **Budget Bill Text:**

10.03.07.06 Social Services

General Fund Appropriation ..... 197,633

## EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-SPRING GROVE STATE HOSPITAL

### **Program and Performance:**

Spring Grove State Hospital is unconditionally approved for training psychiatric residents and students in the ancillary disciplines. The training program emphasizes the clinical team approach. There is general participation in lectures, staff conferences (diagnostic-treatment, forensic, clinical pathological, ward administration) and individual and group supervision according to assignments.

Training in treating patients individually and in groups is constantly expanding, leading to an increase in the number of patients treated by these means as well as to better quality treatment. Supervised experience in the diagnosis and treatment of neurological, psychosomatic and adult neurotic patients is also provided through affiliations with teaching hospitals. Training in psychiatric nursing falls in three categories: affiliate student nurses (13 weeks' training repeated quarterly), psychiatric aides (one year course), attendants (increased to 10 weeks initial course and 40 hours advanced course). Field work training is provided for student social workers. Clinical psychology interns also receive training. All senior students from the Johns Hopkins University Medical School receive clinical instruction each academic year. Two other training programs are: The Rehabilitation Therapy Student program and the Theological Student program.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Number of Persons Receiving Training:				
Psychiatric Residents (4th and 5th				
year inclusive)	20	25	22	25
Education of Medical Students	60	70	64	84
Dental Interns	1	1	· 1	1
Psychology Interns	1	1	2	2
Social Service Students	11	16	14	16
Student Nurses	160	174	160	200
Psychiatric Aides	19	18	24	25
Attendants—Advanced	226	114	250	150
Attendants—Basic	180	98	185	130
Theological Students			6	6
Rehabilitation Therapy Students		1	2	2

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## **Appropriation Statement:**

		1963 actual	1964 Appropriation	1965 Allowance
	Number of Authorized Positions	20	21	21
01	Salaries and Wages	96,802	122,141	129,527
02	Technical and Special Fees	16,260	12,150	16,260
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	291 323 425 	345 435 475 247 664 425 2,591 136,882	347 445 475 623 860 561 3,311 149,098
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	155,573 39,829 115,744 361	130,270 6,612	
	Net General Fund Expenditure	115,383		149,098

### **Budget Bill Text:**

10.03.07.07 Education and Training of Professional Personnel General Fund Appropriation

149.098

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## RELIGIOUS AND VOLUNTEER SERVICES— SPRING GROVE STATE HOSPITAL

### **Program and Performance:**

This program provides community contacts and religious guidance for patients. It is sustained by volunteers who serve under the direction of the Volunteer Coordinator and the Staff Chaplains.

A training program is provided by hospital staff for volunteers assisting in various hospital programs. A Women's Auxiliary, consisting entirely of volunteers, makes a great contribution to the program. Staff and visiting clergy of the three main faiths hold Sunday and Sabbath worship weekly. For those patients unable to participate with the larger groups worship services are conducted on the wards by Chaplains and volunteer clergy. Religious holidays of the three main faiths are appropriately observed and individual religious counselling is available to all patients. The first clinical pastoral training program began in June, 1963. The allowance of a full-time Catholic Chaplain in fiscal 1964 will increase the chaplaincy coverage for Catholic patients in the hospital.

,	Actual 1962	Actua 1963		Estimated 1965
Volunteers:	1902	1900	5 1304	1900
Total Individual Volunteers Volunteer Workers Per Week Volunteer Hours of Service Per Week Total Valuation of Gifts	645 195 692 \$49,586	720 206 687 \$58,130	190 650	725 200 700 \$55,130
Religious (weekly):				
Number of Volunteer Clergy Number of Hours Given by	12	14		15
Volunteer Clergy Patients Attending Chapel Service	72 430	70 375		75 400
Patients Attending Ward Services:				
a. Given by Paid Chaplains b. Given by Volunteer Clergy	150 225	125 250		$\begin{array}{c} 150 \\ 275 \end{array}$
<b>Appropriation Statement:</b>		1963	1964	1965
••••		ACTUAL	APPROPRIATION	
Number of Authorized Positions .	•••••	4	6	6
01 Salaries and Wages	-	21,397	31,423	32,611
02 Technical and Special Fees		1,698	260	260
04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	•••••	97 370 266 	628 480 275  1,213	1,243 375 275 225
13 Fixed Charges		15	15	28
Total Operating Expenses		1,435	2,611	2,146
Total Expenditure	=	24,530	34,294	35,017
Original General Fund Appropria Transfer of General Fund Approp	tion priation	19,411 5,730	33,774 520	
Total General Fund Appropriation Less: General Fund Reversion	n	25,141 611		
Net General Fund Expendi	ture	24,530	34,294	35,017
Budget Bill Text:	-			
10.03.07.08 Religious and Volunteer Services General Fund Appropriation				35,017

## **RESEARCH—SPRING GROVE STATE HOSPITAL**

### **Program and Performance:**

The aim of this program remains twofold. These are the development of increased medical knowledge which will contribute toward the better understanding, care and treatment of the mentally ill and a continuing effort to upgrade the research capacities of this department.

**Research** Publications:

- 1. The Clinical Application of Psychotherapeutic Drugs
- Attitude Toward Mental Hospitals as an Index of Tranquilizing Drug Activity
   N-(2,5-Dimethyl-1-Pyrrolyl) Isonicotinamide in the Treatment of the Inactive Chronically Psychotic Patient
- 4. Benzquinamide in the Treatment of the Psychotic Patient
- Clinical Experiences with 1,3,3 Tricyano-2-Amino Propene (U-9.89) in Chroni-cally Ill Psychotic Patients
- Nialamide in the Treatment of Alcoholism 6.
- 7. Biperiden in the Treatment of Phenothiazine-Induced Extrapyramidal Reactions
- 8.
- The Spring Grove State Hospital Research Program Isolation and Characterization of Chlorpromazine Derivatives Produced by UV 9. Irradiation
- 10. Implications of Chlorpromazine Metabolites for the Psychiatrist
- Clinical Trial of Haloanisone (R-2028) with Hospitalized Psychiatric Patients 11.
- 12. Salivary Flow Patterns in Alcoholics
- Salivary Flow Fatterns in Alcoholics Closed-Circuit Television in the Scientific Measurement of Psychopathology Rater Perseveration in Measurement of Patient Change Urinary Thorazine Metabolites in Psychotic Patients 13.
- 14.
- 15.
- Intravenous Nialamide in the Treatment of Depressed Female Patients
   Secondary Oscillations in the Salivary Curve
   Implications of Indoklon for Psychiatric Research

Appropriation Statement:		1963	1964	1965
	Number of Authorized Positions	actual 13	APPROPRIATION 16	ALLOWANCE 16
01	Salaries and Wages	78,405	100,024	100,293
02	Technical and Special Fees	2,995	2,950	3,250
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	220 241 2,298 186 11,770 304 15,019 96,419	$     \begin{array}{r}       170 \\       550 \\       3,665 \\       15,500 \\       420 \\       20,305 \\       123,279 \\     \end{array} $	379 675 4,125 10,500 420 16,099 119,642
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	95,195 1,633 96,828 409	120,985 2,294	
	Net General Fund Expenditure	96,419	123,279	119,642
Budg	et Bill Text:			

### Budget Bill Text:

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10.03.07.09	Research	
	General Fund Appropriation	119,642

## FARM OPERATION AND MAINTENANCE—SPRING GROVE STATE HOSPITAL

### **Program and Performance:**

The objectives of this program are to give patients, assigned by the medical department, planned vocational and avocational farm activities as part of the treatment program, and to provide the hospital's dietary department with home produced food as part of their basic diet.

The number of patients assigned for industrial therapy through farm work averaged 86 in 1963. The work has proven beneficial in the majority of cases. Many patients can be assigned to various jobs by themselves to work in vegetable, poultry, hog, and greenhouse projects ;others to work in farm shops to repair and paint farm machinery. In addition to normal operations, the farm personnel operates the greenhouse and produces cut flowers and potted plants for patients' buildings. The greenhouse also offers rehabilitation opportunities for older and more physically infirm patients, especially in winter months. The alcoholic patients are assigned to the farm thereby, increasing the number of patients for industrial therapy through farm work.

Spring Grove State Hospital has a balanced farm program, in which pork, beef, poultry, eggs, vegetables, and fruits are produced. Of the 637 acres of land at the hospital, there are 171 acres growing vegetables and fruits, 171 acres of field crops, 80 acres in woodland, 130 acres in buildings and lawns, and 85 acres in pastures.

Actı 196			Estimated 1965
Total Cost of Program \$80,07	2 \$85,070	\$85,639	\$78,540
Less Credits: Commodities to Food Service			\$67,000 7,000
Total Credits \$78,99	4 \$83,089	\$83,000	\$74,000
Net Program Cost \$ 1,07	8 \$ 1,981	\$ 2,639	\$ 4,540
Average Daily Inhabitants Participating	52 86	5 75	75
Appropriation Statement:	1963	1964	1965
	ACTUAL	APPROPRIATION	
Number of Authorized Positions	. 11	11	11
01 Salaries and Wages	44,508	47,350	42,775
<ul> <li>07 Motor Vehicle Operation and Maintenance</li> <li>08 Contractual Services</li></ul>	$\begin{array}{c} 2,460\\ 27,150\\ 3,923\\ 3,323\\ 360\\ 40,562\\ \hline 85,070\\ \hline 80,328\\ 5,652\\ \hline \end{array}$	$\begin{array}{c} 3,052\\ 3,130\\ 24,451\\ 2,700\\ 2,830\\ 3,160\\ \hline \\ 39,323\\ \hline \\ 86,673\\ \hline \\ 85,639\\ 1,034\\ \hline \end{array}$	3,215 3,390 26,330 2,830 35,765 78,540
Less: General Fund Reversion	. 85,980 . 910		
Net General Fund Expenditure	. 85,070	86,673	78,540
		12,500	
Budget Bill Text: 10.03.07.10 Farm Operation and Maintenance General Fund Appropriation		78,540	

The Clifton T. Perkins State Hospital

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### SUMMARY OF THE CLIFTON T. PERKINS STATE HOSPITAL

	1963 ACTUAL	1964 APPROPRIATION	1965 Allowance
Total Number of Authorized Positions	236	243	245
Salaries and Wages Technical and Special Fees Operating Expenses	836,817 13,641 131,007	961,248 8,880 153,490	966,036 <b>8,180</b> 153,566
Original General Fund Appropriation Transfer of General Fund Appropriation	950,754 31,063	1,038,664 84,954	
Total General Fund Appropriation Less: General Fund Reversion	981,817 352	<u>, , , , , , , , , , , , , , , , , , , </u>	
Net Total General Fund Expenditure	981,465	1,123,618	1,127,782
Capital Funds:			
Appropriation	284,500	42,800	135,000

#### GENERAL ADMINISTRATION-THE CLIFTON T. PERKINS STATE HOSPITAL

#### **Program and Performance:**

The Clifton T. Perkins State Hospital is located in Jessup, Howard County, Maryland. It is the maximum security hospital for male patients for the entire State of Maryland and was established in 1959. The property consists of 74 acres of land, of which approximately 60 acres are woodland and 14 acres in lawns, roads, parking facilities and buildings.

This program provides executive direction, business management and coordination of all hospital programs and establishes and interprets institutional policies and methods of operation under the supervision of the Department of Mental Hygiene.

At the end of Fiscal 1963, 164 patients were in the hospital. The average patient population age was 33 years. The approximate square feet of bed space per patient was 71 feet. The 1964 and 1965 patient populations are based on a projection of admissions, discharges and transfers from other hospitals, penal institutions and courts. The hospital has a capacity of and is licensed for 300 patients.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Admissions (Total)	212	274	300	320
Discharges	223	263	280	300
Deaths				•••••
Average Daily In-Patient Population	158	163	175	170
Total Patient Days	57,470	58,684	64,050	62,050
Total Number of Authorized Positions	218	236	243	248
Ratio Total Positions to Population	1:.725	1:.691	1:.720	1:.685
Total Annual Per Capita	\$5,605	\$6,021	\$6,421	\$6,697
Total Cost Per Patient Per Day	15.36	16.50	17.54	18.35

Annre	nriatio	n Statement:	1963	1964	1965
T-PPI,	priacio		ACTUAL	APPROPRIATION	ALLOWANCE
	Numb	er of Authorized Positions	14	14	14
01	Salari	es and Wages	69,758	75,144	75,804
02	Techni	cal and Special Fees	1,635	1,560	1,560
03 04 08 09 11 13	Travel Contra Suppli Equip	unication actual Services es and Materials ment—Additional Charges	8,447 464 489 1,881 448 323	7,902 630 500 2,800 825 400	8,532 267 604 2,348 560 421
	Т	otal Operating Expenses	12,052	13,057	12,732
		Total Expenditure	83,445	89,761	90,096
	Trans	al General Fund Appropriation fer of General Fund Appropriation	81,111 2,340	86,961 2,800	
		General Fund Appropriation General Fund Reversion	83,451 6		
		Net General Fund Expenditure	83,445	89,761	90,096
Budg	et Bill	Text:	,	<u> </u>	
10.03.	.08.01	General Administration General Fund Appropriation			90,096

#### DIETARY SERVICES-THE CLIFTON T. PERKINS STATE HOSPITAL

#### **Program and Performance:**

The hospital operates one central kitchen, which services one patient cafeteria and one employee cafeteria. Heated tray carts are delivered to two patient areas. All other patients are fed in the central cafeteria.

The chief function of the dietary department is to prepare and serve adequate, balanced meals and special diets to patients and employees, under sanitary and economical conditions. The dietary department of the hospital initiates orders, plans meals, keeps daily records of foods used and renders both daily and monthly reports on food costs for both patients and employees. They are also charged with the responsibility of maintaining proper standards of service and sanitation in all food handling and preparation areas. Meals are prepared on the basis of the Department of Mental Hygiene's basic ration.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Total Daily Per Capita Food Cost	\$.5377	\$.5594	\$.5840	\$.5840
Annual Program Cost Per Capita*	692.00	725.69	761.03	824.38
Daily Program Cost Per Capita*	1.90	1.9882	2.0793	2.2586
Total Regular Meals Served Inhabitants Total Diet Meals Served Inhabitants	173,010 262	177,972 1,631	192,150 1,750	186,150 1,750
Number of Gratuitous Meals Served	98	257	1,310	1,346
Value of Gratuitous Meals Served	\$54	\$176	\$501	\$666

\* Includes food from Farm less Gratuitous meals.

Appr	opriation Statement:	1963	1964	1965
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	25	26	26
01	Salaries and Wages	80,154	90,163	96,187
04 05 08 09 10 11	Travel Food Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Total Operating Expenses Total Expenditure	113 33,456 408 2,536 1,793 38,306 118,460	20 37,906 447 2,408 650 2,090 43,521 133,684	36,903 490 2,717 475 40,585 136,772
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	122,081 3,602 118,479 19	126,870 6,814	
	Net General Fund Expenditure	118,460	133,684	136,772
<b>n</b> 1				

#### **Budget Bill Text:**

10.03.08.02 Dietary Services

coury Dervices		
General Fund Appropriation	•••••••••••••••••	136,772

#### HOUSEHOLD AND PROPERTY SERVICES—THE CLIFTON T. PERKINS STATE HOSPITAL

#### **Program and Performance:**

This program includes the housekeeping, sewing, power and maintenance services of the hospital. It is responsible for maintenance of five buildings, one of which is the patient building, 14 acres of lawn, parking areas, walks and approximately 60 acres of woodland.

All basic services of utilities and property are furnished on a 24 hour, 7 day week, 365 days per year basis. Steam is provided for heating, cooking and hot water supply. Electricity, water, sewage, trash and garbage disposal are purchased. Laundry Services are purchased from the Maryland House of Correction. All general and daily maintenance, except those under service contract are performed by personnel assigned to this program.

While there is only one building used for patients, this is a very complex unit to maintain as this building houses all departments found in larger institutions.

	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Patients Clothed by Hospital	158	163	175	170
Percentage of Patients Clothed by Hospital Cost Per Patient Clothed	100 \$39	100 \$60	100 \$25	100 \$25
Laundry Work Load (lbs. per month)	13,164	13,193	15,000	13,055
Annual Program Per Capita	\$ 640	\$ 765	\$ 830	<b>\$ 903</b>
Program Cost Per Patient Per Day	1.75	2.10	) 2.27	2.22

#### **Appropriation Statement:**

	Number of Authorized Positions	1963 actual 17	1964 Appropriation 20	1965 Allowance 20
01	Salaries and Wages	63,253	75,465	77,556
02	Technical and Special Fees		1,000	1,000
04 06 07 08 09 10 11 13 14	Travel Fuel	139,7322,04323,81518,972663206,250	$\begin{array}{r} 35\\13,000\\2,350\\27,493\\17,174\\3,025\\3,025\\20\\2,600\end{array}$	35 13,000 2,350 28,770 17,155 3,020 6,535 20 4,000
	Total Operating Expenses	61,508	68,722	74,885
	Total Expenditure	124,761	145,187	153,441
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	$   \begin{array}{r}     132,018 \\    7,253 \\     \overline{124,765} \\     4   \end{array} $	148,153 2,034	
	Net General Fund Expenditure		145,187	153,441
Capita	al Funds: Appropriation	284,500	42,800	135,000
	et Bill Text:			

10.03.08.03 Household and Property Services

#### General Fund Appropriation ...... 153,441

#### MEDICAL CARE OF PATIENTS— THE CLIFTON T. PERKINS STATE HOSPITAL

#### **Program and Performance:**

This program includes all medical, nursing, psychological, laboratory and consultation services. These services are coordinated to the extent that optimal, comprehensive psychiatric evaluation is available for patients referred from the courts of the State of Maryland for mental examination and report to the court; medical and psychological treatment is available for patients transferred from the institutions of the Department of Correction, Patuxent Institution, the other hospitals in the Department of Mental Hygiene and those committed by the Courts as "not guilty by reason of insanity". During 1963 the admissions were distributed as follows: Court commitments for mental examination—131; Court commitments "not guilty by reason of insanity"—18; Transfers from Department of Correction Institutions—65; Transfers from Patuxent Institution—11; Transfers from other mentals hospitals—49. Patients were released from the hospital as follows: Returned to Court following evaluation—129; Returned to Department of Correction Institutions as improved—34; Returned to Patuxent Institution—12; Returned to other mental hospitals for further rehabilitation—80; Discharged to the community—8. The average time of workup and report to the courts in evaluation cases was 55 days. The decrease in Laboratory Procedures for 1963 reflects the fact that our laboratory was not staffed from December 13, 1962 until May 8, 1963.

A Physician I has been allowed for medical coverage.

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	Actual 1962	Actual 1963	Estimated 1964	Estimated 1965
Treatment Procedures:	1002	1000	1004	1000
Individual Psychotherapy		_		•
Patients treated Total hours	9 270	5 403	10 500	15 750
Group Psychotherapy				
Patients treated Total hours	29 170	$\begin{array}{c} 130 \\ 120 \end{array}$	$\begin{array}{c} 150 \\ 168 \end{array}$	170 200
Drugs (Patients treated)	336	372	400	400
Procedures:				
X-Rays	1,127	1,002	1,200	1,350
Laboratory Procedure	3,751	1,263	3,500	4,000
Consultations	297 156	319 260	325 260	350 260
Surgery (Minor)	13	<b>200</b> 30	40	50
Dental Care Patients treated	215	336	325	325
Total visits	429	566	500	500
Annual Program Per Capita	\$2,962	\$2,971	\$3,199	\$3,250
Program Cost Per Patient Per Day	8.	12 8.	14 8.74	8.90
<b>Appropriation</b> Statement:		1963	1964	1965
Appropriation Statement.			APPROPRIATION	ALLOWANCE
Number of Authorized Positions	•••••	135	136	137
01 Salaries and Wages		456,830	531,359	526,960
02 Technical and Special Fees		12,006	6,320	5,620
04 Travel	-	240	768	918
08 Contractual Services		663	581	640
09 Supplies and Materials		13,324	16,702	14,887
10 Equipment-Replacement		661	1,630	1,810
11 Equipment—Additional 13 Fixed Charges		497 29	2,522 25	1,770 25
15 Fixed Charges				
Total Operating Expenses		15,414	22,228	20,050
Total Expenditure		484,250	559,907	552,630
Original General Fund Appropria		454,610	503,426	
Transfer of General Fund Approp	riation	29,750	56,481	
Total General Fund Appropriation Less: General Fund Reversion		484,360 110		
Net General Fund Expendit	ture	484,250	559,907	552,630
	_			
Budget Bill Text:				
10.03.08.04 Medical Care of Patients General Fund Appropriat	tion		•••••	552,630

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#### **REHABILITATION AND RECREATION OF PATIENTS—** THE CLIFTON T. PERKINS STATE HOSPITAL

#### **Program and Performance:**

This program is charged with the responsibility of providing rehabilitation and recreation activities for the patients in their day to day care. It provides physical, recreational and social activities as well as entertainments and simple work situations to help raise the patient's physical, mental and social integration within the hospital with an eye to the patient's future integration into the community from which he came.

In 1963 the rehabilitation program sustained its previous levels of recreational and rehabilitation activity by providing an opportunity for each patient in the hospital to have daily physical activity, weekly religious services, regular entertainments throughout the year, and work opportunities for 25% of the patient population on a weekly basis. Library services were offered weekly during the year, for all patients of the hospital.

A Rehabilitation Therapist I has been allowed for expanded rehabilitation services.

Industrial Recreatio Daily Avera Industrial Recreatio Annual Pro	er of Patients: Therapy ral Therapy tge of Patients: Therapy ral Therapy gram Cost Per Capita st Per Patient Per Day	Actual 1962  338  182 \$112	196 9 33	3         1964           9         120           0         380           8         34           8         200	Estimated 1965 132 380 40 200 \$202 .55
Appropriati	on Statement:		1963	1964	1965
Num	ber of Authorized Positions		ACTUAL 4	APPROPRIATION 5	ALLOWANCE 6
01 Salar	ies and Wages	-	16,281	21,754	31,464
08 Conta 09 Supp 10 Equij 11 Equij	el ractual Services lies and Materials oment—Replacement oment—Additional l Charges	······································	1,011 831 100 820 25	200 1,391 804 100 413	200 1,391 854 170 350
ŗ	fotal Operating Expenses		2,787	2,908	2,965
	Total Expenditure		19,068	24,662	34,429
Tran Total	nal General Fund Appropriati sfer of General Fund Appropr General Fund Appropriation General Fund Reversion Net General Fund Expenditu	iation - 	20,429 1,353 19,076 8 19,068	24,233 429  24,662	34,429
		=======================================			
Budget Bill 10.03.08.05	Text: Rehabilitation and Recreation General Fund Appropriation				34,429

### SOCIAL SERVICES-THE CLIFTON T. PERKINS STATE HOSPITAL

#### **Program and Performance:**

The Social Service Program provides casework counselling and help with social planning to patients within the hospital and to their families, and serves as a liaison between the patient and the community.

Our objective, to meet the needs of our patients for help with their more serious problems in family life and social adjustment, has been only partially realized in 1963. The additional Social Worker I allowed for 1964 will enable us to provide more sustained services during the Interim phase of hospitalization and thereby support patient efforts in re-socialization following discharge.

In 1963 our Social Service Training Program provided field instructions for two graduate students in the field of Forensic Psychiatry. In addition we provided the record material for a graduate research project in cooperation with Howard University School of Social Work. Additional school affiliations with National Catholic University and the University of Maryland are anticipated.

	Actual	Actual	Estimated	Estimated
	1962	1963	1964	1965
Total Number of Patients Served	336	274	300	300
Total Number of Interviews	1,259	1,610	1,600	1,700
At Intake: Admission Services Preparation for the Community: Total Interim, Pre-Discharge, Pre-	212	274	300	320
Placement Out-Patient Services: Total Community Placement other than Foster Care	264 14	206 19	280 20	300 30
Annual Program Cost Per Capita	\$111	\$109	\$141	\$144
Program Cost Per Patient Per Day	.30	.30	.39	.40
Appropriation Statement:	1	963	1964	1965

	Number of Authorized Positions	ACTUAL 3	APPROPRIATION 4	ALLOWANCE 4
	Number of Authorized Positions	<u>ی</u>	4	
01	Salaries and Wages	17,466	23,317	23,888
04 08 11	Travel Contractual Services Equipment—Additional	236 19 13	565 400 389	260 240 124
	Total Operating Expenses	268	1,354	624
	Total Expenditure	17,734	24,671	24,512
	Original General Fund Appropriation Transfer of General Fund Appropriation	17,212 524		
	Total General Fund Appropriation Less: General Fund Reversion	17,736 2		
	Net General Fund Expenditure	17,734	24,671	24,512
Budg	et Bill Text:			
10.03.	.08.06 Social Services			

General Fund Appropriation .....

24,512

### SECURITY SERVICES-THE CLIFTON T. PERKINS STATE HOSPITAL

### **Program and Performance:**

This program provides internal and external security services for the entire hospital. These services are maintained on a twenty-four hour, seven day week basis. Responsibility for proper regulation and enforcement of accepted security pro-cedures are maintained throughout the hospital and rehabilitation areas by personnel in this program.

	al Program Cost Per Capita ram Cost Per Patient Per Day	Actua 1962 \$580 1.	196 \$82	3 1964	Estimated 1965 \$799 2.19
Appr	opriation Statement:		1963	1964	1965
	Number of Authorized Positions		ACTUAL 38	APPROPRIATION 38	ALLOWANCE 38
01	Salaries and Wages		133,075	144,046	134,177
04 09 11	Travel Supplies and Materials Equipment—Additional	- 	75 597	75 1,495 130	106 1,495 124
	Total Operating Expenses	•	672	1,700	1,725
	Total Expenditure	•	133,747	145,746	135,902
	Original General Fund Appropriati Transfer of General Fund Appropr	ion iation	123,293 10,657	129,350 16,396	
	Total General Fund Appropriation Less: General Fund Reversion	•••••••	133,950 203		
	Net General Fund Expendito	 1re :	133,747	145,746	135,902
-	et Bill Text: 08.11 Security Services				

10.03.08.11	Security Services			
	General Fund	Appropriation	•••••••	135,902

New Buildings and Improvements to Existing Structures

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### Headquarters:

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<ul> <li>Planning and preparation of preliminary plans and specifications for a center in the Washington metropolitan area for the mentally retarded, comprising two units of 225 and 275 beds and necessary supporting facilities</li> <li>To the Department of Mental Hygiene for site acquisition and planning of community mental health centers; and the spending of these funds is subject to the approval of the Board of Public Works and to a determination by the Board after completion of a pending and pertinent study by the Department of Mental Hygiene concerning site location, capital improvements and programming, that the spending of these funds further is contingent upon obtaining an equal and matching amount from the United</li> </ul>	35,000	
States prior to June 30, 1966 Total—Headquarters	300,000	335,000
Crownsville State Hospital: Renovation of Patient Building "B" (eqiup- ment to be requested later) Equipment for renovated Hugh Young Building Renovation of area connecting Patient build- ings "C" and "B" for school and classroom space	270,000 28,900 60,000	
Total—Crownsville State Hospital		358,900
Eastern Shore State Hospital: Installation of elevators in Nice and Carey Buildings Replacement of sewage force main	90,000 45,000	
Total—Eastern Shore State Hospital	••••••	135,000
Henryton State Hospital: Construction of Maintenance shop (equipment to be requested later): Construction	8,000	
Total—Henryton State Hospital		64,000
Rosewood State Hospital: Alteration, renovations and improvements to various buildings and deteriorated utility lines Construction of two Dormitory-Apartment Buildings (four 3-bedroom apartments and 12 single rooms each) (equipment to be re-	212,000	
quested later): Construction Site improvements Equipment for Clinical Services and Research Building and renovated Rogers Building Renovation of Employees-Cafeteria Building for use as a Central Service Building	260,000 12,000 118,800 33,000	
Total—Rosewood State Hospital		635,800
117		

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Springfield State Hospital:       Renovations to "G", Warfield and Service Buildings, Women's Group       341,00         Installation of fire protection facilities in various buildings       341,00         Total—Springfield State Hospital       85,00         Spring Grove State Hospital:       36,00         Construction of an Administration Building (equipment to be requested later):       36,00         Site improvements       202,00         Site improvements       49,00         Replacement of water lines and faucets in Bland-Bryant Building       75,000	0 426,000 0
Corrective measures to prevent steam pollution	0
Total—Spring Grove State Hospital	
The Clifton T. Perkins State Hospital:         Construction of a Dormitory-Apartment         Building (four 3-bedroom apartments and         12 single rooms) (equipment to be requested later):         Construction       119,00         Site improvements       16,00         Total—Clifton T. Perkins State Hospital       16,00         TOTAL—DEPARTMENT OF MENTAL HYGIEN       The following items applying to the Department of Ment         in The Board of Public Works Capital Appropriation for fisca       DEPARTMENT OF MENTAL HYGIENE:	0 135,000 E 2,481,700 al Hygiene were included
Headquarters:	
Planning and preparation of preliminary plans and specifications for a center in the Washington Metropolitan area for the mentally retarded, comprising two (2) units of 225 and 275 beds, and necessary sup-	15,000
Planning and preparation of preliminary plans and specifications for a center in the Washington Metropolitan area for the mentally retarded, comprising two (2) units of 225 and 275 beds, and necessary sup- porting facilities	15,000
Planning and preparation of preliminary plans and specifications for a center in the Washington Metropolitan area for the mentally retarded, comprising two (2) units of 225 and 275 beds, and necessary sup-	)0 )0 )0
Planning and preparation of preliminary plans and specifications for a center in the Washington Metropolitan area for the mentally retarded, comprising two (2) units of 225 and 275 beds, and necessary sup- porting facilities         Crownsville State Hospital:         Security alterations and improvements, Hugh Young Building       25,00         Equipment for school and classroom space       3,50         Equipment for renovated "C" Building	)0 )0 )0
Planning and preparation of preliminary plans and specifications for a center in the Washington Metropolitan area for the mentally retarded, comprising two (2) units of 225 and 275 beds, and necessary sup- porting facilities         Crownsville State Hospital:         Security alterations and improvements, Hugh Young Building         Young Building         Equipment for school and classroom space         3,50         Equipment for renovated "C" Building         Preparation of detailed plans and specifica- tions for a Maintenance and Service Build-	00 00 00 00 00 57,000
Planning and preparation of preliminary plans and specifications for a center in the washington Metropolitan area for the mentally retarded, comprising two (2) units of 225 and 275 beds, and necessary sup- porting facilities         Crownsville State Hospital:         Security alterations and improvements, Hugh Young Building       25,00         Equipment for school and classroom space	$\frac{200}{200}$ 57,000 $\frac{200}{200}$ 14,900
Planning and preparation of preliminary plans and specifications for a center in the washington Metropolitan area for the mentally retarded, comprising two (2) units of 225 and 275 beds, and necessary sup- porting facilities         Crownsville State Hospital:         Security alterations and improvements, Hugh Young Building       25,00         Equipment for school and classroom space	$\frac{90}{90}$ $\frac{90}{90}$ 57,000 $\frac{90}{90}$ 14,900 $\frac{90}{90}$ 11,000

### Springfield State Hospital:

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Engineering study to determine necessary improvements and replacements of main steam and hot water heating lines.....

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Personnel Detail

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### DEPARTMENT OF MENTAL HYGIENE-HEADQUARTERS

Cono	nal Administration Handauantana						
	ral Administration—Headquarters:	1	99 500	1	99 500	1	22,500
$\frac{1}{2}$	Commissioner of Mental Hygiene Assistant Commissioner of Mental Hy-	1	22,500	1	22,500	1	22,000
2	giene	1	19,000	1	19,000	1	19,792
	giene	т	10,000	-	10,000	~	
			1963		1964		1965
	CLASSIFICATION OF EMPLOYMENT		ACTUAL		1504 ROPRIATION	A L	LOWANCE
0			ACIUAL	AIII	OI MIAIION		Downingon
3	Chief of the Division of Administration	т	13,008	1	15,000	1	15,000
4	and Finance Director of Personnel and Training	1	9,360	1	11,651	1	11,651
$\frac{1}{5}$	Chief, Division of Audits and Accounts	1	8,506	1	9.656	î	10,014
6	Director of Procurement	î	6,790	1	7,073	ī	7,849
7	Food Service Director	1	9,276	î	9,750	ī	9,750
8	Supervisor of Engineering and Main-	-	0,210	-	-,		,
Ŭ	tenance	1	9,276	1	9,750	1	9,750
9	Chief of Volunteer Services	1	11,384	1	7,849	1	5,343
10	Promotional Specialist		3,747	1		1	6,657
11	Supervisor, Farm Management	1	, 9,276	1	10,140	1	10,140
12	Administrative Assistant, Mental Hy-						
	giene	1	9,276	1	9,647	1	9,647
13	Chief, Mental Health Statistics	1	10,970	1	11,895	1	12,320
14	Biostatistician	1	5,376	1	9,306	1	9,835
15	Special Attorney III	1	5,863	1	8,000	1 1	$10,000 \\ 8,450$
16	Program Analyst	1	7,129	1 1	7,604 6,906	1	7,410
17	Auditor II	1 1	6,453 5,052	1	5.254	1	5.254
$\begin{array}{c} 18\\19\end{array}$	Investigator Administrative Assistant I	1	4,801	î	5,254	i	5,646
20	Chief Account Clerk	$\frac{1}{2}$	9,772	$\frac{1}{2}$	10.272	$\overline{2}$	11,877
$\frac{20}{21}$	Clerk IV	ĩ	4,801	ī	5,254	ī	5.677
22	Senior Account Clerk	1	3,642	1	3,589	1	3,948
$\overline{23}$	Clerk-Typist III	$\tilde{2}$	9,098	2	8,490	2	8,873
$\overline{24}$	Clerk-Typist II					••••	
25	Secretary III	1	4,801	1	5,052	1	5,052
26	Secretary II	1	3,712	1	3,998	1	4,225
27	Stenographer $\Delta$	3	10,044	4	10,351	4	14,345
28	Key Punch Operator	1	3,419	1	3,919	1	3,453
29	Offset Machine Operator I	1	4,418	1	4,734	1	4,734
30	Receptionist	1	3,100	1	3,286	1	3,412
31	Statistical Assistant	••••	•••••	••••	••••	1	4,040
					245,180		266,644
	Less: Turnover Expectancy				7,842		9,554
	Dess. Turnover Expectancy				.,		
	Total	32	233,850	34	237,338	35	257,090
Med	ical Care of Patients—Headquarters:						
				-	10.069	1	19.063
1	Clinical Director II		33,274	$\frac{1}{2}$	$19,063 \\ 37,157$	$\frac{1}{2}$	37,886
2	Senior Psychiatrist	$\frac{2}{4}$	38,017	3	39,334	ĩ	14,950
3 4	Staff Psychiatrist Psychologist III	4	6.659	1	8,902	î	8,902
4 5	Director of Rehabilitation	1	9,750	1	10,633	ī	10,633
6	Social Worker IV	î	9,750	ī	10,224	ī	10,224
7	Nurse VII	1	8,424	1	9,161	ī	9,488
8	Medical Analyst				- ,	1	7,420
9	Hospital Adviser	1	7,789	1	8,163	1	8,163
10	Laboratory Scientist II	ī	6,275	1	6,947	1	7,073
11	Medical Stenographer	1	3,858	1	4,225	1	4,379
12	Secretary II∆	1	4,060	3	8,978	3	13,137
13	Secretary I	2	4,534	2	8,267	1	4,224
14	Stenographer	3	12,278	3	9,628	4	14,145
15	Social Worker IV	1	7,182	1	7,849	••••	•••••

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CLASSIFICATION OF EMPLOYMENT		1963 Actual	Арре	1964 COPRIATION	ALI	1965 Lowance
<ul> <li>16 Chief, Community Services for Mentally Retarded</li> <li>17 Coordinator, Services to Alcoholics</li> </ul>	1 1	9,541	1 1	9,750 8,112	••••	•••••
	T	7,825	· ·	206,393		169,687
Less: Turnover Expectancy				4,094		4,242
Total		169,216	24	202,299	<b>20</b> <b>===</b> :	165,445
Education and Training of Professional Person	1el—1	Headquarters	::			
1 Senior Psychiatrist 2 Secretary III	1 1	$18,316 \\ 4,802$	1 1	$16,319 \\ 5,254$	1 1	$18,214 \\ 5,254$
3 Psychiatrist in Training	2	4,002	2	17,120	4	34,924
4 Hospital Administration Trainee	••••	••••••	1	·····	1 -	4,540
Less: Turnover Expectancy				38,693 1,095		62,932 1,888
Total	4	23,118	5	37,598	7	61,044
Research—Headquarters:						
1 Senior Psychiatrist 2 Laboratory Scientist II	1 1	17,326 6,050	1 1	$16,319 \\ 7,073$	1 1	18,214 7,073
Total	2	23,376	2	23,392	2	25,287
<b>Recoveries and Collections—Headquarters:</b>	_		=			=
1 Assistant General Counsel		7,458	1	8,608	1	8,905
2 Supervisor of Budgets and Accounts 3 Supervisor of Collections		8,802 6,110	1 1	$9,154 \\ 6,687$	1 1	9,154 6,926
4 Accountant III	••••	•••••	1	3,000	1	7,322
5 Chief, Estates Section		53,534	 10	58,957	1 16	$7,420 \\ 93,197$
7 Principal Account Clerk II	<b>2</b>	9,502	2	9,589	2	9,096
8 Principal Account Clerk I 9 Clerk-Typist III		4,019 45,236	1 10	4,151 45,649	1 10	4,533 45,654
10 Clerk-Typist II*	••••		••••	•••••	1	3,320
11 Clerk-Typist I★ 12 Secretary II		$11,185 \\ 4.078$	7 1	$22,365 \\ 4,456$	12	$37,740 \\ 4,610$
13 Secretary I	2	6,250	2	8,112	2	8,484
14 Stenographer★ 15 Accounting Machine Operator	23	8,849 13,656	2 3	7,336 11,356	3 3	$10,359 \\ 11,888$
15 Accounting Machine Operator	0	10,000	0		Ū	
Less: Turnover Expectancy				199,420 5,951 		268,608 9,401
Total	39	178,679	42	193,469	56	259,207
Community Services and Operations—Headqua	rters	:				
1 Senior Psychiatrist		-			1	15,153
2 Staff Psychiatrist					2 1	30,648 10,439
3 Chief of Psychology Services	•				$\dot{2}$	16,919
5 Chief of Community Services for Men-	•				1	9,750
tally Retarded 6 Coordinator, Services to Alcoholics					i	8,424
7 Secretary II 8 Secretary I					2 1	8,219 4,078
Less: Turnover Expectancy						103,630 3,109
Total					11	100,521

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### **CROWNSVILLE STATE HOSPITAL**

CLASSIFICATION OF EMPLOYMENT		1963 Actual		1964 Ropriation	Δτ	1965 Lowance
General Administration—Crownsville State Hos	nital				111	LOWAITOB
1 Superintendent, Mental Hospital	1	19,000	1	19,792	1	19,792
2 Assistant Superintendent, Mental Hospital	1	9,392	1	9,693	1	10,066
3 Personnel Manager III	î	7,886	1	8,608	1	8,311
4 Accountant I	î	1,970	1	5,880	1	5,886
5 Principal Account Clerk II	î	5,064	ī	5,258	ī	5,365
6 Senior Account Clerk	$\hat{2}$	7.013	$\overline{2}$	7,265	$\tilde{2}$	7,013
7 Accounting Machine Operator	ĩ	3,557	1	3,520	1	3,653
8 Secretary III	1	4,225	1	4,607	1	4,769
9 Secretary II	1	4,078	1	4,456	1	3,994
10 Clerk-Typist III	1	4,078	1	4,456	1	4,610
11 Clerk-Typist I	3	9,905	3	10,575	3	10,530
12 Telephone Operator II	5	19,016	5	18,700	5	18,385
13 Receptionist	1	3,579	1	4,104	1	4,106
14 Buyer	1	5,646	1	6,564	1	6,790
15 Storekeeper V	1	3,859	1	5,343	1	5,545
16 Storekeeper II		10.000				
17 Storekeeper I	3	10,332	3	9,789	3	9,746
18 Property Custodian	1	3,630	1 1	4,567	1 1	4,364
19 Shop Clerk II 20 Clerk III	1	4,610	1	4,802 3,881	1	4,802 4,533
20 Clerk III	1	2,686 3,100	1	3,412	1	4,000
21 Olerk II	T	3,100	1	3,412	T	3,200
				145,272		145,546
Less: Turnover Expectancy		<u> </u>		2,960		1,490
Total	29	132,626	29	142,312	29	144,056
Dietary Services—Crownsville State Hospital:						
1 Food Service Manager IV	1	8,300	1	9,154	1	9,154
2 Food Service Manager I	2	12,859	$\frac{1}{2}$	13.920	2	14,146
3 Food Service Supervisor	ĩ	4.484	$\frac{1}{5}$	26,204	$\frac{1}{5}$	26,976
4 Chef	î	4,486	ĭ	5,177	1 ľ	5,359
5 Chief Steward	ĩ	3,896	ĩ	4,631	ī	5,450
6 Cook II	4	13,619	6	24,948	6	26,751
7 Cook I	13	38,592	7	25,502	7	26,466
8 Cafeteria Supervisor	1	3,480	1	3,840	1	3,994
9 Food Service Worker	37	100,937	40	118,010	40	122,794
10 Meat Cutter	2	7,591	2	8,312	2	8,785
11 Dining Room Supervisor	4	13,205	4	15,000	4	14,340
12 Cashier I	3	10,393	3	10,508	3	9,559
13 Senior Account Clerk	1	3,937	1	3,948	1	3,948
14 Chauffeur I	4	14,062	4	14,715	4	14,430
				000 000		292.152
Legge Transver Eurostoner				283,869		
Less: Turnover Expectancy				7,039		9,011
Total	75	239,841	78	276,830	78	283,141
10041					=	
Household and Property Services—Crownsville S	State	Hospital:				
1 Head Housekeeper	1	3,520	1	3,520	1	3,453
2 Housekeeper	8	27,401	8	28,369	8	28,714
3 Head Seamstress	ĩ	3,415	ĩ	3,538	ĺ	3,664
4 Seamstress	5	14,493	<b>5</b>	14,859	5	15,223
5 Linen Stewardess	1	3,589	1	3,733	1	3,589
6 Laundry Manager II	1	6,302	1	6,822	1	6,688
7 Laundry Supervisor II	1	3,527	1	3,745	1	4,462
8 Service Worker	22	61,053	22	66,821	22	65,231
9 Maintenance Superintendent II	1	8,323	1	9,154	1	9,154
10 Maintenance Foreman II	1	6,033	, 1	6,554	1	6,688
11 Stationary Engineer VI	1	6,688	′ 1	7,356	1	7,356

			1963		1964		1965
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPR	OPRIATION	AL	LOWANCE
12	Stationary Engineer IV	5	23,190	5	29,001	5	29,365
$\frac{13}{14}$	Stationary Engineer I Steam Fitter	$\frac{5}{1}$	19,005 4,978	5 1	$22,767 \\ 5,450$	5 1	$22,856 \\ 5,677$
15	Sheet Metal Worker	1	5,365	1	5,904	i	5,904
16	Plumber-Foreman			1	6,554	1	6,554
17	Plumber	3	16,804	2	11,656	2	$12,220 \\ 6,302$
$\begin{array}{c} 18 \\ 19 \end{array}$	Carpenter-Foreman	1 4	5,990 21,460	1 4	6,302 22,526	1 4	22,935
20	Carpenter	ī	4,634	î	5,086	ī	5,268
21	Painter II	1	4,462	1	4,813	1	4,995
$\frac{22}{23}$	Painter I Electrical Foreman	4	16,482	4 1	$17,624 \\ 6,302$	4 1	17,861 6,302
$\frac{23}{24}$	Electrician	 4	21,504	3	17,323	3	17,634
$\overline{25}$	Mechanical Handyman	$1\overline{3}$	46,292	13	51,292	13	51,203
26	Grounds Keeper	1	2,698	1	3,913	1	3,475
27 28	Road Foreman Automobile Mechanic II	$\frac{1}{2}$	5,052	$\frac{1}{2}$	$5,580 \\ 10.644$	$1 \\ 2$	5,580 10,838
$\frac{20}{29}$	Chauffeur II	1	$9,714 \\ 4.139$	1	4,151	1	4,151
30	Chauffeur I	8	25,162	8	28,860	8	29,430
31	Police	5	22,359	5	23,167	5	24,298
32	Clerk-Typist I	1	916	1	3,232	1	3,240
					446,618		450,310
	Less: Turnover Expectancy				8,837		11,330
	Total	105	404,550	105	437,781	105	438,980
Medi	cal Care of Patients—Crownsville State Ho	ospita	al:				
1	Clinical Director II	1	18,300	1	19,063	1	19,063
2	Physician IV	2	28,854	2	30,289	2	31,200
3 4	Physician II Chief Psychologist	1 1	$11,\!440 \\ 8,\!802$	1 1	$12,165 \\ 9,154$	1 1	$12,852 \\ 9.154$
$\overline{5}$	Psychologist II	7	43,651	$\frac{1}{7}$	45,049	$\frac{1}{7}$	53,072
6	Senior Psychiatrist	1	13,693	1	15,153	i	17,485
7	Staff Psychiatrist★	6	74,580	6	84,222	8	110,636
89	Psychiatrist III	$\frac{1}{15}$	$8,961 \\ 138,320$	$13 \\ 4$	$89,848 \\ 34,240$	$13 \\ 4$	$148,726 \\ 36,121$
10	Dentist II	10	8,608	1	9,244	1	9,586
11	Dentist I	ī	9,276	$\overline{2}$	9,276	$\overline{2}$	16,993
12	Dental Hygienist	1	4,018	1	4,202	1	4,951
$13 \\ 14$	Pharmacist	1 1	$7,073 \\ 2.402$	1 1	8,656	1 1	8,656 3,994
$14 \\ 15$	X-Ray Technician Laboratory Scientist III	1	6,760	1	$4,629 \\ 7,325$	1	5,554 7,591
$\tilde{16}$	Laboratory Scientist II	ĩ	6,032	î	7,073	1	7,073
17	Laboratory Scientist I	1	4,966	1	5,174	1	5,646
$\begin{array}{c} 18 \\ 19 \end{array}$	Laboratory Technician I	1 1	3,114	1	4,360 3,859	1 1	5,677
20	Laboratory Assistant II Laboratory Assistant I	1	$3,609 \\ 2,862$	1 1	3,120	1	4,005 3,240
$\overline{21}$	Nurse VI	î	5,130	î	7,866	ī	7,717
22	Nurse V	1	6,266	1	6,926	1	6,926
23	Nurse IV	13	58,748	8	51,169	8	49,857
$\begin{array}{c} 24 \\ 25 \end{array}$	Nurse III	4 1	$18,160 \\ 4,290$	8 1	47,992 4,540	8 1	43,552 4,722
26	Nurse I	$\overline{5}$	14,966	$\frac{1}{7}$	30,030	$\hat{7}$	31,234
27	Psychiatric Aide IV	1	5,365	1	5,580	1	5,580
28	Psychiatric Aide III	18	83,820	18	85,492	18	87,319
29 30	Psychiatric Aide II		$366,708 \\ 670,374$	$\begin{array}{c} 117 \\ 180 \end{array}$	$469,854 \\ 691,056$	117 180	470,664 676,039
30 31	Psychiatric Aide I Hospital Attendant		434,382	155	439,269	155	462.347
32	Physical Therapist	1	5,990	1	6,554	1	6,554
33	Beauty Operator	4	14,170	4	15,430	4	15,572
$\frac{34}{35}$	Barber Medical Records Librarian, Registered	$\frac{3}{1}$	$10,452 \\ 5,226$	3 1	$11,346 \\ 5,052$	3 1	11,592 5,545
36	Medical Stenographer	$\frac{1}{2}$	3,630	$\frac{1}{2}$	8,746	$\frac{1}{2}$	8,065

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CLASSIFICATION OF EMPLOYMENT		1963 Actual	Аррі	1964 ROPRIATION	A	1965 LLOWANCE
<ul> <li>37 Secretary I</li> <li>38 Stenographer</li> <li>39 Transcribing Machine Typist</li> <li>40 Clerk-Typist I</li> <li>41 Clerk III</li> <li>42 Clerk II</li> <li>43 Clerk I</li> </ul>	 5 1 8 1 1 1	17,550 3,354 27,198 3,926 3,795 3,330	3 3 1 8 1 1 1	12,355 10,027 3,786 27,510 4,302 3,948 2,870	3 4 1 8 1 1 1	$12,161 \\ 13,746 \\ 3,852 \\ 27,585 \\ 4,456 \\ 3,948 \\ 3,589 \\ \hline$
Less: Turnover Expectancy				2,357,801 129,341		2,478,343 123,917
Total	571	2,172,151	574	2,228,460	577	2,354,426
Rehabilitation and Recreation of Patients-Crow	vnsvi	ille State Ho	spital:			
<ol> <li>Director of Rehabilitation Therapies</li></ol>	1  3 3  1 2 12	6,907 11,738 19,395 4,552 8,177 47,401	1 1 2 5  1 2 11	7,604 6,926 10,942 26,301  4,734 9,354 45,945	1 2 5 3 1 2 11	7,886 7,165 13,694 26,513 15,120 4,734 9,698 45,997
9 Therapy Aide I 10 Motion Picture Machine Operator 11 Clerk II	$5\\1\\1$	17,297 4,552 3,528	5 1 1	15,782 4,734 2,985	5 1 1	18,416 4,734 3,727
Less: Turnover Expectancy				135,307 6,686		157,684 7,884
Total	29	123,547	30	128,621	33	149,800
Social Services—Crownsville State Hospital:						
1       Social Worker IV         2       Social Worker II         3       Social Worker II         4       Social Worker I         5       Senior Case Worker         6       Social Work Assistant II         7       Social Work Assistant I         8       Secretary II         9       Secretary I         10       Clerk-Typist I	1 5 2 5  5 1 1	9,2767,53540,4323,27423,09418,9022,5473,6533,589	1 1 6 1 5 1 5 1 1 1 1	9,647 7,990 45,277 5,660 29,891 5,040 23,804 3,990 3,988 3,750	1 7 1 5 1 5 1 1 1	$\begin{array}{r} 9,647\\ 8,323\\ 50,424\\ 5,886\\ 30,121\\ 5,242\\ 26,908\\ 3,994\\ 3,919\\ 3,750\end{array}$
Less: Turnover Expectancy				139,037 8,301		148,214 8,893
Total		112,302	23	130,736		139,321
Education and Training of Professional Person1Staff Psychiatrist2Nurse VI3Nurse IV4Library Assistant5Medical Stenographer6Clerk-Typist I7Housekeeper8Psychologist Intern9Resident Physician III10Resident Physician I11Resident Physician I	$1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 5 \\ 2 \\ 1 \\ 1 \\ 1$	Crownsville 12,891 8,802 11,664 3,750 3,640 2,714 13,571 6,982 6,981 9,902 6,683	State I 1 2 1 1 1 5 2 1  2	<b>Hospital:</b> 13,990 9,276 13,241 3,900 3,994 3,224 17,112 9,195 15,180 19,040 22,910	1 1 2 1 1 5 2 1 2	12,958 9,276 13,015 3,900 4,148 3,360 17,112 9,000 8,180 11,940

CLASSIFICATION OF EMPLOYMENT		1963 Actual	App	1964 ropriation	AI	1965 Lowance
<ol> <li>Psychiatric Externe</li> <li>Student Case Worker, Mental Hospital</li> </ol>	••••	6,862 2,400	••••	10,004 3,400	••••	10,004 3,400
Less: Turnover Expectancy				144,466 12,254		106,293 9,035
Total	18	96,842	17	132,212	17	97,258
Religious and Volunteer Services—Crownsville S	tate	Hospital:				
1 Volunteer Activities Coordinator 2 Chaplain 3 Secretary I 4 Clerk I	1 1 1 1	5,177 7,165 3,586 2,939	1 1 1 1	5,359 7,464 3,844 3,158	1 1 1 1	5,564 7,464 4,005 3,273
Total	4	18,867	4	19,825		20,306
Research—Crownsville State Hospital:						
<ol> <li>Senior Psychiatrist</li></ol>	1 1 1 	8,076 7,608 7,191  8,673	1 1 1 1	15,153 10,439 7,325 3,615	1 1 1 	17,485 10,439 6,926 3,453
Less: Turnover Expectancy						<b>38,303</b> 1,915
Total	3	31,548	4	36,532	4	36,388
Farm Operation Maintenance-Crownsville State	e Ho	spital:				
1Farm Manager III2Farmer II3Farm Service Worker4Herd Supervisor II5Dairyman II6Dairyman I7Special Payments	$     \begin{array}{c}       1 \\       9 \\       1 \\       5 \\       \dots     \end{array} $	6,406 5,150 30,408 5,580 4,349 16,567	1 9 1 5	6,657 5,150 31,396 5,750 4,349 18,920 900	1 9 1 5	6,908 5,365 31,496 5,990 4,349 17,754 900
Less: Turnover Expectancy				73,122 726		72,762 728
Total	18	68,460	18	72,396	18	72,034
EASTERN SHORI	e si	TATE HOSP	ITAL			
General Administration—Eastern Shore State H	lospi 1		1	10.709	1	10 709
1Superintendent, Mental Hospital2Business Manager III3Personnel Manager II	1 1 1	19,770 7,604 7,535	1	19,792 8,311 8,323	1	19,792 8,608 8,323

2	Business Manager III	1	7,604	1	8,311	1	8,608
3	Personnel Manager II	1	7,535	1	8,323	1	8,323
4	Accountant I	1	3,942	1	5,892	1	6,225
5	Administrative Assistant I	1	5,366	1	5,848	1	6,050
6	Principal Account Clerk I	1	4,004	1	4,151	1	4,533
7	Secretary II	2	9,106	2	9,796	2	9,796
8	Clerk III	1	4,296	1	4,706	1	4,802
9	Clerk II	1	3,948	1	3,948	1	3,948
10	Senior Account Clerk	1	3,538	1	3,664	1	3,790
11	Clerk-Typist I					••••	
12	Telephone Operator I	5	16,529	5	17.212	5	17.111
13	Buyer	1	5,544	1	6,451	1	6,677

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	CLASSIFICATION OF EMPLOYMENT		1963 Actual	App	1964 Ropriation	AL	1965 LOWANCE
14 15 16	Storekeeper IV Storekeeper II Storekeeper I	1 1 1	3,419 3,646 2,927	1 1 1	4,762 4,317 3,043	1 1 1	5,268 3,758 3,158
	Less: Turnover Expectancy				110,216 1,128		111,839 1,148
	Total	20	101,174	20	109,088	20	110,691
Diet	ary Services—Eastern Shore State Hospital	:					
1 2	Food Service Manager III Food Service Manager I	1	7,842	1 1	$8,342 \\ 5,660 \\$	1	8,656 5,999
3 4	Chef★	1 3	4,850 12,634	1	5,677 4,526	1	5,677 4,688
5 6 7	Cook I Food Service Supervisor	5  4	16,344  13,708	4 3 4	$13,946 \\ 15,168 \\ 15,450$	4 3 4	14,478 15,531 15,525
8 9	Dining Room Supervisor Food Service Worker Service Worker	19	55,227	$21 \\ 2$	65,300 5,220	21 2	67,270 5,428
10	Senior Account Clerk	1	3,948	ĩ	3,948	ĩ	3,601
	Less: Turnover Expectancy				143,237 <b>2,837</b>		146,853 <b>3,018</b>
	Total	34	114,553	39	140,400	39	143,835
Hous	sehold and Property Services—Eastern Shor	e Sta	te Hospital:				
1 2	Head Housekeeper	1	3,628	1 	3,589	1	3,919
3	Head Seamstress	1	3,948	1	4,106	1	4,106
<b>4</b> 5	Seamstress Laundry Manager I	1 1	$3,261 \\ 5,269$	1 1	$3,392 \\ 5,747$	1	3,392 5,949
6	Service Worker	9	29,108	9	27,970	9	27,227
7	Maintenance Superintendent II	1	7,856	1	8,626	1	8,802
8 9	Stationary Engineer V Stationary Engineer III	$\frac{1}{5}$	5,245 27,445	$\frac{1}{5}$	$5,610 \\ 29,236$	$\frac{1}{5}$	6,099 30,910
10	Stationary Engineer I	5	20,752	5	22,548	5	23,029
11	Steam Fitter	ĭ	5,365	ĭ	5,904	ĭ	5,904
12	Plumber	1	5,677	1	6,230	1	6,230
13	Carpenter	2	10,730	2	11,808	2	11,808
14	Painter II	1	5,365	1	5,904	1	$5,904 \\ 4,224$
$15 \\ 16$	Painter I★ Electrician	$\frac{1}{2}$	$3,744 \\ 8.612$	$\frac{1}{2}$	4,078 6,490	$\frac{1}{2}$	11,308
17	Mechanical Handyman	3	12,016	3	12,665	ĩ	12,804
18	Maintenance Mechanic	ĭ	4,525	ĭ	4,978	ĭ	5,150
19	Grounds Keeper	1	3,089	1	3,360	1	3,664
20	Chauffeur II	1	4,231	1	4,151	1	4,317
$\begin{array}{c} 21 \\ 22 \end{array}$	Chauffeur I	2	6,707 6.821	2 2	6,870 7,034	2 2	6,930 7,178
23	Storekeeper II					ĩ	3,480
	Less: Turnover Expectancy				190,296 3,807		202,334 5,394
	Total	43	183,394	43	186,489	44	196,940
Medi	ical Care of Patients—Eastern Shore State I				<u></u>		
1	Clinical Director II	1	19,063	1	19,063	1	19,063
$\overline{2}$	Physician IV			ī	12,000	ĩ	12,480
3	Staff Psychiatrist	2	17,446	2	26,132	4	51,832
4	Psychiatrist III	1	10,066	1	11,378	1	11,784

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	CLASSIFICATION OF EMPLOYMENT		1963 Actual	Appr	1964 OPRIATION	Аг	1965 LIOWANCE
5	Psychiatrist II	1	4,153	1	8,902	1	8,902
6	Physician II	1	2,867	1	3,319	1	11,966
7	Physician I	1	6,080	1	10,088	1	10,088
8	Chief Psychologist	1	3,330	$\frac{1}{2}$	7,458	$\frac{1}{3}$	7,886 20,512
9 10	Psychologist II★	1 1	$11,113 \\ 9,276$	1	14,118 9,462	ა 1	20,512 9,647
11	Pharmacist	1	6,906	1	7,591	i	7,857
12	X-Ray Technician					ĩ	3,840
13	Laboratory Technician Supervisor	1	6,116	1	7,763	1	7,763
14	Laboratory Assistant II	1	4,175	1	4,552	1	4,552
15	Nurse VI	1	7,717	1 1	$8,014 \\ 6.660$	1 1	8,311 6,926
$\begin{array}{c} 16 \\ 17 \end{array}$	Nurse V	 3	16,534	8	48,182	8	50,959
18	Nurse III	5	25,243	3	15,120	õ	30,846
19	Nurse II	5	18,427	6	28,923	6	29,833
20	Nurse I	8	33,106	4	17,762	7	31,320
21	Psychiatric Aide IV	1	5,365	1 6	5,580 29,292	1 6	5,580 29,772
$\frac{22}{23}$	Psychiatric Aide III Psychiatric Aide II	6 66	$28,816 \\ 230,128$	66	259,264	66	262,079
$\frac{23}{24}$	Psychiatric Aide I	57	180,857	56	200.883	56	214,560
$\overline{2}\overline{5}$	Hospital Attendant	45	149,644	46	142,876	46	137,040
26	Barber	1	3,750	1	4,106	1	4,106
27	Beauty Operator	1	3,750	1	4,106	1	4,106
28 29	Medical Stenographer	$\frac{2}{1}$	9,104	2 2	9,796 7,752	2 2	9,796 9,104
29 30	Secretary I	т 	4,306		1,102	$\frac{2}{2}$	6.640
31	Medical Records Librarian	1	5,052	1	5,254	1	5,254
	Less: Turnover Expectancy				935,396 28,051		1,034,404 36,204
	Total	216	822,390	220	907,345	232	998,200
Reha	bilitation and Recreation of Patients-East	ern S	Shore State	Hospital	:		
1	Director of Rehabilitation Therapies	1	7,458	1	8,168	1	8,450
2	Rehabilitation Therapist III	2	12,768	2	14,118	2	14,650
3	Rehabilitation Therapist I	1	6,475	$\frac{2}{1}$	10,277	3	$15,524 \\ 6,554$
4 5	Industrial Therapist	1	5,677		6,554	1	5,040
6	Rehabilitation Therapy Aide II			2	8,785	$\overline{2}$	9,698
ž	Rehabilitation Therapy Aide I	5	19.286	3	12,074	3	12,369
8	Therapy Aide I	1	4,384	1	3,290	1	3,948
9	Clerk II	1	3,206	1	3,286	1	3,727
	Less: Turnover Expectancy			·	66,552 1,322		79,960 1,599
	Total	12	59,254	13	65,230	15	78,361
	10tal	$\equiv$				=	
Socia	al Services—Eastern Shore State Hospital:						
1	Social Worker IV	1	7,864	1	8,163	1	8,460
2	Social Worker III			1	7,073	1	7,591
3	Social Worker II	1	6,459	••••	•••••	2	12,560
4 5	Senior Case Worker Social Work Assistant I	1 4	5,441	 6	32,025	 6	30,629
6	Secretary I	$\frac{4}{2}$	17,745 6,090	2	7,376	3	11,038
	Less: Turnover Expectancy				54,637 1,069		70,278 2,811
	Total	9	43,599	10	53,568	13	67,467

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CLASSIFICATION OF EMPLOYMENT		1963 Actual	Appr	1964 opriation	Ali	1965 Jowance
Education and Training of Professional Personne	el—E	astern Shor	e State	Hospital:		
1       Senior Psychiatrist         2       Nurse V         3       Nurse IV         4       Medical Stenographer         5       Resident Physician I         6       Student Case Worker         7       Theology Student (2)	1 1 1 2	19,127 6,537 1,982 4,424  1,657	1 1 1 2 	18,214 8,236 5,874 3,703 11,940 1,360 1,360	1 1 1 2 	17,485 6,926 5,886 4,802 11,940 1,360 1,360
Less: Turnover Expectancy			-	50,687 5,069	_	49,759 4,976
 Total	6	33,727	6 =	45,618	=	44,783
Religious and Volunteer Services—Eastern Shor	e St	ate Hospita	1:			
1       Volunteer Activities Coordinator         2       Chaplain	1 1 1	5,677 7,464 3,948	1 1 1	5,904 7,464 3,948	1 1 1 	5,904 7,464 3,120
Total	3	17,089	3	17,316		16,488
- Farm Operation and Maintenance—Eastern Shor	re St	ate Hospital	·			
1       Farm Manager II         2       Farmer I         3       Farm Service Worker         4       Herd Supervisor I         5       Dairyman I         6       Special Payments	1 3 1 1	6,562 4,069 9,587 5,365 3,664	1 1 3 1 1	6,790 4,225 9,761 5,580 3,790 300	1 3 1 1	7,073 4,379 10,120 5,580 3,948 300
Less: Turnover Expectancy				30,446 302		31,400 314
Total	7	29,247	7	30,144	7	31,086
HENRYTON S		E HOSPITA	AL			
General Administration—Henryton State Hospit         1       Physician VI         2       Business Manager II         3       Chief Account Clerk         4       Principal Account Clerk I         5       Senior Account Clerk I         6       Stenographer         7       Clerk III         8       Clerk-Typist I         9       Receptionist         10       Storekeeper IV	al:		1 1 1 2 1 1 4 1 1	16,8398,6565,6604,2977,2663,7493,84012,1143,2615,25470,926	1 1 1 2 1 1 4 1 1	16,839 8,656 6,688 3,994 7,392 3,453 4,456 12,660 3,664 5,677 73,479
Less: Turnover Expectancy				70,936 703		735
Total			14	70,233	14 === :	72,744
Dietary Services—Henryton State Hospital:         1       Food Service Manager III         2       Food Service Manager I         3       Food Service Supervisor         4       Cook II			1 1 2 3	7,356 5,444 9,572 13,416	1 1 2 3	7,990 5,886 9,899 13,902

•

	CLASSIFICATION OF EMPLOYMENT	1963 Actual		1964 ROPRIATION	1965 Allowance	
5 6 7 8 9	Cook I Meat Cutter Food Service Worker Service Worker Clerk-Typist I		1 11 4 1	3,320 4,349 38,217 12,307 3,215	1 11 4 1	3,453 4,523 38,464 13,437 3,480
	Less: Turnover Expectancy		-	97,196 955		101,034 2,021
	Total		25	96,241	25	99,013

### Household and Property Services-Henryton State Hospital:

$2 \\ 3 \\ 4 \\ 5 \\ 6 \\ 7 \\ 8 \\ 9 \\ 10 \\ 11 \\ 12 \\ 13 \\ 14 \\ 15 \\ 16 \\ 17 \\ 18 \\ 18 \\ 18 \\ 10 \\ 10 \\ 10 \\ 10 \\ 10$	Head Housekeeper	1 1 1 1 1 5 1 1 1 1 2 5 2 2 1 1	$\begin{array}{r} 4,317\\ 3,733\\ 3,261\\ 5,677\\ 7,073\\ 26,574\\ 4,540\\ 4,904\\ 4,790\\ 4,735\\ 4,005\\ 7,447\\ 16,381\\ 7,500\\ 5,636\\ 2,610\\ 3,750\\ 120,194\\ 1,195\end{array}$	1 1 1 1 1 1 1 1 1 1 1 2 9 2 2 1 1	4,317 3,733 3,589 6,206 7,073 27,294 4,722 5,086 4,982 5,086 4,151 7,725 25,886 7,800 5,844 2,985 4,610 134,481 2,690
'	Total		118,999	33	131,791
Medi 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	ical Care of Patients—Henryton State Hospital:  Physician I Laboratory Technician Medical Stenographer Secretary I Storekeeper II Nurse IV Nurse III Supervising Trained Nurse, Tuberculosis Psychiatric Aide II Senior Hospital Attendant Hospital Attendant Barber Industrial Therapist Social Worker III Less: Turnover Expectancy	2 1 1 2 1 4 2 6 35 17 37 1 1 1 1 1	24,735 4,995 3,840 8,888 3,900 7,073 27,915 11,160 28,222 153,385 64,336 123,667 3,160 6,302 7,284 478,862 4,700 474,162	$ \begin{array}{c} 2 \\ 1 \\ 2 \\ 1 \\ 4 \\ 2 \\ 6 \\ 35 \\ 17 \\ 37 \\ 1 \\ 1 \\ 112 \end{array} $	25,220 5,177 3,994 8,338 4,175 7,073 22,280 11,160 27,456 150,898 66,832 123,302 3,286 6,302 7,724 473,217 18,929 454,288

CLASSIFICATION OF EMPLOYMENT		1963 Actual	Appr	1964 Opriation	AL	1965 Lowance
ROSEWOOD	STAT	E HOSPIT.	AL			
General Administration—Rosewood State Hosp	ital:					
1       Superintendent, Mental Hospital         2       Assistant Superintendent, Mental Hospital         3       Personnel Manager III         4       Accountant I         5       Principal Account Clerk II         6       Principal Account Clerk I         7       Senior Account Clerk I         8       Administrative Assistant I         9       Secretary II         10       Secretary I         11       Clerk-Typist III         12       Clerk-Typist I         13       Clerk-Typist I         14       Clerk-Typist II         15       Receptionist         16       Telephone Operator II         17       Buyer         18       Storekeeper V		$19,000 \\ 9,586 \\ 8,802 \\ 6,688 \\ 5,150 \\ 12,150 \\ 5,366 \\ 4,802 \\ 4,010 \\ 8,922 \\ 3,948 \\ 12,544 \\ \hline \\ 3,589 \\ 19,266 \\ 5,440 \\ 5,268 \\ \hline $	1 1 1 1 1 2 1 1 1 2 1 4 1 1 5 1 1	$19,792 \\ 10,812 \\ 9,647 \\ 7,356 \\ 5,365 \\ 4,253 \\ 7,591 \\ 5,848 \\ 5,254 \\ 4,552 \\ 9,604 \\ 3,948 \\ 13,651 \\ 3,130 \\ 4,106 \\ 18,841 \\ 6,225 \\ 6,050 \\ \end{array}$	11111211121411511	$\begin{array}{c} 19,792\\ 11,185\\ 9,647\\ 7,356\\ 5,365\\ 4,456\\ 7,675\\ 6,050\\ 5,254\\ 4,552\\ 9,604\\ 3,948\\ 13,549\\ 4,151\\ 4,106\\ 18,636\\ 6,451\\ 6,302\end{array}$
<ol> <li>Storekeeper III</li> <li>Storekeeper II</li> <li>Storekeeper I</li> <li>Property Custodian</li> </ol>		3,786  9,185 3,640	1  3 1	4,283 	1  8 1	4,445 9,718 4,364
Less: Turnover Expectancy				164,214 1,861		166,606 1,701
Total	. 31	151,142	32	162,353	32	164,905
Dietary Services—Rosewood State Hospital:         1       Food Service Manager IV         2       Food Service Manager I         3       Chef         4       Cook II         5       Cook I         6       Food Service Worker         7       Meat Cutter         8       Food Service Supervisor         9       Dining Room Supervisor         10       Senior Account Clerk         11       Clerk-Typist I         12       Cashier I         13       Chauffeur I         14       Chief Steward         15       Service Worker         Less:       Turnover Expectancy.	$     \begin{array}{c}       2 \\       3 \\       19 \\       43 \\       2 \\       6 \\       1 \\       3 \\       6 \\       7 \\   $	8,323 8,206 12,562 68,203 120,605 7,234  19,188 3,790 3,589 10,767 19,560  5,449	1 12 12 8 42 23 6 1 1 3 6 5	9,154 12,450 4,540 52,530 28,556 128,961 8,281 14,894 21,870 3,869 3,900 11,055 20,145 	1 2 10 44 2 3 6 1 3 6 1 5	9,154 12,224 4,722 54,474 32,940 136,223 8,420 15,485 21,735 3,948 3,900 11,055 20,400 2,770 14,248 351,698 10,551
Total	. 89	287,476	93	321,071	98	341,147
Household and Property Services-Rosewood S		Iospital:	==		===	
1       Head Housekeeper         2       Housekeeper         3       Linen Stewardess         4       Head Seamstress         5       Seamstress         6       Maintenance Superintendent II         7       Stationary Engineer VI         8       Maintenance Foreman II         9       Stationary Engineer IV	r 2 r 9 . 10 . 1 . 1	3,320 6,660 31,188 3,421 30,249 7,660 6,206 5,946 21,656	1 9 10 1 1 1 4	3,453 6,962 32,417 3,601 30,734 8,323 6,677 6,302 23,316	1 3 10 1 10 1 1 4	3,520 7,896 33,883 3,727 31,281 9,154 6,932 6,420 24,199

			1963		1964		1965
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appr	OPRIATION		LOWANCE
10	Stationary Engineer II	$\frac{1}{5}$	5,365 21,338	$\frac{1}{5}$	5,677 23,240	$\frac{1}{5}$	5,904 23,548
$\frac{11}{12}$	Stationary Engineer I Sheet Metal Worker	1	5,365	1	5,677	1 1	5,904
13	Steam Fitter	1	4,962	1	5,365	1	5,086
14	Plumber-Foreman	$\frac{1}{2}$	5,990 10,900	1 2	$6,554 \\ 11.354$	$\frac{1}{2}$	6,554 11.068
$15\\16$	Plumber Carpenter-Foreman	1	5,990	1	6.554	í	6,554
17	Carpenter	Ĝ	31,285	$\overline{7}$	38,192	7	38,783
18	Mason-Plasterer	1	5,365	1	5,904	1	5,904
$\frac{19}{20}$	Painter II Painter I	1 4	5,365 16,527	1 4	5,904 17,988	1 4	5,904 18,134
$\frac{20}{21}$	Electrical Foreman	1	4,982	1	5,444	1	5,646
22	Electrician	2	10,399	2	11,308	2	10,252
23	Blacksmith	1	4,202	$1 \\ 12$	4,548	1 12	4,720 48,714
$\frac{24}{25}$	Mechanical Handyman Mechanical Handyman I	$\frac{12}{1}$	$47,708 \\ 3,427$	12	$49,097 \\ 3.427$	12	3,564
$\overline{26}$	Service Worker	19	56,040	20	59,767	21	60,507
27	Grounds Supervisor	1	5,990	1	6,302	1	6,554
28	Police	$\frac{5}{12}$	22,760	5 12	$24,778 \\ 44,460$	12	$24,778 \\ 43,845$
29 30	Chauffeur I Automobile Mechanic I	2	$43,020 \\ 8,211$	2	8,813	2	9,104
<b>3</b> 1	Clerk II	ī	3,756	ī	3,948	1	3,948
32	Clerk-Typist I	1	2,870	1	2,985	1	3,240
33	Grounds Keeper	1	3,600	1	3,948	1	3,948
	Less: Turnover Expectancy				483,019 7,917		489,175 9,784
	· · · ·						
	Total	$113_{$	451,723	115	475,102	118	479,391
Madi	ical Care of Patients—Rosewood State Hosp			+_ <u></u>			
	-	1		1	19,063	1	19,063
$\frac{1}{2}$	Clinical Director II Chief of Psychology Services	1	18,300 7,439	1	9,693	1	10,000 10,439
3	Psychologist III			1	8,560	1	9,073
4	Psychologist II	5	33,960	5	39,120	5	38,754
5 6	Physician IV	$\frac{1}{3}$	14,427 28,038	$\frac{1}{3}$	$15,600 \\ 35,898$	$\frac{2}{3}$	$18,\!600 \\ 36,\!784$
7	Physician I	1	9,320	1	9,894	ĭ	10,282
8	Physician V	$\overline{2}$	4,628	2	27,908	2	26,874
9	Staff Psychiatrist	1	14,427	1	16,196	1	$12,958 \\ 23,264$
$\begin{array}{c} 10\\11 \end{array}$	Psychiatrist III Psychiatrist II	2 4	$11,185 \\ 19,652$	2 4	22,553 $37.147$	2 4	23,204 37,318
12	Dentist II	1	10,099	i	10,099	1	10,484
13	Dentist I	2	15,840	2	17,105	2	15,731
$14 \\ 15$	Pharmacist X-Ray Technician	1 2	7,849 7,829	$\frac{1}{2}$	8,656 8,911	$1 \\ 2$	8,656 9,065
16	Laboratory Technician Supervisor	ĩ	6,688	1	7,763	ĩ	7,763
17	Laboratory Scientist I	1	4,982	1	5,444	1	5,646
18	Laboratory Technician Laboratory Technician I	1	$5,268 \\ 4.802$	1 1	$5,450 \\ 4,994$	1	5,67′7 4,994
19 20	Laboratory Assistant II	1 1	4,802 3,619	1	4,994 3,932	1	4,078
21	Laboratory Assistant I	ī	3,215	ī	3,480	ī	3,600
22	Nurse VI	1	9,276	1	9,647	1	9,647
23 24	Nurse V*	2 9	14,380 43,964	2 8	$13,852 \\ 58,073$	2 9	$14,384 \\ 60,662$
$2^{4}_{25}$	Nurse III		40,004	2	10,282	4	16,668
26	Nurse II	2	8,752	1	4,540		
27	Nurse I	1	4,462	1	4,462	1	4,462
28 29	Psychiatric Aide IV Psychiatric Aide III	4 6	18,643 28,812	5 5	25,277 24,586	5 5	25,836 24,778
30	Psychiatric Aide II		346,810	98	391,773	98	395,551
31	Psychiatric Aide II	224	784,456	210	804,555	210	775,890
32 33	Hospital Attendant	262 2	634,556 7,110	300	821,924 7,612	$\begin{array}{c} 418\\2\end{array}$	1,052,793 7,738
		-	.,	-	.,	-	.,

	CLASSIFICATION OF EMPLOYMENT		1963 Actual		1964 Ropriation		1965 Lowance
34 35 36 37 38 39 40 41 42 43 44 45	Beauty Operator Physical Therapist Director of Human Development Cottage Administrator Medical Records Librarian Medical Stenographer Secretary I Stenographer I Clerk III Clerk II Clerk-Typist I Clerk I	1 1  1 2 4 1 1 6 1	3,480 5,558 	1 1  1 2 4 1 1 1 6 1	3,790 6,050 4,283 9,065 13,000 6,906 4,071 3,948 20,520 3,330	$1 \\ 1 \\ 1 \\ 3 \\ 1 \\ 2 \\ 3 \\ 2 \\ 1 \\ 1 \\ 6 \\ 2$	3,948 6,302 8,560 19,980 4,445 9,219 13,292 7,172 4,225 3,948 20,130 4,307
	Less: Turnover Expectancy				2,569,012 116,345		2,813,040 126,587
	Total	657	2,203,658	688	2,452,667	814	2,686,453
	bilitation and Recreation of Patients-Rose				<b>F</b> 000	-	0.450
$1 \\ 2 \\ 3 \\ 4 \\ 5 \\ 6 \\ 7 \\ 8 \\ 9 \\ 10 \\ 11 \\ 12 \\ 13 \\ 14 \\ 15 \\ 16 \\ 17 \\ 18 \\ 19 \\ 20 \\$	Principal Director of Rehabilitation Therapies Supervisor of Vocational Rehabilitation Academic Instructor I	$\begin{array}{c} 1 \\ 1 \\ 1 \\ 8 \\ 9 \\ 1 \\ 1 \\ 1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 2 \\ 1 \\ 3 \\ 1 \\ 5 \\ 4 \end{array}$	7,886 8,323 6,531 45,610 29,853 42,705 4,802 4,552 4,552 3,500 5,677 5,365 41,647 6,531 3,786 3,750 11,755 	1 1 1 7 7 1 9 1  1 1 4 1 3 6 5 1 1 3 1  55	7,886 9,154 7,059 43,779 34,222 6,406 47,450 5,040  6,564 5,242 14,432 6,302 14,278 27,197 16,651 3,932 3,900 13,218 5,040  277,752 9,875  267,877	$ \begin{array}{c} 1 \\ 1 \\ 1 \\ 7 \\ 8 \\ 1 \\ 1 \\ 1 \\ 1 \\ 4 \\ 1 \\ 3 \\ 6 \\ 5 \\ 1 \\ 3 \\ 1 \\ 57 \\ \end{array} $	8,450 9,154 7,325 40,490 45,469 6,657 53,087 5,242 7,192 5,886 20,968 6,554 15,192 23,523 17,155 4,078 3,900 13,036 6,338 299,696 11,988 287,708
		===		===		=	
Socia 1 2 3 4 5 6 7 8 9 10 11	al Services—Rosewood State Hospital: Social Worker IV Social Worker II Social Worker II Social Worker I Senior Case Worker Social Work Assistant I Social Work Assistant I Social Work Assistant I Secretary I Secretary I Stenographer Clerk-Typist I Less: Turnover Expectancy	11622131111	8,905 7,192 37,113 11,012 10,708 4,526 13,578 4,078 3,985 3,360 2,985	1 2 6 3 2 1 3 1 1 2 1	9,276 14,118 44,581 17,475 12,038 5,040 14,035 4,456 3,846 7,176 3,361 135,402 6,162	12752131121	9,276 14,650 48,635 29,430 11,342 5,242 14,257 4,610 4,224 7,438 3,360 152,464 7,623
	<sup>,</sup> Total	20	107,442	28	129,240	<u>26</u>	144,841

CLASSIFICATION OF EMPLOYMENT		1963 Actual	1 1 1 1 1 1	1964 Opriation	Δτ	1965 Lowance
					111	DOWANCE
Education and Training of Professional Personn				-	_	
1 Senior Psychiatrist	1	18,214	1	18,214	1	18,943
2 Nurse V 3 Nurse IV	1	$7,849 \\ 6,302$	1	8,323	$\frac{1}{2}$	8,323
3 Nurse IV★ 4 Psychiatric Aide III	$\frac{1}{2}$	9,302	$\frac{1}{2}$	7,356 9,604	$\frac{2}{2}$	12,733 9,796
5 Stenographer	í	3,320	ĩ	3,453	ĩ	3,150
6 Clerk-Typist I	ī	3,215	î	3,420	î	3,540
7 Library Assistant	1	3,300	ĩ	3,300	ī	3,420
8 Resident Physician III	1		1	8,180	1	8,180
9 Resident Physician II	1		1	7,040	1	7,040
10 Psychologist Intern	2	1,123	<b>2</b>	4,320	2	9,000
11 Student Case Worker	••••		••••	2,720	••••	2,720
Less: Turnover Expectancy				75,930 3,614		87,281 4,364
Total	12	52,631	12	72,316	13	82,917
			= :			
Religious and Volunteer Services—Rosewood Sta	ato I	Jospital.				
1 Volunteer Activities Coordinator	1	5.677	1	5,904	1	5,904
2 Clerk II	î	3,948	ī	3,948	ī	3,948
3 Secretary I	1	3,419	1	3,699	1	3,859
	3	19.044		19551	· ·	19 611
Total		13,044	3	13,551	3	13,711
Demonsh Decoursed State Hernitely						
Research—Rosewood State Hospital:			-	11 500		10.400
1 Physician IV	1	1 709	1 1	11,523	1	12,480
2 Laboratory Scientist V	1	1,798	т 	6,572	3 2	13,947 3,330
4 Laboratory Assistant I	1	2,985	1	3,180	ĩ	3,180
5 Medical Stenographer	ī	-,	ī	3,986	ī	4,706
			-	25,261	-	37,643
Less: Turnover Expectancy				1,263		1,882
Total		4,783		23,998	8	35,761
			<u> </u>	<u> </u>		
Farm Operation and Maintenance—Rosewood Sta	ate I	Iospital:				
1 Farm Manager II	1	6 119	1	6 999	7	6 561
1 Farm Manager II 2 Farmer I	1 1	$6,112 \\ 3.994$	1	$6,338 \\ 4.071$	1 1	6,564 4,225
3 Farm Service Worker	3	7,984	$\hat{3}$	9.013	3	9,128
4 Special Payments	••••			300		300
				10 500		
Total		18,090		19,722		20,217
Emotionally Disturbed Children's Services—Ros Dietary Services:	ewoo	od State Hos	pital:			
1 Dining Room Supervisor	2	6,854	2	7,500	2	7.650
2 Food Service Worker	$\frac{2}{7}$	20,766	7	22,146	8	25,493
-						
	9	27,620	9	29,646	10	33,143
Medical Care of Patients:						
1 Clinical Director II	1	5,010		18,300		
2 Senior Psychiatrist	2	8,962	2	31,472	2	30,306
3 Chief of Psychology Services	1	10,812	1	11,185	1	11,651
4 Psychologist II	1	5,269	1	6,926	1	9,244

	CLASSIFICATION OF EMPLOYMENT		1963 Actual	Appi	1964 ROPRIATION	AL	1965 Lowance
5 6 7 8 9 10 11 12	Nurse IV Nurse II Psychiatric Aide II Psychiatric Aide I Hospital Attendant Secretary II Secretary I Stenographer	1 7 11 41 1 1	5,848 $24,610$ $28,692$ $118,060$ $4,370$ $3,586$ $3,586$	1 2 7 9 41 1 1	6,050 10,080 28,392 37,154 111,032 4,685 4,670 3,320	1 2 7 9 41 1 1	5,999 10,484 27,315 31,149 122,460 4,802 4,005 3,786
		68	218,805	67	273,266	67	261,201
Reha	bilitation and Recreation of Patients:						
1 2 3 4	Director of Education, Mental Hospital Teacher II Rehabilitation Therapist III Rehabilitation Therapist I	1 5 1 2 	6,280 24,402 6,206 9,580 46,468	1 5 1 2 	6,531 25,690 6,790 10,484 49,495		6,782 32,563 7,192 10,888 57,425
	Social Services:						
1 2 3 4	Social Worker IV Social Worker I Social Work Assistant II Social Work Assistant I	1 1  2	7,033 4,010 4,935	1 1 1 1	9,276 5,660 5,040 5,720	1 1 1	7,717 5,886 5,242 4,722
		4	15,978	4	25,696	4	23,567
	Education and Training of Professional Per	rson	nel:				
1 2 3	Resident Physician III Psychologist Intern Student Case Worker	1 1  2	······	1 1 	8,180 3,065 680 11,925	1 1  2	8,180 4,500 680 13,360
	Less: Turnover Expectancy	-			390,028 17,686	_	388,696 19,435
	- Total	92	308,871	91	372,342	93	369,261

### SPRINGFIELD STATE HOSPITAL

### General Administration-Springfield State Hospital:

.

1	Superintendent, Mental Hospital	1	11,285	1	19,792	1	19,792
$\overline{2}$	Assistant Superintendent, Mental Hospital	ī	9,586	1	10.812	1	11,185
3	Personnel Manager III	1	8,802	1	9,647	1	9,647
4	Accountant I	1	6,688	1	7,073	1	7,215
5	Principal Account Clerk II	1	2,940	1	4,462	1	4,978
6	Principal Account Clerk I	2	9,026	2	9,364	2	9,065
7	Accounting Machine Operator	1	4.151	1	4,317	1	4,317
8	Senior Account Clerk	3	9,232	3	10,614	3	10,803
<u>9</u>	Secretary III	1	4,802	1	5,254	1	5,254
10	Secretary II	1	4,552	1	4,994	1	4,994
11	Secretary I	1	3,719	1	4,061	1	4,224
12	Clerk-Typist III	2	8,666	2	9,508	2	9,604
13	Clerk II <sup>-</sup>	1	3,948	1	4,106	1	4,106
14	Clerk-Typist I	2	6,452	3	9,539	3	10,020
15	Telephone Operator II	5	19,071	5	19,646	5	19,552
16	Buyer	1	6,302	1	7,356	1	7,356
17	Storekeeper III	1	4,547	1	5,052	1	5,153
18	Storekeeper II	1	3,371	1	3,689	1	3,758

				•••	· · · ·		
			1963		1964		1965
/	CLASSIFICATION OF EMPLOYMENT		ACTUAL	A PPR	OPRIATION	AL	LOWANCE
19		<b>2</b>		2	6,718	2	6.891
	Storekeeper I	$\frac{2}{1}$	6,191	1	5,545	1	5,747
20	Storekeeper V	Т	4,811	T	0,040	T	0,141
				-	161 540	-	163,661
	Tana Marana Danakan an				161,549		
	Less: Turnover Expectancy				1,566		1,703
			100 140	01	150.000	01	1.01 059
	Total•	30	138,142	31	159,983	31	161,958
		====		:			
Dieta	ary Services—Springfield State Hospital:						
1	Food Service Manager IV	1	8,319	1	9,154	1	9,154
2	Food Service Manager I	2	11,234	2	12,765	2	12,789
3	Food Service Supervisor	1	4,598	5	26,636	5	27,545
4	Chief Steward	1	4,120	1	4,813	1	4,995
5	Cook II	4	17,806	16	68,602	16	72,335
6	Cook I	$2\overline{7}$	92,695	11	39,780	11	41 159
7	Food Service Worker	70	213,630	75	240,690	75	242,270
8	Meat Cutter	ž	7,896	2	8,872	2	8,872
9	Cafeteria Supervisor	ī	3,242	1	4,225	1	4,379
1Ŏ	Dining Room Supervisor	$\hat{5}$	17,003	$\overline{5}$	19,050	5	19,275
11	Cashier I	š	7,858	š	10,192	š	10,767
$\hat{1}\hat{2}$	Senior Account Clerk	1	3,948	ĭ	3,948	ĭ	4.027
13	Clerk-Typist I	ī	3,589	1	3,900	ĩ	3,900
14	Chauffeur I	10	37,716	10	37,365	10	37.005
7.4	Chauffeur I	10	57,110	10	01,000	10	01,000
					489,992		498,472
	Less: Turnover Expectancy				7,356		9,969
	Less: Turnover Expectancy				1,000		5,505
	Total	120	433,654	134	482,636	134	488,503
	10(a)	123	400,004	104	402,000		400,000
Hous	sehold and Property Services—Springfield S	State	Hospital:				
1	Housekeeper	12	41,642	12	43,184	12	42,307
$\overline{2}$	Head Seamstress	1	3,474	1	3,601	1	3,727
3	Seamstress	3	9,782	$\overline{3}$	10,045	3	10,045
4	Maintenance Superintendent III	ĭ	9,713	Ĩ	9,671	i	8,424
$\overline{5}$	Stationary Engineer VI	ī	6,688	ī	7,356	ī	7,356
Ğ	Maintenance Foreman II	ĩ	5,481	ī	6,672	1	6,688
ž	Stationary Engineer IV	$\overline{3}$	9,936	3	12,640	3	18,906
8	Stationary Engineer II	$\check{2}$	17,242	$\tilde{2}$	16,946	2	11,808
9	Stationary Engineer I	$\overline{5}$	19,999	5	21,706	5	22,395
10	Steam Fitter	1	4,634	ī	5,086	1	5,268
11	Sheet Metal Worker	ī	5,421	ī	5,904	ī	5,904
12	Plumber	$\tilde{2}$	10,078	$\overline{2}$	12,162	$\overline{2}$	11,404
13	Carpenter-Foreman		5,990	ĩ	6,302	1	6,302
14	Carpenter	7	35,986	$\overline{7}$	39,913	$\overline{7}$	39,601
$\overline{15}$	Painter II	i	5.365	1	5,904	1	5,904
16	Painter I	7	29,032	7	32,716	7	31,462
ĩř	Electrician		22,207	4	24,104	4	24,320
18	Maintenance Mechanic		,	4	19,130	$\overline{4}$	19,740
19	Mechanical Handyman	8	33,227	$\overline{4}$	16,423	4	16,579
20	Mechanical Handyman I	š	10,281	3	10,555	3	10,692
$\tilde{2}\tilde{1}$	Service Worker	14	35,682	14	40,615	14	41,290
22	Shop Clerk II	1	4,802	1	4,994	1	4,994
23	Shop Clerk I		2,573	î	3,371	ī	2,818
24	Grounds Foreman		4,663	ĩ	4,734	ī	4,734
25	Chauffeur II		12,521	$\hat{3}$	12,785	3	12,951
26	Chauffeur I		14,519	4	14,910	4	14,325
27	Police	_	17,906	5	21,652	5	22,491
28	Supervisor, Linen Service		4,802	ĭ	4,802	ĭ	4,802
29	Linen Stewardess	3	10,767	3	10,911	3	11,055
20		0		-		-	
					428,794		428,292
	Less: Turnover Expectancy				6.089		8,566
	Torre a mano tor Triboo Marolananananana						
	Total	97	394,413	97	422,705	97	419,726
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CLASSIFICATION OF EMPLOYMENT		1963		1964		1965
		ACTUAL	App	ROPRIATION	AL	LOWANCE
Medical Care of Patients-Springfield State Ho	ospita					
1 Clinical Director II	1	6,832	1	19,063	1	19,063
2 Physician IV	2	26,658	2	28,800	2	29,280
3 Chief of Psychology Services 4 Psychologist III	$\frac{1}{3}$	11,416	1 4	11,651	1 4	11,651
4 Psychologist III	2	$27,834 \\ 8,391$	2	$37,\!489 \\ 15,\!582$	4 4	38,900 30,556
6 Senior Psychiatrist	3	42,478	23	51,435	3	45,459
7 Staff Psychiatrist	12	125,048	14	200,244	16	216,169
8 Psychiatrist III			1	11,581	1	11,581
9 Psychiatrist II	3	45,433	2	17,120	2	17,804
10 Physician II	4	36,316	4	33,181	4	48,972
11 Dentist II	1	7,804	1	9,244	1	9,586
12 Dentist I	2	18,657	$\frac{2}{1}$	18,255	$2 \\ 1$	18,552 8,656
13 Pharmacist	$\frac{1}{2}$	7,849 8,698	$\frac{1}{2}$	8,656 9,796	3	13,828
15 Laboratory Scientist III	ĩ	6,782	ĩ	7,458	ĭ	7,724
16 Laboratory Scientist II	ĩ	5.948	ī	6,932	ī	7,073
17 Laboratory Scientist I	1	4,982	1	5,444	1	5,646
18 Laboratory Assistant II	1	3,688	2	7,645	2	7,937
19 Laboratory Assistant I	2	6,744	2	7,110	2	7,185
20 Nurse VI	1	9,276	1	9,647	1	9,647
21 Nurse V	1	6,132	1	6,926	1	7,192
22 Nurse IV 23 Nurse III	 10	51,047	8 6	$31,999 \\ 34,001$	8 6	52,626 34,985
23 Nurse III 24 Nurse II	6	18.083	9	34,001	9	34,585 44,591
25 Nurse I	11	47,626	ő	26,600	8	36,212
26 Psychiatric Aide IV	Î	5,257	ĭ	5,365	ĭ	5,365
27 Psychiatric Aide III	$\overline{27}$	130,125	27	132,918	27	133,974
28 Psychiatric Aide II	155	625,406	155	649,999	155	655,896
29 Psychiatric Aide I	295	1,000,362	304	1,085,671	304	1,142,379
30 Hospital Attendant		641,254	216	675,822	226	667,047
31 Physical Therapist 32 Barber	1 4	6,336 9,025	1 4	6,554 14,620	1 4	6,554 14,847
32 Barber 33 Beauty Operator	4	9,025 12,683	4	15,443	44	15,509
34 Medical Records Librarian	ī	5,052	1	5,254	ī	5,254
35 Medical Stenographer	9	38,273	10	45,857	10	47,922
36 Secretary I			4	16,512	4	16,895
37 Stenographer	6	23,296	3	10,160	5	17,199
38 Clerk-Typist I		38,349	13	44,414	13	45,390
39 Chauffeur I	3	10,604	3	11,070	3	10,770
				9 979 799		3,525,876
Less: Turnover Expectancy				$3,373,783 \\ 119,384$		141,035
Less: Turnover Expectancy						
Total	808	3,079,744	824	3,254,399	843	3,384,841
	===				===	
Rehabilitation and Recreation of Patients-Spri	ingfi	eld State Ho	spital:			
1 Director of Rehabilitation Therapies	1	8,323	1	9,154	1	9,154
2 Rehabilitation Therapist III	1	6,011	1	6,926	1	6,926
3 Rehabilitation Therapist II	1	7,762	1	6,790	1	5,886
4 Rehabilitation Therapist I		12,672	6	25,793	8	41,936
5 Industrial Therapist		5,677	1	6,554	1 6	6,554 31,287
6 Rehabilitation Therapy Aide II 7 Rehabilitation Therapy Aide I		27,037 75,455	6 19	$31,201 \\ 79,892$	19	77,437
8 Therapy Aide I		10,337	3	10,597	3	11,624
9 Foreman Industrial Shop		9,104	$\check{2}$	9,468	ž	9,468
10 Clerk II		3,657	1	3,589	1	3,948
		•				
				189,964		204,220
Less: Turnover Expectancy				5,537		6,127
Totol	39	166,035	41	184,427	43	198,093
Total	07	100,000	41	104,421	40	190,093

CLASSIFICATION OF EMPLOYMENT		1963 Actual		1964 Opriation	Δτ.	1965 Lowance
Social Services—Springfield State Hospital:		HOIDAD	21111	01 1011 1011	110	DOWARCE
	1	9,278	1	9,276	1	9,276
9 Casial Waylow III	т 		2	13,705	2	13,852
	6	37,249	5	35,479	6	41,539
		24,675	2 	11,546	3 	17,658
6 Social Work Assistant II			3	16,585	3	16,433
	7 1	$43,467 \\ 4,552$	$12 \\ 1$	63,561 4,994	12 1	60,644 4,994
	т 		2	4,394 8,888	2	4, <i>33</i> 4 9,104
10 Stenographer	3	11,697	2	7,455	3	10,991
11 Clerk-Typist I	1	3,916	1	3,900	1	3,900
Less: Turnover Expectancy				175,389 16,997		$188,391 \\ 15,071$
	28	134,834	31	158,392	34	173,320
=	=		. === :		_	
Education and Training of Professional Personnel					_	15 150
1 Senior Psychiatrist 2 Nurse V	1 1	$6,516 \\ 6,782$	1 1	$15,736 \\ 7,192$	1 1	15,153 7,591
3 Nurse IV	4	16,464	3	19,810	3	18,704
		4,370	1 1	$5,040 \\ 4,994$	1 1	$5,242 \\ 4,456$
5 Medical Stenographer 6 Clerk II	1 1	3,948	1	4,394	1	4,400
7 Clerk-Typist I	1	3,157	1	3,420	1	3,540
8 Housekeeper 9 Resident Physician III	3 3	$10,767 \\ 19.083$	3 3	$11,055 \\ 24,540$	3 3	$11,127 \\ 24,540$
10 Resident Physician II	1	3,939		1,040		
11 Resident Physician I	5	4,997	6	33,956	6	35,820
12 Psychologist Intern 13 Psychiatric Extern	5	5,035 14,565	5 	$15,325 \\ 6,922$	5	$22,500 \\ 6,922$
14 Student Case Worker		1,702	••••	4,080		4,080
				157,216		163,781
Less: Turnover Expectancy				17,457		16,378
Total	26	101,325	26	139,759	26	147,403
=						
Religious and Volunteer Services—Springfield Sta	ate	Hospital:				
1 Volunteer Activities Coordinator	1	5,677	1	5,904	1	5,904
2 Chaplain 3 Clerk II	1 1	6,805 3,948	1 1	$7,046 \\ 3,948$	1 1	7,315 3,948
	т 	5,540		0,340		
Total	3	16 490	3	16,898	3	17,167
		<u>    16,430                                    </u>				<u> </u>
ResearchSpringfield State Hospital:						
1 Senior Psychiatrist	1	18,214	1	18,214	1	18,943
2 Staff Psychiatrist	1	3,035	1	13,158	1	12,958
3 Psychologist II 4 Laboratory Scientist II	1 1	6,175	1 1	6,926 7,073	1 1	7,322 7,073
5 Medical Stenographer	ĩ	4,552	1	4,994	1	4,994
	••••	11,367	1	5,040	1	5,242
· recerat Research Employees	••••	11,001	••••		••••	
Longe Turneron E-medener				55,405		56,532
Less: Turnover Expectancy	_			5,254		5,653
Total	5	43,343	6	50,151	6	50,879
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		1963		1964		1965
CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appi	ROPRIATION	A	LOWANCE
Farm Operation and Maintenance—Springfield	State	e Hospital:				
1 Farm Manager III	1	5,169	1	6,531	1	6,782
2 Farmer II	1	4,024	1	4,071	1	4,548
3 Farmer I	1	4,290	1	4,456	1	4,610
4 Farm Service Worker	9	30,473	9	31,699	9	32,188
5 Dairyman I 6 Poultryman		4,008	1	4,106	1	4,106
6 Poultryman		4,036	1	4,175 900	1	4,349 900
· special i ayments	••••	•••••		500	••••	
				55,938		57,483
Less: Turnover Expectancy				330		575
<b>m</b> . t. 1						
Total	14	52,000	14	55,608	14	56,908
			:			
General Administration-Spring Grove State Ho	ospita					
1 Superintendent, Mental Hospital	1	19,000	1	19,792	1	19,792
2 Assistant Superintendent, Mental Hospital	1	9,244	1	10,439	1	10,812
3 Personnel Manager III		7,744	1	8,459	1	8,757
4 Accountant I	1	6,248	1	7,356	1	7,073
5 Principal Account Clerk II 6 Accounting Machine Operator	2	9,168	2	9,542	2	9,096
	$\frac{1}{2}$	3,223	1 2	3,453	$\frac{1}{2}$	3,653
7 Senior Account Clerk★ 8 Administrative Assistant I	1	7,615 5,366	1	8,212 5,848	í	7,392 6,050
9 Secretary II	$\frac{1}{2}$	<b>8,484</b>	2	9,104	2	9,258
10 Secretary I		3,134	ĩ	3.692	1	3,859
11 Clerk-Typist III		4,552	î	4,994	î	4,994
12 Clerk II		4.297	$\overline{2}$	3,392	$\hat{2}$	7.612
13 Clerk-Typist I		9,043	$ ilde{2}$	9,502	$\overline{2}$	6,300
14 Receptionist		7,178	$\overline{2}$	8,212	2	8,212
15 Telephone Operator II		19,313	5	19.835	5	19,977
16 Buyer	1	6,302	1	7,356	1	5,886
17 Storekeeper V	1	4,905	1	5,646	1	5,848
18 Storekeeper III	1	4,802	1	5,254	1	5,254
19 Storekeeper II						
20 Storekeeper I		6,631	2	6,891	2	7,006
21 Property Custodian	1	4,482	1	5,052	1	5,254
				162,031		162,085
Less: Turnover Expectancy				1,630		1,687
Less. I utilitieren Expectancy				1,000		
Total	30	150,731	31	160,401	31	160,398
			=		===	
Dietary Services-Spring Grove State Hospital:						
1 Food Service Manager IV		8,319	1	9,154	1	9,154
2 Food Service Manager I	ī	5,778	1	6.338	ī	6,564
3 Dietitian		5,990	î	6.554	ĩ	6,554
4 Chef		5.052	ī	5.677	ī	5,677
5 Chief Steward		5,052	1	5,904	1	5,904
6 Cook II	6	26,818	14	60,853	14	63,121
7 Cook I		75,759	7	27,379	7	27,994
8 Food Service Supervisor			7	37,445	7	38,808
9 Food Service Worker		210,954	82	243,072	82	251,358
10 Meat Cutter		7,297	2 9	8,177	2 9	8,490
11         Dining Room Supervisor           12         Cafeteria Supervisor		30,595 4,349	9 1	34,350 3,840	<b>3</b> 1	34,650 3,994
12 Cafeteria Supervisor 13 Cashier I	3	9,731	3	10,106	3	10,336
14 Clerk II		931	ĭ	3,445	1	3,790
15 Clerk-Typist I		3,395	ī	3,000	ĩ	3,180
16 Chauffeur I		22,642	6	22,500	ē	23,100
	-	,	-		-	
				487,794		502,674
Less: Turnover Expectancy				14,498		15,245
<b>m</b> 4-1	100	400 000		470.000	100	405 400
Total	136	422,662	138	473,296	138	487,429
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### SPRING GROVE STATE HOSPITAL

CLASSIFICATION OF EMPLOYMENT		1963 Actual	Аррі	1964 ROPRIATION	AL	1965 Lowance
Household and Property Services-Spring Grov	e Sta	te Hospital:				
1 Head Housekeeper	1	2,640	1	3,719	1	3,653
2 Housekeeper	6	18,245	6	20,585	6	20,326
3 Head Seamstress	1	3,948	1	4,106	1	4,106
4 Seamstress	2	5,745	2	5,975	2	6,210
5 Maintenance Superintendent II	1	7,192	1 1	7,886	1 1	8,168
6 Stationary Engineer VI 7 Maintenance Foreman II	1 1	5,992 6,302	1	6,564 6,688	1	6,790 5,564
8 Stationary Engineer II	5	25,705	5	27.975	5	28,339
9 Stationary Engineer I	5	20,405	5	22,932	5	23,163
10 Sheet Metal Worker	2	10,730	2	11,808	2	11,808
11 Steam Fitter	2	10,432	2	11,036	2	11,468
12   Plumber     13   Carpenter Foreman	2 1	11,354 5,990	$\frac{2}{1}$	$12,460 \\ 6,554$	2 1	$12,460 \\ 6,554$
14 Carpenter	8	40,411	8	45.040	8	45.234
15 Mason-Plasterer	ĭ	5,365	ĭ	5,904	ĩ	5,904
16 Painter II	1	5,879	1	5,464	1	5,677
17 Painter I	6	23,171	6	25,981	6	25,853
18 Electrician	3 1	15,709	$3 \\ 1$	17,058	3	17,490
19    Blacksmith      20    Maintenance Mechanic	T	5,052	1	5,580 5,365	1 1	5,580 5,580
20 Maintenance Mechanic	11	42,981	11	46.485	11	46,798
22 Storekeeper II	1	3,457	1	3,605	1	4,036
23 Service Worker	13	33,229	13	35,589	14	41,068
24 Automobile Mechanic II	2	10,249	2	10,945	2	11,160
25 Chauffeur II	2 6	7,870 20.114	2 6	8,169 22,230	2 6	8,302 21.900
26 Chauffeur I 27 Police	5	20,114 21.519	5	23,394	5	23,894
28 Supervisor, Linen Services	ĭ	4,802	ĭ	4,802	ĭ	4,802
29 Linen Stewardess	7	25,493	8	27,993	8	27,936
				444.000		
Least Turney Expectency				441,892 13,061		449,823 13,495
Less: Turnover Expectancy				13,001		10,490
Total	98	399,981	100	428,831	101	436,328
	===	=				
Medical Care of Patients-Spring Grove State H			-	10.000	-	10.000
1 Clinical Director II 2 Physician IV	$\frac{1}{2}$	17,177 26,891	$\frac{1}{2}$	19,063 29,040	1 2	19,063 29,520
2 Physician IV 3 Physician II	$\frac{2}{2}$	23,500	2	22,160	2	23,046
4 Chief of Psychology Services	ĩ	11,492	ĩ	11,651	ĩ	11,651
5 Psychologist III	-		2	17,120	2	17,804
6 Psychologist II	4	27,041	4	30,964	5	35,094
7 Senior Psychiatrist	2	17,784	3	52,455	3	52,455
8 Staff Psychiatrist★ 9 Psychiatrist III	10 1	102,030 80	11 10	152,748 126,427	13 10	175,549 115,861
10 Psychiatrist II		128,075	1	17,462	1	9,244
11 Dentist II	1	10,288	ī	10,698	1	10,698
12 Dentist I	1	4,228	1	7,713	1	8,014
13 Dental Intern	1	4,508	1	4,540	1	4,540
14 Pharmacist 15 X-Ray Technician	$\frac{1}{2}$	7,849 8,668	$1 \\ 2$	8,656 9,796	$\frac{1}{2}$	8,656 9,796
15 X-Ray Technician 16 Laboratory Scientist III	$\frac{2}{1}$	6,782	1	7,458	ĩ	7,724
17 Laboratory Technician	$\hat{2}$	9,646	$\hat{2}$	9,990	3	14,894
18 Laboratory Assistant II	1	4,015	1	4,552	1	4,552
19 Laboratory Assistant I	3	6,257	2	9,765	2	7,020
20 Nurse VI	1	9,276	· 1	9,647	1 1	9,647 7 192
21 Nurse V 22 Nurse IV	1	4,697	· 1 5	6,926 29,882	5	7,192 31,012
23 Nurse III	 11	53,418	9	47,884	10	53,280
24 Nurse II			Š	13,802	- 3	14,348

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	CLASSIFICATION OF EMPLOYMENT		1963 Actual	Арр	1964 Ropriation	Aı	1965 Llowance
25 26 27 28 30 31 32 33 35 36 37 38 30 40	Nurse I Psychiatric Aide IV Psychiatric Aide III Psychiatric Aide II Hospital Attendant Barber Beauty Operator Medical Stenographer Sceretary I Stenographer Clerk-Typist III Clerk I	221	$\begin{array}{r} 46,145\\ 6,596\\ 89,882\\ 555,901\\ 760,632\\ 503,519\\ 6,420\\ 6,929\\ 11,039\\ 25,980\\ \hline \\ 30,160\\ 5,052\\ 3,786\\ 13,229\\ 6,142\\ \end{array}$	9 1 21 145 221 216 1 2 3 6 9 2 1 1 4 2	$\begin{array}{r} 38,782\\ 5,150\\ 100,858\\ 610,976\\ 810,398\\ 618,086\\ 6,564\\ 7,581\\ 12,081\\ 28,244\\ 35,937\\ 6,640\\ 5,254\\ 4,150\\ 12,962\\ 6,375\end{array}$	9 1 22 155 221 229 1 2 3 6 9 5 1 1 4 2	$\begin{array}{r} 40,330\\ 5,365\\ 106,218\\ 638,537\\ 826,555\\ 660,711\\ 6,564\\ 7,707\\ 12,160\\ 28,312\\ 38,178\\ 16,006\\ 5,254\\ 4,302\\ 13,320\\ 6,603\\ \end{array}$
	Less: Turnover Expectancy				2,970,437 118,272		3,096,782 123,871
	Total	708	2,555,114	712	2,852,165	744	2,972,911
Reha	bilitation and Recreation of Patients—Spri	ing G	rove State	Hospita	I:		
1 2 3 4 5 6 7 8 9 10 11 12	Director of Rehabilitation Therapies Rehabilitation Therapist III	1 1 2 2 1 2 12 6 1	8,323 6,255 11,172 9,104 5,696 7,936 40,783 24,972 4,224 4,151	1 1 7 2 2 1 2 11 7 1	8,802 6,926 5,773 26,588 12,402 9,468 6,802 9,010 46,976 26,784 4,370 4,535	1 2 9 2 1 2 11 7 1	8,802 7,192 11,659 45,365 12,604 9,468 6,428 9,354 44,469 26,896 4,552 4,552
	Less: Turnover Expectancy				167,936 8,319		191,341 7,654
	Total	36	146,761	37	159,617	40	183,687
Socia	al Services—Spring Grove State Hospital:						
1 2 3 4 5 6 7 8 9 10 11 12	Social Worker IV Social Worker III Social Worker II Social Worker I Social Worker I Social Work Assistant II Social Work Assistant I Secretary II Secretary I Stenographer Transcribing Machine Typist		9,766 236 46,978 29,695 36,860 4,552 3,454 6,588 3,000	1 1 7 2 1 1 12 1 1 1 2 1 1 2 1	9,647 7,458 62,395 11,320 5,457 6,302 57,482 4,994 4,066 3,320 7,588 3,475 183,504	1 10 2 1 12 12 1 1 3 1	7,866 7,724 66,250 11,772 5,671 5,242 59,302 4,994 3,932 3,453 11,124 3,601 190,931
	Less: Turnover Expectancy				10,062		11,456
	Total		141,129	31	173,442	35 ===	179,475

CLASSIFICATION OF EMPLOYMENT		1963 Actual	Appr	1964 COPRIATION	AL	1965 Lowance
4       Nurse III         5       Medical Stenographer         6       Stenographer         7       Clerk II         8       Housekeeper         9       Resident Physician III         10       Resident Physician II         11       Resident Physician I         12       Psychologist III         13       Psychologist Intern         14       Psychiatric Extern	$\begin{array}{c} 1 \\ 1 \\ 4 \\ 1 \\ 1 \\ 4 \\ 2 \\ 1 \\ 2 \\ 1 \\ 1 \\ \dots \end{array}$	pring Grove 15,727 6,531 10,260 4,224 2,707 3,948 14,356 12,333 4,940 13,680 70 3,969 	State 1 1 2 2 1 1 4 3 2 2 2  1  	Hospital: 17,485 7,192 11,320 10,080 4,610 3,586 3,948 14,932 15,180 9,362 10,970 9,073 3,065 7,503 4,080 1,360	1 1 2 2 1 1 1 4 3 2 2 1 	17,4857,45811,77210,4844,8023,4533,94814,93224,54014,08011,9404,5007,5034,0801,360
Less: Turnover Expectancy		<u></u>		133,746 11,605		142,337 12,810
Total	20	96,802	21	122,141	21	129,527
Religious and Volunteer Services—Spring Grove         1       Volunteer Activities Coordinator         2       Chaplain         3       Stenographer         4       Clerk II	$\frac{1}{2}$	te Hospital: 5,292 12,314  3,791	1 3 1 1	4,949 19,225 3,616 3,948 31,738	1 3 1 1	5,904 19,972 3,453 3,948 33,277
Less: Turnover Expectancy				315		666
Total	4	21,397	6	31,423	6	32,611
Research—Spring Grove State Hospital:	<u> </u>		==			
<ul> <li>3 Chief of Psychology Services</li> <li>4 Psychologist III</li></ul>	$ \begin{array}{c} 1 \\ \\ 1 \\ \\ 1 \\ 2 \\ 2 \\ 1 \\ 1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1$	15,736 $10,812$ $7,848$ $10,492$ $6,418$ $4,519$ $6,981$ $7,423$ $1,044$ $3,902$ $3,280$	1  1 1 1 1 1 2 2 1 2 1	17,485 11,185 8,560 7,857 5,040 11,523 7,458 5,999 9,444 7,881 2,839 8,142 3,625	1  1 1 1 1 1 2 2 1 2 1 2	17,48511,651 9,244 8,157 5,564 11,966 7,724 6,225 9,626 8,107 2,850 8,450 4,734
Less: Turnover Expectancy				107,038 7,014		111,783 11,490
 Total	13	78,405	16	100,024	16	100,293
- Farm Operation and MaintenanceSpring Grove	e Sta	te Hospital:				<u></u>
-	$     \begin{array}{c}       1 \\       1 \\       9 \\       \dots \\       \overline{11}     \end{array} $	7,849 6,562 30,097	1 1 9 	8,163 6,790 31,497 900 47,250	1 9  11	4,082 7,073 30,720 900
Total=	11	44,508	11	47,350	=	42,775

### THE CLIFTON T. PERKINS STATE HOSPITAL

CLASSIFICATION OF EMPLOYMENT		1963 Actual		1964 Opriation		1965 Lowance
General Administration—The Clifton T. Perkins	State	Hognital				
General Administration—The Chron T. Perkins         1       Superintendent, Mental Hospital         2       Business Manager III         3       Principal Account Clerk II         4       Personnel Assistant I         5       Secretary III         6       Secretary III         7       Clerk-Typist III         8       Senior Account Clerk         9       Clerk-Typist I         10       Telephone Operator I	1 1 1 1 1 1 1 1 1 1 1 1 1 5	Hospital:           18,343           7,322           4,806           4,224           5,002           2,354           4,460           2,975           15,505	1 1 1 1 1 1 1 1 5	19,7928,0144,9784,6104,9544,1324,8023,28616,651	1 1 1 1 1 1 1 1 5	19,792 8,311 5,150 4,802 4,283 4,994 4,802 3,412 16,248
11 Storekeeper IV	1	4,767	1	5,460	ĩ	5,677
12 Storekeeper I	••••	••••••	••••		••••	•••••
Less: Turnover Expectancy				76,679 1,535		77,471 1,667
Total	14	69,758	14	75,144	14	75,804
Dietary Services—The Clifton T. Perkins State 1	=== Hospi	tal:	=== :		=== :	
1       Food Service Manager I         2       Chef         3       Cook II         4       Cook I         5       Food Service Supervisor         6       Cafeteria Supervisor         7       Steward II         8       Food Service Worker         9       Clerk II	1 2 6  1 12 12 1	5,798 1,105 10,673 20,113 	1 5 1 2 1 13 13	6,677 4,904 21,172 3,320 7,274 4,155 4,283 38,118 3,330	1 5 1 2 1 1 3 1 3	6,932 5,086 21,982 3,453 9,808 4,379 4,445 39,538 3,664
Less: Turnover Expectancy				93,233 3,070		99,287 3,100
Total	25	80,154	26	90,163		96,187
Household and Property Services—The Clifton T. Perkins State Hospital:						
1       Maintenance Superintendent I         2       Stationary Engineer II         3       Electrician         4       Painter I         5       Carpenter         6       Grounds Keeper         7       Mechanical Handyman         8       Chauffeur I         9       Linen Steward         10       Seamstress         11       Service Worker	1 1 1 1 7 1 1 2	$\begin{array}{c} 6,825\\ 4,539\\ 4,434\\ \hline \\ 4,621\\ 3,082\\ 25,664\\ 3,059\\ 3,106\\ 2,894\\ 5,029\\ \end{array}$	1 1 1 1 1 7 1 2 1 3	7,410 5,365 4,992 3,480 5,086 3,349 27,419 3,180 6,085 3,026 8,402	1 1 1 1 1 1 1 7 1 2 1 3	7,692 5,904 5,366 5,268 3,475 27,350 3,300 5,970 3,130 8,714
Less: Turnover Expectancy				77,794 2,329		79,955 2,399
Total	17	63,253	20	75,465	20	77,556
Medical Care of Patients-The Clifton T. Perkin				10.009		10.062
<ol> <li>Clinical Director II</li> <li>Senior Psychiatrist</li> <li>Staff Psychiatrist</li> <li>Psychiatrist II</li> </ol>	1  1 2	18,300  12,475 21,394	1 1 1 2	19,063  14,914 10,698	1 1 1 2	19,063 17,485 12,958 21,396

CLASSIFICATION OF FINDLOWMENT		1963 A CTUAL	∆ ррн	1964	Ar	1965 LOWANCE
CLASSIFICATION OF EMPLOYMENT 5 Chief Psychologist	$\begin{array}{c}11\\1\\ 18\\ 11\\ 12\\ 77\\ 11\\8\\ 1\\8\\ 1\end{array}$	ACTUAL 7,886 5,567 7,849 6,913 15,350 1,054 4,634 34,428 7,372 63,092 225,106 5,043 2,058 2,534  11,223 4,552	Appr 1 1 1 1 3 1 1 1 1 4 30 70 1 1 1 2 1 1	8,168 6,926 8,656 6,564 16,014 2,995 4,806 47,995 15,206 114,387 245,144 6,304 5,252 3,838 7,981 3,786 4,802	AL 1 1 1 1 1 1 1 1 1 1 1 1 1	LOWANCE 8,450 8,157 9,700 8,656 8,014 19,466 4,462 4,978 49,033 15,241 103,274 206,292 6,209 5,646 3,349 8,375 3,719 4,994
Less: Turnover Expectancy				553,499 22,140		548,917 21,957
Total	135	456,830	136	531,359	137	526,960
Rehabilitation and Recreation of Patients—The G         1       Rehabilitation Therapist III         2       Rehabilitation Therapist I         3       Rehabilitation Therapy Aide II         4       Rehabilitation Therapy Aide I	Clifta 1  1 2	n T. Perkin 7,128  4,823 4,330	s State I 1 2 1 1	Hospital: 7,857 6,359 4,548 3,897	1 8 1 1	8,157 15,524 4,720 4,036
Less: Turnover Expectancy			·	22,661 907		32,437 973
Total		16,281	5	21,754	6	31,464
Social Services—The Clifton T. Perkins State I         1       Social Worker IV         2       Social Worker II         3       Social Worker I         4       Stenographer         5       Student Case Worker Stipend	1	ital: 8,161 5,564 3,061 680	1 1 1 1	8,460 6,280 5,778 3,520	1 1 1 	8,757 6,531 5,886 3,453
Less: Turnover Expectancy				24,038 721		24,627 739
Total	3	17,466		23,317	4	23,888
Security Services—The Clifton T. Perkins State 1 Correctional Officer III 2 Psychiatric Aide III 3 Psychiatric Aide I 4 Psychiatric Aide I 5 Hospital Attendant 6 Police Less: Turnover Expectancy	1 2 1 12 17	5,360 8,950 1,644 43,969 53,527 19,625	1 2 1 14 15 5	6,039 9,104 4,106 44,056 61,290 21,645 146,240 2,194	1 2 1 14 15 5	6,176 9,450 4,523 50,101 45,317 22,760 138,327 4,150
Total	38	133,075	38	144,046	38	134,177

### STATE BOARD OF HEALTH AND MENTAL HYGIENE

The State Board of Health and Mental Hygiene shall have the care of the health interests of the people of the State; shall provide in-patient and out-patient facilities for the treatment and care of the chronically ill, mentally ill, mentally retarded, and tubercular persons; shall provide preventive services and medical hospital and home care programs for the indigent and the medically indigent, and shall establish policy for the State Department of Health and for the State Department of Mental Hygiene.

The State Board of Health and Mental Hygiene is composed of eleven members, five of them physicians of whom two are psychiatrists; others are in the fields of dentistry, hospital administration, public administration, nursing, pharmacy, radiation control, and sanitary engineering.

Members as appointed by Governor J. Millard Tawes as of July 1, 1963, are:

Aaron A. Deitz, M.D.	1967—Chairman
John C. Whitehorn, M.D.	1965—Vice-Chairman
Leo H. Bartemeier, M.D.	1969
J. Edmund Bradley, M.D.	1965
Miss Irene M. Duffy, R.N.	1967
Noel E. Foss, Ph.D.	1969
Mr. Walter N. Kirkman	1969
Cornelius W. Kruse, Dr.P.H.	1967
Mr. Harry W. Penn, Jr.	1965
J. Douglass Shepperd, M.D.	1969
Russell P. Smith, Jr., D.D.S.	1965

Mr. Jack W. White, Assistant to the Chairman, and Secretary

Mr. R. Kenneth Barnes, Assistant Secretary Mr. Clemens W. Gaines, Assistant Secretary