

PUBLIC AND PRIVATE HOSPITALS OF MARYLAND UNDER THE SUPERVISION OF THE DEPARTMENT OF MENTAL HYGIENE

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, commitment procedures, records, and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

Hospital	Address	Administrator	Capacity*	
Public				
Clifton T. Perkins State				
Hospital	Jessup, Md.	Dr. Jacob Morgenstern, Supt.	300	
Crownsville State Hosp.	Crownsville, Md.	Dr. Charles S. Ward, Supt.	1985	
Eastern Shore State Hosp.	Cambridge, Md.	Dr. George H. Longley, Supt.	630	
Esther Loring Richards				
Children's Center	Owings Mills, Md.	Dr. Joseph J. Reidy, Dir.	60	
Rosewood State Training				
School	Owings Mills, Md.	Dr. Thurman Mott, Jr., Act. Supt	. 2412	
Springfield State Hospital	Sykesville, Md.	Dr. Ralph H. Meng, Supt.	2986	
Spring Grove State Hosp.	Catonsville, Md.	Dr. Bruno Radauskas, Supt.	2293	
Sylvan Retreat	Cumberland, Md.	Mr. Raymond Messmer, Supt.	90	
University of Maryland	Baltimore, Md.	Dr. Eugene Brody, Dir.	62	
Private				
Brook Lane Farm	Route 5			
	Hagerstown, Md.	Dr. Gilles Morin	38	
Cedarcroft Hospital and				
Sanitarium, Inc.	Silver Spring, Md.	Dr. Henry Andren, Med. Dir.	50	
Chestnut Lodge	Rockville, Md.	Dr. Dexter Bullard, Med. Dir.	90	
Gundry Sanitarium	2 N. Wickham Rd.			
	Baltimore 29, Md.	Dr. Rachel Gundry, Med. Dir.	40	
Henry Phipps Psychiatric				
Clinic	Baltimore 5, Md.	Dr. Seymour Kety, Med. Dir.	92	
Laurel Sanitarium	Laurel, Md.	Dr. Jesse Coggins, Med. Dir.	90	
Pinecrest Sanitarium	600 S. Chapel Gate Lane			
	Baltimore 29, Md.	Mr. Hammond Dorsey, Dir.	24	
Riggs Cottage	Ijamsville, Md.	Dr. Joseph Lerner, Med. Dir.	30	
Seton Institute	6420 Reisterstown Rd.			
	Baltimore 15, Md.	Dr. Leo Bartemeier, Med. Dir.	305	
Sheppard & Enoch Pratt				
Hospital	Towson, Maryland	Dr. Harry Murdock, Med. Dir.	250	
Taylor Manor				
(formerly Pinel)	Ellicott City, Md.	Dr. Irving Taylor, Med. Dir.	95	
Mental Defective				
Angels' Haven	Box 548, R.D. 2			
0	Point Pleasant Rd., Md.	Mrs. Nickolas Spiro		
Bell Home	6403 Ager Road	-		
	W. Hyattsville, Md.	Mrs. Thelma Bell	10	
Ferrina Home	3304 Lancer Drive			
	W. Hyattsville, Md.	Mrs. Flora Ferrina	5	
Hinkson Home	Columbia Pike,			
	Star Route,			
	Ellicott City, Md.	Mrs. Ella Hinkson	6	
Tipahato	Blue Ridge Summit, Md.	Mr. George Byrne	23	

*Capacity figures are subject to fluctuation.

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State of Maryland

DEPARTMENT OF MENTAL HYGIENE

ANNUAL REPORT

1961



ISADORE TUERK, M.D. Commissioner

STATE OF MARYLAND

DEPARTMENT OF MENTAL HYGIENE STATE OFFICE BUILDING 301 W. PRESTON STREET BALTIMORE 1, MARYLAND

ISADORE TUERK, M. D. COMMISSIONER TELEPHONE VERNON 7-9000

The Hon. J. Millard Tawes Governor of Maryland State House Annapolis, Maryland

Dear Governor Tawes:

An annual report cannot adequately give recognition to all who deserve it. In the enclosed booklet, "Public Mental Health Program, Maryland 1961", which we have the honor of submitting to you as our Annual Report, we record the activities of the Department, its goals and accomplishments as they are described by the ten program directors in our Department, and its system of hospitals.

You will note that our target is always on recovery and release of patients to their homes, whether we are asking for new functional buildings or improved therapeutic activities. We are proud to point out that our aim has been substantiated. Despite the fact that we are admitting larger numbers of patients, discharges have risen to even higher rates.

We are grateful to all who have helped to bring this about: the skillful and devoted hospital staffs, the counsel of experts who comprise the Boards under which we operate, the supportive Acts of the General Assembly, the thoughtful consideration of the Director of the Budget, the collaboration and assistance of the State Planning Department and the Department of Public Improvements in the necessarily large mental hygiene Capital Improvements program, and your own enlightened attention to our needs. Together with an alert and alerted community, we shall continue our advance to ever higher levels of progress in the years to come.

Respectfully,

Gadore Fuerk, M. D.

Commissioner.

FORWARD STEPS

1960-1961

Average Daily Resident Population Drops by 100 Patients

Kurt Gorwitz, B.B.A., M.S., M.P.A., Biostatiscian, DMH

The fiscal year 1961 will record the highest number of patients to receive treatment in one year in the history of the six hospitals administered by the Department of Mental Hygiene. A projected peak of 19,300 represents an increase of 300 patients above the total reported in any previous year. For the same period also, an estimated number of 4,500 live discharges brings the daily average resident population to approximately 100 below last year's figure of 10,830. The apparent paradox of increasing numbers of patients under treatment despite a declining average daily population is resolved by high discharge rates which exceed the pace of admissions.

A backward glance over the last five years reveals a marked trend of discharge rates rapidly increasing over admission rates.

In 1956

4,025 patients were admitted.

2,765 patients were discharged.

In 1961

5,300 (projected figure) patients were admitted.

4,500 (projected figure) patients were discharged.

The increasing number of admissions and discharges is due to a multiplicity of factors whose relative importance would be difficult to determine. One encouraging sign is the general public's greater awareness and understanding of the problems of mental illness. Another, is the widely accepted concept of a mental hospital as a treatment facility and not a custodial institution. This changing attitude reveals growing public confidence in the effectiveness of hospitalization for psychiatric treatment. Of signal importance to rising discharge rates is the community's willingness to integrate the discharged patient. A continuation of recent favorable trends can only be accomplished through the development and close coordination of all available resources.

New Services Are Initiated

Community Psychiatric Service Program:

Charles E. Goshen, M.D.

Director, Community

Psychiatric Services, DMH

Authority for the administration of state community mental hygiene programs was allocated to the Department of Health many years ago. It was not until the General Assembly created the position of Director of Community Psychiatric Services in the budget of fiscal year 1962 that the Department of Mental Hygiene was recognized as being involved in community services. Already, a program is in the process of development, and should be well under way by July 1961. The program cannot, of course, point to any accomplishments yet, but a preview of tentative plans will indicate the line of progress it will undertake. A prime objective of the Community Psychiatric Service Program is to establish an effective working relationship between the Departments of Health and Mental Hygiene. At another level, a liaison between the two departments will evolve as a result of the new Joint Board which will begin to function after July 1, 1961 as the policy-making agency of the two departments. If the results of these efforts prove successful, the relative roles of the two departments should become merged into one total effort.

The types of community mental health services are presently in short supply in the State. To augment these services, the new program hopes to help develop general purpose mental hygiene clinics; special clinics for children, alcoholics, and other groups having special needs; psychiatric units in the general hospitals; day care centers for both mentally retarded and mentally ill patients; follow-up clinics for ex-hospital patients; sheltered workshops; half-way houses, and school guidance centers.

The role of the State program in bringing about the establishment of community services will be of two sorts: (1) to advise and consult with local voluntary groups in establishing services, and (2) to use State matching funds to develop facilities in the county health departments.

New Career Opportunity Is To Be Offered:

Thurman Mott, Jr., M.D. Chief, Division of Psychiatric Education and Training, DMH

Awaiting the approval of coordinating authorities, Maryland is ready to offer a unique opportunity for the physician specializing in psychiatry to obtain a high level of training and at the same time receive an adequate income. Three years of specialty training at the University of Maryland and one of the Maryland hospitals plus two years of service as a staff psychiatrist in the State hospital will be compensated at attractive salary scales (\$5,000-\$12,000).

The first year of training will be at the University of Maryland Psychiatric Institute. The second year will be spent in the educational program of the Maryland State hospitals. The third year will be one-half time in each the University and the State hospital. This rotation of asignments will provide a diversified but integrated experience in all areas of psychiatry. Following the completion of these three years, the physician will spend two years as a staff psychiatrist at the State hospital.

Expanding Services in Child Psychiatry:

Joseph J. Reidy, M.D.

Assistant Commissioner, DMH

In September 1958, the Department of Mental Hygiene opened the first public inpatient hospital for children in the State of Maryland—the Esther Loring Richards Children's Center. In February 1961, a second facility, the Jacob E. Finesinger Building was opened. These buildings, located on the grounds of the Rosewood State Training School, provide both short-term and long-term care for pre-adolescent children who are too ill to be helped by local community resources. Each facility cares for 40 to 60 children. Each is staffed by psychiatrists, psychologists, psychiatric social workers and social group workers, teachers and recreational therapists. Training programs are offered for psychiatrists, social workers and nurses.

A noteworthy feature of the program is the close relationship maintained with various community resources. The community agencies, clinics, courts, family services and others, collaborate with the staff of the Richards Center and Finesinger Building in all phases of treatment of the child and his family. The Esther Loring Richards Children's Center serves as the evaluation center for children referred for in-patient treatment and over 100 children and their families have been examined each year. Both facilities place strong emphasis on the therapeutic living experience in the hospital, with psychotherapy and drugs as part of the treatment as indicated. Work with the families of the children is stressed.

Both facilities care for children who suffer from psychotic and neurotic illnesses as well as selected children with organic pathology. The average length of stay at the Esther Loring Richards Children's Center has been 10 months and the anticipated stay at the Finesinger Building is two to three years.

In its planning to provide in-patient care for all children in need of such care, the Department of Mental Hygiene sees the need for a closed facility for those children who are too disturbed to be treated in the open setting of the Richards Center and the Finesinger Building. There is also a need for in-patient programs for adolescents. Meeting these areas of need is a target of high priority in the Department's present planning.

Pilot Programs

1. Day Care Program Started:

Day care for the mentally retarded child in the community has been enhanced by the establishment of a day care center for a small number of non-residential patients at Roeswood State Training School. The program is designed to give pre-school experience to these children that will allow them to proceed in public education at an accelerated pace. Its success warrants expansion in another year.

2. Medical-Psychiatric Treatment for Narcotic Addicts Is Initiated:

An experimental unit has been set up at Crownsville and Spring Grove State Hospitals to try hospitalization and follow-up care for a handfull of men, convicted narcotics, but not considered to be habitual offenders. Each patient has been carefully selected by probation departments of the courts as being "promising material." Consultants have assisted the hospital staff, composed of a psychiatrist, a social worker, and a registered nurse, who are involved in the treatment program. However, the number of committed patients has been too few to form a convincing projection as to the State hospitals' role in the treatment for narcotic addicts.

3. Milieu Therapy at Spring Grove State Hospital:

With the increase in physicians' salaries and the expansion of psychiatric education programs, this hospital is attracting better qualified physicians. As a result, milieu therapy, a team approach in the management of the services for the "chronic" patient, is now well established. Intensive inservice training of nurses and psychiatric aides has made it possible to set up a program of Remotivation Techniques that is producing favorable results among a group of lethargic patients and is stimulating the staff to taking a new and hopeful attitude toward formerly "unresponsive groups." Working intensively in Remotivation are social service, rehabilitation, and volunteer services.

Expansion of Established Services

1. Rehabilitation:

B. W. Barker

Director of Rehabilitation, DMH

More intensive work with continued care patients has proven to be effective in activating long term patients. To facilitate "social living," the construction of functional rehabilitation buildings at Crownsville and Spring Grove has made it possible to change traditional arts and crafts programs to more purposeful activities like home making for the women patients and prevocational training for both men and women. This change of focus has been introduced at Rosewood as well, supplemented with adequate supervisory and working staff.

Working closely with the Division of Vocational Rehabilitation, State Department of Education, Springfield State Hospital has been provided with a commercial teacher and a number of typewriters for "brush up" training and experience in correspondence training.

It is the goal of the Rehabilitation Services of the hospitals and the Department to work with the great back log of chronic patients making their activities meaningful and challenging to those for whom community living is indicated.

2. Farm Operation:

Norris N. Nichols

Supervisor of Farming Management, DMH

Institutional farming is an ideal program for the activation of the chronically ill patients. This program has made a major contribution toward the rate increase in the parole of patients at the Crownsville State Hospital. A well organized evaluation group for patients under the direct supervision of the farm superintendent has been an effective medium for getting patients into farming and allied activities. This endeavor is jointly supported by the Clinical and Rehabilitation services.

3. Social Services:

Else Jockel, D.S.W.

Chief, Social Services, DMH

The major emphasis on all social services is on the prevention or alleviation of social problems that interfere with the patients progress through the hospital and with their return to social functioning in the community. Pre-admission counselling frequently prevents the necessity for hospitalization, remotivation services are helping long term hospitalized patients to be prepared for living again in the community, and foster care and post-hospital clinic services are helping discharged patients to remain in the community.

An actively developing program of collaboration with local health departments, initiated at Springfield, now extends over most of the western counties, and is well started in counties on the Eastern Shore and the Central region of the State. The same type of follow up services are carried out in Baltimore City in collaboration with the Instructive Visiting Nurse Association. In this way, convalescent patients who no longer need intensive help of hospital staffs, but require guidance and support available through local public services of various sorts, are getting started in community living again.

Participation in professional education has increased. Approximately forty Master and Doctoral students from accredited schools of social work in Universities along the eastern seaboard are receiving field instruction in psychiatric social work in our hospitals. In addition, a number of our social workers participate in departmental and National research programs, expecially with the National Institute of Mental Health.

Ruth Denn

Director of Nursing, DMH

4. Nursing Services:

The numbers and quality of professional nursing staff are being improved by employing better prepared and experienced psychiatric nurses who can not only provide nursing care that is psychiatrically therapeutic rather than general and custodial, but also will offer improved leadership and training in these areas to the non-professional staff.

In addition, a new inservice program has developed for graduate nurses through a three-month refresher course in psychiatric nursing with a variety of selected service experiences and a nurse-patient relationship study.

Nursing personnel on all levels are increasingly progressive and effective in various treatment programs, functioning both independently and in conjunction with medical staff and ancillary services.

Since an increasing number of students at University of Maryland School of Nursing are preparing for advanced psychiatric nursing, the School has requested use of additional facilities from us in order that their students may have satisfactory field work experience.

> Margaret M. Hutchings Supervisor of Medical Libraries, DMH

Medical Libraries

The combined collection of the five institutions numbers about 9,400 volumes. The collection at each hospital includes general reference books and basic medical texts but th greatest number are in the field of psychiatry and ancillary disciplines. The hospitals subscribe to 185 periodicals.

A union catalog of the holdings of all the libraries facilitates inter-hospital loans which offer a greater diversity of material. The libraries also enjoy the privilege of borrowing from the large libraries of Baltimore and Washington.

Accreditations For Residency Training In Psychiatry

Spring Grove Hospital's established three year residency program for training psychiatrists has been re-evaluated and reapproved by the American Medical Association as of September 1960.

Springfield State Hospital was notified on December 1960 that the Residency Review Committee for Psychiatry and Neurology has approved the hospital's residency program for a three year training in psychiatry. This hospital is now fully accredited for training physicians in psychiatry by the American Board of Psychiatry and Neurology, and the Council on Medical Education in Hospitals.

Crownsville State Hospital, accredited since 1953 for one year of residency training in psychiatry, has invited the Review Committee for Psychiatry and Neurology to reevaluate its training program for standards required for three year residency program. A favorable report is believed by the Hospital to be indicated by the general improvement in all branches of teaching and treatment procedures.

Albert Kurland, M.D. Director of Research, DMH

Research

A signal advance was made with the establishment of the position of Director of Research for the Department of Mental Hygiene. This step was the first towards centralizing research activities in mental hygiene for the State of Maryland. This position was created, with its own separate budget, to facilitate the coordination of projects throughout the State mental hygiene system.

Fuller progress was made with the establishment of a research institute at Spring Grove. At the present time, the construction of this institute is being given high priority in the capital improvements program. The physical structure of this institute will allow for biochemical, physiological, psychological, and statistical laboratories, as well as for the housing of selected patients for controlled investigation in psychopathology.

Research units have been officially established in four of Maryland's six State mental hospitals, and each of these units has expanded its activities over the past two years.

Currently, three research units have received extensive Public Health Service support for their projects; Spring Grove for metobolic, methodological, and phenothiazine drug studies; Springfield for early clinical drug evaluations and collaborating in a multi-hospital drug research program; and Crownsville for studies of the effects of procaine-hydrochloride on aging. Besides Public Health Service support, all of the Department of Mental Hygiene's research units have augmented their preparations and increased their capacities through support from other sources including grant foundations and private industries. At the present writing, there are approximately 60 independent research projects now being carried out at the various research units.

THE BUILDING PROGRAM

1960-1961

R. Kenneth Barnes Chief, Division of Administration and Finance

Crownsville

Plans and specifications are being completed to renovate the Hugh Young "A," "B," and "C" Buildings: As a result of modernizing ward, day room, and other areas, these residential patient buildings can be utilized for any type of patient in any type of activity which may be required in the future.

The Campanella Rehabilitation Building, completed in 1960, offers a wide range of vocational, recreational, and industrial therapy activities, as part of the over-all rehabilitation therapy program of the hospital.

Appropriations made by the 1961 Legislature are: \$15,000 for replacement of steam and condensate line, first floor of "A" and "B" buildings and connecting tunnel; \$37,500 for fire protection facilities, safety measures and utilities in various buildings; \$13,200 for portable generator and shelter.

Eastern Shore

The J. Millard Tawes Building was completed in May, 1961. This facility makes available 20 additional beds for an active geriatrics program.

The 1960 Legislature authorized \$5,000 for the planning and preparation of preliminary plans and specifications for a new Central Kitchen, Storage, and Employees Cafeteria. In 1961, the Legislature appropriated \$475,800 for construction of this facility, which will provide the hospital with a completely modern, economically operated, centralized food preparation and storage area.

Final plans and specifications are being prepared for construction of a Superintendent's Residence at a cost of \$30,000.

In 1960, \$16,000 was appropriated for improved ventilation in the Medical-Surgical Building. The contract for this work has recently been awarded and the work should be completed during this year.

Rosewood

The Finesinger Building for emotionally disturbed children was completed in January, 1961. It provides 60 additional beds for children with long-term illness, and serves as a complement to the Esther Loring Richards Children's Center.

Final plans and specifications are being prepared for the construction of a Kitchen, Food storage, and Employees Cafeteria Building which will cost an estimated \$500,000. The 1961 Legislature appropriated an additional \$99,300 for equipment to be used in this building.

Other appropriations are as follows: \$1,509,000 for the construction of a Clinical Services and Research Building; \$365,900 for the construction of new Spastic Building No. 5 (Male); this facility will provide an additional 60 beds for the multiple handicapped pediatrics mentally retarded children; \$85,000 for alterations and improvements in various patient buildings; \$410,000 for expansion of power plant, including new boiler.

Springfield

A number of residential patient buildings are in the process of renovation and modernization. \$86,000 was approved for the renovation of "C" Building, Men's Group, to provide safety, sanitation and fire protection facilities. Plans and specifications are being completed for alterations and improvements in the Service Building and "A" Building, Men's Group; \$145,000 is available from the General Construction Loan of 1960, and the 1961 Legislature approved an additional \$40,000 supplementary funds required to complete this renovation.

Plans and specifications for site improvements to include construction of roads, walks, and parking areas, and street lighting are being completed, with the work to be undertaken in the immediate future.

Other appropriations for 1961 are as follows: \$160,000 for alterations and improvements in "B" Building, Men's Group, and to complete installation of fire alarm system in various buildings; \$20,000 for powerhouse improvements; \$40,000 for alterations and improvements in "L-I" and "L-II" Buildings.

Spring Grove

A Rehabilitation Building, housing occupational, recreational, music, and industrial therapy shops and classrooms, was completed in August, 1960.

As part of an over-all project for the replacement of the one hundred year old Old Center Building, \$1,400,000 was appropriated for a 100 bed Active Treatment Building for male patients. Also \$1,400,000 has been appropriated for the construction of a 200 bed Infirmary Building. Finally, \$1,300,000 was appropriated by the 1960 Legislature for a Central Service Building and 3-100 bed cottages for continued care patients. Construction is under way on the Active Treatment Building and the Infirmary Building, and final plans and specifications are completed for the 3-100 bed units. When constructed, these modern treatment facilities will allow for the transfer of patients from the Old Center Building which is scheduled for razing about 1963.

Appropriations made by the 1961 Legislature are: \$39,000 for equipment for the new Infirmary Building; \$32,600 for equipment for the new Central Service Building and three 100-bed units; \$11,500 for fire protection facilities in Garrett Building and Rice Auditorium; \$50,000 for replacement of ceilings in Hamilton and White Buildings; \$11,500 for conversion of Cottage Kitchen, Group I.

Clifton T. Perkins

This hospital is the Department of Mental Hygiene's maximum security hospital. It opened in January, 1960, and contains beds for 300 patients. Construction costs of approximately \$2,800,000 include the main building, a Clinical Director's residence and a combination apartment-dormitory building which will house 24 staff members.

\$125,000 was appropriated in the General Construction Loan of 1960 for the construction of a Service and Storage Building, the plans and specifications for which are now being prepared.

\$25,000 has been appropriated as the State's share of cost of reconstructing the Dorsey Run Road serving the hospital. The Department of Public Improvements is negotiating with the Howard County Commissioners and this work is expected to be completed during the year.

Department of Mental Hygiene

Headquarters

OBJECTIVES

Article 59 of the Annotated Code of Maryland (1957 Edition) provides for a State Article by of the Annotated Code of Maryland (1957 Edition) provides for a State Department of Mental Hygiene, directed by a Commissioner to supervise, direct, and control all State institutions caring for or treating the mentally ill and mentally re-tarded. The program is executed principally in the five State Hospitals: Crownsville, Eastern Shore, Clifton T. Perkins, Springfield and Spring Grove, and Rosewood State Training School.

Training School. The Department has the responsibility for: Providing humane and adequate treat-ment and care for the mentally ill and mentally retarded; residency training in psy-chiatry and ancilliary disciplines and furthering the knowledge of treatment of the mentally ill through research; facilitating the readjustment of treated persons back to the community; and cooperation with the Health, Education, Welfare, Correction, and Legal Departments of the State, and with other public and private agencies in the community, in the treatment and prevention of mental illness and mental retardation. The Department insures compliance with the laws governing the detention, gov-ernment, and management of the mentally ill and provides for supervision of con-ditions and maintenance in all places in which they are confined or treated; supervisory functions are extended through investigation, periodic examinations and licensure of all institutions within the State, treating and caring for the mentally ill whether pub-licly, corporately, or privately maintained.

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE

	1960	1961	1962
	ACTUAL	APPROPRIATION	ALLOWANCE
Total Number of Authorized Positions	4,345	· 4,458	4,686
Salaries and Wages	146,590	16,432,326 165,277 5,609,248	17,422,092 171,595 5,728,591
Original General Fund Appropriation Transfer of General Fund Appropriation	<u>,</u>	21,569,062 615,470	*
Total General Fund Appropriation20 Less: General Fund Reversion	,562,235 61,988		
Net Total General Fund Expenditure20 Add: Federal Fund Expenditure	,500,247 43,701	22,184,532 22,319	23,322,278
Total Expenditure20	,543,948	22,206,851	
Capital Funds:			
Appropriation 2	,199,300	4,163,000	3,415,300

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE-**HEADQUARTERS**

Total Number of Authorized Positions	1960	1961	1962
	ACTUAL	Appropriation	Allowance
	64	70	75
Salaries and Wages	358,144	413,770	465,335
Technical and Special Fees	330	980	6,980
Operating Expenses	99,550	79,730	94,963
Original General Fund Appropriation	464,986	466,115	<u> </u>
Transfer of General Fund Appropriation	2,400	28,365	
Total General Fund Appropriation Less: General Fund Reversion	462,586 4,562	- <u></u>	
Net Total General Fund Expenditure	458,024	494,480	567,278

GENERAL ADMINISTRATION—HEADQUARTERS

Program and Performance:

To assure uniformly high levels of treatment and care for the mentally ill of Maryland; effective and progressive preventive measures, and proper emphasis on advancement of knowledge of mental illness; responsibility for correlation, supervision and execution of activities within all hospitals, clinics and other facilities of the agency is exercised by the Commissioner of Mental Hygiene through the Central Office of the Department of Mental Hygiene.

The major divisions within the organization of the Central Office report directly to the Commissioner. They "advise, consult with and direct the staffs of the several State institutions, concerning personnel and public relations, budget and accounting, procurement, farm management, and engineering and maintenance; advise, consult with and direct the staffs of the several State institutions concerning psychiatric services, nursing, rehabilitation, social work, and food supervision," encourage research which stimulates the quality of treatment methods and encourages continuing growth of professional staffs; provide consultant legal services; and execute periodic inspections and licensure provisions; which maintain adequate medical and administrative standards throughout all places in the State receiving or treating the mentally ill.

The general administration program of the Central Office provides executive direction and business management; establishes and interprets departmental policies and methods of operation; disseminates pertinent information pertaining to mental illness; supervises personnel and in-service training programs; collects and tabulates statistics relative to patient movement; and maintains accounting, purchasing and other administrative records of hospitals within the department.

A Receptionist position has been allowed for receiving visitors.

BASIC PATIENT STATISTICS WITH RATES PER 100,000 ESTIMATED POPULATION

ACTUAL 1957		ACTUAL 1958		ACTUAL 1959		ACTUAI 1960	5	estimate 1961	2D	ESTIMATE 1962	D
Number	Percent Increase	Number	Percent Increase	Number	Percent Increase	Number	Percent Increase	Number	Percent Increase	Number	Percent Increase
Average Resident Population 11,229	0.2	11,154	0.7	11.096	0.5	10,830	2.4	11,100	2.5	10,900	0.2
Rate	3.3	380.1	3.5	367.5	3.3	354.5		354.1	0.1	344.1	2.8
Average Book Population 14,105	2.5	14,153	0.3	14,077	0.5	14,006	0.5	13,950	0.4	14,100	1.1
Rate 494.8	0.7	482.3	2.5	466.2	3.3	458.5		445.0	2.9	437.9	1.6
Patients Under Care during											
Year 18,264	3.9	18,712	2.5	18,590	0.7	18,964	2.0	19,200	1.2	19,500	1.6
Rate 640.6	0.7	637.6	0.5	615.7	3.4	620.8	0.8	612.4	1.4	605.6	-1.1
Average Number on Leave 2,876	14.5	2,999	4.3	2,981	0.6	3,176	6.5	3,250	2.3	3,300	1.5
Rate 100.9	11.0	102.2	1.3	98.7		104.0	5.4	103.7	0.3	102.5	1.2
Total Admissions 4,279	6.4	4,487	4.9	4,515	0.6	4,918	8.9	5,050	2.7	5,250	4.0
Rate 150.1	3.0	152.9	1.9	149.5	-2.2	161.0	7.7	161.1	0.1	163.0	1.2
First Admissions 2,713	3.2	2,754	1.5	2,602		2,808	7.9	2,850	1.5	2,950	3.5
Percent of Admissions		61.4		57.6		57.1		56.4		56.2	
Readmissions and Transfers In 1,566	12.2	1,733	10.7	1,913	10.4	2,110	10.3	2,200	4.3	2,300	4.5
Percent of Admissions 36.6		38.6	•••••	42.4	•••••	42.9		43.6		43.8	
Discharges and Transfers Out 3,145	13.7	3,608	14.7	3,561		4,121	15.7	4,250	3.1	4,450	4.7
Percent of Admissions 73.5		80.4	•••••	78.8		83.8		84.2		84.8	
Deaths	11.0	1,027	13.2	982	-4.4	868		900	3.7	950	5.6
Percent of Book Population 6.4		7.3	•••••	7.0		6.2		6.5		6.7	

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183,828

Appropriation Statement:

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	25	24	24
01	Salaries and Wages	138,552	153,485	148,752
03 04	Communication Travel	6,731 2,658	7,262 2,825	7,120 4,018
07	Motor Vehicle Operation and Maintenance	4,347	3,640	4,040
08 09	Contractual Services Supplies and Materials	19,153 3,957	5,894 4,350	6,465 4,130
10 11	Equipment—Replacement Equipment—Additional	7,264 8,050	1,936 1,869	7,482 1,403
13	Fixed Charges	444	408	418
	Total Operating Expenses	52,604	28,184	35,076
	Total Expenditure	191,156	181,669	183,828
	Original General Fund Appropriation Transfer of General Fund Appropriation	178,692 12,600	177,654 4,015	
	Total General Fund Appropriation Less: General Fund Reversion	191,292 136		
	Net General Fund Expenditure	191,156	181,669	183,828

Budget Bill Text:

10.03.01.01 General Administration General Fund Appropriation.....

DIETARY SERVICES-HEADQUARTERS

Program and Performance:

This program provides for the coordination and functional supervision of food service in 9 kitchens, 77 buildings and 132 serving areas, for patients and employees in the six mental hospitals; the development of procedures guiding the food service pro-gram at each hospital, including staffing patterns, standards of performance, processes of preparation and serving, sanitation, procurement of supplies including equipment; the design of facilities, distribution, and waste control, instruction of dietary services in records and reports, storage, ration control; in-service training; inspection and evaluation of food service operations; conference with medical staff and dietitians regarding technical and administrative problems of food service.

Appropriation Statement:

		1960	1961	1962
	Number of Authorized Positions	ACTUAL 1	APPROPRIATION 1	ALLOWANCE
	Number of Authorized Tosicions	L	L 	
01	Salaries and Wages	7,159	8,309	8,626
04 08 09 13	Travel Contractual Services Supplies and Materials Fixed Charges	224 109 28 15	175	230 25 20 15
	Total Operating Expenses	376	175	290
	Total Expenditure	7,535	8,484	8,916
	Original General Fund Appropriation Transfer of General Fund Appropriation		7,585 899	
	Total General Fund Appropriation Less: General Fund Reversion	7,599 64		
	Net General Fund Expenditure	7,535	8,484	8,916
	-			

Budget Bill Text:

10.03.01.02 Dietary Services

HOUSEHOLD AND PROPERTY SERVICES—HEADQUARTERS

Program and Performance:

Household Service provides all of the non-medical services, except food, required for the day-to-day living requirements of the patients. This includes clothing, laundry, cleaning, household supplies, linens, heat, water, light and bathing facilities.

Property Services covers the maintenance and upkeep of all buildings and facilities. Under these facilities are included utilities, electric, water, sewage and gas; heating by central power plants; roads; drainage and grounds upkeep.

The Central Office participation in the program covers engineering and technical advice to the various institutions, coordination of planning, design, contractual documents and construction with the Planning Department, Department of Public Improvements, and the Department of Budget and Procurement.

As of July 1, 1960, the following major projects were under either design or construction:

Crownsville State Hospital

Under Construction: Sprinkler Systems Under Design: Alterations to "C" Building Renovation "A", "B", and Hugh Young Buildings Flooring, Hugh Young Building

Eastern Shore State Hospital

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Under Construction: Geriatrics Building New Boilers Under Design: Steam Lines Ventilation Medical-Surgical Building Central Kitchen Superintendent's Residence

Rosewood State Training School	Under Construction: Emotionally Disturbed Children's I King Cottage Under Design: Alterations Various Buildings Central Kitchen	Building "A"
Springfield State Hospital	Under Construction: Bridge Widening Alterations "C" Building Under Design: Alterations to "A" Building Fire Protection Various Buildings	
Spring Grove State Hospital	Under Construction: Active Treatment Building Under Design: Central Service Building Infirmary Building	
The Clifton T. Perkins State Hospital	Under Design:	

The Clifton T. Perkins State Hospital Under Design: Service Building Road Work

Appropriation Statement:

		1960 actual	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	2	2	2
01	Salaries and Wages	10,582	12,049	12,155
04 07 08 09 10 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Fixed Charges Total Operating Expenses Total Expenditure	406 239 645 11,227	$ \begin{array}{r} 135 \\ 589 \\ 20 \\ 20 \\ $	100 20 20 10 150 12,305
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	11,291 50 11,341 114	12,927 1,286	
	Net General Fund Expenditure	11,227	14,213	12,305

Budget Bill Text:

10.03.01.03 Household and Property Services	
General Fund Appropriation	12,305

MEDICAL CARE OF PATIENTS-HEADQUARTERS

Program and Performance:

The Division of Correctional Psychiatry supervises and coordinates all activities concerning admissions, treatment and discharges of patients committed to the forensic divisions of the State mental hospitals and The Clifton T. Perkins State Hospital at Jessup, Maryland. Under Article 59, Section 7 (1957 Code) mental examinations and reports are made to the courts of Maryland on non-committed individuals charged with criminal offenses. The Division conducts and supervises mental examinations. Upon request, appearances are made in court to testify in criminal trials of offenders who had pretrial mental examinations and in Habeas Corpus proceedings. Mental examinations requested by the Department of Correction and transfers from the penal institutions and Patuxent Institution are arranged under Article 59, Section 43; the return of such individuals to the penal institutions is arranged by this Division, also. Assistance and advice, upon request, is given to legal and law enforcing agencies in matters pertaining to correctional psychiatry.

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, sanitation, public safety standards, commitment procedures, and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

The Division of Neuropathology and Legal Medicine supervises all hospital laboratories. coordinates their work and performs their pathologic anatomy, including histology, and is responsible for study and follow-up of all medico-legal cases. This program is carried on at the Department's Central Anatomic Laboratory. Consultant service for legal and other agencies is provided.

The Division of Nursing Services advises, consults, and directs the activities of the nursing program which also includes the programs of education related to nursing in the six State hospitals. An active program of recruitment of qualified professional nurses for placement in the State hospital system is considered and sustained as a prime responsibility of the Division of Nursing.

The Division of Child Psychiatry is the consulting agency of the Department for all problems concerning the care and treatment of children and adolescents who are under the care of the Department of Mental Hygiene. At the present time it is charged with the specific administration of the program of the Esther Loring Richards Children's Center. It also offers consultation services to other public agencies.

Appropriation	Statement:
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		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	9	10	10
01	Salaries and Wages	66,068	68,353	86,137
04 07 08 09 10 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	1,083 1,624 10 469 	1,025 1,483 175 400 	1,1672,0571754001,480
	Total Operating Expenses	3,268	3,664	5,279
	Total Expenditure	69,336	72,017	91,416
	Original General Fund Appropriation Transfer of General Fund Appropriation	97,206 - 26,300	70,464 1,553	
	Total General Fund Appropriation Less: General Fund Reversion	70.906 1,570		
	Net General Fund Expenditure	69,336		91,416
•	et Bill Text: 01.04 Medical Care of Patients General Fund Appropriation			91,416

REHABILITATION AND RECREATION OF PATIENTS-HEADQUARTERS

Program and Performance:

Appropriation Statement:

This program provides for department planning, coordination and the direction of the non-medical aspects of the hospitals' rehabilitation programs. These therapy programs include occupational therapy, recreational therapy, music therapy, industrial therapy, and prevocational training. This program surveys current rehabilitation practices and recommends appropriate changes to the hospitals; recruits for rehabilitation personnel; implements suitable courses of study for the in-service training of personnel of this department and coordinates with cooperating State and community agencies.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Number of Patients From All				
Hospitals Receiving Services:				
Education	683	634	1,075	890
Industrial Therapy	5,678	6.425	6,265	6,975
Music Therapy	2,137	3,195	4,147	4,575
Occupational Therapy	4,863	4,841	5.455	6.000
Recreation Therapy	8,194	8,532	9,435	10,860

1960 1961 1962 ACTUAL APPROPRIATION ALLOWANCE Number of Authorized Positions..... 1 1 1 01 Salaries and Wages..... 7,535 8,802 8,802 04 Travel 320 250400Equipment—Additional 11 18 135..... 13 Fixed Charges..... 25 25 Total Operating Expenses..... 320 293 560 Total Expenditure..... 9,095 7,855 9,362 Original General Fund Appropriation..... Transfer of General Fund Appropriation 7,828 1,267 Total General Fund Appropriation..... Less: General Fund Reversion..... 7,860 5 9.095 Net General Fund Expenditure...... 7,855 9,362

Budget Bill Text:

SOCIAL SERVICES—HEADQUARTERS

Program and Performance:

This program is responsible for the direction, supervision and coordination of social services in the six State hospitals. To this end: (1) consultation is provided to the staffs of all social service departments in their efforts to develop social services that can prevent or alleviate the negative by-product of institutionalization and strengthen or restore social resources; (2) standards are maintained for professional performance, education and training of students; (3) recruitment of qualified personnel is undertaken and social research is stimulated. The program's objective for 1962 is to expand further the programs' efforts to cooperate with community facilities for the benefit of patients.

In 1960, 7,599 patients were served. Efforts were continued in 1960 to use community resources thus enabling hospital services to be available to those patients who still need hospital-directed help and more intensive supervision than the community agencies can provide. While public health, welfare and educational resources provided increased assistance to the families of newly admitted patients, the hospitals' social services also increased: Pre-Admission counseling at the hospital level rose from 1,406 to 1,534; Pre-Parole referrals increased from 1,417 to 1,714. While supervision and follow-up of patients by community agencies increased considerably during the year, our own community program particularly Foster Care showed an increase. The number of patients placed in Foster Care rose from 378 to 457.

The educational program remained about the same with students coming from the following Schools of Social Work: Catholic University, Florida State University, Howard University, University of North Carolina. and the University of Pennsylvania. Of the 39 students, 10 were our own staff members on Work Study.

Appropriation Statement:

		1960 ACTUAL	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	5,505	7,990	9,276
04 09 13	Travel Supplies and Materials Fixed Charges	90 5 29	205 	353 15 50
	Total Operating Expenses	124	255	418
	Total Expenditure	5,629	8,245	9,694
	Original General Fund Appropriation Transfer of General Fund Appropriation	8,350 —2,484		
	Total General Fund Appropriation Less: General Fund Reversion	5,866 237		
	Net General Fund Expenditure	5,629	8,245	9,694

Budget Bill Text:

10.03.01.06 Social Services

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-HEADQUARTERS

Program and Performance:

The Department, through its hospitals, offers courses of training in psychiatry, psychology, social work, nursing and rehabilitation therapies as determined by the facilities available at the several institutions. The curricula conform with standards approved by appropriate accrediting agencies. To supplement the training given by the staff, teaching consultants are regularly provided to deal with special aspects of the subject.

The Board of Psychiatry and Neurology, Inc., requires the physician with one year's internship to complete three years' approved residency, plus two years' practice of a specialty before becoming eligible to take the examination to be certified as a psychiatrist. Three years' residency is available at Spring Grove; two years' at Springfield; and one year's training at Crownsville (330-500 hours per year). These three hospitals also offer one year's internship in clinical psychology. Students who are matriculated in a Ph.D. program at an approved university may be accepted as internes to complete the practical aspects of their training in psychological diagnostic procedures and therapy (250-400 hours).

All of the hospitals are affiliated with schools of social work in order to carry out the practical phase of the curriculum. Students working toward a master's degree in social work are required to spend from three to eight months annually in field work practice as stipulated by the particular course. In addition Springfield Hospital conducts field work training for students enrolled in a doctoral program (60-80 hours).

Thirteen weeks' affiliation in psychiatry is offered at Crownsville, Springfield and Spring Grove State Hospitals for professional nurse students; the course is repeated four times each year (140-160 hours). Spring Grove Hospitals offers clinical experience for nursing students enrolled in a baccalaureate program conducted by the University of Maryland. Springfield provides clinical experience for students working toward a master's degree.

Spring Grove State Hospital grants a diploma to psychiatric aide students who have completed a one year's course at that hospital. The remaining four hospitals offer a one-year course in practical nursing to prepare students for the qualifying examination. Successful candidates are licensed as practical nurses by the State Board of Nurse Examiners (400-500 hours).

All attendants complete a six week pre-service training course conducted by the Nursing Service before assignment to ward duty (40-60 hours).

The teaching of rehabilitation therapies is accomplished on a formal and practical instruction basis. This is carried on chiefly through in-service training which extends for a period of a year. The course is designed to familiarize workers with the psychiatric aspects of rehabilitation and is usually completed in one year (72 hours).

Medical students from the University of Maryland receive clinical instruction in psychiatry at Springfield and Spring Grove State Hospitals. Students from The Johns Hopkins School of Medicine receive clinical instruction at Rosewood Training School and Spring Grove State Hospital.

Appropriation Statement:

Positions	1960 ACTUAL 3	1961 Appropriation 3	1962 Allowance 3
-	25,025	26,380	26,380
- Fees	100	300	300
nt Contributions penses	755 217 27 470 184 170 8,000 9,823 34,948	5752241,675745 $3288,0003011,57738,257$	190 275 625 570 8,000 55 9,715 36,395
nd Appropriation opropriation version	35,854 906	36,902 1,355 	36,395
	Positions Fees a and Maintenance nt Contributions penses iture Appropriation nd Appropriation poropriation ersion Expenditure	ACTUAL Positions	ACTUAL APPROPRIATION 3 3 25,025 26,380 Fees. 100 300 755 575 and Maintenance 217 224 70 745 nt 184

Budget Bill Text:

RELIGIOUS AND COMMUNITY SERVICES—HEADQUARTERS

Program and Performance:

A program of religious and community services assures the patient that the right to worship in the religion of his choice and ready access to his fellow man who has not been abridged because he is under treatment in a State mental hospital. The program is focused upon the recovery of the whole personality as a research approach in which all efforts to help the sick—family and friends, as well as doctors, nurses, chaplains and hospital personnel—are coordinated. Uniform policies for the acceptance of services and gifts are interpreted to the hospitals by the Chief of Volunteer Services, who also keeps the Commissioner aware of special advances in community participation.

Religious Services:

A full-time Protestant Chaplain in four hospitals is assisted by part-time clergy of Catholic and Jewish faiths who meet with the Council of Clergy of the Department of Mental Hygiene to develop hospital religious programs in line with accepted therapeutic practices and concepts. The program is carried on in five phases—(1) ritualistic religious services in hospital auditoriums which are equipped with altars and religious articles of each of the three main faiths, (2) worship services and communion on the closed wards, (3) individual religious counseling for patients with religious or special problems, (4) attendance of selected patients at community churches, and (5) hospital training and orientation for seminarians, student clergy, and community clergymen.

Acquainting the clergy with changing concepts and treatment of the mentally ill is a public service that the hospitals provide to help pastors give guidance to families when mental illness strikes.

Community Services:

The volunteer program includes representatives from all facets of the community who help to re-inforce the patients' contact with the normal or well side of his prehospital experience. Hospital trained volunteers participate in the treatment schedules of all hospitals to extend professional assistance to greater numbers of patients. During the current year, more than 3,200 volunteers have given over 27,000 hours of service in the five hospitals, and gifts. including expendables, in the amount of \$152,000 have been received.

Public Relations:

A Woman's Auxiliary functions in each hospital, and a Council of Women's Auxiliaries works closely with the Chief of Volunteer Services to increase services to patients and to encourage greater public participation in the volunteer programs. To this end, an annual "Recognition Day" for volunteers is celebrated in the presence of the Governor, all hospital top staff and the general public.

A quarterly magazine "Release", centered in various treatment programs, is issued by the Department of Mental Hygiene to keep the public informed on advances in hospital care and administration with the objective that the public mind is not influenced by uniformed hostility nor unquestioning approval. An annual report, with detailed statistics, is issued to document accomplishments. News releases on subjects of major importance are given to the press, and press conferences are set up from time to time, giving the Commissioner an opportunity to comment upon current activities of the Department of Mental Hygiene.

Appropriation Statement:

		1960 ACTUAL	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	7,535	7,849	7,849
02	Technical and Special Fees	230	480	480
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	117 5,675 75 41 20 5,928 13,693	150 3,034 50 50 3,284 11,613	268 4,500 75 70 50 4,963 13,292
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	11,980 2,086 14,066 373 13,693	11,299 314 	13,292

Budget Bill Text:

10.03.01.08 Religious and Community Services

RESEARCH—HEADQUARTERS

Program and Performance:

There has been established in the Department of Mental Hygiene a Director of Research. The purpose of this directorship will be to develop and maintain a progressive research program in the Department of Mental Hygiene. This will be accomplished by expediting both basic and applied research concerning mental illness and mental retardation. This mission includes also the initiation and carrying out of research projects within the research sections, assistance to departmental facilities regarding their research programs, consultation regarding research design, and the evaluation and dissemination or research findings.

On the basis of these considerations, projects in the Department of Mental Hygiene should encompass, for example continuing evaluation of our overall program as well as evaluation of specific therapeutic techniques; studis of causative factors in mental illness; prevntive psychiatry; epidemiological aspects of mental illness, research into emotional problems of the geriatric group; biochemical and physiological research; as well as research into sociological aspects of mental disease. So-called, "applied" or "operational" research which serves to evaluate current

So-called, "applied" or "operational" research which serves to evaluate current treatment techniques, hospitalization policies, rehospitalization rates following varied regimes, etc., represents an important aspect of a research program. As an example of this type of research which may serve as guides for certain departmental policies or programs, there are projects now in progress on effectiveness of tranquilizing drug therapy both in terms of discharge and readmission rates.

Little is known with respect to mental illness about such factors as their cause and epidemiology, nor of the physiological, biochemical, and sociological factors which may be either causative, contributory, or both. Research into areas such as these may be described as basic research. It is evident that research must be carried out in these areas if mental illnesses are to be understood, more effectively treated, and ultimately prevented. Consistent with any research program in any area of medicine, the more immediate goals tend to be the more effective treatment of those suffering from the illness under study; the ultimate goal is that of prevention, which is ever in mind.

Appropriation Statement:

	Number of Authorized Positions	1960 actual 1	1961 Appropriation 2	1962 Allowance 2
01	Salaries and Wages	5,150	20,590	21,828
02	Technical and Special Fees		200	6,200
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	187 500 40	400 600 1,600 	195 600 1,500 249 500
	Total Operating Expenses	727	3,100	3,044
	Total Expenditure	5,877	23,890	31,072
	Original General Fund Appropriation Transfer of General Fund Appropriation	10,469 —3,618	8,450 15,440	
	Total General Fund Appropriation Less: General Fund Reversion	6,851 974		
	Net General Fund Expenditure	5,877	23,890	31,072

Budget Bill Text:

10.03.01.09 Research

FARM OPERATION AND MAINTENANCE-HEADQUARTERS

Program and Performance:

This program is responsible for planning, coordinating and supervising institutional farming operations. Farm food production is coordinated with the Dietary Services and the various farming and allied activities are conducted in such a manner that patients may participate and gain real benefits from their assignments.

The scheduled farm production is limited to such food production as can be fully utilized for patient feeding. The farm production schedules have been standardized but they are reviewed each year for adjustments and improvements. Recent advances in farm food production includes increased unit production in some projects, adequate grading of products, better handling and storage practices, and increased beef production.

duction. The aim is to diversify farming operations since this permits the assignment of a maximum number of patients in work categories best suited for their individual adjustment and improvement. The patients farming activities are planned in cooperation with the medical and rehabilitation services. Patients may be assigned to an evaluation group, regular farm assignments and vocational training. The successful operation of a large evaluation group depends on positive organization, supervision and control. The schedules for patients activities are arranged so as to avoid any conflict with the other institutional routines or services. Patient assignments to farming activities have increased and more attention is being focused on these institutional operations.

Appropriation Statement:

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	7,535	8,802	8,802
04 09 13	Travel Supplies and Materials Fixed Charges	100	100	150 25 15
	Total Operating Expenses	100	100	190
	Total Expenditure	7,635	8,902	8,992
	Original General Fund Appropriation Transfer of General Fund Appropriation		7,635 1,267	
	Net General Fund Expenditure	7,635	8,902	8,992

Budget Bill Text:

10.03.01.10 Farm Operation and Maintenance

RECOVERIES AND COLLECTIONS--HEADQUARTERS

Program and Performance:

The primary responsibility of this program is to collect payments of maintenance charges for patients in all State mental institutions under the jurisdiction of the Department of Mental Hygiene, both from the political subdivisions and from the legally responsible relatives. This program also provides for the determination of financial ability of patients and legally responsible relatives to pay for the actual cost of hospital care.

Five additional positions, two Financial Agents, two Senior Stenographers and a Principal Account Clerk II have been allowed due to the increased work load in this program.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Collections from patients and legally responsible relatives Collections from political subdivisions	\$1,485,207.54 \$1,089,934.23	\$1,750,000 \$1,020,000	

Appropriation Statement:

	1960 ACTUAL	1961 Appropriation	1962 Allowance
Number of Authorized Positions	19	24	29
Salaries and Wages	77,498	91,161	126,728
Communication Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	2,379 4,556 12,530 3,291 2,859 20 25,635 103,133	3,800 8,950 9,200 1,740 3,244 26,934 118,095	3,800 7,468 14,193 2,100 3,350 4,347 20 35,278 162,006
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	88,050 15,266 103,316 183	117,126 969	
	Salaries and Wages Communication Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Total General Fund Appropriation	ACTUAL Number of Authorized Positions	ACTUALAPPROPRIATIONNumber of Authorized Positions

Budget Bill Text:

10.03.01.11 Recoveries and Collections

General Fund	Appropriation	162,006

SUMMARY OF STATE MENTAL HOSPITALS

	196 0	1961	1962
Tetal Namber of Anthonized Desitions	ACTUAL	APPROPRIATION	ALLOWANCE
Total Number of Authorized Positions	4,281	4,388	4,611
Salaries and Wages1	4,497,450	16,018,556	16,956,757
Technical and Special Fees	146,260	164,297	164,615
Operating Expenses		5,529,518	5,633,628
Original General Fund Appropriation2	0,097,249	21,102,947	
Transfer of General Fund Appropriation	2,400	587,105	
Total General Fund Appropriation2	0,099,649		
Less: General Fund Reversion	57,426		
Net Total General Fund Expenditure2		21,690,052	22,755,000
Add: Federal Fund Expenditure	43,701	22,319	
Total Expenditure2	0,085,924	21,712,371	
=			<u> </u>
Capital Funds:			
Appropriation	2,199,300	4,163,000	3,415,300

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Department of Mental Hygiene

Crownsville State Hospital

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SUMMARY OF CROWNSVILLE STATE HOSPITAL

Total Number of Authorized Positions	1960	1961	1962
	actual	Appropriation	Allowance
	860	867	874
Salaries and Wages	33,613	3,189,830	8,252,547
Technical and Special Fees		35,464	38,075
Operating Expenses		890,823	892,721
Original General Fund Appropriation	3,986,069	3,989,849	
Transfer of General Fund Appropriation	—6,000	126,268	
Total General Fund Appropriation	3,980,069	· <u> </u>	
Less: General Fund Reversion	15,603		
Net Total General Fund Expenditure	3,964,466	4,116,117	4,183,343
Capital Funds:			
Appropriation	100,000	142,200	65,700

GENERAL ADMINISTRATION—CROWNSVILLE STATE HOSPITAL

Program and Performance:

Crownsville State Hospital was established in 1911 for all Negro people in the State of Maryland needing hospitalization for mental illness. The hospital is located in Anne Arundel County immediately adjacent to Route 178, six miles from Annapolis in the direction of Route 178 south. Initially, the hospital cared for the Negro feebleminded and the criminally insane. However, only the feebleminded who are sixteen years of age and older are now admitted to Crownsville, and sixty-two criminally insane patients were transferred to the Clifton T. Perkins State Hospital during 1960, leaving thirty-eight additional transfers to be made during 1961.

The new Central Kitchen, which was opened for use on July 30, 1958 is now used for the preparation of all patient meals. This building appears adequate for the hospital's needs at present and for the foreseeable future. It is expectant that the new Rehabilitation Building will be opened for use in July or August, 1960.

The hospital has a three-year training program for psychiatric residents which is officially recognized for one year. Request for full approval will be made in fiscal year 1961.

The Department of Mental Hygiene rated capacity of the hospital is 1,985. On July 1, 1960 there was an average of 60 square feet of bed space per patient. On July 1, 1960 actual standing beds numbered 1,968 and the actual in-patient population was 1,946 of whom 173, or 8.9% are 65 years of age or older. On July 1, 1960 the total number of patients on the books was 2,770, of whom 53, or 1.9% were away from the hospital on visit, 96, or 3.5% were in boarding out care, and 655 or 23.6% were on convalescent leave. During the year 1960, 231 hospital beds were removed from the wards.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Admissions	1,072	1,229	1,100	1,400
Discharges	1,136	1,296	1,150	1,400
Deaths	170	147	´170	150
Total Patient Days	827,280	745.908	730.000	669,775
Average Daily Patient Population	2,272	2,038	2.000	1.835
Total Number Authorized Positions	857	860	867	874
Ratio Total Positions to Population	1:2.6	1:2.37	1:2.30	1:210
Total Annual Per Capita	\$1,698	\$1,945	\$2,058	\$2,280
Total Cost Per Patient Per Day	\$4.65	\$5.31	\$5.64	\$6.25

Appropriation Statement:

	Number of Authorized Positions	1960 actual 29	1961 appropriation 29	1962 allowance 29
	Mumber of Autorized Tostaons			
01	Salaries and Wages	114,605	128,214	126,791
03 04	Communication Travel	20,845 277	19,782 538	21,051 642
07	Motor Vehicle Operation and Maintenance	1 72	225	225
08	Contractual Services	831	818	875
09	Supplies and Materials	3,349	2,700	3,500
10	Equipment—Replacement	881	423	966
11	Equipment—Additional	451	1,295	
13	Fixed Charges	486	466	483
	Total Operating Expenses	27,292	26,247	27,742
	Total Expenditure	141,897	154,461	154,533
	Ariginal Concerl Fired Assessministics	140.000	150 500	
	Original General Fund Appropriation	146,889	150,568	
	Transfer of General Fund Appropriation		3,893	
	Total General Fund Appropriation	142,241		
	Less: General Fund Reversion	344		
		··		
	Net General Fund Expenditure	141,897	154,461	154,533
	:			
Budg	et Bill Text:			

10.03.03.01	General Administration	
	General Fund Appropriation	154,533

DIETARY SERVICES-CROWNSVILLE STATE HOSPITAL

Program and Performance:

The Dietary Department is responsible for planning, preparing, and transporting meals to patients and the maintenance of proper standards of sanitation in food handling and preparation. In all areas where food is served cafeteria-style, the Dietary Department is responsible for serving the meals to the patients (1,130 patients); Nursing Service is responsible for food service in those areas where cafeteria service is not used (855 patients). Meals are based on the Department of Mental Hygiene basic ration including use of available farm products. Special and modified diets are prepared to meet the needs of patients as indicated by physicians. Patient meals are prepared in a central kitchen and transported in electrically heated food conveyors by motor trucks to twelve serving areas located in seven buildings. Meals for employees are prepared in an Employees' Cafeteria building.

The renovation of the "B" Building dining room was completed in May, 1960 and this area now serves 934 patients. With this renovation an improvement in service is anticipated.

During 1961 and 1962 the use of all serving areas in the Convalescent Cottages is anticipated. It was found that the time required for meals was excessive when one dining area was utilized by two or more cottages.

The Dietary Department provides classroom instruction in nutrition to Practical Nurse Students and practical experience in the Central Kitchen and Medical-Surgical kitchen and wards. New employees assigned to Nursing Service receive orientation in the Dietary Department which includes a tour of Central Kitchen, instructions in operating dishwashing machines, experience in portion control of food and general instruction in accordance with regulations and instruction from the Department of Health.

The Dietary Department has a training program for Industrial Therapy patients. Adolescent patients are trained as bus girls and other patients are being trained in food preparation positions that qualify them for similar positions in community restaurants. Three additional Food Service workers have been allowed to relieve split shifts.

	ACTUAL 1959	ACTUAL 1960	ESTIMATE 1961	D ESTIMATED 1962
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost	\$.426 \$.143 \$.569	6 \$.1	206 \$.40 533 \$.17 739 \$.57	40 \$.1941
Annual Program Cost Per Capita* Daily Program Cost Per Capita*	\$ 323.04 \$.885	\$ 333.73 0 \$. 93	3 \$ 344.50 118 \$.94	
Total Regular Meals Served Inhabitants	2,315,256 2,	029,674	1,806,750	1,527,525
Total Diet Meals Served Inhabitants	172,584	208,050	383,250	410,625
Number of Gratuitous Meals Served Value of Gratuitous Meals Served	16,899 \$7,014	18,196 \$6,282	26,301 \$8,481	28,095 \$8,897
Average Daily Inhabitants Participating * Includes food from farm less G	64 ratuitous Me	41 als	64	64

1960 STATISTICS

Total Regular Diet Meals Served	2,029,674
Total Special Diet Meals Served	
(nourishment included)	208,050
Total 8 Ounce Nourishments Served	218,868
Total Student Meals Served (budgeted)	17,962
Total Gratuitous Meals Served	234
Total Number of Employee Meals Served	
Daily Edible Food Waste Per Patient	4.258 Ounces
Total Daily Per Capita Food Cost	.5739
Average Annual Program Cost Per Capita	280.71

Appropriation Statement:

	-	1960 ACTUAL	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	72 ACTUAL	72 APPROPRIATION	ALLOWANCE 75
01	Salaries and Wages	228,279	242,596	248,335
04 05 07 08 09 10 11 13	Travel Food Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	440 320,027 836 620 13,450 4,867 3,569 5	$\begin{array}{r} 16\\ 303,567\\ 1,166\\ 387\\ 14,551\\ 4,973\\ 3,227\\ 5\end{array}$	140 266,161 863 364 14,070 4,727 2,973 15
	Total Operating Expenses	343,814	327,892	289,313
	Total Expenditure	572,093	570,488	537,648
	Original General Fund Appropriation Transfer of General Fund Appropriation	613,038 —39,248	566,329 4,159	
	Total General Fund Appropriation Less: General Fund Reversion	573,790 1,697		
	Net General Fund Expenditure	572,093	570,488	537,648
	et Bill Text: 03.02 Dietary Services			

HOUSEHOLD AND PROPERTY SERVICES-CROWNSVILLE STATE HOSPITAL

Program and Performance:

Program and Performance: This program provides for the maintenance of all hospital property, the alteration to hospital properties which are not contracted, as well as patients' laundry and the laundering of employee's uniforms. The maintenance of large amounts of clothing and linens is done in this program. In addition, police protection is provided. All utilities except electricity are self provided. There are three deep wells, to-gether with a sewage disposal plant and a water filtration. The filtration plant has a daily capacity of 1,000,000 gallons and the disposal plant is currently processing an average of 250,000 gallons daily. Heat and steam are supplied centrally from one large boiler room with three boilers at a rated capacity of 600 horsepower each, having a total capacity of 120,000 pounds per hour. Building maintenance covers 71 buildings, 14 of which house patients; and the care of the ground covers 130 acres of landscaped lawns. It is expected that the new Rehabilitation Building will be ready for occupancy in July or August, 1960. All maintenance personnel take part in patient rehabilitation through the In-dustrial Therapy Department. An average of 790 patients have industrial assignments throughout the hospital.

throughout the hospital.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Patients Clothed by Hospital	2,044	1,834	1,827	1,710
Cost Per Patient Clothed	\$ 29.00	\$ 27.17	\$ 29.00	1,710 \$ 27.07
Laundry Workload (pounds				
per month)		230,812	222,060	219,271
Annual Program Per Capita	\$319.09	\$387.47	\$380.95	\$428.76
Program Cost Per Patient Per Day	\$.87	\$ 1.06	\$ 1.04	\$ 1.17

Appropriation Statement:

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	104	105	105
01	Salaries and Wages	374,655	395,555	397,570
02	Technical and Special Fees	3,724	1,984	3,000
04 06 07 08 09 10 11 13	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	$\begin{array}{r} 130\\ 138,039\\ 6,864\\ 105,787\\ 142,834\\ 12,498\\ 5,085\\ 49\end{array}$	75 125,152 7,591 75,991 145,149 8,050 2,275 72	238 125,735 7,726 97,455 143,596 8,381 2,983 93
	Total Operating Expenses	411,286	364,355	386,207
	Total Expenditure	789,665	761,894	786,777
	Original General Fund Appropriation Transfer of General Fund Appropriation	755,774 37,262	743,293 18,601	
	Total General Fund Appropriation Less: General Fund Reversion	793,036 3,371		
	Net General Fund Expenditure	789,665	761,894	786,777
Capit	al Funds: Appropriation	100,000	142,200	13,200
Budget Bill Text: 10.03.03.03 Household and Property Services				
General Fund Appropriation				786,777

MEDICAL CARE OF PATIENTS-CROWNSVILLE STATE HOSPITAL

Program and Performance:

This program provides for the management and treatment of patients admitted to this hospital. Emphasis is placed on the care of the patient as a whole, the goal being primarily directed to returning as many patients as possible back to the community within the shortest possible period. To this end every single employee is involved. Helping patients to maintain or reestablish their identity and creating an atmosphere in which they can be made to be industrious and useful are also strongly emphasized.

Experience has revealed that a vigorous activity program coupled with a constructive modification of the attitudes of personnel towards recovery have had profound results in motivating patients, through work programs, to develop self-esteem and to move in the direction of improved mental health and release from the hospital. This has resulted in a significant reduction in the patient population: There has been a total reduction in patient population of 794 patients over the past three years.

a total reduction in patient population of 794 patients over the past three years. Administratively there are four major patient areas: The Admission Service; Continued Care Phychiatric Service; Convalescent Service; and Somatic Service, which is divided into (a) Acute Infirmary, (b) Continued Care Infirmary, (c) Neurology Service. There is a continuous flow of patients through these services back to the community. The Meyer Building continued to function as the Admission Service, the primary purpose being effective reception of the newly admitted patients, complete and thorough evaluation and diagnoses, early exposure to the armamentarium of treatment indicated and an early return to the community. The increase in the residency staff of physicians with a full-time, capable supervisor and the development of a sound program of training has made it possible to set a high standard for the treatment and management of patients in this area. Thus, drug therapy, electro-convulsive, individual and group psychotherapy and other therapies were prescribed and administered judiciously.

The Medical-Surgical Building continued to function as a general hospital in a State hospital, treating patients for acute physical illness needing medical and/or surgical intervention and giving emergency treatment to physically sick employees. The other patient areas, though still referred to as Continued Treatment Service, Continued Care Service, Convalescent Service, etc., have slowly lost their specific identity as a result of the general orientation of all employees to remotivating all patients. Many geriatric patients, some of them incontinent for years and with limited loco-motor ability, have been rehabilitated to a point where they could function in the convalescent area or be returned to the community. Of the 1,930 patients in the hospital today, less than 200 are confined to a closed building. Many of these are court committed patients, awaiting evaluation or final disposition from the court and some are chronically infirmed through physical defects. During fiscal year 1959, the average hospital census was 2,272, the total number of patients admitted to the hospital for fiscal year was 1,229, and the census at the end of fiscal year 1960 was 2,038. It is noted that in April the hospital patient census was below the Department of Mental Hygiene rated capacity of 1,985 and has continued to decrease steadily since that time.

During the ensuing year Crownsville will focus attention on: (a) Continue to promote its milieu therapy program, and will expand its activity program for patients to include vocational rehabilitation agencies in the community; (b) Develop and expand the program for intensive individual and group psychotherapy of patients with good prognosis for recovery under such treatment; (c) And expand outpatient clinic services to more adequately meet the demand of patients on convalescent leave and trial visit. An additional Senior Stenographer has been allowed due to the increased workload in the stenographic pool.

Available statistics indicate that the in-patient population for fiscal 1960 included:

Patients	Number	Percentage
Tubercular	25	1.2
Convulsive	163	8.3
Spastic	14	.7
Completely Bedridden	24	1.2
Mentally Retarded	321	16.4
65 Years and Over	364	18.7
Under 16 Years	28	1.4

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Daily Average Patients Under Treatment:				
Shock Treatment	19	6	40	10
Individual Psychotherapy	20	2	30	5
Group Psychotherapy	60	60	180	40
Drug Therapy—Patients Treated:		••	200	-•
Thorazine, Other Special Drugs	3.086	4,030	3.000	3,980
Dental Care:	0,000	1,000	0,000	0,000
Patients Examined and Treated	3,282	2,519	3,450	3,000
Number of Treatments	13.729	4.318	5,900	4,500
Number of X-Rays	5,791	5.679	6,500	6,000
Number of Antonaica				
Number of Autopsies	53	46	70	70
Laboratory Procedures Including				
EEG and EKG	24,162	32,828	35,000	33,000
Psychological Tests	1,227	970	1,500	1,000
Surgical Operations Performed	67	167	400	300
Annual Program Per Capita	\$855.40			\$1,155.66
Program Cost Per Patient Per Day	\$ 2.34	\$ 2.63	\$ 2.85	\$ 3.17
	Ψ 20.01	Ψ 2000	Ψ 2.00	Ψ 0.11

Appropriation Statement:

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	558	560	561
01	Salaries and Wages	1,852,902	1,976,059	2,010,680
02	Technical and Special Fees	13,515	16,100	15,300
04 07 08 09 10 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	393 364 3,061 81,418 2,552 10,725	429 306 3,151 78,941 2,079 3,314	737 384 3,474 75,769 8,283 6,011
	Total Operating Expenses	98,513	88,220	94,658
	Total Expenditure	1,964,930	2,080,379	2,120,638
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	-34,024 $\overline{1.968.999}$	2,023,246 57,133	
	Net General Fund Expenditure		2,080,379	2,120,638
Capit	t al Funds: Appropriation			52,500
Duda	at Dill Warts			

Budget Bill Text:

10.03.03.04	Medical Care of Patients General Fund Appropriation	2,120,638
	REHABILITATION AND RECREATION OF PATIENTS-	

Program and Performance:

Efforts will be made in 1962 to continue and expand the present program, especially in the activation of chronically ill patients. During 1960, a program consisting of Music, Recreation and Occupational Therapy was started in the Somatic Service for approximately 450 back-ward patients. The three Occupational Therapy shops will be

CROWNSVILLE STATE HOSPITAL

used to activate and refer patients into the Industrial Therapy Program who are not able to participate in the industrial program at the present time. Industrial Therapy not only will strive to assign all patients who are able to participate as directed by a physician, but will also continue and expand a training program which started in 1960. The Recreational Therapy Program will consist of a therapeutic program for chronic patients in the daytime and a diversional program for the entire patient population at night and on week-ends. However, the evening and week-end programs will place emphasis on industrial patients. Music Therapy will concentrate their efforts to the very regressed patients who cannot participate in other programs in an effort to get them started on the road to recovery.

The new Rehabilitation Building is near completion and should be in full usage in the 1961 fiscal year.

The basic philosophy of this program is that every patient in the hospital should have a regularly scheduled rehabilitation activity on a regular daily basis.

A Foreman, Industrial Shop has been allowed to supervise the repair of hospital furniture.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Total Number of Patients Reached:	•			
Occupational Therapy	271	1,022	1,200	1.200
Recreational Therapy	1,161	1,581	2,000	2,200
Music Therapy	281	901	800	925
Industrial Therapy	1,368	1,592	1,800	1,850
Daily Average of Patients		•	•	
Under Treatment:				
Occupational Therapy	72	117	242	250
Recreational Therapy	202	286	750	470
Music Therapy	27	116	140	300
Industrial Therapy	893	780	715	880
Annual Program Cost Per Capita	\$43.45	\$52.22	\$66.38	\$69.89
Program Cost Per Patient Per Day	\$.12	\$.14	3 \$.182	\$.191

Appropriation Statement:

4

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	28	28	29
01	Salaries and Wages	94,866	113,653	111,928
04 07	Travel Motor Vehicle Operation and Maintenance	19 115	125 193	
08 09	Contractual Services Supplies and Materials	1,418 8,587	2,014 9,021	$1,\overline{786}$ 9,344
10 11 13	Equipment—Replacement Equipment—Additional Fixed Charges	150 1,250 16	425 680 10	391 4,514
10	-			16
	Total Operating Expenses	11,555	12,468	16,322
	Total Expenditure	106,421	126,121	128,250
	Original General Fund Appropriation Transfer of General Fund Appropriation	109,282 —2,428	119,304 6,817	
	Total General Fund Appropriation Less: General Fund Reversion	106,854 433		
	Net General Fund Expenditure	106,421	126,121	128,250

Budget Bill Text:

10.03.03.05 Rehabilitation and Recreation of Patients

SOCIAL SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

The program and performance statement of 1961 set up three main objectives for the Social Service Department:

- Assisting the patient returning to the community to make effective use of private and public facilities and services.
 Assisting the long-hospitalized patient in returning to the community.
 Preventing the entering patient from remaining in the hospital any longer
- than necessary.

These will remain the objectives for 1962. However, through experience gained and the new organizational structure effected; greater qualitative and quantitative achievements are anticipated for 1962.

Assistance to Patients Returning to the Community

In 1960, 605 patients were referred to Social Service for help with plans to return to the community. A detailed examination of patients who left through Foster Care reveals significant facts applicable to the entire group.

(1) Many are older people

The average age for men placed in the community was 55 and for women was 59 years. 88 or one out of every three patients placed was over 50 years old.

(2) Many are unemployable

Although job opportunities for the older patient are seriously limited, many are not capable of a work performance adequate to earn their maintenance.

(3) Many need extensive financial, medical and Social Service assistance

A project concerned with the study and provision of social services to a sample of patients on the Somatic Service demonstrated that these seriously handicapped persons could be helped to leave the hospital. However, they need approximately three times as much Social Service time as did other patients served by the Department based upon the 7.8 interviews per patient served in 1960.

In 1960, \$72,365.48 was used for patients' Foster Care maintenance. The source of support was \$37,787.06 or 52% from Public Community Agencies, \$19,069.42 or 26% from patients' own resources and the remainder \$15,509.00 \$19,069.42 of 26% from patients own resources and the remainder \$15,009.00 or 22% from hospital funds. For the first time, the patients' resources ex-ceeded hospital funds expended for their care. Comparing the source of support in 1960 with 1956, the following is revealed: Community resources 1956— 48.3%, 1960—52%; Hospital Funds 1956—38.1%, 1960—22%; Patients' own resources 1956—13.6%, 1960—26% or almost double that of 1956. Many patients are not capable of handling their resources but are able to live in the community.

In 1962, the Department expects to be asked to provide social services for an increasingly larger number of these handicapped persons. Many can be rehabilitated and reintegrated into community living. This was demonstrated in 1960 by the 66 men and women discharged from the hospital through Foster Care. The Foster Care dis-charges for 1956 were 20, 1959—34 and for 1960—66.

Return of the Long-Hospitalized Patients to the Community

Many of the requests for social services were for the long-hospitalized patients. The study of the Foster Care placements in 1960 again revealed significant findings. The length of the time between admission and placement ranged from two months to 48 years. The average length of time was six years, but the lapse of time for 49 of the 123 patients was over ten years. Twenty of the 66 Foster Care discharged patients had been known to the hospital for over ten years. At the end of 1960, 59 of the long-hospitalized patients had been helped to make an adjustment to community living.

One of the goals for 1962 is to increase the number of long-hospitalized patients returning to the community. As many of these patients are fearful of leaving the hospital, a project is being planned to determine what help is needed and can be given to this segment of the patient population.

The returns from Foster Care indicated the seriousness of the problem and that help can be given. Of the 49 (37.4%) patients who had to be returned to the hospital from Foster Care, 21 left again, four died and 24 are still hospitalized. It is anticipated that a study of the Foster Care returns and the 428 (60.3%) patients returned from convalescent leave now underway will indicate services needed to enable these patients to remain in the community.

Activity to Shorten Stay of Entering Patients

This objective in 1960 was realized only to a limited extent. However, 19 of the 131 patients placed had been in the hospital less than one year. Thirty-five of the 66 patients discharged from Foster Care had been in the hospital for less than five years. Only two patients returned from Foster Care had been in the hospital for less than one year.

In 1962, with the reduction in patient census, more older and long-hospitalized patients will be referred for Social Service help. Greater effort will be made by the Social Service Department to assist in the prevention of chronicity, both of the older as well as the adolescent patient. Many of our long-hospitalized patients came into the hospital as young persons.

An additional Case Worker has been allowed for foster care activities.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Total Number of Patients Served				
(unduplicated count)	2,003	1,756	2,123	1,810
Total Number of Interviews	10,163	13,646	11,200	15,000
Total Number of Cases Assigned	2,191	2.275	2,422	2,360
a. Pre-admissions				
b. Admissions	1,278	1,182	1,355	800
Actual Patients Admitted	(1,072)	(1,229)	(1,100)	(1,229)
c. Interim Service	85	104	90	300
d. Pre-Parole Service	212	412	325	700
e. Clinic Assistance	253	144	268	300
f. Supervised Parole	- 3	8	- 3	10
g. Pre-Placement	203	199		(combined with
8, 110 1100000000 0000000000000000000000	200	200		Pre-Parole)
h. Foster Care	157	226	166	250
Number of Cases per Month Waiting	201		200	
for Assignment	17.3	40.08	18	
Foster Care, Total Number Served		10000		
(unduplicated count)	154	215	163	225
a. Total Number Placed	86	$\overline{131}$	-90	150
b. Monthly Average Number Boarded	•••		•••	
by Hospital (whole or in part)	19.3	26.9	25.7	26
c. Daily Average	75.3	108.8	89.8	115
d. Discharged from Foster Care	34	66	36	75
e. Average Active Caseload per				
Worker (Pre-Placement and In				
Care)	40.6	41.6	30	30
Annual Program per Capita	\$43.50	\$54.90	\$56.94	\$71.36
Program Cost per Patient per Day	\$.119	\$.15	\$.16	\$.20
Number of Patients in Foster Care-	·	-	-	-
June 30	95	96	101	103
Returns in Foster Care	26	49	•••••	50

Appropriation Statement:

	-	1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	21	22	23
01	Salaries and Wages	94,863	100,497	113,198
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	39 825 15,907 236 25	277 763 11,493 820 25	300 825 14,500 236 1,661 193 25
	Total Operating Expenses	17,032	13,378	17,740
	Total Expenditure	111,895	113,875	130,938
	Original General Fund Appropriation Transfer of General Fund Appropriation	101,493 14,692	102,408 11,467	
	Total General Fund Appropriation Less: General Fund Reversion	116,185 4,290		
	Net General Fund Expenditure	111,895	113,875	130,938

Budget Bill Text:

Dudget Din	I CHUI		
10.03.03.06	Social Services		
	General Fund	Appropriation	130,938

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-CROWNSVILLE STATE HOSPITAL

Program and Performance:

Professional and non-professional educational programs are offered in Psychiatry, Psychology, Social Work, Nursing, Medical and Dental disciplines, Dietary and Rehabilitation personnel. Great emphasis is placed on the team approach in the management and treatment of mental patients. Thus, a great number of conferences, seminars and lectures are scheduled for the entire professional and non-professional staff of the hospital. Other training sessions are primarily designed for individual programs.

Although the census of the hospital has greatly diminished, the training needs have increased over the past years, and the diminishing of the patient population, to some degree, is a reflection of the increased training program. The improvement of the training program is also reflected in the number of qualified personnel applying for positions.

It is anticipated that the program of education will expand in all directions during the next five years, since a closer collaboration has been started among the different State hospitals under the auspices of the Department of Mental Hygiene.

Training for resident physicians in Psychiatry is offered and approved by the American Medical Association for one year. This includes didactic instruction in Basic and Clinical Psychiatry, as well as Basic and Clinical Neurology, Individual and Group supervision and experience in the treatment of both in-patients and out-patients.

Training of psychological interns is recognized by Virginia State College, Howard University and other schools as part of the curriculum requirements for a Master's Degree. The training of social worker students is recognized by the Atlanta, North Carolina and Pennsylvania Schools of Social Work.

The training in Psychiatric Nursing falls into three categories: Affiliate Student Nurses, School for Practical Nursing Students and Orientation of Attendants. Thirteen weeks training, repeated quarterly, is offered to Affiliate Nursing Students from several schools of nursing in Maryland and the nearby states and is approved by the Maryland and North Carolina State Boards of Examiners. The School of Practical Nursing is one of the divisional programs of the Department of Mental Hygiene's School of Practical Nursing and is approved by the Maryland State Board of Examiners. An intensive course of orientation for new attendants is also offered. Additional training is offered to dental interns, medical extern students, college graduate dieticians and rehabilitation personnel.

An additional Resident Physician III has been allowed to complete the staffing of the residency training program.

	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962	NUMBER OF CLASSROOM HOURS
Number of Students:				
Psychiatry	6	12	12	660
Psychology	4	4	4	260
Social Service	5	5	5	260
Nursing:				
Affiliate	76	90	110	448
Practical	16	45	50	453
Attendant orientation	148	200	200	71
In-Service	10	25	25	120

Appropriation Statement:

		1960 ACTUAL	1961 APPROPRIATION	1962 ALLOWANCE
	Number of Authorized Positions	23	26	27
01	Salaries and Wages	93,292	132,811	138,530
02	Technical and Special Fees	15,565	15,000	17,000
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	467 107 432 183 590 156 1,935 110,792	456 158 508 225 518 260 2,125 149,936	427 107 432 479 1,429 260 3,134 158,664
	Original General Fund Appropriation Transfer of General Fund Appropriation	105,376 5,432	130,833 19,103	
	Total General Fund Appropriation Less: General Fund Reversion	110,808 16		
	Net General Fund Expenditure	110,792	149,936	158,664
anda	at Bill Towts			

Budget Bill Text:

10.03.03.07 Education and Training of Professional Personnel	

General Fund Appropriation...... 158,664

RELIGIOUS AND COMMUNITY SERVICES-CROWNSVILLE STATE HOSPITAL

Program and Performance:

In keeping with modern psychiatric practices, Volunteer Services emphasize the In keeping with modern psychiatric practices, Volunteer Services emphasize the importance of maintaining the patients' community contacts in order to preserve their position in the home and in the community while they are under treatment. This is reached through the friendly relationship that is established between the volunteer and community. In addition, patients are kept aware of good social practices through contacts with volunteers who introduce these activities on the wards through Canteen Service, Coffee Hours and social dancing. It is anticipated that community services will expand through the association of the coordinators and the Woman's Auxiliary with similar groups from various states all over the country engaged in like programs. The interest of the community is manifested by the number of hours of Volunteer Service (10,059) in the current year, including almost 1,000 hours of religious activities. Gifts of clothing, supplies, expendables and equipment were donated in the amount of

Gifts of clothing, supplies, expendables and equipment were donated in the amount of \$19,549. The Woman's Auxiliary gave a total of 4,565 hours of service.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Volunteers (Individual)	567-	710	600
Volunteer Workers (Total per week)	·47	90	70
Volunteer Hours of Service	98	225	150
Valuation of Gifts	\$19,549.00	\$27,250.00	\$23,000.00

Under the guidance of a full time Protestant Chaplain and a part time Catholic Priest, the right of a patient to worship in the religion of his choice is carefully pre-served. Upon admission each patient is visited by the Chaplain who advises him as to scheduled worship services and group counseling meetings. When the patient is ready to return to the community, the Chaplain contacts his local clergyman so that the patient's religious life will be unintermented patient's religious life will be uninterrupted. In 1960, a seminar in religion and Psychiatry was held for the first time. Attend-

ance was good and the interest stimulated was sufficient to warrant such a seminar

ance was good and the interest summated was sufficient to warrant such a solution being an annual affair. It is expected that the program will expand in 1962 through the hospital's member-ship in the Academy of Religion and Mental Health.

Patier	ous Services (weekly) ats Attending Formal Services (weekly) g Given by Volunteer Clergy (monthly)	ACTUAL 1960 19 1,385 60	ESTIMATED 1961 24 1,300 65	ESTIMATED 1962 24 1,500 65
Appro	opriation Statement:	1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	4	4	4
01	Salaries and Wages	14,846	17,615	17,898
02	Technical and Special Fees	165	380	780
04 08 09 11	Travel Contractual Services Supplies and Materials Equipment—Additional	253 287 168	400 376 120 1,890	399 642 168
	Total Operating Expenses	708	2,786	1,209
\$	Total Expenditure	15,719	20,781	19,887
	Original General Fund Appropriation Transfer of General Fund Appropriation	16,083 — 350	18,405 2,376	
	Total General Fund Appropriation Less: General Fund Reversion	15,733 14		
	Net General Fund Expenditure	15,719	20,781	19,887

Budget Bill Text:

10.03.03.08 Religious and Community Services	
General Fund Appropriation	19,887

RESEARCH—CROWNSVILLE STATE HOSPITAL

Program and Performance:

The philosophy behind the program is one which calls for an extension of research into the farthest corner of the hospital staff. An attempt is made to avoid a centralized isolated Research Department. Research, to be effective, must come from these people who are daily exposed to the many unsolved problems in treating the mentally sick.

The Department of Medical Research instituted and implemented the following program during the past fiscal year: (1) bi-monthly research conferences for the medical staff; (2) the training of individual Psychiatric Residents in research methods and techniques; (3) the formation of a Research and Education Committee to screen and supervise research projects of hospital staff employed in a training capacity; (4) the encouragement, screening and supervision of research projects emanating from other members of the permanent hospital staff and (5) the carrying out of intra-departmental research projects.

This program has met with an encouraging degree of success. The same program will be pursued this fiscal year with the addition of a special course in Research Design and Research Writing for the medical, psychological, and social work staff of the hospital. Also, this year the concentration of intra-departmental research efforts will be in the areas of mental illness in the aged, porphyrin metabolism in mental illness, cultural determinents in Negro mental illness, the use of negative reinforcement in the treatment of psychotic illness and the evaluation of various extent treatment regimes for psychotic patients.

During the past year six research projects have been completed; seven research projects are still in progress, and for the coming year nine research projects are being proposed. The following is a list of these projects according to these categories:

PROJECTS COMPLETED

- 1. The Incidence of Porphobilinogen in the Urine of Fifty New Admissions to a State Mental Hospital.
- 2. Perceptual Defense in Schizophrenic and Normal Observers.
- 3. The Application of Job Industrial Analysis Techniques to the Attendant-Patient Interaction Process—A Pilot Study.
- 4. An Appraisal of the Weight Producing Effect of a Synthetic Androgenic Steroid on a Selected Group of Geriatric Patients.
- 5. An Evaluation of the Effects of Intramuscular Injections of Procaine on a Selected Group of Geriatric Patients, A Pilot Study.

PROJECTS IN PROGRESS

- 1. Changes in Ethnic Group Tolerance Accompanying Exposure to a Racially Heterogeneous Occupational Setting.
- 2. An Investigation of Changes Occurring in the Intellectual Functioning of a Group of Psychotic Patients.
- 3. The Development of a Group Screening Battery for New Admissions.
- 4. The Use of Job Instructor Training Techniques in Teaching Effective Attendant Skills.
- 5. A Study of Inter-Ethnic and Inter-Status Patterns of Interaction in a Desegregated State Mental Hospital Community.
- 6. An Evaluation of the Effects of Tofranil (Geigy Pharmaceuticals) on a Selected Group of Chronic Anergic Schizophrenic Patients.
- 7. An Evaluation of the Effects of Ritonic (Ciba Pharmaceuticals) On a Selected Group of Aged Mental Patients.
- 8. The Application of Psychological Scaling Techniques to Determine Leadership Roles in a Group of Teenage Mental Patients.

PROPOSED PROJECTS

- 1. A Study of the Effectiveness of the Therapeutic Team Treatment Approach on a Selected Out-Patient Population.
- 2. An Evaluation of the Effects of Negative Reinforcement on the Symptoms of a Selected Group of Schizophrenic Patients.
- 3. An Evaluation of the Effects of Psychi-Energizers Drugs on a Selected Group of Chronic Anergic Schizophrenic Patients.
- 4. A Comparison of Perceptual Defense in the Visual and Auditory Analyzer Systems Between a Selected Group of Schizophrenics and Normals.
- 5. An Evaluation of the Incidence of Porphyrinuria in Experimentally Induced Psychoses.
- 6. A Correlation of Physiological Status and Mental Status in a Group of Aged Mental Patients.
- 7. An Evaluation of the Effects of Intramuscular Injections of Procaine on a Selected Group of Geriatric Patients.
- 8. The Application of Job Industrial Analysis Techniques to the Psychiatric Interview.
- 9. An Investigation Into Specific Cultural Determinents in Negro Mental Illness.

Appropriation Statement:

	-	1960	1961	1962
	Number of Authorized Positions	ACTUAL 3	APPROPRIATION 3	ALLOWANCE 3
01	Salaries and Wages	19,772	19,501	24,419
02	Technical and Special Fees	644	2,000	1,995
04 08 09 11	Travel Contractual Services Supplies and Materials Equipment—Additional	300 10 336 335	500 297 600	346 297 736 259
	Total Operating Expenses	981	1,397	1,638
	Total Expenditure	21,397	22,898	28,052
	Original General Fund Appropriation Transfer of General Fund Appropriation	19,117 2,415	22,203 695	
	Total General Fund Appropriation Less: General Fund Reversion	21,532 135		
	Net General Fund Expenditure	21,397	22,898	28,052
	et Bill Text: .03.09 Research			90 050

General	Fund	Appropriation	28,052
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FARM OPERATION AND MAINTENANCE—CROWNSVILLE STATE HOSPITAL

Program and Performance:

Farming is an ideal program for the activation of the chronically ill patients. During the year, 1,006 male patients passed through this program, which is part of the industrial therapy program of the hospital. The patients farming activities include an active evaluation group averaging 125 patients daily; a yards and grounds group, patient assignments for productive and useful work in many capacities on the farm; plus vocational training, for selected patients. The evaluation group is operated on a cooperative basis with the Clinical and Rehabilitation Program but is administered under the direct supervision of the Farm Superintendent. This program with its wide spread activities has made a major contribution in the discharge rate of patients at Crownsville.

In order to follow recent trends in patient population and patient feeding, beef production is being increased to off-set routine adjustments in dairy, pork and food crops production.

In connection with improved farming practices, Crownsville has an extensive soil and water conservation program. The farm personnel assist in many ways with the general service operations at the institution including road repairs and maintaining the laws and grounds.

the laws and grounds.				
	ACTUAI	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Total Cost of Program	\$108,943	\$129,657	\$115,284	\$117,956
Less Credits:				<u> </u>
Commodities to Food Service Transfer to Other State Institutions	\$119,061 660	\$114,340 2,00 3	\$127,000	\$130,000
Total Credits	\$119,721	\$116,343	\$127,000	\$130,000
Net Program Cost	-\$ 10,778	\$ 13,314	-\$ 11,716	-\$ 12,044
Average Daily Inhabitants				
Participating:				
Farm Assignment	246	204	250	250
Group Garden Project	25	25	50	50
Appropriation Statement:		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Position	s	18	18	18
01 Salaries and Wages	-	60,468	63,329	63,198
04Travel07Motor Vehicle Operation and Main08Contractual Services09Supplies and Materials10Equipment—Replacement11Equipment—Additional14Land and Structures		2,820 4,612 44,764 12,672 4,047 274	20 3,200 2,530 38,210 7,635 200 160	3,216 2,550 40,709 6,010 2,110 163
Total Operating Expenses	-	69,189	51,955	54,758
Total Expenditure	- =	129,657	115,284	117,956
Original General Fund Appropri	istion	115,994	113,260	
Transfer of General Fund Appropri	opriation	14,897	2,024	
	-			
Total General Fund Appropriation Less: General Fund Reversion	on	130,891 1,234		
Net General Fund Expendit	ure	129,657	115,284	117,956
Budget Bill Text:	-			
-				
10.03.03.10 Farm Operation and Maint General Fund Appropriat	enance ion	• • • • • • • • • • • • • • • • • • • •	*****	117,956

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Department of Mental Hygiene

Eastern Shore State Hospital

SUMMARY OF EASTERN SHORE STATE HOSPITAL

Total Number of Authorized Positions	1960 ACTUAL 275	1961 Appropriation 279	1962 Allowance 342
Total Number of Authorized Positions	210	219	044
Salaries and Wages Technical and Special Fees Operating Expenses	1,006,058 6,031 351,924	1,113,522 5,550 346,642	1,324,399 7,990 400,043
Original General Fund Appropriation Transfer of General Fund Appropriation		1,414,224 51,490	<u>, , , , , , , , , , , , , , , , , , , </u>
Total General Fund Appropriation Less: General Fund Reversion	1,366,876 2,863		
Net Total General Fund Expenditure	1,364,013	1,465,714	1,732,432
Capital Funds:			
Appropriation	251,400	51,000	475,800

GENERAL ADMINISTRATION—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Eastern Shore State Hospital is located near Cambridge, Dorchester County, Maryland. It serves mentally ill patients from the Eastern Shore of Maryland, and was established in 1912.

Admissions and discharges during 1960 increased slightly and a further increase can be expected during 1961-1962 because of the opening of new facilities. The inpatient population is expected to increase and the projected daily average population figure for 1962 is 720. The present in-patient population includes 309 patients 65 years of age and over or 45% of hospital population. Of the hospital book population (878) 19% is on visit and 2.7% is in boarding out care.

This institution has a rated capacity and is licensed for 430 patients. Hospital inpatient population at the end of fiscal year 1960 was 686. Average square feet bed space per patient was 40. Average daily in-patient population for 1960 was 678. In 1961 it is expected that the rated capacity will be increased to 630 by the addition of a 200 bed building for elderly patients. This relieves overcrowding considerably, but over-crowding will not be eliminated entirely until further additions and alterations in the physical plant are realized.

A Storekeeper III has been allowed due to the increased workload in the storeroom.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Admissions (total)	287	312	285	335
Discharges	163	192	175	200
Deaths	109	76	110	100
Total Patient Days	246,740	248,148	246,375	262,800
Average Daily In-Patient				,
Population	676	678	675	720
Total Number of Authorized				
Positions	274	275	279	342
Ratio Total Positions to Population	1:2.5	1:2.5	1:2.4	1:2.11
Total Annual Per Capita	\$1,9 15	\$2,012	\$2,171	\$2,406
Total Cost Per Patient Per Day	\$5.30	\$5.50	\$5.95	\$6.59

Appro	opriation Statement:	1960 ACTUAL	1961 APPROPRIATION	1962 Allowance
	Number of Authorized Positions	19	19	20
01	Salaries and Wages	83,177	91,257	95,958
03 04 07 08 09 10 11 13	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	7,867 170 475 276 953 351 215 304	6,525 300 476 250 900 478 625 316	8,400 250 527 275 950 491 253 316
	Total Operating Expenses	10,631	9,870	11,462
	Total Expenditure	93,808	101,127	107,420
	Original General Fund Appropriation Transfer of General Fund Appropriation	91,704 2,423	96,941 4,186	
	Total General Fund Appropriation Less: General Fund Reversion	94,127 319		
	Net General Fund Expenditure	93,808	101,127	107,420
Capit	al Funds: Appropriation		30,000	

Budget Bill Text:

10.03.04.01 General Administration

DIETARY SERVICES-EASTERN SHORE STATE HOSPITAL

Program and Performance:

This hosapital operates one main kitchen and eight serving areas in six patient buildings, plus one employees' dining room. In 1961, as in previous years, the chief function of the dietary department will be

In 1961, as in previous years, the chief function of the dietary department will be to prepare and serve adequate, nutritionally balanced meals to patients and employees, and to observe sanitary, economical operation.

The Dietary Department initiates orders, plans meals, keeps daily records of food used and renders both daily and monthly reports on food costs for both patients and employees. The department prepares all food in one kitchen and sends it out in electrically heated carts to eight serving areas in six patient buildings, plus one Employees Dining Room. The Dietitian teaches nutrition in the Practical Nurse School.

In 1962, as in previous years our chief function will be to prepare and serve adequate, nutritionally balanced meals to both patients and employees under economical and sanitary conditions, and the anticipated opening of a new Geriatrics Building will add another food serving area.

Ten additional dietary employees have been allowed to staff the new 200 bed Geriatrics Building.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Daily Per Capita Cash Food Cost	\$.4113	\$.4174	\$.1827	\$.4088
Daily Per Capita Farm Food Cost	\$.1832	\$.1916		\$.1807
Total Daily Per Capita Food Cost	\$.5945	\$.609(\$.5895
Annual Program Cost Per Capita*	\$344.55	\$359.55	\$350.44	\$380.28
Daily Program Cost Per Capita*	\$.9440	\$.9828	3 \$.9601	\$1.0429
Total Regular Meals Served Inhabitants		703,296	684,125	733,400
Total Diet Meals Served Inhabitants		260,148	260,000	276,000
Number of Gratuitous Meals Served	91	151	300	300
Value of Gratuitous Meals Served	\$86	\$10 5	\$285	\$285
Average Daily Inhabitants Participating *Includes food from farm less Grat	17 uitous Meals	17 s.	17	17

Appropriation Statement:

Appi	opriation Statement:			•
		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	22	22	32
01	Salaries and Wages	74,373	76,098	. 102,419
04 05 07 08 09 10 11	Travel Food Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	3 103,683 145 3,675 6,044 7,210 1,109	210 100,523 155 3,625 5,212 4,770 1,237	10 107,706 . 155 3,925 6,804 3,210 2,355
	Total Operating Expenses	121,869	115,732	124,165
	Total Expenditure	196,242	191,830	226,584
	Original General Fund Appropriation Transfer of General Fund Appropriation	195,068 1,263	189,962 1,868	
	Total General Fund Appropriation Less: General Fund Reversion	196,331 89		
	Net General Fund Expenditure	196,242	191,830	226,584
Capit	al Funds:			
	Appropriation		5,000	475,800

Budget Bill Text:

10.03.04.02 Dietary Services

General Fund Appropriation.....

226,584

HOUSEHOLD AND PROPERTY SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program includes the laundry, housekeeping, sewing, power and maintenance services of the hospital. It is responsible for maintenance of 45 buildings, 5 of which house patients, 3 miles of roads, walks, and parking areas, 10 acres of lawns and 20 acres of woodlands. Maintenance of all motor vehicles and all equipment, except those under service contracts, are maintained by the program. A new 200 bed Geriatrics Building is expected to open in 1961.

Electricity, gas and water are supplied by local utilities and no maintenance on these utilities is made by this hospital, except as owned by the State. Heat, power and hot water are furnished to hospital buildings by the hospital power plant. In 1961, work will continue on the construction of two new boilers in the hospital power plant.

During 1960, 446 maintenance work orders were completed monthly. Contractual services performed included exterior painting, roofing, sheet metal and ceramic tile repair. Improvements in the water and sewage system were completed. The exterior painting program of patient buildings was continued and Fire Drills, Safety Program and Disaster Control Plan were participated in by the hospital.

In 1962, a high level of all services will be maintained. Improvements in the distribution of laundry, handling of trash and garbage and sanitary program have been partially realized.

A Chauffeur II and a Laundry Worker have been allowed due to increased work load in the laundry and motor pool.

Perce by Cost Laund Annu	nts Clothed by Hospital ntage of Patients Clothed Hospital Per Patient Clothed dry Work Load (Lbs. per month) al Program Per Capita cam Cost Per Patient Per Day	ACTUA 1959 375 59 \$ 23. 90,000 \$386 \$ 1	% .98	\$ 39 100,000 \$408	0 7 5% 9.35 0	ESTIMATED 1961 400 59% \$ 33.75 120,000 \$432 \$ 1.18	ESTIMATED 1962 540 75% \$ 26.67 125,000 \$467 \$ 1.28
Appr	opriation Statement:						
			1	960		1961	1962
			AC	TUAL	AP	PROPRIATION	ALLOWANCE
	Number of Authorized Positions	•••••		34		ʻ 3 7	39
01	Salaries and Wages		13	3,973		151,543	159,050
04	Travel			14		15	15
ŎĜ	Fuel		3	5,793		44.850	49,278
07	Motor Vehicle Operation and Mainte			1,331		753	1,120
08	Contractual Services			4,428		43,895	58,060
09	Supplies and Materials			5.105		44,626	54,707
10	Equipment-Replacement			2,473		4,700	4,620
11	Equipment-Additional			3,792		935	8,140
$\tilde{14}$	Land and Structures	•••••				300	1,350
	Total Operating Expenses	•••••	14	2,936		140,074	177,290
	Total Expenditure		27	6,909		291,617	336,340
	Original General Fund Appropriat			1,649		282,771	
	Transfer of General Fund Appropr	riation		6,569		8,846	
	Total General Fund Appropriation	n	27	8,218			
	Less: General Fund Reversion			1,309			
	Net General Fund Expenditure	e	27	6,909		291,617	336,340
Capit	tal Funds:						<u> </u>
	Appropriation		17	5,000			
Bude	et Bill Text:						
-	.04.03 Household and Property Serv	vices					
10.03	General Fund Annronmist						336 340

MEDICAL CARE OF PATIENTS--EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Medical Care Program includes medical, nursing and laboratory services. All medical, surgical, psychiatric, nursing and dental treatments were utilized during the past year. Newer drug therapies continue to dominate the medical treatment of psychiatric illness and electro-shock therapy steadily declines. We have had an increasing number of recoveries and discharges and also an increasing admission rate. All personnel have taken an active interest in the medical program and with the opening of the new Geriatrics Building an even better medical program should result.

At the end of the fiscal year 1960, there were 309 patients 65 years of age and over or 45% of the in-patient population of 686. Epileptics numbered 20 or 3%; mental defectives (including psychotics) numbered 95 or 14%; spastic cases numbered 5 or 1%. There were no patients under 16 years of age at the end of the year. Active tubercular patients were transferred to Springfield State Hospital as soon as diagnosis was established.

Forty-six additional nursing positions have been allowed to staff the new 200 bed Geriatrics Building.

	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Daily Average Patients Under				
Treatments:				
Shock Treatment (all types)	11	21	10	20
Individual Psychotherapy	25	25	25	25
Supervised Psychotherapy				
(Psychologist):				
Individual Psychotherapy		Un	determined	15
Number of Treatments		Une	determined	250
Group Psychotherapy		Un	determined	50
Number of Treatments		Une	determined	50
Drug Therapy (Thorazine, etc.):				
Patients Treated	778	623	800	750
Dental Care:				
Patients Examined	383	424	400	450
Number of Treatments	699	638	700	750
Number of:				
X-Rays	776	1,277	1,000	1,400
Autopsies	*****	3	10	10
Laboratory Procedures	5,417	6,993	5,500	7,000
Psychological Tests		20	150	400
Surgical Operations Performed:				
Major	15	35	25	40
Minor		123	175	150
Annual Program Per Capita	\$929	\$949	\$1,046	\$1,191
Program Cost Per Patient Per Day	\$ 2.54	\$ 2.59	\$ 2.86	\$ 3.26

Appropriation Statement:

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		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	170	170	216
01	Salaries and Wages	593,847	653,330	801,618
02	Technical and Special Fees	5,689	3,850	5,990
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	133 129 1,858 34,313 4,999 2,530 33	$\begin{array}{r} 125\\ 393\\ 1,879\\ 34,127\\ 10,047\\ 1,950\\ 60 \end{array}$	173 300 2,255 37,507 7,841 1,773 60
	Total Operating Expenses	43,995	48,581	49,909
	Total Expenditure	643,531	705,761	857,517
	Original General Fund Appropriation Transfer of General Fund Appropriation		677,842 27,919	
	Total General Fund Appropriation Less: General Fund Reversion	643,966 435		
	Net General Fund Expenditure	643,531	705,761	857,517
Capit	al Funds:			
-	Appropriation	76,400	16.000	
÷	et Bill Text: 04.04 Medical Care of Patients			

REHABILITATION AND RECREATION OF PATIENTS—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Rehabilitation Therapies Program includes Occupational Therapy, Recreational and Music Therapy and Industrial Therapy. Throughout hospitalization, one or more of these media is prescribed and employed in the over all treatment of each patient.

During 1960 a Director of Rehabilitation Therapies and a Head Occupational Therapist were procured. These acquisitions of personnel have brought about a considerable change in the program with the emphasis in selectivity of patients and evaluation of treatment. Some preliminary work has been done on a hard-surfaced outdoor area.

A small lean-to greenhouse was constructed in April that will provide an excellent place for patients to propagate house plants during the winter months and propagate garden plants for summer activity.

There are plans for revitalizing the Industrial Therapy section. In conjunction with this would be the establishment of an Industrial Therapy Shop.

Educational Therapy has been tried on an extremely modest scale during 1960. There are plans to enlarge and improve the scope of this form of therapy. Whether a patient is just learning to write his name or engaging in an intelligent discussion, the therapeutic impact of such an accomplishment for the patient is not to be underestimated.

It is anticipated that expansion of facilities will occur with the opening of the Geriatrics Building early in the 1962 fiscal year. Equipment, furniture and supplies suitable to the facility and to the rehabilitation service in providing a program for geriatric patients has been given much consideration.

Conferences of professional groups are one of our best means for stimulating people into renewed efforts and to new endeavors. The isolation of this hospital intensifies the need for periodic participation in professional conferences.

A Therapy Aide II position has been allowed for the new 200 bed Geriatrics Building.

	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Daily Average Patients Under Treatment:				
Occupational Therapy	76	82	75	85
Recreational Therapy	99	142	100	150
Music Therapy	15	13	15	25
Industrial Therapy (Monthly)	243	239	225	225
Total Number Different Patients Reached:				
Occupational Therapy	244	345	250	400
Recreational Therapy	578	689	600	800
Music Therapy	156	271	200	300
Industrial Therapy	576	719	500	800
Annual Program Per Capita	\$47.98	\$67.71	\$70.70	\$86.01
Program Cost Per Patient Per Day	\$.131	5 \$.18	50 \$.193	7 \$.2356

Appropriation Statement:

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	11	11	12
01	Salaries and Wages	39,985	43,512	51,116
04 08	Travel Contractual Services	90 387	105 575	215 575
09	Supplies and Materials	3.159	3,006	3,971
10	Equipment-Replacement	700	325	962
11	Equipment-Additional	189	190	3,657
13	Fixed Charges		15	30
14	Land and Structures	1,400	*********	1,400
	Total Operating Expenses	5,925	4,216	10,810
	Total Expenditure	45,910	47,728	61,926
	Original General Fund Appropriation Transfer of General Fund Appropriation	45,607 384	44,416 3,312	
	Transfer of General Fund Appropriation			
	Total General Fund Appropriation Less: General Fund Reversion	45,991 81		
	Net General Fund Expenditure	45,910	47,728	61,926

Budget Bill Text:

10.03.04.05 Rehabilitation and Recreation of Patients

SOCIAL SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Social Service Department in this hospital during 1960 has continued to offer services that have proven valuable to patients and relatives in pre-admission, admission, interim, pre-parole, and foster care.

- 1. Pre-admission: Pre-admission cases have increased only slightly. The anticipated increase has not been achieved because the developing of a service for the hospital was interrupted by the Health Department-Mental Hygiene compact which needs to be coordinated and implemented on a cooperative basis rather than the development of an extensive hospital service. This service is still of prime interest in this department and every effort is being made to offer it in conjunction with the over all policy of Health Department and Mental Hygiene Department.
- 2. Admission: In admissions, every patient who has been admitted to this hospital, a total of 312 has received casework service for themselves and for their relatives when possible. We believe this service facilitates the movement into the hospital and enables the patient to become involved in treatment much quicker. Relatives have been enabled to carry a responsible role during the patient's hospitalization, thus maintaining the continuity of a relationship providing more readiness to receive the patient when he is able to leave the hospital.
- 3. Pre-parole: Pre-parole service has been offered to all patients referred by the doctors for casework service in helping a patient prepare for his future. The goal for some is planning with relatives for patient's return, others to foster care. Service is being offered to the very sick patient to give an opportunity for the patient to develop his capacity to use the hospital treatment services as movement toward release.
- 4. Foster Care: 1960 shows a slight decrease in daily average of patients in foster care from 25.9 to 25.4. This seems logical since the daily average workers in foster care decreased from 1.33 to 1.31 due to a vacancy on the staff for the entire year. The return rate was lower from 15 in 1959 to 11 in 1960. The

number of patients discharged from foster care was 11, and those discharged presented an interesting picture of patients who were extremely ill but now are making a good social adjustment.

During 1962, we expect to continue the same services offered and anticipate the continued development of coordinated community resources to a degree that patients will be enabled to use the hospital for treatment and return to their home with help from Health and Welfare agencies.

A new Geriatrics Building will be opened by 1962 and we foresee the developing of services to the aged who will need to remain in the hospital and more foster care placements in boarding and nursing homes as referrals come to us.

An additional Case Worker has been allowed for the new 200 bed Geriatrics Building.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Total Number of Patients Served	576	566	600	750
Total Number of Interviews	3,382	3,638	4,500	4,850
Total Number of Cases Assigned				
(all services)	666	600	810	703
Pre-Admissions	23	24	75	75
Admissions	294	321	300	335
Interim Service	86	110	90	115
Pre-Parole Service	76	73	110	78
Clinic Assistance	99	•••••	125	····· <u>·</u>
Supervised Parole	2		10	5
Pre-Placement	30	24	40	35
In Foster Care	56	48	60	60
Number of Cases Per Month Waiting				
for Assignment:				
Foster Care, Total Number Served	51	46	60	60
Total Number Placed	27	21	30	30
Monthly Average Boarded by Hos-			_	_
pital (whole or part)	5.2	5.2	6	6
Daily Average	25.9	25.4	33	27
Discharged from Foster Care	13	11	15	13
Average Active Caseload Per Worker				
(pre-placement and in-care)		22.7	26	20.8
Annual Program Per Capita	\$37.67			\$55.29
Program Cost Per Patient Per Day	\$.1004	\$.11	21 \$.139	\$.1515

Appro	opriation Statement:	1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	6	6	7
01	Salaries and Wages	22,430	28,154	34,703

01	Salaries and Wages	22,430	28,154	34,703
04	Travel	312	230	340
07	Motor Vehicle Operation and Maintenance	514	535	535
08	Contractual Services	3,197	3,880	3,880
Ŏ9	Supplies and Materials	132	170	170
10	Equipment—Replacement	1,230	1,450	1.0
		1,200	1,400	100
11	Equipment—Additional			160
13	Fixed Charges	15	21	21
	Total Operating Expenses	5,400	6,286	5,106
	Total Expenditure	27,830	34,440	39,809
	Original General Fund Appropriation Transfer of General Fund Appropriation	34,194 —5,924	33,331 1,109	
	Total General Fund Appropriation Less: General Fund Reversion	28,270 440		
	Net General Fund Expenditure	27,830	34,440	39,809

1962

1961

Budget Bill Text:

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Nursing Education Department program falls into three categories; the Professional Nurse In-Service Program, an intensive structured, one year course in Practical Nursing, and an Attendant Program for both new and old attendants. The Professional Nurse In-Service Program consisted of 20 hours of Personality Development. The course in Practical Nursing meets the requirements of the Maryland State Board of Nurse Examiners. This course is followed by a State examination, the successful passing of which certifies students as Licensed Practical Nurses. Not more than 12 students are accepted once a year. A large visual aid program is conducted in this department and anatomical models and other tools are utilized in teaching. Students remain in a controlled, supervised situation in a teaching building until they affiliate at Rosewood State Training School for Pediatrics. There is also a four weeks' affiliation in Mother and Baby Care at the Cambridge General Hospital. An orientation program for new attendants consisting of six weeks of individual supervised instruction is conducted in the teaching building. During this time attendants are not moved until a satisfactory evaluation has been approved. This orientation consists of simple procedural techniques and training in attitudes toward the mentally ill. In the 1961 fiscal year, the Nursing Education Department plans to add a Registered Nurse Instructor to assist with the teaching program. Plans are also made for the expansion of the Attendant Program which would make possible more emphasis on attitudes toward patient care and increased knowledge of behavior.

The University of Pennsylvania and the University of North Carolina send social work students for field training required for their Masters Degrees. There was a course given to Rehabilitation personnel in Personality Development.

There was a course given to Rehabilitation personnel in Personality Development. Plans are being made to obtain approval for a one year residency training program. Two Resident Physician III positions have been allowed for this purpose.

	actual 1960	CLASS HOURS	estimated 1961	CLASS HOURS	estimated 1962	CLASS HOURS
Number of Persons Receiving						
Training:						
Registered Nurses	. 12	20	13	40	15	40
Practical Nurse Students	. 9	475	12	475	14	475
Hospital Attendants	. 39	4311/2	72	450	72	500
Social Work Students	. 2	80	3	98	3	98
Licensed Practical Nurses	. 15	20	15	20	15	20
Supervisors and Hospital						
Charge Attendants	. 7	31				
Psychiatric Residents					2	
I Sychiavite Residents	• ••••	••••	••••		4	••••

Appropriation Statement:

	Number of Authorized Positions	1960 ACTUAL 3	1961 Appropriation 4	1962 Allowance 6
	Humber of Authorized Tushdolis	J	4	0
01	Salaries and Wages	23,184	30,197	39,141
02	Technical and Special Fees	40	700	1,000
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	36 121 10 340 51	300 125 165 340 75	325 155 165 500 100
	Total Operating Expenses	558	1,005	1,245
	Total Expenditure	23,782	31,902	41,386
	Original General Fund Appropriation Transfer of General Fund Appropriation	12,904 10,884	30,934 968	
	Total General Fund Appropriation Less: General Fund Reversion	23,788 6		
	Net General Fund Expenditure	23,782	31,902	41,386
				-

Budget Bill Text:

10.03.04.07 Education and Training of Professional Personnel

RELIGIOUS AND COMMUNITY SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program is designed to help meet the religious needs of patients and to provide coordination of community and volunteer activities within the hospital. Increasing interest and participation by the community has been evidenced yearly. Volunteers serve in the religious program under the direction of the Chaplain. Community services program is maintained by volunteers who serve under the direction of the Volunteer Activities Coordinator.

Religious: Chapel services are held Sunday mornings and a pianist is employed for these services. All religious holidays are appropriately observed. Devotional services are held weekly in the Medical-Surgical Building. Holy communion is observed in the Chapel and for all wards once each quarter.

Clergymen of all faiths are encouraged to visit and counsel with their parishioners in the hospital. Volunteer clergymen also conduct devotional services in the wards under the Chaplain's supervision for the patients who are not able to attend the general Protestant Service on Sunday morning that is held in the Chapel.

	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Religious Services (weekly):				
Patients attending Sunday Services	. 54	106	100	125
Patients attending Ward Services		23		50
Volunteer Clergy	. 7	3	5	5
Hours given by volunteer Clergy	. 11	6	10	10

Community Services: Volunteers, hospital oriented and trained, are included in the treatment schedules to supplement nursing services, rehabilitation, and services to the hospital. Diversion from hospital routine is provided by interested individuals and group organizations. The Woman's Auxiliary conducts a Canteen for patients which is open daily, where volunteers are in attendance at all times. Profits from this Canteen are used for patient and employee welfare projects.

Expansion of volunteer services will be effected in cooperation with the Council of Women's Auxiliaries in its effort to build good public relations for the hospital.

In the year 1960, volunteers gave 10,582 hours of service in the areas of religious activities, medical and nursing, canteen, rehabilitation and in other hospital areas. Gifts, including expendable materials, supplies and equipment were valued at \$18,945.61. This amounted to \$27.94 per patient.

	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Volunteer Services: Individual Volunteers	220	219	225	225
Volunteer Workers per week		70	50	60
Volunteer Man Hours per week		212	200	220
Valuation of Gifts	\$13,653.15	\$18,945.61	\$13,500	\$15,000

Appropriation Statement:

		1960 ACTUAL	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	12,248	14,809	15,248
02	Technical and Special Fees	245	700	700
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	105 173 83 129 46 	275 262 475 225 200 255 10 1,702 17,211	247 262 475 225 240 619 20 2,088 18,036
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	13,620 542 13,078 49 13,029	14,935 2,276 17,211	18,036
Budg	et Bill Text:			

10.03.04.08 Religious and Community Services General Fund Appropriation..... 18,036

RESEARCH-EASTERN SHORE STATE HOSPITAL

Program and Performance:

'The budget of the Research Program in 1960 and 1961 has enabled the purchase of equipment for the measurement of non-verbal responses. In 1961 two psychologist vacancies will be filled. Research projects involving schizophrenic and geriatric patients are anticipated and consultive and other assistance will be employed to develop a research program for this hospital.

Appro	opriation Statement:	1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
02	Technical and Special Fees	57	300	300
04 08 09 11	Travel Contractual Services Supplies and Materials Equipment—Additional	••••••	15 25 75 725	15 25 75
	Total Operating Expenses	•••••	840	115
	Total Expenditure	57	1,140	415
	Original General Fund Appropriation Transfer of General Fund Appropriation	1,110 —1,053		
	Net General Fund Expenditure	57	1,140	415
Budg	et Bill Text:			
10.03	.04.09 Research			

FARM OPERATION AND MAINTENANCE—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The farm program includes the production of pasteurized milk, beef, pork and food crops for the institution. The farming area covers 250 acres. The present farm includes 186 acres in field crops for livestock feed, 21 acres for food crops and 43 acres in permanent pastures. Woodland covers approximately 20 acres of hospital property.

The purpose of this program has been to provide occupational placement for patients who are able and interested to do farm and dairy work. In the past three years farm and rehabilitation personnel have provided additional supervised activity in flower and vegetable gardening. At the present time there are 32 patients participating in the farm program who have been assigned on recommendation of the medical and rehabilitation services.

In 1962 it is planned to produce milk as required in the patient basic ration, to use surplus dairy animals for veal and beef, and to maintain the same level of pork production. It is anticipated that assignment of patients to the overall farm program will be maintained at the present level or slightly increased.

	ACTUAL 1959	ACTUAL 1960	estimated 1961	ESTIMATED 1962
Total Cost of Program	\$40,097	\$42,915	\$42,958	\$42,999
Less Credits: Commodities to Food Service Budget Credits	\$45,207 37	\$47,536	\$45,000	\$47,500
Total Credits	\$45,244	\$47,536	\$45,000	\$47,500
Net Program Cost Average Daily Inhabitants Participating:	-\$ 5,147	-\$ 4,621	-\$ 2,042	-\$ 4,501
Farm Assignment	35	28	40	40

Appropriation Statement:

Appropriation Statement:			
	1960	1961	1962
	ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions		7	7
01 Salaries and Wages	22,841	24,622	25,146
04 Travel 06 Fuel 07 Motor Vehicle Operation and Mainter 08 Contractual Services	744 vance 1,111 13,516 43 2,731 23	16 845 1,100 2,125 10,340 3,800 	15 858 1,130 1,850 11,500 2,400
Total Operating Expenses	20,074	18,336	17,853
Total Expenditure	42,915	42,958	42,999
Original General Fund Appropriation Transfer of General Fund Appropri	n 41,138 ation 1,912	41,952 1,006	
Total General Fund Appropriation. Less: General Fund Reversion			
Net General Fund Expenditure	42,915	42,958	42;999
Budget Bill Text: 10.03.04.10 Farm Operation and Maintenar General Fund Appropriation	ICE		42,999

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Department of Mental Hygiene

Rosewood State Training School

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SUMMARY OF ROSEWOOD STATE TRAINING SCHOOL

	1960 actual	1961 Appropriation	1962 Allowance
Total Number of Authorized Positions	882	963	1,026
Salaries and Wages Technical and Special Fees Operating Expenses	27.953	3,375,536 35,300 1,260,525	3,643,858 33,500 1,347,300
Original General Fund Appropriation Transfer of General Fund Appropriation	4,210,781 16,000	4,565,705 105,656	
Total General Fund Appropriation Less: General Fund Reversion	4,226,781 36,184		
Net Total General Fund Expenditure	4,190,597	4,671,361	5,024,658
Capital Funds:			
Appropriation	113,400	676,600	2,469,200

GENERAL ADMINISTRATION-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Rosewood, established in 1888, has the responsibility for the care, education, training, rehabilitating and treating mentally retarded patients of the State of Maryland. This is a cottage type institution located at Owings Mills, Baltimore County, 13 miles northwest of Baltimore City, with approximately 790 acres. The cost of acquisition of State-owned property at Rosewood, including land, buildings and equipment totals \$12,814,067.

This program provides executive direction, establishes and interprets institutional methods and policies of operation under the supervision of the Department of Mental Hygiene.

The Long Term Care Colony Industrial Therapy Building and the Emotionally Disturbed Children's Autistic Building will be completed and occupied during the first half of the 1961 fiscal year and will increase the service in both training and treatment.

The Long Term Care Colony, located on Crondall Avenue approximately two miles from the center of the main institution, is occupied by 377 patients, male and female. Of this number, 300 are transported back to Rosewood daily for training and routine work placements, with approximately 320 transported weekly to other activities of the institution. Religious services are now regularly conducted in both the Chapel of the main institution and at the Long Term Care Colony.

The Esther Loring Richards Children's Center is clinically and budgetarily separated, but is administratively operated from Rosewood proper.

Admissions during the fiscal year 1960 were 317; discharges, including deaths, 274; in-patient population over 65, 32; on visit, 2.6% of the book population; in foster care, 94.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Admissions (Total)	352	317	345	350
Discharges	108	204	125	130
Deaths	68	70	80	85
Total Patient Days	782,560	830,740	866,875	894,250
Average Daily In-Patient Population		2,276	2,375	2,450
Total Number of Authorized Positions	853	882	963	1,026
Ratio Total Positions to Population	1:2.5	51 1:2.	58 1:2.4	1:2.38
Total Annual Per Capita	\$1,775.72			\$2,050.88
Total Cost Per Patient Per Day	\$ 4.86	\$ 5.04	\$ 5.39	\$ 5.62
	// ?			

Average square feet per patient—"Space Survey"—58.53 sq. ft. per bed (2,472 bed capacity).

Approp	priation Statement:	1960	1961	1962
	Number of Authorized Positions	ACTUAL 30	APPROPRIATION 30	ALLOWANCE 30
01	Salaries and Wages	130,166	138,033	140,077
04 07 08 09 10 11	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	13,846 50 384 722 2,598 188 1,021 462 19,271 149,437	$ \begin{array}{r} 13,679 \\ 353 \\ 384 \\ 1,040 \\ 1,850 \\ 492 \\ 126 \\ 542 \\ \hline 18,466 \\ 156,499 \\ \hline \end{array} $	$ \begin{array}{r} 14,575 \\ 573 \\ 384 \\ 950 \\ 2,600 \\ 361 \\ 115 \\ 542 \\ \hline 20,100 \\ \hline 160,177 \\ \hline \end{array} $
	Original General Fund Appropriation Transfer of General Fund Appropriation	148,449 1,700	150,379 6,120	
	Total General Fund Appropriation Less: General Fund Reversion	150,149 712		
	Net General Fund Expenditure	149,437	156,499	160,177

Budget Bill Text:

DIETARY SERVICES-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The Dietary Department of Rosewood State Training School is engaged in planning of menus, preparation, cooking, transportation and the serving of food to patients and employees. Regular diets and employee menus are prepared in the Main Kitchen. Special Diet foods are prepared and served from Rogers Hospital Diet Kitchen. Food will be served in 29 areas in 22 buildings, the estimated patient population for fiscal 1962 is 2,450.

Food preparation has to be varied to meet the needs of individual patients. This involves the preparation of Special Diets ordered by the Medical Staff, infant diets and purces' for those patients which have eating difficulties (such as chewing and swallowing) and chopped foods for patients who cannot handle a knife and fork. Food is delivered to all patient dining areas in electrically heated food carts; all food service areas are provided with a mechanical dish washing machine.

Classes in Nutrition for the Practical Nursing Students are conducted by a Dietitian. Efforts will be made in 1962 to plan, prepare and serve nutritionally balanced diets in an attractive, sanitary manner within the pattern of the Department of Mental Hygiene basic ration.

Six additional dietary positions have been allowed due to increased population.

	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost Annual Program Cost Per Capita* Daily Program Cost per Capita*	\$.5613 \$.0254 \$.5867 \$334.18 \$.9156	\$.024 \$.57 \$324	43 \$.029 L5 \$.594 \$347	6 \$.0283 4 \$.5944 \$360.22
Total Regular Meals Served Inhabitants Total Diet Meals Served Inhabitants	1,511,100 1,3	•	5 \$.951 ,698,345 902,280	\$.9869 1,912,965 736,935
Number of Gratuitous Meals Served Value of Gratuitous Meals Served * Includes food from farm less gratuito	257 \$128 ous meals.	2,363 \$934	5,418 \$1,716	6,242 \$2,016

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Appropriation Statem	ent:	1960	1961	1962
Number of Au	thorized Positions	ACTUAL 79	APPROPRIATION 83	ALLOWANCE 89
01 Salaries and W	lages	243,919	260,205	285,358
05 Food 07 Motor Vehicle O 08 Contractual Se 09 Supplies and M 10 Equipment—Re	peration and Maintenance rvices laterials placement ditional	452,320 2,001 4,034 18,413 7,829 1,533	25 478,969 1,617 3,239 18,067 12,562 28,905	201 502,050 1,799 2,175 20,070 15,558 21,543
Total Oper	ating Expenses	486,130	543,384	563,396
Total	Expenditure	730,049	803,589	848,754
Original Genera Transfer of Gen	l Fund Appropriation heral Fund Appropriation	748,916 —2,900	799,667 3,922	
Total General F Less: General F	und Appropriation	746,016 15,967	<u> </u>	
Net Genera	l Fund Expenditure	730,049	803,589	848,754
Capital Funds:				
Appropriation			500,000 	99,300
Budget Bill Text:				
10.03.05.02 Dietary Se General	rvices Fund Appropriation	••••••		848,754

HOUSEHOLD AND PROPERTY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Rosewood, a cottage type institution, has 27 patient buildings in addition to Rogers Hospital; the school building with auditorium, gymnasium and indoor pool; 4 staff residences; 30 employee apartments; 4 employee dormitory buildings; 41 administrative and other structures. Funds have been appropriated in the 1961 budget for the operation of the new Emotionally Disturbed Children's Unit Autistic Building, for six months, and the Long Term Care Colony Industrial Therapy Building for the full year.

The basic utilities and property services of this institution are furnished on a 24hour, 7-day week, Sundays and holidays included. Electric and water are purchased and sewage disposed of through the Baltimore County disposal system.

The established fire-safety program is continuing with its regular monthly inspection of all areas and the monthly safety committee meetings. In 1960 we again received a "Certificate of Award" from the Baltimore County Fire Prevention Bureau for outstanding achievement in fire prevention, which is the fifth consecutive year this institution and its employees have been honored.

Following is a summary of overall performance of certain vital statistics for the institution for 1960:

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Patients Clothed (average population) Cost Per Patient Clothed Annual Program Per Capita Program Cost Per Patient, Per Day Laundry Work Load (Lbs.)	2,105 \$ 27.98 \$393.31 \$ 1.08 780,000 3,	2,200 \$ 37.10 \$409.46 \$ 1.12 874.085 4	\$402.54	2,420 \$ 34.04 \$411.37 \$ 1.13 3,720,000

The linen-clothing pool necessary for the transition to the Central Laundry operation at Springfield is nearing completion and we are expecting it to become effective in the second half of the 1961 fiscal year. The dry cleaning work for patients will have to continue at Rosewood as no provision has been made at the Central Laundry. The linenclothing demand is such that we are looking to the 7-day operation of our receivingdistributing-collecting service within the institution. During the past twelve months our laundry has processed 3,874,085 pounds, or an average of 4.7 pounds per patient, with dry cleaning totaling 15,570 pieces, with cost of laundry supplies amounting to \$4.31 per patient, per year.

The centralization of clothing-linen, receiving, manufacturing, fitting, distributing and condemning has contributed to better control and records. Generally all flat work and 35% of clothing is made in the Sewing Room, together with the repairs and salvaging of 207,885 pieces of clothing-linens. Fifteen patients have been assigned to this area as trainees and four were paroled during the past year.

The central Power House is the only source of heat and steam necessary for domestic hot water, cooking and laundry operation at Rosewood proper, with the Long Term Care Colony being supplied heat and domestic hot water from the independent plant. Although water is purchased, the operation of the Power House on a 24-hour day is necessary to distribution.

day is necessary to distribution. Effort is being made by the maintenance force to keep property and services at a high standard. 9,492 work orders were processed during the current year.

Three additional positions have been allowed; a Linen Stewardess for the new central linen room; a Laundry Worker for dry cleaning operations and an Electrician due to increased work load.

Appropriation Statement:

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	118	111	114
01	Salaries and Wages	413,870	411,680	421,449
04 06 07 08 09 10 11 13	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	120,111 7,038 118,616 233,172 21,266 8,553 300	$\begin{array}{c} \hline \\ 135,400 \\ 5,425 \\ 188,125 \\ 169,151 \\ 18,149 \\ 3,650 \\ 300 \\ \hline \end{array}$	50 134,150 5,425 203,000 198,791 42,441 2,252 300
	Total Operating Expenses	509,056	520,200	586,409
	Total Expenditure	922,926	931,880	1,007,858
	Original General Fund Appropriation Transfer of General Fund Appropriation	889,107 34,500	912,412 19,468	
	Total General Fund Appropriation Less: General Fund Reversion	923,607 681		
	Net General Fund Expenditure	922,926	931,880	1,007,858
Capit	al Funds: Appropriation General Construction	56,500	123,300	495,000
0	et Bill Text: 05.03 Household and Property Services General Fund Appropriation			1,007,858

MEDICAL CARE OF PATIENTS-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program embraces the activities of the medical, nursing and other ancillary disciplines such as pharmacy, laboratory, psychology, X-ray, medical records department, consultant staff and medical library, which are essential for the total medical care of patients and are consultative to other habilitation programs of the institution.

During the past year the psychiatric service has been actively engaged primarily in the daily care, treatment and therapy of approximately one-third of the resident patient population. This service is expanding due to the increasing numbers of admissions whose problems are basically emotional rather than organic in nature. The psychology department is intimately involved in this program.

The Cottage Life program which was initiated several years ago in cottages whose patients are primarily non-organic in respect to their therapeutic needs, continued to function under the Clinical Director with considerable support from the psychology department. This project provides specialized habilitative service to approximately four hundred patients.

Somatic Service is responsible for the daily medical and dental care of approximately two-thirds of the patient population. This includes laboratory and special technological studies as well as the services of a variety of medical consultants. This has been augmented during the past year by a closer working relationship with the Department of Pediatrics at the University of Maryland and the establishment of a well defined "Pediatric Service" within this medical framework.

The present fiscal year will be devoted to extension and correlation of the above programs, with a more definitive organizational chart and an energetic effort to clarify our communications and follow-up within this heterogenous medical program. During this fiscal year the second building for emotionally disturbed children will be available for service to those patients.

Forty-eight additional positions have been allowed; forty-three additional Hospital Attendants to raise the level of nursing care; a Dentist to provide better dental care, two Pediatricians to implement the recommendations of the Committee on Medical Care relative to increased emphasis on pediatrics and a Senior Clerk for the laboratory.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Statistics:			
Population over 65	32	50	50
Tuberculosis cases	3	0	2
Children 16 and under-cases	1,013	730	1,013
Completely bedridden—cases	471	700	550
Nursery patients—cases	252	300	300
Spastic patients	377	550	550
Individual Psychotherapy:			
Patients	98	200	200
Treatments	463	800	800
			200
Group Therapy:			
Patients	42	150	75
Sessions	20	120	60
Psysiotherapy—Treatments	1,660	2,600	2,600
Dental Care:			
Patients Examined	5 570	6,600	9,000
	5,578 5,673		
Treatments	0,073	7,000	9,500
Special Psychiatric Therapy:			
Tranquilizing Drugs—Patients	404	300	425
Anti-Convulsants	527	520	600
	021	020	
Number of:			
X-rays			
Patients	3,722	3,300	3,400
Procedures	8,268	7,400	8,600
Autopsies	40	60	60

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Laboratory Procedures:			
Patients	6,481	8,400	8,450
Treatments	24,665	29,000	29,100
Psychological Tests:	·		
Patients Tests	979 1,330	1,050 1,500	1,050 1,750
Surgical Operations— Patients and Procedures	553	400	400
	000	400	400
Consultants (19)			Z 4.60
Patients Visits	4,861 447	5,580 550	5,460 500
Annual Program per Capita	\$796.90	\$897.05	\$929.26
Program Cost per Patient per Day	\$ 2.18	\$ 2.46	\$ 2.55
Appropriation Statement:	1960	1961	1962
-	ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	515	596	644
01 Salaries and Wages	1,694,970	1,958,465	2,152,697
02 Technical and Special Fees	15,343	21,990	21,990
04 Travel		710	640
07 Motor Vehicle Operation and Mainten	ance 842	743	767
08 Contractual Services		5,280	5,747
09 Supplies and Materials 10 Equipment—Replacement		76,454	80,985
10 Equipment—Replacement 11 Equipment—Additional	3,242 3,487	9,897 3,125	7,981 5,880
Total Operating Expenses	85,915	96,209	102,000
Total Expenditure	1,796,228	2,076,664	2,276,687
	<u> </u>		
Original General Fund Appropriation		2,029,307	
Transfer of General Fund Appropria	tion 19,900	47,357	
Total General Fund Appropriation Less: General Fund Reversion	1,798,293 2,065		
Net General Fund Expenditure	1.796.228	2,076,664	2,276,687
The denotal i and happingtate.			
Capital Funds:			
Appropriation	56,900	53,300	1,874,900

Budget Bill Text:

10.03.05.04 Medical Care of Patients General Fund Appropriation..... 2,276,687

REHABILITATION AND RECREATION OF PATIENTS-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program is entrusted with the total scope of patient rehabilitation with the exception of medical care, specific psychotherapy and social case work. Here, the educational, recreational, occupational, industrial, vocational, music and speech therapies work as a team with all other disciplines to help raise the individual's physical, mental, social and vocational efficiency to enable him to live as a contributing citizen within the institution or the community to which he may return.

Last year, the education program was extended to include children on the nursery school level and classes in Adult Education for patients preparing for community living. The emphasis was changed in the Industrial Building workshop from a sustaining type activity for older patients to a vocational training program to accelerate the movement of younger patients back to the community. Industrial Therapy was extended to include a work evaluation program for more severely retarded patients. Recreation worked toward developing better socialization programs, improving quality of services and offering a wider variety of activities.

offering a wider variety of activities. Efforts will be made in 1962 to develop a more structured service between the Division of Vocational Rehabilitation, our own Social Service Department and the Vocational Training Unit to increase the efficiency of the training program and to bring about greater movement in return of patients to the Community, to continue expansion of work therapy programs for the more severely retarded, to extend education and rehabilitation services to patients in the new unit for the emotionally disturbed, to provide more recreational activities for the Long Term patients, to provide summer camp experiences for patients, to stabilize and evaluate new programs and to improve the quality of existing activities. A Senior Stenographer has been allowed for the Supervisor of Vocational

A Senior Stenographer has been allowed for the Supervisor of Vocational Rehabilitation.

	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Number of Patients Reached:		•		
Education (Academic)	301	278	325	385
Education (Vocational)	150	139	175	· 200
Industrial Therapy	633	649	700	600
Music Therapy	785	537	1,450	850
Occupational Therapy	105		225	200
Recreation	2,120	2,186	2,100	2,100
Daily Average Number of Patients				
Reached:				
Education (Academic)	247	228	250	330
Education (Vocational)	76	81	80	100
Industrial Therapy	511	558	525	525
Music Therapy	151	148	175	340
Occupational Therapy	31	•••••	120	75
Recreation	979	862	950	950
Annual Program Cost per Capita	\$85.71	\$85.28		\$100.47
Program Cost per Patient per Day	\$.24	\$.233	36 \$.2814	4 \$.2753

Appropriation Statement:	1960	1961	1962
	ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	51	52	53
01 Salaries and Wages	175,615	221,803	230,673
04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services	155 2,260 1,688 7,100 3,873 1,002 34 500 16,612	177 1,882 2,975 9,290 484 310 34 875 16,027	299 2,342 2,830 8,360 732 45 875 15,483
Total Expenditure	192,227	237,830	<u>246,156</u>
Original General Fund Appropriation Transfer of General Fund Appropriation	216,766 —24,000	229,237 8,593	
Total General Fund Appropriation Less: General Fund Reversion	192,766 539		
Net General Fund Expenditure	192,227	237,830	246,156

Budget Bill Text:

SOCIAL SERVICES-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The objectives for this program are:

- To maintain the Pre-admission Clinic services offered to applicants, their families, and professional persons working with them; to help them evaluate the services the institution and other community resources have to offer; to determine the program that will best meet the needs of the applicant; to provide a continuing service to patients and their families while on the waiting list.
- 2. To offer a consultant service to local health departments in furtherance of the compact between the two state departments, as well as a consultative service to schools, social agencies and courts.
- 3. To strengthen and maintain a similar program to meet the needs of emotionally disturbed children, their families, and professional persons using the second unit for emotionally disturbed children; and to integrate these services into the spectrum of services provided by Esther Loring Richards, the other state hospitals and the community.
- 4. To strengthen the social work services offered on admission to patients and their families in order to maintain and strengthen family ties with a focus on return home whenever feasible.
- 5. To expand the interim Services program in an effort to help patients utilize the institution's service to greater advantage and at the same time maintain a liaison with the family.
- 6. To provide a more integrated and structured relationship with the Vocational Training Program in Rosewood and the Division of Vocational Rehabilitation of the State Department of Education.
- 7. To expand the Pre-Parole Program with nursery children, adolescent children, young and old adults who it is felt could profit by return to their own or foster homes.
- 8. To expand the Foster Care Program to meet the needs of the above who cannot return to their own homes or use social agency facilities. This will involve continued collaboration and consultation with community facilities.
- 9. To maintain the student training program as a stimulant for other staff members and as a recruitment measure for staff and promotions within staff.
- 10. To develop a research program that will give us a continued method of evaluation in order to increase the effectiveness of the total program.

In 1960, while the total number of admissions dropped from 315 to 278, the number of pre-admissions seen rose from 598 to 706. Of this 278, six were transfers, 93 were court committed. There are now 69 cases we have seen on the Waiting List and 14 transfers from other hospitals.

There was an increase of 38 Interim cases. Group sessions continue in Rehabilitation Building "A" for girls with behavior problems. Some of our workers also continue as cottage administrators in Bissell, Urner and Nursery Buildings.

In the pilot project for the nursery children we have been able to return ten children to the community in 17 months, thereby demonstrating the results of what can be done with an integrated team program for young children with potential.

The number served in Foster Care rose from 129 to 138. The monthly average number boarded rose from 6.9 to 13.5 because of inability to secure work or resources from other agencies as well as from a change in type of patient placed. We have been able to develop several specialized foster homes for young children and older adults.

A Senior Case Worker and a Senior Typist have been allowed due to increased work load.

	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Total Number of Patients Served		1,076	1,305	1,332
Total Number of Interviews		14,784	15,164	18,305
Total Number of Cases Assigned		1,584	1,784	1,791
Pre-Admissions		706	740	740
Admissions		315	345	315
Interim		156	188	200
Pre-Parole		154	216	185
Clinic Assistance	19	9		40
Supervised Parole	58	56	78	75
Pre-Placement	58	50	77	80
In Foster Care	129	138	148	156
Number Cases per Month				
Awaiting Assignment	16	16	20	
Foster Care, Total Number Served	126	136	135	153
Total Number Placed	46	41	60	60
Monthly Average Number				
Boarded by Hospital	6.9	13.5	16	16
Daily Average	90.4	99	100	109
Discharged from Foster Care	24	35	26	30
Average Active Caseload per Worker	$\bar{3}\bar{1}.0$	36.2	3 0	30
Annual Program per Capita	\$35.46	\$39.44		\$47.30
Program Cost per Patient per Day	\$.097			

Appropriation Statement:

	1960 ACTUAL	1961 APPROPRIATION	1962 Allowance
Number of Authorized Positions	17	18	20
01 Salaries and Wages	78,643	93,911	103,812
04Travel07Motor Vehicle Operation and Maintenance08Contractual Services09Supplies and Materials10Equipment—Replacement11Equipment—Additional13Fixed Charges	6,982 87 1,725 108	217 975 6,395 450 401 297 25	217 1,200 9,210 450
Total Operating Expenses	10,257	8,760	12,072
Total Expenditure	88,900	102,671	115,884
Original General Fund Appropriation Transfer of General Fund Appropriation	87,496 4,100	92,685 9,986	
Total General Fund Appropriation Less: General Fund Reversion	91,596 2,696	<u> </u>	
Net General Fund Expenditure	88,900	102,671	115,884
Budget Bill Text:			- <u></u>

10.03.05	.06	Social	Servi

10.03.05.06	Social Ser	vices		
	General	Fund	Appropriation	115,884

1. / EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-**ROSEWOOD STATE TRAINING SCHOOL**

Program and Performance:

This program is devised to promote and coordinate the professional training aspect of all the hospital employees within the various departments. It has been oriented to emphasize the specific nature and needs of the institution. Due to the vacant Director of Education and Training position, the performance of this program in the current year suffered considerably; however, the following activities took place:

- r suffered considerably; however, the following activities took place:
 a. Formal instruction was offered in Practical Nursing: (535 hours, 20 students).
 b. Consultations on child psychiatry and psychotherapy (168 hours).
 c. Formal lectures and staff meetings for all professional personnel: Pre-admission, Neurological and Psychiatric Diagnostic Staffs, Social Service Planning Staff, Pharmacy Staff, Doctors Staff, etc. (512 hours).
 d. Supervision for specific professional groups, individually and in Staff con-ference (Social Service 620 hours).
 e. Affiliate Nurses: (960 hours, 44 students).
 f. Attendant Orientation: (181 attendants, 2,080 hours).
 g. A series of weekly lectures by specialists in the various medical fields and ancillary disciplines on topics specifically applicable to the field of mental retardation.

- retardation.
- h. A pathological conference monthly on unusual and interesting pathological specimens derived from the institution's post-mortem examinations.

During fiscal 1961 it is our desire to become more actively involved in the residency training program of the Central Department.

The hospital's Social Service Department has continued its affiliation with four graduate schools of social work and maintains a formal in-service training program of social workers. This program is to be considerably enlarged in its scope when a Director of Education and Training is appointed.

A Resident Physician I and two Psychologist Internes have been allowed for training purposes.

Appropriation Statement:

	-	1960 actual	1961 APPROPRIATION	1962 Allowance
ι	Number of Authorized Positions	6	6	9
01	Salaries and Wages	28,561	40,652	56,847
02	Technical and Special Fees,	8,835	1,775	2,300
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	12 102 448 692 868 250 2,372 39,768	110 207 490 227 899 350 2,283 44,710	370 477 490 478 1,562 400 3,777 62,924
	Original General Fund Appropriation Transfer of General Fund Appropriation		42,477 2,233 .	
	Total General Fund Appropriation Less: General Fund Reversion	40,024 256		
	Net General Fund Expenditure	39,768	44,710	62,924

Budget Bill Text:

10.03.05.07 Education and Training of Professional Personnel General Fund Appropriation.....

62,924

RELIGIOUS AND COMMUNITY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The scope of the program is to integrate and coordinate volunteer and religious workers within the hospital as a supplement to the various disciplines that comprise the treatment team. The ultimate goal is to provide a home-away-from-home for those destined to remain and to provide extra stimulus, incentive and encouragement to the potential citizens. The focus of the program is upon encouraging the growth of those personality traits which are related to the formation of socially accepted habits and the ability to live constructively with others. Increasing interest of public-spirited citizens and hospital oriented and trained volunteers is revealed by the thousands of hours of devoted attention, establishing a relationship of affection. Specialized services to patients are further evidenced by the gifts of funds, supplies and equipment provided, which in the fiscal year 1960 amounted to \$13.76 per patient. Volunteers served a total of 29,828 man hours during the fiscal year 1960.

The community today is regarded as a definite therapeutic factor in the rehabilitation of patients. It is for this reason that volunteer and religious services emphasize taking patients into the community, offering them an infinite variety of contacts and opportunities in order to reinforce their ability to adjust upon their release from the hospital. An active parent's association and woman's auxiliary add impetus to the community service program in the institution.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Individual Volunteer Workers	644	600	650
Volunteer Workers (weekly)	149	149	150
Volunteer Man Hours (weekly)	597	500	550
Evaluation of Gifts	\$31,031.32	\$36,000	\$36,000

Religious guidance is given by part-time chaplains, Hebrew, Protestant and Roman Catholic, who provide spiritual comfort and instruction to patients on a therapeutic foundation. In addition to the work of the staff chaplains, volunteer clergymen, seminarians and Sunday School teachers supplement the religious program. For the past three years, our hospital has programmed a specialized training course for seminarians and theologians. Through this program, seminarians are taught to extend the fundamentals of character building to greater numbers of patients and are prepared to interpret the problems inherent in mental retardation to the community.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Number of Religious Services	6	8	΄ 8
Patients Attending Formal Services	491	700	700
Patients Attending Volunteer Services	561	500	500
Number of Volunteer Clergy and Seminarians	40	40	40
Hours Given by Volunteer Clergy and Seminarians	85	100	100

Appropriation Statement:

		1960	1961	1962
	Number of Authorized Positions	ACTUAL 2	APPROPRIATION 2	ALLOWANCE 2
01	Salaries and Wages	7,815	8,954	8,954
02	Technical and Special Fees	2,975	5,025	2,460
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	202 1,532 283 15	150 685 320 20 35	272 485 395 100 60
	Total Operating Expenses	2,032	1,210	1,312
	Total Expenditure	12,822	15,189	12,726
	Original General Fund Appropriation Transfer of General Fund Appropriation	12,550 600	14,050 1,139	
	Total General Fund Appropriation Less: General Fund Reversion	13,150 328		
	Net General Fund Expenditure	12,822	15,189	12,726
Budg	et Bill Text:		······	

Budget BIII

10.03.05.08 Religious and Community Services

General Fund Appropriation 12,726

RESEARCH-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Program and Performance: Research, for the most prominent factors in the etiology of the increased rate of defective children, is absolutely necessary and needs our attention and our concentrated efforts from every field in a concentric way with focus on the child. Improvement of diagnostic facilities, a better clinical judgment and evaluation of the therapeutic results could be mostly helped by an active Research Program to prevent such disabling conditions which overwhelm the State and Federal budgets. An increased number of applications for Research from our own medical staff and the medical staffs of both universities have made the organization of the Research Oppartment mandatory. There is, in our institution, a department of Research organized since March, 1958. The basic and applied, equally distributed. The program is intended to coordinate research activities (clinical studies and projects) which may stem from the institution's own staff or from outside investigations. These activities will be extended in scope upon the completion of our own laboratory facilities. Only an active Research activities are definitely based on laboratory evaluations for this type of patient leading to their care improvement. provement.

We hope to develop the following areas:

- a. A bacteriology and parasitology unit.
 b. A bio-chemical unit for nutritional and hormonal bio-essays.
 c. A neuro-histo-pathological unit for histo-chemical and pathology evaluation.
 d. A small radio-isotope unit to permit the application of the newest achievement of the academic knowledge for useful clinical service.
- A research card filing system to classify the cases and the patients not only by neurological diagnosis, but with subclassification of the more prominent symptoms for research and statistical studies and for teaching purposes will e. be proven very useful and is a necessity.

An animal colony has been established for comparative studies and basic research on metabolic and hormonal changes in animals experimentally imitating conditions found in human patients.

An almost fully equipped Medical Photo Laboratory was created for the collection of the clinical materials and publication of a colored atlas of microscopic and macroscopic material of most interesting cases for the institution's library. Duplicates can be obtained only by interested scientists. Transparencies are already available.

Projects completed in 1960:

- 1. Study of Nostyn as anticonvulsive agent of far less toxicity.
- 2. Measles vaccine study in collaboration with the University of Maryland Medical Department.
- 3. A study of sex, age, source of referrals, psychological, etc.

Projects in progress for this year:

- 1. Adrenocortical function in Mongolism.
- 2. Variations in metabolism of cortisone in hypo-thyroidism—in collaboration with department of Endocrinology, Johns Hopkins Hospital.
- 3. Pediatric problems in Rosewood.
- Clino-pathological evaluation of Ophthalmological findings—in collaboration with department of Neurophthalmology, Johns Hopkins University.
- 5. The study of alcohol as a contributing factor to mental deficiency.
- 6. Studies in developmental pathology (outside collaboration).

Disposition of 40 Mentally Retarded Patients Presented by-

Pre-Parole Service to the Social Service Planning Staff, March through October, 1959, Rosewood State Training School.

Projects Contemplated:

- 1. A psycho-pharmocological study in animals.
- 2. Premature appearance of pubic hair in mentally retarded and evaluation of the effect of dilantin and steroids on this condition.
- 3. Incidence of chromosome anomalies in mentally retarded. Processed in Johns Hopkins Hospital.
- 4. Correlation between incidence of congenital heart defects and natural background. Radiation within Washington County, Maryland. Processed in Washington County Public Health.
- 5. Life expectancy of retarded children. Statistical study-Bureau of Census.
- 6. Chromosome changes in off-spring of alcoholics. A comparative study on animals and humans. Processed in outside laboratory facilities.
- 7. Review of Caffey's X-ray pelvic findings in Mongols as they compare with other retarded and normal children of the same age. Processed with University of Maryland Hospital.
- 8. Metabolism of Leucine in mentally retarded. Processed at Johns Hopkins Hospital.
- 9. Chromatographic patterns of urines in emotionally disturbed and mentally retarded children. In progress with VA hospital laboratory facilities.
- 10. Electrophoretic patterns and immunological reactions of sera in emotionally disturbed and mentally retarded children. In progress with VA hospital laboratory facilities.
- 11. A comparative study of verbal clustering in normal and mentally retarded children—Psychology Department.
- 12. The influence of whooping cough on the mentally retarded.
- 13. Rehabilitation by training, requiring increased spending of State funds with additional nursing personnel—Hill Cottage.

Appro	opriation Statement:	1960 ACTUAL	1961 APPROPRIATION	1962 Allowance
	Number of Authorized Positions	2 ACT 041	2	2
01	Salaries and Wages	14,072	14,556	14,798
02	Technical and Special Fees		750	1,750
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges Total Operating Expenses	58 600 91 	150 148 600 	200 148 1,000 50 1,398
	Total Expenditure	14,821	16,204	17,946
	Total General Fund Appropriation Less: General Fund Reversion	16,446 1,625		
	Net General Fund Expenditure	14,821	16,204	17,946
Budg	et Bill Text:			<u></u>

10.03.05.09 Research

General Fund Appropriation 17,946

FARM OPERATION AND MAINTENANCE-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The Rosewood farm produces beef, pork and a limited amount of food crops for patient feeding. The farm is best suited for livestock production. When adequate storage, food preparation and kitchen facilities are provided, there can be more diversification in farm food production.

versification in farm food production. Selected patients are assigned to various farming activities. The general aim of the program is to develop and train patients on an individual basis so that abilities can be determined and developed. As skills are learned and practiced, there is a notable increase in personal competence and responsibility. In general, the patients' program is a part of the industrial therapy orientation program, but often a patient can be sufficiently developed for parole to foster care or return to his family. The farm department cooperates with a group gardening project which is operated by the Rehabilitation Program Rehabilitation Program.

During the past year, in addition to normal farm work, old pasture fences have been replaced and approximately 50 acres fenced, thus establishing some new pastures

for livestock. Clearing of a wooded lot and several headrows has somewhat increased usable land. The building of a new stone farm road, by farm help, made one farm area more accessible and usable. While the farming program has encountered some setbacks due to location of new institution facilities in farming areas, this can be considered as a normal adjust-ment in the total program of the institution. Modern production and conservation prostices are followed practices are followed.

-	ACTUAL 1959	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Total Cost of Program	\$28,988	\$32,767	\$34,834	\$32,905
Less Credits: Commodities to Food Service Transfer to Other State Institutions	\$19,810 	\$20,088 \$936	\$25,000 	\$25,000
Total Credits	\$19,810	\$21,024	\$25,000	\$25,000
Net Program Cost		\$11,743	\$ 9,834	\$ 7,905
Average Daily Inhabitants Participating: Farm Assignment	25	35	60	35

Appropriation Statement:

Number of Authorized Positions	1960 ACTUAL 5	1961 Appropriation 5	1962 Allowance 5
			16,925
Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Land and Structures Total Operating Expenses Total Expenditure	268 1,936 1,228 6,823 4,672 1,215 1,203 17,345 32,767	378 1,800 1,615 7,850 2,750 2,180 800 17,373 34,834	300 1,800 2,430 6,550 600 3,500 800 15,980 32,905
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	33,721 954	34,163 671	
	Motor Vehicle Operation and Maintenance Contractual Services	ACTUAL Number of Authorized Positions	ACTUALAPPROPRIATIONNumber of Authorized Positions

Budget Bill Text:

10.03.05.10 Farm Operation and Maintenance General Fund Appropriation 32.905

ESTHER LORING RICHARDS CHILDREN'S CENTER-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The Esther Loring Richards Children's Center provides active, intensive inpatient psychiatric treatment for seriously emotionally ill children. Children are admitted up to their fourteenth birth date. These are children who can be returned to their com-munity after a relatively brief period of hospitalization. During the 1960 fiscal year, 39 patients were admitted. There were 36 discharges and a total of 70 different children in residence. The daily average census was low because, as part of the family-centered treatment approach, the child lives with his parents on weekends.

The program is family-centered and operates on the assumption that the child in emotional conflict can only be helped if the family in which his illness originated is helped. The child as an isolated individual can gain very little, therefore he is not exposed to total separation from his family. Casework service and psychiatric treat-ment of his parents, through community agencies, are necessary parts of the treat-ment plan. In 1960 there were 18 community agencies throughout the state offering assistance to one or more sets of parents of children in residence.

Through the collaborative work of its specialists in psychiatric, medical and allied fields, the staff of the Center evaluates the needs of each child referred, and if a child is admitted will prescribe a program best suited to his needs. If he is not admitted, the staff will attempt to prescribe an alternate, appropriate course of action. In fiscal 1960, 120 patients were seen in our Referral Evaluation Clinic.

In maintaining the Center as an active treatment unit, the staff will utilize all available and appropriate methods of treatment, including therapeutic group living, specialized and remedial educational programs, individual and group psychotherapy and chemotherapy. Training programs already in operation include child psychiatry and social work (affiliation with four schools) as well as intensive in-service programs for the full time staff on all levels. Research dealing with pathology and treatment of childhood disorders is an integral part of the program. Four papers were presented during the 1960 fiscal year to pational professional organizations. during the 1960 fiscal year to national professional organizations.

The statistics presented follow the uniform reporting required of all of the mental hospitals in the State Department of Mental Hygiene. However, an important part of the family-centered program of Esther Loring Richards Children's Center is that the patients spend each weekend at their homes. Most of the costs of operating the institution continue whether or not the patients are present on weekends. The total annual program per capita, based on actual patient days in the hospital during fiscal 1960 was \$9,575.09. Based on average daily book population, the total annual program per capita for 1960 was \$6,383.36. For 1962 the estimated figures are: (1) per actual patient days \$8,390.93 (2) for average daily book population \$6,293.19. The comparable figures for cost per day for 1960 are: (1) actual patient days \$26.23 (2) for average book population \$17.45. For 1962 the estimated cost per day: (1) actual patient days \$22.99 (2) average book population \$17.26. Book population does not include patients who have been discharged or are on parole from the Center.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Admissions	39	60	50
Discharges	36	50	45
Total Patient Days	10,950	21,900	10,950
Average Daily Inpatient Population	22	40	30
Total Number of Authorized			
Positions	57	58	59
Total Annual Program Per Capita	\$9,575.09	\$4,085	\$8,389
Total Cost Per Patient Day	\$ 26.23	\$ 11.19	\$ 22.98
Individual Psychotherapy		40 Patients	50 Patients—
a m	120 Procedures		400 Procedures
Group Therapy	Undetermined	Undetermined	Undetermined
Dental Care	*******	90	••••
Special Psychiatric Care	3	TT- doto	
Tranquilizing Drugs Anti-Convulsants		Undetermined 10	4 5
	4	10	0
Number of:	90 Dationto	110 Patients-	95 Patients—
X-Rays	39 Patients 43 Procedures		190 Procedures
Lab Procedures	45 110cedures 641	110 Patients—	
	041	1.712 Procedures	
Psychological Tests*	632	125 Patients-	
	001	563 Procedures	
Surgical Operations	******	110 Patients—	95 Patients—
		5 Procedures	4 Procedures
Consultants (2)	6 Visits	110 Patients-	
		96 Visits	96 Visits
Education			
Teacher (2) Consultant	15 Patients	110 Patients (4)	
Consultant	36 Visits	*********	24 Visits
Recreation Aide (2)	30 Patients	110 Patients	95 Patients
Social Service*			
Total Patients Served	154 Patients	110 Patients	170 Patients
+			

* Includes referral evaluations

Appropriation Statement:

		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	57	58	58
01	Salaries and Wages	159,741	209,816	212,268
02	Technical and Special Fees	800	5,760	5,000
03 04	Communication Travel	1,849 487	2,100 243	1,975 485
04	Food	487	13,364	485 6,883
06	Fuel	4,557 3,690	3,770	0,885 3,700
07	Motor Vehicle Operation and Maintenance	3,050	375	375
08	Contractual Services	28,074	4,288	4,400
09	Supplies and Materials	8,887	9,397	6,121
10	Equipment-Replacement	68	361	0,101
11	Equipment—Additional	2,127	1,817	1,434
	Total Operating Expenses	50,111	35,715	25,373
	Total Expenditure	210,652	251,291	242,641
	Original General Fund Appropriation	238.913	245,124	
	Transfer of General Fund Appropriation		6,167	
	Total General Fund Appropriation	221,013	<u> </u>	
	Less: General Fund Reversion	10.361		
	Less. General Fund Reversion	10,001		
	Net General Fund Expenditure	210,652	251,291	242,641
Budg	et Bill Text:			
10.03.0	05.11 Esther Loring Richards Children's C General Fund Appropriation			242,641

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Department of Mental Hygiene

Springfield State Hospital

SUMMARY OF SPRINGFIELD STATE HOSPITAL

	1960	1961	1962
Total Number of Authorized Positions	actual	APPROPRIATION	ALLOWANCE
	1,149	1,144	1,158
Salaries and Wages	27,582	4,271,202	4,344,351
Technical and Special Fees		30,350	31,870
Operating Expenses		1,602,602	1,612,855
Original General Fund Appropriation	5,516,424	5,714,348	
Transfer of General Fund Appropriation	21,000	179,275	
Total General Fund Appropriation Less: General Fund Reversion	5,537,424 1,483		
Net Total General Fund Expenditure	5,535,941	5,893,623	5,989,076
Add: Federal Fund Expenditure	28,596	10,531	
Total Expenditure	5,564,537	5,904,154	
Capital Funds: Appropriation	261,000	344,200	260,000

GENERAL ADMINISTRATION—SPRINGFIELD STATE HOSPITAL

Program and Performance:

1

Springfield State Hospital, located at Sykesville, Carroll County, Maryland, was established in 1896. Approximately one-half of the white mentally ill patients from Baltimore City and Baltimore County are received for care and treatment, as are all the white mentally ill patients from the central and western counties of the State. Springfield also receives all the white tuberculous and epileptic patients that are psychotic from the entire State.

The property consists of 1,342 acres, of which 735 acres are used for farming and allied activities.

During the 1960 fiscal year 1402 patients were admitted. This is 60 less than 1959, and the daily average in-patient population during the same period was reduced 79. There were 4,183 patients on the books as of June 30, 1960, which was an additional 36 patients over the number carried on the same date last year. This increase was due to the fact that those patients needing further treatment were carried on parole status. There were 170, or 4.1 per cent in Foster Care and 770, or 18.4 per cent, on parole or otherwise absent from the hospital. Of the number in the hospital, 1,047, or 32.28 per cent, were 65 years of age or over.

The hospital has been approved by the Council of Medical Education and Hospitals and the American Board of Psychiatry and Neurology for two year residency training in psychiatry. The psychological internship training program in clinical psychology has been approved by the American Psychological Association.

As of June 30, 1960 the in-patient population was 3,244 and the rated capacity 2,986 which shows overcrowding to the extent of 258 beds or 8.6 per cent. With an estimated average in-patient population of 3,200 in 1962, the average square feet of bed space per patient will be 55.3.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Admissions (total)	1,462	1,402	1,500	1,450
Discharges	951	1,047	1,200	1,160
Deaths	383	320	•••••	******
Total Patient Days			1,186,250	1,178,950
Average Daily In-Patient Population	3,308	3,229	3,250	3,230
Total Number of Authorized Positions	1,143	1,149	1,144	1,158
Ratio-Total Positions to Population Total Annual Per Capita	1:2.8			1:2.79
Total Cost Per Patient Per Day	\$1,601	\$1,691	\$1,817	\$1,854
Total Obt Tel Tallent Fer Day	\$ 4.39) \$ 4.6	2 \$ 4.98	\$ 5.08

Appropriation Statement:		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	30	30	30
01	Salaries and Wages	131,682	140,252	139,997
03	Communication	24,802	23,675	24,830
04	Travel	123	200	215
07	Motor Vehicle Operation and Maintenance	1,292	1,040	1,244
08	Contractual Services	1,654	1,764	1,681
09	Supplies and Materials	3,474	3,200	3,500
10	Equipment—Replacement	457	480	916
11	Equipment—Additional	119	375	502
13	Fixed Charges	839	864	864
	Total Operating Expenses	32,760	31,598	33,752
	Total Expenditure	164,442	171,850	173,749
	Original General Fund Appropriation Transfer of General Fund Appropriation	163,988 470	165,427 6,423	
	Transier of General Fund Tippropriation		0,440	
	Total General Fund Appropriation Less: General Fund Reversion	164,458 16		
	Net General Fund Expenditure	164,442	171,850	173,749

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10.03.06.01	General Administration	
	General Fund Appropriation	173,749

DIETARY SERVICES-SPRINGFIELD STATE HOSPITAL

Program and Performance:

The Dietary Department plans menus for patients based on the Department of Mental Hygiene basic ration. This ration is set up to assure a nutritionally adequate diet at a defined cost. The Dietary Department initiates orders for food and equip-ment, cooks the food in an appetizing and sanitary manner and transports it in electrically heated food conveyors in motor trucks to 40 feeding areas in 27 buildings. Over half of our patients are served and the feeding areas cleaned by the Dietary Department. This is done in 7 cafeterias and by bedside tray service in our Medical and Surgical Building. The balance of the patients are served and the areas cleaned by the nursing department on each ward by the nursing department on each ward.

Two-thirds of the patients are on regular diets. One-third of the patients are on some modification of the regular diet. This one-third is broken down into one-third on therapeutic diets, such as diabetic and low sodium, and two-thirds on ground and sieved foods, necessitated by swallowing and chewing difficulties. In addition to these menu modifications another one-third of the patients get extra nourishments each day.

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There is also maintained an employees' cafeteria, feeding 400 or more at the noon meal alone. In 1962 plans are being made to operate the new Snack Bar for employees for which two additional Food Service Worker positions have been allowed.

One new dining room, with a seating space for 200 patients, was opened in the 1960 budget year. This was converted from an old kitchen.

	ACTUAL	ACTUAL	ESTIMATED	estimated
	1959	1960	1961	1962
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost	\$.5017 \$.0719 \$.5736	\$.077	79 \$.0822	\$.0827
Annual Program Cost Per Capita*	\$340.26	\$351.28	\$355.73	\$357.93
Daily Program Cost Per Capita*	\$.9322	\$.959	98 \$.9746	\$.9806
Total Regular Meals Served Inhabitants Total Diet Meals Served Inhabitants			,288,403 ,268,347	2,495,860 1,140,990
Number of Gratuitous Meals Served		30,251	54,624	54,626
Value of Gratuitous Meals Served		9 ,985	\$17,296	\$17,296
Average Daily Inhabitants Participating	7	7	7	•••••

* Includes food from farm less gratuitous meals.

Appropriation Statement:

		1960 ACTUAL	1961 APPROPRIATION	1962 ALLOWANCE
	Number of Authorized Positions	127	127	129
01	Salaries and Wages	401,767	421,884	429,558
04 05 07 08 09 10 11	Travel Food Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Total Operating Expenses Total Expenditure	14 605,764 3,706 3,663 26,670 8,458 1,308 649,583 1,051,350	25 605,686 5,140 3,944 26,880 8,987 3,378 654,040 1,075,924	25 601,465 3,840 3,778 26,484 7,215 3,372 646,179 1,075,737
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	27,476	1,066,472 9,452	
	Net General Fund Expenditure	1,051,350	1,075,924	1,075,737
Rnda	et Bill Text.			

Budget Bill Text:

10.03.06.02 Dietary Services General Fund Appropriation 1,075,737

HOUSEHOLD AND PROPERTY SERVICES-SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program provides for the everyday living necessities for patients and for some of our employees, with the exception of food which is provided for in the Dietary Program. These necessities include light, heat, power, water, sewage, clothing, shelter, and fire and police protection.

The hospital is self-sufficient, as far as utilities are concerned, with the exception that part of our power is purchased. Such an arrangement provides us with a stand-by protection against power failures in one or the other sources of power. The boilers, with protection against power failures in one or the other sources of power. The boilers, with a capacity of 265,000 pounds of steam per hour, operate the electric generators, which have a capacity of 6,000,000 kilowatt hours per year. Steam also is produced for heating of the major hospital buildings, heating water, and operating the laundry, kitchen, and cannery. The water filtration and treatment plant capacity is 1,500,000 gallons per day. In 1961, this plant is to be enlarged to meet our increasing needs and to meet the needs of the Central Laundry, operated by the Department of Cor-rection, that will be in operation during the early part of the 1961 fiscal year. Sewage service will also be provided for this new laundry by Springfield State Hospital. Water is also furnished to Henryton State Hospital (361 beds) from our water treatment plant. Eighty buildings, with 1,085,488 square feet of floor space, must be heated and maintained. maintained.

As a part of our safety and fire protection program, during the past year fire escapes have been added to two of our buildings, and Capital Funds have been pro-vided for additional fire escapes and renovation of three buildings. Funds also have been provided for a central fire alarm system and emergency battery light units which

will be installed during the current year. A patients' Canteen Building, erectd entirely without State funds, was dedicated on September 10, 1959. Funds for its construction and equipment were provided from legacies and donations of interested people, and especially the Springfield State Hospital Woman's Auxiliary. An additional Linen Stewardess has been allowed to complete the staffing of the

new central linen room.

Patients Clothed by Hospital 2, Cost Per Patient Clothed	TUAL 959 351 30.09 259 \$.78 661	ACTUA 1960 2,320 \$ 31. \$290 \$. 424,264	1961 2,325 54 \$ 30.23 \$314 79 \$.86	ESTIMATED 1962 2,240 \$ 34.00 \$313 \$.86 405,000
Appropriation Statement:	1	960	1961	1962
Number of Authorized Positions		CTUAL 109	APPROPRIATION 95	ALLOWANCE 96
01 Salaries and Wages	38	38,147	371,877	378,645
04 Travel 06 Fuel 07 Motor Vehicle Operation and Maintenan 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	20 ce 1 21 21 1	65 05,988 0,036 30,710 18,774 20,635 11,041 3	$\begin{array}{r} 90\\ 208,245\\ 8,013\\ 197,472\\ 186,903\\ 36,717\\ 10,457\\ 5\end{array}$	90 205,246 8,895 191,366 199,185 22,997 5,859 5
Total Operating Expenses	54	7,252	647,902	633,643
Total Expenditure	98	35,399	1,019,779	1,012,288
Original General Fund Appropriation Transfer of General Fund Appropriation	91 on 2	3,031 22,381	$\substack{\textbf{1,000,224}\\19,555}$	
Total General Fund Appropriation Less: General Fund Reversion	98	35,412 13		
Net General Fund Expenditure	98	5,399	1,019,779	1,012,288
Capital Funds: Appropriation	17	75,000	78,500	20,000

Budget Bill Text:

10.03.06.03 Household and Property Services 1,012,288 General Fund Appropriation

MEDICAL CARE OF PATIENTS-SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program is responsible for the planning, organizing and co-ordinating of all therapeutic services of the hospital. Its goal is the intensive treatment of newly admitted patients, and a high standard of care for those patients whose illness does not respond to treatment. The program includes the activities of the medical and dental staff, psychologists, nurses and pharmacist; the laboratory, medical records department and library.

During the past year, 1,402 patients were admitted, a decrease of 60 compared to the previous fiscal year. This is probably due to an improved pre-admission service,

which assisted 129 patients to find other solutions than hospitalization. In spite of a decrease of 79 in the average in-patient population from 3,308 last year to 3,229, the continued treatment groups are still overcrowded. There have been 59 fewer deaths in the hospital than during the preceding year.

The average number of patients in the tuberculosis unit has not increased, although 56 patients were admitted to this service. This is being accomplished by a transfer to open tuberculosis hospitals of patients who have recovered from their psychiatric illness.

The Medical-Surgical Building has had 749 admissions during the past year and carries a heavy work-load.

As anticipated, the Out-Patient clinic in Baltimore has continued to grow. Five hundred sixty-nine patients were treated there, and 4,175 psychiatric interviews were held. This is about one third more than last year, when 3,140 interviews were scheduled by psychiatrists. Many of these patients are maintained in the community with the help of ataractic drugs. It costs approximately \$38 to provide one patient with medica-tion in the Out-Patient Clinic. There is every reason to believe that the number of out-patients will continue to increase.

The shortage of psychiatrists in general and the anticipated loss of several foreign-trained residents, due to the certification required by the Educational Council on Foreign Medical Graduates in particular, will make it difficult for the staff to maintain the level of performance during the next fiscal year. Five additional Hospital Attendants for coverage and a Senior Stenographer for

the Medical Records Department have been allowed.

Population:		N	umber	Percentage
65 years of age and over			1.047	32.28
Tubercular			93	3
Epileptic			260	8.0
Children, 16 years of age and under			27	0.8
Complete bedridden			270	8.3
Mentally retarded		•••••	321	9.8
	ACTUAL	ACTUAL	ESTIMATE	D ESTIMATED
	1959	1960	1961	1962
Number of Patients Treated:				
Electric Convulsive Therapy	116	65	110	80
Psychotherapy, Individual	229	44	250	100
Psychotherapy, group	1,429	1,405	1,500	1,500
Ataractic drugs	4,001	3,583	4,000	4,000
Psychological Examinations	,	,	•	,
(1,421 tests)	364	300	400	400
Medical and Surgical Building				
(admissions)	707	749	750	800
Out-Patient Clinic:				
Patients	470	569		700
Interviews with psychiatrists	3.140	3,790		4,200
Dental Care	3,515	3,801	4,000	4,000
Surgical Operations	168	181	200	200
Consultations	1.025	$1.0\overline{18}$	1,000	1,000
Laboratory:	_,•_•	_,	2,000	_,
Number of Autopsies	122	120	125	125
Number of X-rays	8,039	8.751	8,500	8,500
Number of Laboratory Procedures.	56,009	59,580		60,000
Annual Program Per Capita	\$830.45	\$889.7		
Program Cost Per Capita Per Day	\$ 2.28	\$ 2.4		

Appropriation Statement:

TTPPT		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	778	783	789
01	Salaries and Wages	2,639,592	2,855,249	2,875,867
02	Technical and Special Fees	19,645	19,480	21,000
04 07 08 09 10 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	1,226 1,268 3,360 191,995 4,944 10,922	1,440 975 3,660 153,309 11,921 8,228	1,313 958 4,456 183,338 8,704 9,105
	Total Operating Expenses	213,715	174,533	207,874
	Total Expenditure	2,872,952	3,049,262	3,104,741
	Original General Fund Appropriation Transfer of General Fund Appropriation	2,856,818 16,606	2,948,883 100,379	
	Total General Fund Appropriation Less: General Fund Reversion	2,873,424 472		
	Net General Fund Expenditure	2,872,952	3,049,262	3,104,741
Capit	al Funds:			
	Appropriation	86,000	265,700	240,000
D . 1.	. 4 TO 131 / March 4			

Budget Bill Text:

 10.03.06.04
 Medical Care of Patients General Fund Appropriation
 3,104,741

REHABILITATION AND RECREATION OF PATIENTS—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Rehabilitation is an important part of the treatment patients receive during their hospitalization. The treatment is provided through Occupational, Recreational, Industrial, Musical and Educational Therapies.

In 1960 an effort was made to give more concentrated treatment to the patients through the various therapies.

In 1961 Rehabilitation treatment in all areas will be carried on to the optimum with continued stress on helping patients leave the hospital.

In 1962 a more extensive evening program may be anticipated, as well as an expanded program for chronic patients, in recreation. The entire program will continue to reach as many patients as possible and assist in their rehabilitation.

A Therapy Aide II has been allowed for increased emphasis on Industrial Therapy.

	ACTUAL 1959	ACTUAL 1960	estimated 1961	ESTIMATED 1962
Patients Reached:				
Education	71	73	95	74
Industrial Therapy	1,703	1,882	1,670	1,906
Occupational Therapy	1,991	1,940	2,210	2,010
Recreational Therapy	1,986	1,881	2,306	2,291
Music Therapy	147	130	297	250
Daily Average of Patients Under				
Treatment:				
Education	20	18	25	26
Industrial Therapy (monthly)	872	842	906	995
Occupational Therapy	208	224	216	220
Recreational Therapy	289	224	315	372
Music Therapy	47	53	78	76
Annual Program Per Capita Cost	\$42.47	\$47.49		\$52.94
Program Cost Per Patient Per Day	\$.116	\$.13	0 \$.139	\$.145

Appropriation Statement:

		1960	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	ACTUAL 38	38	ALLOWANCE 39
01	Salaries and Wages	140,186	149,472	153,543
02	Technical and Special Fees	180	••••••	••••••
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	298 137 1,532 10,400 543 57 14 12,981 153,347	$\begin{array}{c} & 390 \\ 112 \\ 1,834 \\ 12,325 \\ \dots \\ 180 \\ 16 \\ \hline 14,857 \\ \hline 164,329 \\ \hline \end{array}$	$ \begin{array}{r} $
	Original General Fund Appropriation Transfer of General Fund Appropriation	152,056 1,387	153,992 10,337	
	Total General Fund Appropriation Less: General Fund Reversion	153,443 96		
	Net General Fund Expenditure	153,347	164,329	171,019

Budget Bill Text:

10.03.06.05 Rehabilitation and Recreation of Patients

General Fund Appropriation.....

171,019

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SOCIAL SERVICES-SPRINGFIELD STATE HOSPITAL

Program and Performance:

The purpose of the social service program is to provide professional help to patients and their families with problems that interfere with social recovery. To this end, all social services are designed to prevent or alleviate the negative by-products of institutionalization through the strengthening or restoring of the individual's essen-tial social resources. The program objective for 1962 is to intensify efforts to over-come social crippling of patients within and without the hospital through fuller mobilization of community facilities in behalf of patients' social re-integration into community living.

Intra-Mural and Continued Service: The intra-mural program of combining, for preventive purposes, pre-admission, admission, pre-parole and pre-discharge services eventuated in 129 plans for care other than admission to the hospital and, for those admitted, in 198 prompt referrals for help in returning to the community. Of the latter, 39 were already in Foster Care on June 30, 10 were waiting for placement, 25 were preparing for the community, and 64 had been assisted with problems of social adjustments so that they could and did return to their own homes. Our rehabilitative efforts in the continued service groups and Geriatrics were integrated into some of the newer hospital programs for movement of socially handicapped patients, particularly the elderly, the children and the long-time hospitalized. Of the 170 such patients referred for social planning from continued service groups and Geriatrics, by June 30, 60 were in Foster Care, 9 were waiting for placement and 21 were preparing for the community.

Foster Care: Last year's efforts to stimulate patient movement in the continued service groups and the Geriatrics Unit resulted in over 18% increase in daily average of patients in Foster Care. For the 269 patients served in Foster Care during the year, the emphasis on personal resourcefulness, family bonds and community participation was continued. Accordingly, 52 patients could be discharged from care, 138 achieved financial independence from the hospital through employment (59), public assistance (34), own savings or pensions (35), and family contributions (10). In addition, public and private agencies participated substantially in serving patients' health, educational and welfare needs. Ninety-five different patients shared in the hospital's boarding fund. Forty-eight new homes became available to patients during the year.

Clinics and Community Consultation: Social services for Clinic patients on drug therapies were continued. Consultation and orientation services to the staffs of community health agencies increased, involving follow-up service by public health nurses of three counties and the Instructive Visiting Nurses Association of Baltimore City to the families of 464 newly admitted or recently released patients. In recent months efforts were made on a limited scale (one county) to relate these services more closely to the pre-admission service in the hope that some of the potential admissions from that county could receive treatment in their home community. There are indications that this will prove fruitful. Fifteen per cent of the pre-admission counselling cases from this county did not come into the hospital.

A Case Worker and Senior Stenographer have been allowed due to increased workload.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Number Patients Served	2.407	2,497	2,772
Number of Interviews	20.243	19,972	23,600
Number Assigned Cases		4,161	3,825
Pre-Admission	413	516	475
Admission	1,509 (Actual 1,402)	1,743	1,450
Interim	83	226	100
Pre-parole	356	425	550
Clinic assistance	629	788	750
Pre-placement		196	200
Foster Care	286	267	300
Number of cases per month			
waiting assignment	43		
Foster Care:		0.40	005
Total number of patients served		249	285
Total placed	133	126	142
Monthly average boarded		30	30
Daily average in Foster Care		140	174
Discharged		40	45
Average Foster Care Caseload	31.6	30	30
Number of patients in Foster	170	140	104
Care June 30		140	174
Program Cost Per Capita	\$43.14	\$48.37	\$49.54
Program Cost Per Patient Per Day	\$.118	\$.133	\$.136

Appropriation Statement:

		1960 actual	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	27	27	29
01	Salaries and Wages	118,106	133,428	137,752
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	2,079 1,409 16,229 131 1,273 	$\begin{array}{r} 2,334\\ 863\\ 16,831\\ 100\\ 3,516\\ 69\\ 62\end{array}$	2,220 863 18,353 150 608 62
	Total Operating Expenses	21,183	23,775	22,256
	Total Expenditure	139,289	157,203	160,008
	Original General Fund Appropriation Transfer of General Fund Appropriation	135,961 3,716	143,588 13,615	
	Total General Fund Appropriation Less: General Fund Reversion	139,677 388		•
	Net General Fund Expenditure	139,289	157,203	160,008
•	et Bill Text: 06.06 Social Services			100.000

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program includes the education and training of physicians, medical students, psychologists, social workers, graduate and undergraduate nurses, practical nurses, attendants and rehabilitation workers. The learning experience is closely connected with the clinical responsibilities of these personnel and therefore this program must be closely correlated with the clinical treatment program.

The hospital is accredited for two years' psychiatric residency training for physicians by the American Medical Association and the American Board of Psychiatry and Neurology. In addition to the senior staff members, consultants from the University of Maryland and Johns Hopkins University participate in the teaching program. Instruction of the resident is largely by caring for patients under the supervision of the staff. In addition, there are lectures, seminars, reading groups, case conferences, journal club, and clinical pathological conferences. There will be an extensive lecture series in collaboration with Spring Grove State Hospital and Crownsville State Hospital. This will consist of approximately 110 hours of lectures covering psychiatric syndromes, psychodynamics and psychopathology, personality development, and psychiatric treatment. The resident participates in all types of psychiatric treatment, including physical therapies, chemotherapy, and supervised psychotherapy. Affiliation with the Psychiatric Institute of the University of Maryland provides training in child guidance, psychosomatic medicine, and supervised psychotherapy of non-psychotic outpatients. Arrangements for psychoanalytic training can be made with the institutes in Baltimore and Washington, and time is allowed for analytic hours. Residencies are open to qualified foreign physicians and the Exchange Visitors Program.

Third year medical students of the University of Maryland School of Medicine serve a clerkship at Springfield as part of their training in psychiatry. Several medical students are employed as externes during the year. The Department of Psychology is accredited for intern training by the American Psychological Association. This is a one year internship in clinical psychology, fulfilling the requirement for the degree of Doctor of Philosophy. Applicants from any university accredited by the American Psychological Association are being accepted. Course of instruction includes clinical psychiatry, report-writing, interviewing techniques, orientation to and supervision in psychotherapy, and seminars on test administration. In addition, the interns participate in many classes for psychiatric residents.

The training of nurses is divided into programs for professional affiliate nurses, practical nurses, hospital attendants, and instruction of advanced attendants. In addition, a small number of graduate nurses from the University of Maryland receive advanced training in psychiatry in the hospital. The affiliate program in psychiatric nursing is approved by the State Board of Nurse Examiners of the State of Maryland. One hundred and seventy-six nurses from nine hospitals in Maryland, North Carolina, Virginia, and Florida received part of their training in the hospital last year. A oneyear training program for eligible trainees leading to a diploma in practical nursing is available. This course is based on Federal requirement and functions according to the laws of the State of Maryland relative to the Licensed Practical Nurse Program. Fiftyfour trainees were selected last year. The training program for hospital attendants consists of orientation and introduction to nursing care. The approximate duration of the training program is five weeks. A medications course is given in the class room with a general introduction to the use of ataractic drugs. One nurse from the University of Maryland School of Nursing received advanced training in psychiatry.

For the training of social workers the hospital has been recognized since 1941 by the graduate schools of social work as a field instruction center and currently qualifies for the standards set up by the National Council on Social Work Education. It is affiliated with the Universities of Pennsylvania, North Carolina, Florida State University, and the Catholic University of America. In the past year ten social service students worked towards their Master's Degree, and one towards a Doctor's Degree in Social Sciences. In addition to the graduate training there is a staff apprentice training course whose members are enrolled in an approved series of instructions in practice.

The Department of Rehabilitation has a therapy aides' training program which is designed to increase the quality and efficiency of therapy aides. There are courses in personality development, introduction to psychiatry, and mental hygiene, in addition to clinical instruction.

Forty-two public health nurses received regularly scheduled orientation courses.

An Instructor of Nursing, Psychiatric and a Senior Typist have been allowed for an expanded educational program.

		ESTI-			
A	CTUAL	MATED	CLASS HOURS	ESTIMATED	CLASS HOURS
1	1960	1961	PER YEAR	1962	PER YEAR
Number of Persons Receiving					
Training:					
Physicians receiving psychiatric	:	10			•••
training	11	12	•••••	12	800
Medical Externes	6	8	*******	8	••••••
Medical Students, University		45		100	100
of Maryland		45	•••••	100	100
Psychology Interns		15	•••••	5	1,150
Social Service Students	12	12		12	425
Affiliated Student Nurses		200	500	200	500
Practical Nurse Students	54	40	445	30	450
Advanced Clinical Program,				_	
Psychiatric Nursing	1	10	80	3	
Attendants' Orientation					
Classes	135	200	700	200	600
Attendants' Drugs and					
Solutions	124	200	420	200	350
Attendants' Advanced					
Medication	56	100	50	75	30
In-Service Training,					
Rehabilitation Workers	27	30	25	30	25
In-Service Training of					
Social Workers	4	12	******	5	
Number of Public Health					
Nurses Receiving Orientation	42	60	80	60	80
6					

Appropriation Statement:

	Number of Authorized Positions	1960 actual 19	1961 Appropriation 23	1962 Allowance 25
01	Salaries and Wages	78,457	97,558	132,433
02	Technical and Special Fees	5,537	7,150	7,150
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	396 25 1,515 459 397 2,792 86,786	850 170 1,460 500 415 3,395 108,103	813 100 1,610 181 1,746 415 4,865 144,448
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	82,787 4,134 86,921 135	94,226 13,877	
	Net General Fund Expenditure	86,786	108,103	144,448

Budget Bill Text:

10.03.06.07 Education and Training of Professional Personnel

General Fund Appropriation

144,448

RELIGIOUS AND COMMUNITY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Religious Program:

The religious program has shown a tremendous increase within the past fiscal year. The patients are able to receive their spiritual needs through the services of the Hospital Chaplain and staff connected part-time Roman Catholic, Protestant, and Jewish clergy. Special Episcopal services are conducted by a volunteer Episcopal clergyman twice a month. Sunday and Sabbath services are held regularly each week in the auditorium. Five students from Woodstock College visit and counsel patients regularly twice during each month. The Chaplain and volunteer clergy conduct informal services throughout the hospital for patients who are unable to attend services in the auditorium.

The Chaplain is giving individual religious counseling and guidance. The Holy and Religious holidays are appropriately celebrated. Through a series of seminars, conducted by the Hospital Chaplain, enlisting the clergy of the nearby community in pastoral psychiatry, the expansion of this program is expected.

A	CTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Formal Religious Services (weekly)		5	5
Patients Attending Formal Services (weekly)	289	300	325
Hours Given by Volunteer Clergy (weekly)	23	35	35
Volunteer Clergy and Laymen (weekly)	11	12	12

Community Services:

Volunteers, through their time and effort, have indicated interest in the care and treatment of the mentally ill with gifts and numerous activities diverting the patients from the regular hospital routine, including trips to the community, sponsored by the volunteers, all of which have a therapeutic value to the patient's adjustment and return to the community. A total of 16,746 man hours were given by volunteers during the past fiscal year. A Director of Volunteer Services channels this interest throughout the hospital, arranges orientation courses for the volunteers and schedules activities in the medical and rehabilitation treatment areas.

The Woman's Auxiliary of Springfield State Hospital is an important part of the volunteer program. It has provided many services toward the welfare and comfort of the patients. During the past fiscal year the new Memorial Canteen was officially opened, being the first of its kind in any of our State institutions. This was made possible through donations and legacies of interested individuals and the generous efforts of the Auxiliary. Volunteers provide a canteen service from this Memorial Canteen to patients who are unable to leave the wards.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Volunteers (individual-annually)	803	590	700
Volunteer hours (weekly)	335	400	425
Volunteer Workers (weekly)	95	70	80
Valuation of gifts	\$35,082.48	\$25,000	\$30,000
Canteen Building Fund	11,074.34		

\$46,156.82

Appropriation Statement:

мррг	opriation Statement;	1960 actual	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	12,700	14,635	15,056
02	Technical and Special Fees	1,050	1,620	1,620
04 08 09 10 11	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	127 175 251	328 250 225 23	507 250 240 191
	Total Operating Expenses	553	826	1,188
	Total Expenditure	14,303	17,081	17,864
	Original General Fund Appropriation Transfer of General Fund Appropriation	13,600 717	14,877 2,204	
	Total General Fund Appropriation Less: General Fund Reversion	14,317 14		
	Net General Fund Expenditure	14,303	17,081	17,864
Budg	et Bill Text:			

10.03.06.08 Religious and Community Services

	General	Fund	Appropriation	17,864
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RESEARCH—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Research activity, now centralized in the Research Department has dealt with a number of problems in the field of psychiatry. It is a collaborative effort in which all departments of the hospital participate: medical, psychological, social service, out-patient, laboratory and nursing department. This has created a sound basis for the development of further research into problems of mental disorders of patients in and out of the hospital; of new treatment procedures; of organic and psychological prob-lems in mental disease. We continue to have the active collaboration of the Universities of Johns Hopkins and Maryland, and of the National Institute of Mental Health.

Projects completed, in the process of being published or have been published:

- 1. A Double Blind Comparison of Placebo and Imipramine in the Treatment of De-pressed Patients in a State Hospital; to be published in the Journal of Psychiatric Research.
- Discontinuation of Treatment with Ataractic Drugs, preliminary report published in the American Journal of Psychiatry, Vol. 116, No. 10, April 1960; interim report presented at the Research Conference, Massachusetts Mental Health Center, Boston, Mass., March 1960; final report to be published in the 1960 Proceedings of the Society of Biological Psychiatry. 2.
- Impact of Ataractic drugs on a Mental Hospital Out-patient Clinic, to be published in the "Transactions of the Research Conference on Chemotherapy and Psychiatry 3. and Research Approaches to Mental Illness".
- Action of meprobamate and benactyzine hydrochloride (Deprol) on Depressive Symptoms in Chronic Psychotic Patients; unpublished. The Clinical Effect of Norethandrolone (Nilevar) on Incontinent Mental Patients.
- 5. Action Induced by Non-verbal Communication; to be published in the American Journal of Psychiatry.
- A Study of Pacatal and Chlorpromazine in Chronic Psychotic Patients. 6.
- The Community and Mental Hospital in a Coordinated Program; to be published. 7.

- The Community and Mental Hospital in a Coordinated Program, to be published.
 Training the Clinical Psychologist: The Springfield Sinai Conferences. (Book), International Universities Press, September 1959.
 Myokinetic Psychodiagnosis (M.K.P.) (Book), Logos Press, 1959—published.
 The Mira M.K.P. Test: (Book) Logos Press, unpublished.
 A comparative study of those mental patients who adjusted in Foster Care with those who were returned to the hospital; Master Thesis, Florida State University, 1060 1960.
- 12. Learning to use feeling appropriately to free a patient to take her part in a plan for leaving a State mental hospital; Master Thesis, University of Pennsylvania School of Social Work, 1960.
- 13. Learning to help the patient use the time-limited structure of a pre-parole service as a base for fuller living outside the hospital; Advanced Curriculum Project, University of Pennsylvania School of Social Work, 1960.
- 14. Acceptance in the casework relationship as a factor in enabling a patient in a mental hospital to involve herself in social planning; Master Thesis, University of Pennsylvania School of Social Work, 1960.
- 15. An attempt to find the part money plays in the movement of mental patients back to the community through a State hospital Foster Care program; Social Research, University of Pennsylvania School of Social Work, 1960. (See 1961 Projected Research—"A study of the movement of Foster Care patients into the community as related to their financial status").
- 16. Nature and scope of family participation and the worker's effort to include family in admission service; Social Research, University of Pennsylvania School of Social Work, 1960. (See 1961 Projected Research—"The importance of family participation in the administration of social services for State hospital patients").

Projects in Progress:

- Correlation of Psychiatric and Pathological Diagnosis on Brains at Autopsy with Reference to Arteriosclerosis.
- 2. Case Report on Pseudo-hypertrophic Muscular Dystrophy Involving the Heart.
- 3. Protein Fractions and Chlorides in Red Blood Cells of Schizophrenics.
- Study of Suicides and Suicidal Attempts in Patients Under Treatment with Atarac-4. tic Drugs.
- 5. A Study on Time Telescoping and Memory Defects in Patients under Treatment with Ataractic Drugs.
- An Experimental and Clinical Study of the Influence of Librium on Anxiety.
- 7. Effective Rating Scale for the Out-patients treated with Ataractic Drugs.

- 8. Projective Tests (MKP and Figure Drawing) and Symptomatic Improvement in Psychotic Patients.
- Direction of Movement Differences in the Perception of the Spiral After-effect by Children, Schizophrenics and Normals; in preparation for publication.
 A Behavioral Analysis of Descriptive Psychiatric Terminology.
- 11. Subjective Probability in Normals and Schizophrenics.
- 12. The Symmetrical Orientation of Schizophrenics as Compared to that of Normal Subjects.
- 13. Masculine and Feminine Identification and Handedness as Related to the Self and the Environment on the Bender Visual Motor Gestalt Test.
- 14. Paired Associate Learning as an Experimental Validation of Von Demarus' Principle.
- 15. Study on the time saving factor in dispensing drugs in sustained-release capsules.

16. A comparative study of patients' movement between two Maryland counties.

- 17. Effect of the Public Health Nurses' visits to the homes of mentally ill patients admitted to a State mental hospital. Federal Research Grant to Instructive Visiting Nurses Association, Baltimore, Maryland.
- 18. Study of the Children of Long-term Hospitalized Schizophrenic Women.

Projected Research:

- 1. Investigation of a variety of psychotropic drugs.
- Follow-up study on psychotic patients who maintain their improvement after dis-continuation of Ataractic Drugs. 2.
- Follow-up study on stabilization of formerly psychotic patients in the community with the help of psychopharmacological agents.
- 4. The role of the psychiatric social consultant in community follow-up of State hospital patients.
- 5. The significance of establishing an intra-mural service for purpose of continuity within the Social Service Department of a State hospital.

6. Drive Structure at Various Developmental Levels Measured by the Szondi Test.

A Comparison of Process Schizophrenics and Children's Drive Structure as Meas-ured by the Szondi Test. 7.

Appro	opriation Statement:	1960 actual	1961 APPROPRIATION	1962 Allowance
	Number of Authorized Positions	4010AB	4	4
01	Salaries and Wages	53,343	37,138	31,762
02	Technical and Special Fees	1,170	2,100	2,100
03 04 08 09 11	Communication Travel Contractual Services Supplies and Materials Equipment—Additional	33 1,042 856 1,644 1,451	140 794 1,290 1,760 4,739	432 821 1,213 1,092
	Total Operating Expenses	5,026	8,723	3,558
	Total Expenditure	59,539	47,961	37,420
	Original General Fund Appropriation Transfer of General Fund Appropriation	30,068 945	35,530 1,900	
	Total General Fund Appropriation Less: General Fund Reversion	31,013 70		
	Net General Fund Expenditure Add: Federal Fund Expenditure	30,943 28,596	37,430 10,531	37,420
	Total Expenditure	59,539	47,961	
Fede	ral Fund Income: Federal Research Grant—"Termination of Treatment With Ataractic Drugs"	28,596	10,531	<u>.</u>

Budget Bill Text:

10.03.06.09 Research				
General	Fund	Appropriation	37,420	

FARM OPERATION AND MAINTENANCE-SPRINGFIELD STATE HOSPITAL

Springfield has a balanced farm program in which beef, pork, poultry, eggs, vegetables, and fruit are produced for patient consumption. Surplus edible crops are processed in our cannery for future use. Grains and forage crops are raised for live-stock feed.

An average of 735 acres of land are used for farming purposes, 412 acres are used for growing field crops and producing livestock feed, 165 acres are utilized for the production of vegetables and fruits, 158 acres of meadows and rolling land are planted in permanent pastures.

The farm provides a therapeutic setting for a selected group of patients. Individual and group gardening projects are encouraged.

		ACTUAI 1959	ACTUA 1960		ESTIMATED 1962
Total	Cost of Program	\$87,403	\$87,130	\$92,662	\$91,802
Cor	Credits: nmodities to Food Service nsfer to other State Institutions	\$86,957 \$ 1,429	\$92,934 \$ 1,307		\$97,500 \$ 1,500
Total	Credits	\$88,386	\$94,241	\$99,000	\$99,000
Avera	Program Cost age Daily Inhabitants articipating:	-\$ 983	-\$ 7,111	-\$ 6,338	-\$ 7,198
Far	m Assignment	98	76	5 115	92
Ind	ividual Garden Project	11	12	2 12	12
Gro	up Garden Project	50	25	5 65	65
Total Par	Average Daily Inhabitants ticipating	159	118	3 192	169
	opriation Statement:				
			1960	1961	1962
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	•••••	14	14	14
01	Salaries and Wages	-	46,855	49,709	49,738
07	Motor Vehicle Operation and Main	tenance	2.617	2,885	2,889
Ŏ8	Contractual Services		598	2,400	2,600
ŎŎ	Supplies and Materials		29,371	29,678	30,120
ĺŎ	Equipment-Replacement		748	1,350	230
īĭ	Equipment—Additional		6,808	6,560	6,100
14	Land and Structures	•••••	133	80	125
	Total Operating Expenses	-	40,275	42,953	42,064
	Total Expenditure		87,130	92,662	91,802
	Original General Fund Appropria Transfer of General Fund Approp	tion priation	89,016 1,880	91,129 1,533	
	Total General Fund Appropriation Less: General Fund Reversion		87,136 6	<u>4003-001-00</u> 2-00-0088	
	Net General Fund Expenditu	re	87,130	92,662	91,802
Budg	et Bill Text:	-			
	06.10 Farm Operation and Mainter General Fund Appropriation				91,802
	Touring a sure and below				,=

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Department of Mental Hygiene

Spring Grove State Hospital

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SUMMARY OF SPRING GROVE STATE HOSPITAL

Total Number of Authorized Positions	1960 actual 941	1961 Appropriation 943	1962 Allowance 997
Salaries and Wages Technical and Special Fees Operating Expenses	46,081	3,522,641 48,323 1,268,816	3,674,280 43,870 1,227,287
Original General Fund Appropriation Transfer of General Fund Appropriation		4,715,446 112,546	
Total General Fund Appropriation Less: General Fund Reversion			
Net Total General Fund Expenditure Add: Federal Fund Expenditure	4,575,889 15,105	4,827,992 11,788	4,945,437
Total Expenditure	4,590,994	4,839,780	
Capital Funds: Appropriation	1,473,500	2,799,000	144,600

GENERAL ADMINISTRATION-SPRING GROVE STATE HOSPITAL

Program and Performance:

Spring Grove State Hospital is located at Catonsville, Baltimore County, Maryland. It was established in 1797. White male and female mentally ill patients from Baltimore City and from the central and southern counties of the State receive treatments. The property consists of 637 acres of land, of which 517 acres are farmland, woodland, and pasture, and 120 acres are in lawns and buildings.

This program provides executive direction, business management and coordination of all hospital programs and establishes and interprets institutional policies and methods of operating under supervision of the State Department of Mental Hygiene.

In 1960 there were 1,522 admissions. At the end of the year 805 or 32% of the patients were 65 and over, 28.3% of the book population were on convalescent leave and 4.3% were in boarding out care.

In 1962 population estimates are based on a projection of admissions and discharges, and the admission of court cases directly to The Clifton T. Perkins Hospital at Jessup.

Construction of the Rehabilitation Building was completed in June 1960, and this facility will be opened for the full year of fiscal 1961. Construction of a 100-bed Active Treatment Building will be completed in the fall of 1961, as the first stage in the disposition of Old Centre Building. In addition capital funds have been appropriated for a 200-bed Infirmary and a Central Service Building and three 100-bed cottages. Because of administrative changes, the decrease in hospital resident population as a result of increased discharges over admissions and transfers to other units, overcrowding is reduced to 278 beds or 10.69% at the end of the year. With an estimated average in-patient population of 2,440 in 1962, the average square feet of bed space per patient will be 60 feet.

Spring Grove has a capacity of and is licensed for 2,293 patients. The hospital has been approved by the Council of Medical Education and Hospitals, and the American Board of Psychiatry and Neurology for the three full years of residency training in psychiatry, and is approved by the American Psychiatric Association.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Admissions (Total)	1,346	1.522	1,310	1,500
Admissions over 65	173	156	175	175
Admissions under 15	26	37	25	45
Discharges (Total)	1,589	1,612	1,325	1,600
Discharges	1,368	1,404	1,110	1,400
Deaths	221	208	215	200
Paroles	9,273	9,663	7,500	9,700
Parole Returns	8,661	8,950	6,500	9,000
On Parole (Average During Year)	1,080	1,010	1,025	1,000
Average Daily In-Patient Population	2,696	2,571	2,575	2,440
Average Daily Book Population	3,770	3,581	3,700	3,500
Total Patient Days	984,189	938,451	939,875	890,600
Total Number of Authorized Positions	933	940	943	997
Ratio Total Positions to Population	1:2.9	1:2.9	1:2.7	1:2.4
Total Annual Per Capita	\$1,609	\$1,682	\$1,884	\$2,027
Total Cost Per Patient Per Day	\$4.16	\$4.60	\$5.16	\$5.55

Appropriation Statement:

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Abbi	opriation Statement:	1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	30	30	30
01	Salaries and Wages	135,104	142,938	141,144
03 04 07 08 09 10 11 13	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	18,099 363 1,771 690 2,250 1,602 161 497	$ 18,590 \\ 394 \\ 1,209 \\ 646 \\ 2,587 \\ 4,294 \\ 680 \\ 518 $	18,665 477 1,663 680 2,500 1,897 123 518
10	Total Operating Expenses	25,433	28,918	26,523
	Total Expenditure	160,537	171,856	167,667
	Original General Fund Appropriation Transfer of General Fund Appropriation	160,201 396	166,296 5,560	
	Total General Fund Appropriation Less: General Fund Reversion	160,597 60		
	Net General Fund Expenditure	160,537	171,856	167,667
0	et Bill Text: 07.01 General Administration General Fund Appropriation			
	167,667			

DIETARY SERVICES-SPRING GROVE STATE HOSPITAL

Program and Performance:

In fiscal 1960, food for patients was prepared in a central kitchen. Meals were served in 40 areas in 14 buildings. Meals for employees were prepared in a separate kitchen and served in 3 areas. During the year, food service personnel were given instructions and demonstrations of proper dish washing and sanitary practices.

Efforts will be made in 1962 to complete the Central Kitchen staffing pattern at the production level to provide diets which are attractive and nutritionally adequate, based upon the basic ration set up by the Department of Mental Hygiene. Instruction and supervision of all dietary personnel will be continued in an effort to provide food which is adequate and attractive and served under sanitary conditions.

Seven additional Food Service Worker positions have been allowed; four to staff the new 100 bed Active Treatment Building and three for coverage.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Daily Per Capita Cash Food Cost Daily Per Capita Farm Food Cost Total Daily Per Capita Food Cost	\$.4973 \$.0790 \$.5763	\$.077	2 \$.0841	\$.0887
Annual Program Cost Per Capita*	\$ 333.36	\$ 361.16	\$ 361.09	\$ 381.19
Daily Program Cost Per Capita*	\$.9133	\$.989	5 \$.9893	\$ \$1.0444
Total Regular Meals Served Inhabitants Total Diet Meals Served Inhabitants.	2,275,601 2,2 676,966 6		,015,895 840,525	1,831,570 840,230
Number of Gratuitous Meals Served		21,833	44,226	42,636
Value of Gratuitous Meals Served		\$9,721	\$14,005	\$13,501
Average Daily Inhabitants Participating	30	30	30	30

* Includes food from farm less gratuitous meals.

Appropriation Statement:		1960 actual	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	105	105	112
01	Salaries and Wages	328,481	344,458	357,647
04 05 07 08 09 10 11	Travel Food Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	502,669 1,836 2,837 20,151 7,453 2,171	$\begin{array}{r} & 20 \\ 478,441 \\ 1,687 \\ 1,589 \\ 17,839 \\ 16,622 \\ 4,168 \end{array}$	20 449,446 1,807 1,589 19,333 7,287 473
	Total Operating Expenses	537,117	520,366	479,955
	Total Expenditure	865,598	864,824	837,602
	Original General Fund Appropriation Transfer of General Fund Appropriation	871,138 5,256	858,123 6,701	
	Total General Fund Appropriation Less: General Fund Reversion	865,882 284		
	Net General Fund Expenditure	865,598	864,824	837,602
Budg 10.03.	837,602			

HOUSEHOLD AND PROPERTY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

This program includes the police, laundry, housekeeping, sewing, power and maintenance services of the hospital. It is responsible for maintenance of 133 buildings, 20 of which are patient buildings, six miles of roads, walks, parking areas and 120 acres of lawns.

All of the basic services of utilities and property are furnished on a 24 hour, 7 day week, 365 days per year. Gas and electricity, water and sewer services are purchased from local utilities. Heat, power, and hot water are furnished the hospital by the hospital power plant. During 1960 the three 666 horsepower boilers burned 10,529 tons of coal manufacturing 199,239,200 pounds of steam. All general maintenance, the daily collection and disposal of trash, the maintenance of motor vehicles, and all equipment, except those under service contract, are handled by personnel assigned to this program.

An active Safety and Disaster Control Operation program is conducted with periodic fire drills and safety inspections taking place throughout the year.

Four additional positions have been allowed in this program; a Housekeeper to supervise patients working with Cleaners; a Carpenter and Painter II due to increased maintenance activities and a Cleaner for the new 100 bed Active Treatment Building.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Patients Clothed	2.022	1.980	2.002	1.925
Percentage of Patients Clothed	•		,	,
by Hospital	75%	77%	77%	77%
Cost Per Patient Clothed	\$ 31.40	\$ 35.66	\$ 31.40	\$ 36.16
Laundry Workload (lbs. per month)	194,421	222,660	200,000	212,500
Annual Program Per Capita	\$290	\$311	\$340	\$355
Program Cost Per Patient Per Day	\$.794	l \$.8 51	\$.928	\$.973

Appropriation Statement:

		1960	1961	1962
	Number of Authorized Positions	ACTUAL 106	APPROPRIATION 92	ALLOWANCE 96
01	Salaries and Wages	383,886	364,880	374,986
06 07 08 09 10 11 13 14	Fuel Motor Vehicle Operation and Maintenance Contractual Services. Supplies and Materials. Supplies and Materials. Equipment—Replacement Equipment—Additional Fixed Charges. Land and Structures. Total Operating Expenses. Total Expenditure	127,388 6,900 97,094 186,426 5,747 1,156 472 425,183 809,069	126,400 8,300 151,500 166,932 19,860 4,346 472 31,700 509,510 874,390	119,858 7,410 156,175 175,284 9,655 4,904 10 18,000 491,296 866,282
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	809,107 38 809,069	856,156 18,234 874,390	866,282
Budg	et Bill Text:			

10.03.07.03 Household and Property Services

MEDICAL CARE OF PATIENTS-SPRING GROVE STATE HOSPITAL

Program and Performance:

The over-all purpose of this program is to provide the best possible medical, nursing and psychological services for patients so as to facilitate a rapid recovery and rehabilitation of the patient to the community. The Admission Service receives new patients, establishes diagnosis, and provides initial therapy. The major emphasis in the Convalescent Service is on rehabilitation and resumption of life outside the hospital. The Medical-Surgical Service treats patients acutely ill physically and provides consultative services. The White Building permits intensive treatment for acutely psychotic women. The Continued Care Services provide treatment, including infirmary care, for senile and chronic cases. The primary functions of the Out-Patient Clinic are to provide aftercare supportive treatment, to refer patients and families to other agencies for help, to advise foster care workers and families concerning patients living in the community. Physiotherapy, pharmacy, laboratory, and medical record services are an integral part of the medical care program.

During 1960, in addition to group and individual psychotherapy and shock treatments, the extensive use of tranquilizing drugs continued to contribute greatly to treatment, management and rehabilitation of patients. Every effort is being made to maintain and expend present treatment programs. In the Fall of 1958 the Admission Service was successfully organized along the principle of a therapeutic community. A great number of areas in the Continued Care Services have been converted from closed to open wards. The discharge rate (1612) this year has again been higher than the continuously high admission rate (1522). In 1960, more in- and out-patients received psychotherapy than in the previous years. The addition of a new active treatment unit for males (100 beds) during the latter part of fiscal 1962 will reduce the overcrowding in the continued care male service, improve and intensify our treatment program, and shorten the hospitalization of numerous patients. The installment of the blood chemistry, autoanalyzer in the Spring of 1960 permits having more analyses, quicker performance, and more reliable results. The new position of the Chief of Somatic Services, will contribute greatly to the much needed improvement in finding, diagnosing and dealing more adequately with medical allments of the patients. The major problems continue to be—decreasing, however, still present—overcrowding in the consultants will be increasing due to more modern treatment methods in general, as well as the high number of geriatric patients with their numerous physical problems; occasional serious skin, blood, and similar reactions in patients treated with psychiatric drugs; diagnosis and treatment of conditions discovered by annual chest survey and intensified physical examinations of patients. The estimated average stay expectancy upon admission: (1) patients with chronic mental disorders—24 months; (2) patients with acute emotional disorders—3 months. At the end of fiscal 1960 there were 805 patients 65 and over (32% of the

Thirty-eight additional positions have been allowed in this program; thirty-seven to staff the new 100 bed Active Treatment Building and a Senior Typist for the Medical Records Department.

	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Daily Average Patients Under Treatment:	2000		
Shock Treatments (all types)	17	22	18
Individual Psychotherapy	24	30	30
Group Psychotherapy	170	150	180
Receiving Psychiatric Drugs	1,383	1,500	1,400
Number of:	·		
X-rays	6,649	7,300	6,650
Laboratory Procedures	48,801	56,000	49,000
Psychological Tests	2,037	1,900	2,200
Surgical Operations Performed	151	160	160
Interviews in Out-Patient Clinic	3,930	3,800	4,000
Treated in Medical-Surgical Service	945	1,200	1,000
Treated in Medical-Surgical Dispensary.	1,946	2,300	2,000
Dental Care:			
Patients Examined	2.855	2,400	3,000
Number of Treatments	3,595	1,800	3,800
Number of Autopsies	60	•••••	65

Annual Program Per Capita Program Cost Per Patient Per Day	ACTUA 1959 \$796 \$2.	196 \$882	0	ESTIMATED 1961 \$929 \$2.55	ESTIMATED 1962 \$1,002 \$2.75
Appropriation Statement:					
		1960		1961	1962
Number of Authorized Positions		ACTUAL 605	AF	PROPRIATION 611	ALLOWANCE 649
01 Salaries and Wages	•••••	2,099,449		2,235,276	2,278,293
02 Technical and Special Fees	••••••	29,610		29,950	31,000
04 Travel 07 Motor Vehicle Operation and	•••••	107		333	643
Maintenance 08 Contractual Services		465 3,348		272 2,985	270 3,395
09 Supplies and Materials	•••••	125,242		117,884	124,503
10 Equipment—Replacement 11 Equipment—Additional	•••••	2,641 6,395		2,946 2,440	3,022
13 Fixed Charges	•••••			2,440 85	3,722 10
Total Operating Expenses	•••••	138,198		126,945	135,565
Total Expenditure	•••••	2,267,257		2,392,171	2,444,858
Original General Fund Appropria Transfer of General Fund	tion	2,242,125		2,325,621	
Appropriation	•••••	25,675		66,550	
Total General Fund Appropriatio Less: General Fund Reversion	n	2,267,800 543			
Net General Fund Expenditu	ıre	2,267,257		2,392,171	2,444,858
Capital Funds:					
Appropriation	•••••	1,473,500		2,799,000	144,600
Budget Bill Text: 10.03.07.04 Medical Care of Patients General Fund Appropria	tion		•••••		2,444,858

REHABILITATION AND RECREATION OF PATIENTS—SPRING GROVE STATE HOSPITAL

Program and Performance:

Rehabilitation provides through the media of Occupational, Recreational, Music, Industrial and Educational Therapies, an activities treatment program specifically directed toward effecting maximum resocialization and preparation of patients for return to the community.

During 1960 special emphasis was given to services in the Continued Care areas. Fifty per cent of occupational and recreational aides were assigned full time in these areas. Industrial Therapy services were also intensified to provide better coverage to this group. Rehabilitation personnel, with their regular participation at staffs, became active contributing members of the treatment team in all areas of the hospital. Administratively, much time and effort were given to plans for completion of the Rehabilitation Building. Two aide positions were allowed for this facility.

In 1961 the program will be broadened by putting into operation the new services provided for in the Rehabilitation Building; namely, a home-arts activity, an industrial arts activity in woodwork and painting, and a music appreciation activity.

In 1962 the program will be expanded by the opening of Rehabilitation services in the Male Active Treatment Building. Two new Therapy Aide positions (1 each for recreational and occupational therapies) were allowed for this purpose.

Two Therapy Aides I have been allowed for the new 100 bed Active Treatment Building.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Total Number of Patients Reached:			
Occupational Therapy	1,535	1,850	1,650
Recreational Therapy	2.012	2,300	2,000
Musical Therapy	1.354	1,400	1,400
Industrial Therapy	1,583	1,575	1,600
Daily Average Patients Under Treatment:		·	
Occupational Therapy	192	240	225
Recreational Therapy	246	275	275
Musical Therapy	55	75	75
Industrial Therapy (monthly)	659	650	675
Total Annual Cost Per Capita	\$50.79	\$55.55	\$59.76
Total Cost Per Patient Per Day	\$.139	\$.152	\$.164

Appropriation Statement:

		1960 actual	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	32	32	34
01	Salaries and Wages	109,939	128,182	129,287
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	220 1,369 13,496 2,463 3,082 15 20,645 130,584	235 1,658 11,718 867 365 25 14,868 143,050	$ \begin{array}{r} 340 \\ 1,808 \\ 13,275 \\ 70 \\ 1,012 \\ 25 \\ \hline 16,530 \\ \hline 145,817 \\ \end{array} $
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	133,243 —2,649 130,594 10	135,321 7,729	
	Net General Fund Expenditure	130,584	143,050	145,817

Budget Bill Text:

10.03.07.05 Rehabilitation and Recreation of Patients

General Fund Appropriation..... 145,817

SOCIAL SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

By providing help with the social problems of the mental patient, his family and community which complicate admission to or release from the hospital, the Social Service Department contributes to more effective treatment and reduces the period of hospitalization.

Pre-Admission service prepares the patient and his family for hospitalization and provides information about alternative resources when community physicians are doubtful about the appropriateness of a pending admission. For 25% of 268 cases completed other alternatives to hospitalization were found.

In admission emphasis is placed on helping patient and family adjust to and make use of the hospital and to retain in tact resources in the community. Participation in ward meetings, orientation sessions for relatives and individual referrals continued;

reception service on patients' arrival was partially resumed in June. Interim and pre-parole services are designed to help with problems arising during hospitalization, particularly as preliminary to release. To alleviate overcrowding, pre-parole service is mainly concentrated in the Continued Care Services to assist psychiatrists in reviewing patients who no longer require hospital care and to prepare the long hospitalized patient and his family for the considerable transition involved in return to community living. For patients who require more extensive re-education than indito community living. For patients who require more extensive re-education than indi-vidual service can provide, two wards, administered by social workers, were set up to approximate community living. During 1960, 91 patients from these two wards were restored to community living, and 222 from other areas. Monthly group sessions for relatives in the Women's Continued Care Service were started. For patients without the support of family or friends and unable to live inde-pendently immediately on release, foster care provides living arrangements, usually with a private family, work opportunities and continued supervision in the community. Although the total number of natients in Foster Care exceeded any previous year's

Although the total number of patients in Foster Care exceeded any previous year's experience, more effective, short term services maintained the daily average within the compass of present staff.

Thru Out-Patient Clinic, the social worker offers family and personal counseling for patients in the community. She also develops liaison relations with public health and other community resources to enable patients to remain out of the hospital. An experimental project was continued with the Mental Health Clinic and other local resources for cooperative follow-up of convalescent patients from Prince George's County.

A unit for rehabilitation of narcotic addicts will be started experimentally. In-creased emphasis will be placed on group services and liaison with community agencies.

creased emphasis will be placed on group services and liaison with community agencies. Additional professional staff will permit assignment of a social worker to prepare for release patients in the Men's Continued Care Service to parallel successful results in Women's Continued Care Service and to implement cooperation with the Health Department and other community agencies for services to patients prior to and following release. Strengthening of staff in Pre-Admissions, Admissions and Clinic and extra transportation facilities essential to a community oriented program. With additional secretarial service, more professional time will be released and opportunity created to cooperate in training of students with the new school of social work to be established at the University of Maryland in 1962. For these purposes an additional Senior Case Worker and a Senior Typist have been allowed.

been allowed.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961	1962
Total Number of Patients Served			ند	
(unduplicated count)	1,469	1,640	1,862	2,526
Total Number of Interviews	12,921	15,121	13,641	15,458
Total Number of Cases Assigned	·			
(all services)	1,838	2,117	2,362	3,156
Pre-Admissions	303	268	510	500
Admissions	117	227	350	900
Interim Service	103	113	103	114
Pre-Parole Service	598	693	634	818
Clinic Assistance	318	342	350	342
Pre-Placement	173	226	175	234
In Foster Care	226	248	240	248
Number of Case Per Month Unassigned	9.6	5.5		•••••
Foster Care, Total Number Served				
(unduplicated count)	224	243	230	244
Number Placed	93	131	116	135
Monthly Average Boarded by Hospital		~ ~ ~		
(whole or in part)	23.2	26.6	23.0	44.0
Daily Average	130.2	120.5	137.0	120.0
Discharged from Foster Care	33	40	30	40
Paroled from Foster Care	38	51		51
Average Active Caseload in Foster	00.0	07.0	00.0	00.0
Care	32.8	37.0	30.0	30.0
Number Patients in Care	117	112	150	114
Annual Program Per Capita	\$37.03	\$44.98		\$60.75
Program Cost Per Patient	\$.101	\$.12	3 \$.140	\$.166

Appropriation Statement:

	1960	1961	1962
Number of Authorized Positions	ACTUAL 22	APPROPRIATION 24	ALLOWANCE 26
Salaries and Wages	94,317	111,370	126,404
Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	778 885 17,447 668 1,500 	485 848 15,491 560 1,821 732 48 19,985 131,355	$ \begin{array}{r} $
Original General Fund Appropriation Transfer of General Fund Appropriation	118,610 2,923	121,914 9,441	
Less: General Fund Reversion	44		
Net General Fund Expenditure	115,643	131,355	148,227
	Salaries and Wages	ACTUAL Number of Authorized Positions	ACTUAL ACTUALAPPROPRIATION 22Salaries and Wages

Budget Bill Text:

10.03.07.06 Social Services

Program and Performance:

Spring Grove State Hospital is one of several State hospitals in the United States unconditionally approved for training psychiatric residents, medical students, and students in the ancillary disciplines. Authorization has been received from the State Department to accept foreign physicians in training in the educational program which embraces all disciplines, emphasizing the clinical team approach. There is general participation in the Journal Club, staff conferences (diagnostic-treatment, forensic, clinical pathological, ward administration, etc.), lectures, seminars and films. Evening courses by outstanding training analysts, psychiatrists and others from related fields are part of the unified curriculum under the supervision of the Department of Mental Hygiene.

Training for the resident physicians includes both individual and group supervision. This supervision is provided by senior staff members and consultants. Diagnostic instruction in basic psychiatry, clinical neurology, neuroanatomy, neuropathology is given each year. In addition, supervised experience in the diagnosis and treatment of neurologic, psychosomatic, child psychiatric, and adult neurotic patients is provided through affiliations with Johns Hopkins Hospital, the University of Maryland Psychiatric Institute, Baltimore City Hospital, Child Study Center, and Esther Loring Richards Center. The program is planned to provide well-rounded psychiatric training over a three-year period as required by the American Board of Psychiatry and Neurology for certification in psychiatry. A number of physicians have been trained at this hospital and have received such certification. Training in psychiatric nursing falls into three categories: Affiliate Student

Training in psychiatric nursing falls into three categories: Affiliate Student Nurses, Psychiatric Aides and Attendants. Thirteen weeks training, repeated quarterly, is offered to affiliate nursing students from several schools of nursing in Maryland and nearby states. Student nurses from the University of Maryland receive a month of clinical psychiatric experience in this hospital. An intensive one-year course in the Psychiatric Aide School for selected hospital attendants who wish to qualify as Graduate Psychiatric Aides is given once a year. A one-month course for all new at-

General Fund Appropriation 148,227

tendant employees and a one-month course for more experienced attendants is also given. These are repeated monthly, with instruction provided by Nursing Service Personnel. Field work training is provided for students working toward a Master's Degree in Social Work. Clinical psychology interns receive training in psychological testing, basic psychiatry, and psychotherapy. Students from the Johns Hopkins and University of Maryland Medical Schools also receive clinical instruction here. Orientation courses are provided to volunteer workers and ministers. Resident physicians from Doctors Hospital in Baltimore receive one month's instruction in clinical psychiatry.

A Senior Stenographer has been allowed for the Nursing Education Department.

	ACTUAL 1960	CLASS HOURS	ESTIMATED 1961	CLASS H HOURS	ESTIMATED 1962	CLASS HOURS
Number of Persons Receiving T	raining i	n 1960:				
Physicians Receiving Psy-						005
chiatric Training	17	130	19	335	19	335
Education of Medical Stu- dents (Johns Hopkins and						
University of Maryland)	50	200	50	200	50	200
Dental Interns	1	200		200	ĩ	
Psychology Interns	2		1 1		1	
Undergraduate Psychology						
Students	210	_	210		210	
Social Service Students	10	512	11	594	11	594
Social Service In-Service			-			40
Orientation	10	88	8	_48	8	_48
Student Nurses	150	720	150	720	160 ·	750
Psychiatric Aides	30	800	35	800	40	800
Attendants, Advanced	31	128	120	364	120	364
Attendants, Basic	76	260	100	260	100	260

Appropriation Statement:

	Number of Authorized Positions	1960 ACTUAL 19	1961 Appropriation 28	1962 Allowance 29
01	Salaries and Wages	79,582	99,723	166,139
02	Technical and Special Fees	7,670	7,765	8,100
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	379 429 1,246 857 403	408 415 940 58 776 330	487 430 1,275 941 916 400
	Total Operating Expenses	3,314	2,927	4,449
	Total Expenditure	90,566	110,415	178,688
	Original General Fund Appropriation Transfer of General Fund Appropriation		102,060 8,355	
	Total General Fund Appropriation Less: General Fund Reversion	90,592 26		
	Net General Fund Expenditure	90,566	110,415	178,688

Budget Bill Text:

10.03.07.07	Education and Training of Professional Personnel	
	General Fund Appropriation	178,688

RELIGIOUS AND COMMUNITY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

This program provides religious guidance and community contacts for patients. In both its religious and community aspects, it is maintained by volunteers who serve under the direction of the coordinator of Volunteer Activities and the staff Chaplain.

Staff and visiting clergy for the three main faiths hold weekly Sunday and Sabbath worship. For those patients who are unable to participate in the larger groups, worship services are conducted on the wards by Chaplain and Volunteer Clergy. Individual religious counseling is available, and religious holidays of all faiths are appropriately observed. A meditation chapel is open daily.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Religious Services (weekly)	4	6	18
Patients Attending Sunday and Sabbath Worship			
(weekly)	355	500	750
Patients Attending Ward Services (monthly)	1,250	1,500	2,100
Volunteer Clergy, Seminarians, Nuns and			
Laymen (weekly)	30	50	50
Hours Given by Volunteer Clergy, Seminarians,			
Nuns and Laymen (weekly)	108	190	120

A training program is provided by the hospital staff for selected volunteers weekly of professional and non-professional capacity. These volunteers assist the various hospital programs. A Women's Auxiliary, composed entirely of volunteers with nonpaid staff, makes its great contribution to the program.

The interest of the friendly public-spirited citizen in this program is revealed not only by the value of his gifts, but by his 28,579 hours of service to patients throughout fiscal 1960. The value of gifts was \$18.67 per patient in fiscal 1960. Efforts will be made in fiscal 1962 to channel additional service to Continued Care patients.

Several industrial therapy patients have been assigned to the Volunteer Service office to refresh their techniques in secretarial service, and to prepare them for selfsustaining jobs when they are ready to return to the community. To integrate volunteer services with the social rehabilitation units and the Therapeutic Community established at the hospital; to encourage and augment the participation of industry in the hospital's expanding program of industrial therapy; to continue to send greater numbers of patients to events in the community, are the goals in the coming year.

	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
	1900	1901	1902
Community Services:			
Volunteer Workers (weekly)	185	140	150
Volunteer Man Hours (weekly)	571	500	520
Valuation of Gifts	\$42,141	\$22,000	\$22,000
Christmas Cheer	\$ 2.123	\$ 2,000	\$ 2,000
Good Cheer		\$ 3,000	\$ 3,000

Appropriation Statement:

	Number of Authorized Positions	1960 ACTUAL 3	1961 Appropriation 3	1962 ALLOWANCE 3
	Number of Authorized Positions	<u>о</u>	J	
01	Salaries and Wages	12,417	14,897	15,224
02	Technical and Special Fees	1,010	1,820	1,820
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	135 365 183 367	302 330 275 73 25	212 400 250 452 35
	Total Operating Expenses	1,050	1,005	1,349
	Total Expenditure	14,477	17,722	18,393
	Original General Fund Appropriation Transfer of General Fund Appropriation	14,270 211	15,398 2,324	
	Total General Fund Appropriation Less: General Fund Reversion	14,481 4		
	Net General Fund Expenditure	14,477	17,722	18,393

Budget Bill Text:

10.03.07.08 Religious and Community Services

General Fund Appropriation 18,393

RESEARCH-SPRING GROVE STATE HOSPITAL

Program and Performance:

This program has the following objectives: the development of the necessary re-search facilities to carry out a multidisciplinary integrated research program focused on the better understanding, care, and treatment of the mentally ill. This approach utilizes both applied research as indicated by clinical studies utilizing such ancillary aids as psychology, social service, nursing, etc., and basic research into the fundamental biological processes which influence mental health.

Projects Completed and Published:

- I. Preclinical studies of new drugs A. Hexafluorodiethyl ether
 - - 1. Comparison with electroconvulsive therapy

 - Sustained exposure in mental illness
 Its Use by Intravenous Injection as a Convulsant in Psychiatric Treatment
- II. Clinical Studies of drugs used in psychiatric treatment
 - A. Chlorpromazine, triflupromazine and prochlorperazine in chronic psychosis B. The response of chronically hospitalized lobotomized patients to treatment
 - with chlorpromazine and reserpine
 - C. A comparative study of promazine and triflupromazine in the treatment of acute alcoholism
 - D. The phenothiazine tranquilizers—their neurological complications and significance
- **III.** Prognostic Indicators

 - A. The Salivary Curve: A Psychiatric Thermometer B. The Use of a Demographic Index in Psychiatric Drug Research
- **IV.** Sociological Studies

 - A. The General Practicing Physician as a Resource for the Mentally Ill B. The Psychiatric Physician and Their Usage of the Phenothiazine Tranquilizers

Projects in Progress:

- I. Preclinical Studies of New Drugs
 - A. Hexafluorodiethyl Ether

 - 1. Its Intravenous Use as a Convulsant 2. Its Use as an Activating Agent for Diagnostic Studies in Electroencephalography
 - B. U-9189-In the Treatment of Chronically Hospitalized Schizophrenic Patients
 - C. SKF-556-In the Treatment of Chronically Hospitalized Schizophrenic Paients

 - D. SKF-7483—In the Treatment of Psychotic Depressions E. Chlorprothixene—In the Treatment of Schizophrenic Patients F. MK-202—In the Treatment of Chronically Hospitalized Schizophrenic Patients
- **II.** Clinical Studies
 - A. A Comparative Study of Phenothiazine Tranquilizers on Newly Admitted Patients
 - B. A Study of the Metabolism of Chlorpromazine in Chronically Ill Psychotic Patients
- **III.** Sociological Studies
 - A. The Relationship Between the State Psychiatric Hospital and the Physician **Referring Patients**
 - B. The General Practicing Physician and the Phenothiazine Tranquilizers C. Views of a State Psychiatric Hospital by Ex-Patients
- **IV.** Psychophysiological Studies
 - A. The Use of Pavlovian techniques in investigating salivary flow as a pos-sible means of measuring the factor of "inhibition" in the nervous system of man
 - B. Comparative Evaluation of diagnostic activators used in Electroencephalography
- V. Experimental Psychotherapy A. The Use of Closed Circuit TV as an Instrument for Developing and Evaluating new techniques
- **VI.** Administrative
 - A. Continuing attempts to develop procedures which will make the patients' medical record a more meaningful document both for clinical and research purposes

Projects Contemplated in 1962:

- 1. Continuing comparative studies on the use of phenothiazine tranquilizers on newly admitted patients
- 2. Continuing studies relative to the metabolism of the phenothiazine tranquilizers
- 3. Metabolic studies relating to the monoamine oxidase inhibitors which may be correlated with antidepressant activity
- 4. The initiation of a research program with the alcoholic patients centered about a multidisciplinary approach evaluating the effect of antidepressant drugs in maintaining sobriety
- 5. Exploratory studies relative to the initiation of research centered on the narcotic addict
- 6. Continuing investigations relative to making patients' hospital records document more meaningful
- 7. An attempt to develop a system of coding the data obtained from the records of the Division of Forensic Psychiatry
- 8. Continuing studies relative to the use of hexafluorodiethyl ether as a diagnostic activating agent
- Sociological studies relative to the relationship between family physician and the pre-hospitalized psychiatric patient 9.
- 10. The responsibility factor as a determinant of therapeutic outcome.

Appro	opriation Statement:	1960 ACTUAL	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	8	7	7
01	Salaries and Wages	47,072	38,871	43,736
02	Technical and Special Fees	7,791	8,788	2,950
03 04 08 09 10 11 12 13	Communication Travel Contractual Services Supplies and Materials Equipment—Replacement Grants, Subsidies and Contributions Fixed Charges Total Operating Expenses Total Expenditure	430 650 441 2,868 1,374 222 465 6,450 61,313	$\begin{array}{r} 284 \\ 1,177 \\ 613 \\ 2,589 \\ 567 \\ 2,479 \\ 246 \\ 630 \\ \hline \\ 8,585 \\ \hline \\ 56,244 \\ \hline \end{array}$	335 425 3,500 936 5,370 705 11,271 57,957
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure Add: Federal Fund Expenditure Total Expenditure	46,288 80 46,208 15,105 61,313	$58,256 \\13,800 \\ 44,456 \\ 11,788 \\ 56,244 \\$	57,957
Fede	ral Fund Income: Federal Research Grant	15,105	11,788	

Budget Bill Text:

10.03.07.09	Research				
	General 1	Fund	Appropriation	*****	57,957

FARM OPERATION AND MAINTENANCE-SPRING GROVE STATE HOSPITAL

Program and Performance:

The objectives of this program are to provide patients assigned by the medical department with planned vocational and avocational farm activities as part of the treatment program, and to provide the Hospital Dietary Department with home pro-duced food as part of their basic diet.

duced food as part of their basic diet. The number of patients assigned for industrial therapy through farm work aver-aged approximately sixty-two. The work has proven beneficial to patients in the majority of cases, as modern methods of farming with the use of machinery have reduced the heavy labor in farm work and now offers the patients light and more in-teresting work. Many of the patients can be assigned to various jobs by themselves, to work in vegetables, poultry, hog and greenhouse projects; others to work in farm shops, to repair and paint farm machinery. In addition to normal farm operations, the farm personnel operates the greenhouse and produces cut flowers and potted plants for the patient buildings. The greenhouse also offers rehabilitation opportunities for older and more physically infirm patients, especially in winter months. On May 1, 1960 the alcoholic patients were assigned to the farm, thereby increasing the number of patients for industrial therapy through farm work. In 1962 more emphasis is expected to be placed on the farm rehabilitation program. Spring Grove State Hospital has a balanced farm program in which pork, beef, poultry, eggs, vegetables, and fruits are produced. Of the 637 acres of land at the hospital, there are 226 acres in growing vegetables and fruits, 151 acres of field crops, 60 acres of pasture, 80 acres of woodland, and 120 acres in buildings and lawns.

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	ACTUAL 1959	ACTUA 1960		ESTIMATED 1962
Total Cost of Program	\$76,283	\$75,950		\$79,946
Less Credits: Commodities to Food Service Transfer to Other State Institutions Greenhouse Production	\$77,733 67 5,725	\$72,688 141 5,439		\$79,000 5,000
	<u> </u>	,		
Total Credits	\$83,525	\$78,268	\$84,000	\$84,000
Net Program Cost Average Daily Inhabitants Participating:	-\$ 7,242	\$ 2,318	-\$ 6,247	-\$ 4,054
Farm Assignment	70	62	75	75
Appropriation Statement:		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions.	••••••	11	11	11
01 Salaries and Wages		40,436	42,046	41,420
07Motor Vehicle Operation and Main08Contractual Services09Supplies and Materials10Equipment—Replacement11Equipment—Additional14Land and Structures		3,074 2,923 23,929 1,782 3,732 74	2,850 2,757 24,020 2,420 3,570 90	3,050 2,774 24,072 3,840 4,700 90
Total Operating Expenses		35,514	35,707	38,526
Total Expenditure	- =	75,950	77,753	79,946
Original General Fund Appropri Transfer of General Fund Appro			76,301 1,452	
Total General Fund Appropriati Less: General Fund Reversion	on	76,010 60	<u></u>	
Net General Fund Expendi	ture	75,950	77,753	79,946
Budget Bill Text: 10.03.07.10 Farm Operation and Main General Fund Appropria	- tenance tion			79,946

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Department of Mental Hygiene Clifton T. Perkins State Hospital

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SUMMARY OF THE CLIFTON T. PERKINS STATE HOSPITAL

Total Number of Authorized Positions	1960	1961	1962
	ACTUAL	Appropriation	Allowance
	174	192	214
Salaries and Wages	238,532	545,825	717,322
Technical and Special Fees	5,000	9,310	9,310
Operating Expenses	167,785	160,110	153,422
Original General Fund Appropriation	440,061	703,375	
Transfer of General Fund Appropriation	—28,600	11,870	
Total General Fund Appropriation Less: General Fund Reversion	411,461 144	·····	
Net Total General Fund Expenditure	411,317	715,245	880,054
Capital Funds: Appropriation		150,000	

GENERAL ADMINISTRATION—THE CLIFTON T. PERKINS STATE HOSPITAL

Program and Performance:

The Clifton T. Perkins State Hospital is located in Jessups, Howard County, Maryland. It is the maximum security hospital for male patients for the entire State of Maryland and was established in 1959. The property consists of 74 acres of land, of which approximately 66 acres are woodland and 8 acres in lawns, roads, parking facilities and buildings.

This program provides executive direction, business management and coordination of all hospital programs and establishes and interprets institutional policies and methods of operation under the supervision of the Department of Mental Hygiene.

In 1960, there were 136 admissions which were transfers from Spring Grove State Hospital and Crownsville State Hospital. At the end of the year, 124 patients were in the hospital. The average patient population age was 33 years. The approximate square feet of bed space per patient was 71 feet.

The 1961 patient population is based on a projection of admissions, discharges and transfers from other hospitals, penal institutions and courts.

This hospital has a capacity of and is licensed for 300 patients.

Three Telephone Operators II have been allowed to staff the control center.

	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Admissions	136	360	336
Discharges (Total)	12	305	336
Discharges	12	300	333
Deaths		5	3
Average Daily In-Patient Population	75	225	225
Total Patient Days	12,750	82,125	82,125
Total Number of Authorized Positions	´174	192	214
Ratio Total Positions to Population	1:.431	1:1.32	1:1.05
Total Annual Per Capita	\$5,485	\$3,179	\$3.911
Total Cost Per Patient Per Day	\$ 32.26	5 \$ 8.71	\$ 10.72

Appropriation Statement:

	1960 actual	1961	1962
Number of Authorized Positions	ACTUAL 13	APPROPRIATION 13	ALLOWANCE 16
01 Salaries and Wages	30,097	36,172	74,482
02 Technical and Special Fees	•••••	•••••	1,560
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure	4,598 35 555 59 1,575 4,282 110 11,214 41,311	6,100 250 338 1,050 500 450 8,688 44,860	6,100 200 422 750 750 687 300 9,209 85,251
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	31,867 9,452 41,319 8 41,311	42,017 2,843 44,860	85,251
Capital Funds: Appropriation		125,000	

Budget Bill Text:

DIETARY SERVICES-THE CLIFTON T. PERKINS STATE HOSPITAL

Program and Performance:

The hospital operates one central kitchen, which services one patient cafeteria and one employee cafeteria. Heated tray carts are delivered to two patient areas. All other patients are fed in the central cafeteria.

In 1961 and 1962, the chief function of the dietary department will be to prepare and serve adequate, balanced meals and special diets to patients and employees, under sanitary and economical conditions. The dietary department in the hospital initiates orders, plans meals, keeps daily records of foods used and renders both daily and monthly reports on food costs for both patients and employees.

Three Food Service Worker positions have been allowed to staff the Dietary Department.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Total Daily Per Capita Food Cost	\$.58	96 \$.5782	\$.5782
Annual Program Cost Per Capita Daily Program Cost Per Capita	\$529.12 \$ 1.44	\$461.41 57 \$ 1.2641	\$543.44 \$ 1.4889
Total Regular Meals Served Inhabitants Total Diet Meals Served Inhabitants	38,250	245,280 1,095	244,500 1,825
Number of Gratuitous Meals Served Value of Gratuitous Meals Served			1,512 \$479

Appropriation Statement:

	•	1960 actual	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	15	19	22
01	Salaries and Wages	22,433	54,730	67,724
04 05 08 09 11	Travel Food Contractual Services Supplies and Materials Equipment—Additional	9,419 7,251 581	$ \begin{array}{r} 10 \\ 47,485 \\ 12 \\ 1,581 \\ \dots \\ \dots \\ $	10 47,964 300 1,831 4,925
	Total Operating Expenses	17,251	49,088	55,030
	Total Expenditure	39,684	103,818	122,754
	Original General Fund Appropriation Transfer of General Fund Appropriation	32,722 7,000	103,359 459	
	Total General Fund Appropriation Less: General Fund Reversion	39,722 38		
	Net General Fund Expenditure	39,684	103,818	122,754

Budget Bill Text:

10.03.08.02 Dietary Services

General Fund Appropriation...... 122,754

HOUSEHOLD AND PROPERTY SERVICES—THE CLIFTON T. PERKINS STATE HOSPITAL

Program and Performance:

This program includes the housekeeping, sewing, power and maintenance services of the hospital. It is responsible for maintenance of three buildings, one of which is the patient building, six acres of lawn, parking areas, walks and approximately sixty acres of woodland.

All basic services of utilities and property are furnished on a 24 hour, 7 day week, 365 days per year. Steam is provided for heating, cooking and hot water supply. Electricity, water, sewage, trash and garbage disposal are purchased. Laundry services are purchased from the Maryland House of Correction. All general and daily maintenance, except those under service contract are performed by personnel assigned to this program.

While there is only one building used for patients, this is a very complex unit to maintain as this building houses all departments found in larger institutions.

Three additional positions have been allowed in this program; a Mechanical Handyman for the power plant, a Cleaner to clean the main areas of the institution and a Linen Stewardess for mending patient clothing.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Patients Clothed	136	225	225
Percentage of Patients Clothed by Hospital	100%	100%	100%
Cost Per Patient Clothed	\$ 149	\$90	\$50
Laundry Used (lbs. per year)	11,500	20,000	25,000
Annual Program Per Capita		\$493	\$519
Program Cost Per Patient Per Day	\$9.46	\$1.35	\$1.42

Appropriation Statement:

TTPPT	opriumon statement			
		1960	1961	1962
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	10	12	15
01	Salaries and Wages	24,553	34,819	52,522
02	Technical and Special Fees	3,000	2,500	2,500
04 06 07 08 09 11	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Additional	4 5,447 874 29,489 39,456 17,737	10 15,150 775 18,052 34,803 4,800	$ \begin{array}{r} 10 \\ 11,650 \\ 775 \\ 23,832 \\ 22,650 \\ 2,865 \\ \end{array} $
	Total Operating Expenses	93,007	73,590	61,782
	Total Expenditure	120,560	110,909	116,804
	Original General Fund Appropriation Transfer of General Fund Appropriation	72,819 47,779 120,598	109,104 1,805	
	Total General Fund Appropriation Less: General Fund Reversion	120,098		
	Net General Fund Expenditure	120,560	110,909	116,804
Capit	al Funds:			
	Appropriation		25,000	

Budget Bill Text:

MEDICAL CARE OF PATIENTS-THE CLIFTON T. PERKINS STATE HOSPITAL

Program and Performance:

This program includes all medical, nursing, laboratory and psychological services. During 1960, all the modern methods of accepted medical, nursing and dental treatment were utilized. Patients were treated with tranquilizing and/or anti-depressant drugs and a few patients received electro-shock therapy. Some patients received individual psychotherapy and also group therapy was given to a large number of patients.

During the fiscal year 1961, the majority of admissions will be court commitments who will be sent to the hospital for pre-trial examinations and report back to the court under Sections 9 and 11 of Article 59 of the Annotated Code of Maryland. The hospital will receive male patients charged with major criminal offenses. In addition, male patients declared by the courts as not guilty by reason of insanity are admitted to the hospital by the courts under Section 8 of Article 59 of the Annotated Code of Maryland. The hospital also receives male patients from the penal institutions, after examination by the Director of Correctional Psychiatry of the Department of Mental Hygiene under Article 59, Section 43, for care and treatment until such time as they can safely be returned to the original penal institution. Patients from the penal institutions, if in further need of maximum security after expiration of their sentences, will be committed to this hospital by two doctors' certificates until they can safely be discharged from this hospital or transferred to another hospital. Male patients from the Mental Hospital System who need maximum security care will also be received by this hospital upon order of the Commissioner of Mental Hygiene until such time as they can be returned to their original institutions. The pre-trial evaluation of court cases requires a complete and comprehensive psychiatric work-up including psychological studies, social service investigation and laboratory tests (including EEG studies) and a report to the court within a two or three week period after admission. It is anticipated that approximately 60% of these patients will be returned to the courts within 30 days after admission.

It is anticipated that approximately 220 patients will be discharged during fiscal year 1961. Some will be returned to the courts, others transferred to other state mental hospitals after their level of rehabilitation has increased to merit broader privileges than possible in this hospital. Some of the patients from the penal system will be returned to their original institutions. Some penal transfers, in need of further hospitalization at the expiration of their sentences, will be committed on two doctors' certificates. If such patients are not considered to be maximum security risks, they will be transferred to another hospital. Some patients will be discharged into the community. During fiscal year 1962, discharges must match admissions, in order to keep the hospital population within the limits of its capacity.

Every new admission will have a physical examination including chest X-ray and dental examination, an electro-encephalographic examination, a psychiatric evaluation, a psychological work-up, a social history and routine clinical-pathological laboratory tests. The infirmary will not be activated during fiscal year 1961, and no major operations will be performed at this hospital. This will necessitate the transfer of patients with serious physical ailments or patients in need of major surgery to other state hospitals of the Department of Mental Hygiene.

Eleven additional positions have been allowed; ten Hospital Attendants to staff a complete ward and a Barber for patient welfare.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Dental Care:			
Patients Examined	101	300	360
Number of Treatments	73	200	220
Number of I.D. Photographs (Patients and			
Employees)	300	500	550
Laboratory Procedures	1,594	3,200	3,500
Electroencephalographs	59	450	486
X-Rays	463	600	650
Psychological Tests	160	400	520
Clinical Consultations	116	240	250
Daily Average Patients Under Treatment:			
Group Psychotherapy	10	25	40
Individual Psychotherapy	3	5	10
Special Drug Therapy	70	160	180
Electroconvulsive Therapy	1	2	2
Psychiatric Interviews (other)	4	10	14
Annual Program Per Capita		\$1,918	\$2,309
Program Cost Per Patient Per Day	\$ 15.66	\$ 5.25	\$ 6.30

Appropriation Statement:

••	Number of Authorized Positions	1960 actual 131	1961 Appropriation 143	1962 Allowance 154
01	Salaries and Wages	153,745	398,170	492,126
02	Technical and Special Fees	2,000	6,810	5,250
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	86 341 396 28,747 14,144 149 43,863 199,608	100 300 677 22,931 2,576 26,584 431,564	$\begin{array}{r} 260\\ 338\\ 747\\ 18,564\\ 500\\ 1,792\\ 150\\ \hline 22,351\\ \hline 519,727\\ \end{array}$
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	288,041 	426,412 5,152	
	Net General Fund Expenditure	199,608	431,564	519,727

Budget Bill Text:

10.03.08.04 Medical Care of Patients General Fund Appropriation..... 519,727

REHABILITATION AND RECREATION OF PATIENTS THE CLIFTON T. PERKINS STATE HOSPITAL

Program and Performance:

This program is charged with the responsibility of providing rehabilitation services that will relieve tensions, teach patients to live together, and, in so far as possible, prepare patients for return to the community or to other hospitals of the Department of Mental Hygiene for further rehabilitation.

During the six months of 1960 that this hospital was in operation, this program instituted and maintained a highly structured recreation-physical education program both indoors and outdoors for all patients. This type of program will be sustained throughout 1961, with the addition of more passive recreational features such as movies and stage shows.

A Therapy Aide I has been allowed for recreational activities.

	ACTUAL 1960	ESTIMATED 1961	ESTIMATED 1962
Daily Average Patients Under Treatment: Occupational Therapy Recreational Therapy Industrial Therapy		175	30 235 25
Total Number Different Patients Reached During the Year: Occupational Therapy			130
Recreational Therapy Industrial Therapy	113	225	260 75
Annual Program Per Capita Program Cost Per Patient Per Day	\$91 \$.54	\$64 \$.18	\$83 \$.23

Appropriation Statement:

		1960 ACTUAL	1961 Appropriation	1962 ALLOWANCE
	Number of Authorized Positions	3	3	4
01	Salaries and Wages	4,665	12,558	15,638
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	1,199 957 2,156 6,821	60 700 1,100 1,860 14,418	240 1,125 1,275 100 332 15 3,087 18,725
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	8,616 	13,510 908	I
	Net General Fund Expenditure	6,821	14,418	18,725
Budg	et Bill Text:			

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10.03.08.05 Rehabilitation and Recreation of Patients 18,725 General Fund Appropriation.....

SOCIAL SERVICES-THE CLIFTON T. PERKINS STATE HOSPITAL

Program and Performance:

The Social Services Department provides overall case work counseling and planning to meet the patient's needs within the hospital and serves as a liaison between the patient and the community. Admission services include early contacts with relatives and interpretation of the patient's individual needs.

Pre-trial evaluations require pertinent information in order to understand the patient's illness in relation to his previous environment given in our social history.

Sanity hearings require extensive social information and additional social services in order to substantiate the patient's current mental condition.

Discharge planning and preparation for transfer to other institutions requires intensive case work service in order to correlate the patient's hospital experience to future plans.

A Senior Case Worker has been allowed for pre-admission and out-patient services.

	ACTUAL	ESTIMATED	ESTIMATED
	1960	1961	1962
Total Number of Patients Served Total Number of Interviews Patient Interviews Relative Interviews	. 211 . 132 . 79	91 250 150 100	234 630 390 240
Total Number of Cases Assigned Pre-Trial Sanity Hearing Evaluations Discharge Planning	. 88 . 4 . 4	100 8 8 7	250 15 15 21
Annual Program Per Capita	. \$44	\$43	\$75
Program Cost Per Patient		\$.12	\$.21

Appropriation Statement:

Appr	opriation Statement:	1960 ACTUAL	1961 Appropriation	1962 Allowance
	Number of Authorized Positions	2	2	3
01	Salaries and Wages	3,039	9,376	14,830
04 07 08 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Equipment—Additional Fixed Charges	36 248 10	300	290 225 720 708 20
	Total Operating Expenses	294	300	1,963
	Total Expenditure	3,333	9,676	16,793
	Original General Fund Appropriation Transfer of General Fund Appropriation	5,996 2,658	8,973 703	
	Total General Fund Appropriation Less: General Fund Reversion	3,338 5		
	Net General Fund Expenditure	3,333	9,676	16,793
-	et Bill Text: 08.06 Social Services			10 500
	General Fund Appropriation	******		16,793

Personnel Detail

Department of Mental Hygiene

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DEPARTMENT OF MENTAL HYGIENE-HEADQUARTERS

CLASSIFICATION OF EMPLOYMENT		1960 Actual	App	1961 ROFRIATION	AL	1962 Lowance
Concerci Administration . Wessersterns						
General Administration—Heaquarters: 1 Commissioner of Mental Hygiene	1	10,029	1	20,000	1	22,500
 Assistant Commissioner of Mental Hygiene Chief of the Division of Administration 	1	16,000	1	16,000	1	16,000
and Finance	1	11,640	1	12,125	1	11,058
4 Director of Personnel	ĩ	6,782	ī	7,886	1	8,168
5 Methods and Procedures Analyst	1	6,050	1	6,688	1	6,688
6 Biostatistician	1	9,586	1	9,586	1	9,586
7 Director of Procurement	1	6,112	1	6,338	1	6,564
8 Auditor II	1	5,343	1	5,545	1	. 5,747
9 Supervisor of Budget and Accounts	1	8,450	1	8,802	1	7,322
10 Investigator 11 Principal Account Clerk I	1 1	4,850	1 1	5,052 5,365	1 1	$5,052 \\ 5,365$
12 Principal Account Clerk II	1	5,150 3,619	1	3,758	1	3,897
13 Senior Clerk	2	7,222	3	10.048	3	10,163
14 Stenographer-Secretary	3	12,892	3	13,401	š	13,565
15 Senior Stenographer	š	10,471	š	11,276	3	11,560
16 Key Punch Operator	1	3.060	1	3,180	1	3,300
17 Reproduction Machines Operator II	1	3,790	1	3,948	1	3,948
18 Receptionist	••••				1	2,870
19 Chauffeur I	1	3,790	1	3,948	••••	•••••
20 Principal Clerk	1	271	••••	0 500	••••	•••••
21 Senior Typist	1	3,445	••••	3,589	••••	
Less: Turnover Expectancy				156,535 3,050		153,353 4,601
Total	25	138,552		153,485	24	148,752
Dietary Services—Headquarters:						
1 Food Service Director	1	7,159		8,309	1	8,626
Total	1	7,159		8,309		8,626
Household and Property Services-Headquarte	rs:					
1 Supervisor of Engineering and	•		_	0.050	-	0.050
Maintenance	1	7,990	1	9,276	1	9,276
2 Cleaner	1	2,592	1	2,773	1	2,879
Total	2	10,582	2	12,049	2	12,155
			=		—	
Medical Care of Patients—Headquarters:						
1 Senior Psychiatrist	1	14,400	1	15,000	1	16,151
2 Director of Child Psychiatry	1	15,505	1	15,505	1	13,437
3 Director of Correctional Psychiatry	1	5,717	1	14,400	1	12,960
4 Director of Hospital Inspection and			1		1	15,000
5 Hospital Adviser	 1	6,420	1	6,688	ī	6,688
6 Director of Nursing	i	7,533	1	8,450	ī	8,112
7 Laboratory Technician I	1	5,150	1	5,677	1	5,677
8 Medical Stenographer	2	7,553	2	7,794	2	8,698
9 Senior Stenographer	1	3,790	1	3,948	1	3,948
				77,462		90,671
Less: Turnover Expectancy				9,109		4,534
 ///		00.000	10	60.050	10	06 107
Total	9	66,068	10	<u>68,353</u>	10	86,137

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			•	-			
		1960	1961		1962		
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPROPRIATION		ALLOWANCE		
Rehabilitation and Recreation of Patients-Head	louar	ters:					
1 Director of Rehabilitation	1	7,535	1	8,802	1	8,802	
Total	1	7,535		8,802	1	8,802	
	—		= :		===		
Social Services—Headquarters: 1 Chief of Social Services	1	5,505	1	7,990	1	9,276	
		·			•		
Total	=	5,505	$\frac{1}{1}$	7,990	1	9,276	
Education and Training of Professional Person	nel—]	Headquarters	8:				
1 Chief, Division of Psychiatric Education and Training	1	15,505	1	16,151	1	16,151	
2 Stenographer-Secretary	1	4,370	1	4,552	1	4,552	
3 Assistant Librarian	1	5,150	1	5,677		5,677	
Total	3	25,025	3	26,380	3	26,380	
					===		
Religious and Community Services—Headquart	079.						
1 Chief of Volunteer Services	1	7,535	1	7,849	1	7,849	
Total	1	7,535	· 1	7,849	<u> </u>	7,849	
10041	—	1,000	=	1,040	=		
Research—Headquarters:			-	14.019	-	10 151	
1 Senior Phychiatrist 2 Laboratory Technician I		5,150	1 1	$14,913 \\ 5,677$	1 1	16,151 5,677	
Total	1	5,150	2	20,590	2	21,828	
1004	<u> </u>		<u> </u>		_		
Farm Operation and Maintenance—Headquarte 1 Supervisor, Farming Management		7,535	1	8,802	1	8,802	
		<u>,</u>	•				
Total	1	7,535	=	8,802	1	8,802	
Recoveries and Collections—Headquarters:					•		
1 Supervisor of Budget and Accounts 2 Supervisor of Collections	 1	5,738	1 1	6,280	1 1	8,802 6,531	
3 Assistant General Counsel	1	242	1	5,558	1	6,782	
4 Financial Agent★	5	28,407	6	30,084	8	40,816	
5 Principal Account Clerk I	1 1	4,892 1,873	1 1	5,064 3.410	$\frac{1}{2}$	5,258 7,238	
7 Principal Clerk	7	26,790	$\frac{1}{7}$	25,735	7	26,400	
8 Senior Stenographer	1	3,286	3	10,110	5	17,808	
9 Accounting Machine Operator 10 Senior Typist	2 	6,270	2 1	6,761	2 1	7,423 3,589	
Notion 23 pice international and and and							
Less: Turnover Expectancy				93,002 1 ,841		130,647 3,919	
Total	19	77,498	24	91,161	29	126,728	
2.0 WATHIN HIM					====	140,148	

CROWNSVILLE STATE HOSPITAL

			1000		1001		1962
	â		1960	A	1961	A	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	AL	LOWANCE
Gene	ral Administration—Crownsville State Ho	spita	1:				
$\frac{1}{2}$	Superintendent, Mental Hospital Assistant Superintendent, Mental	1	15,505	1	17,000	1	17,000
_	Hospital	1	5,597	1	8,902	1	9,244
3	Personnel Manager I	1	2,066	1	6,926	1	7,192
4	Accountant III	1	6,050	1	6,302	1	5,242
5	Principal Account Clerk I	1	4,580	1	3,919	$\frac{1}{2}$	4, 892 6,420
6	Senior Account Clerk	2	5,529	$\frac{2}{1}$	$6,480 \\ 3.349$	1	3.475
7 8	Accounting Machine Operator Stenographer-Secretary	1 1	$3,211 \\ 3,852$	1	4,370	1	3,859
9	Principal Stenographer	$\frac{1}{2}$	7.052	2	8.246	$\frac{1}{2}$	8,107
10	Principal Clerk	1	3.463	ĩ	3,786	ī	3,586
11	Senior Clerk	4	11,511	4	12,952	4	12,889
$\overline{12}$	Telephone Operator I	$\overline{5}$	17.607	5	17,498	5	17,100
13	Receptionist	1	2,770	1	3,043	1	3,043
14	Buyer	1	5,521	1	5,750	1	5,174
15	Storekeeper I	1	3,866	1	4,461	1	3,859
16	Storekeeper III	3	8,611	3	9,500	3	8,907
17	Property Custodian	1	4,056	1	4,370	1	3,859
18	Shop Clerk I	1	3,758	1	3,897	1	4,224
	Less: Turnover Expectancy				130,751 2,537		128,072 1,281
	m · · ·				100.014		100 701
	Total	29	114,605	29	128,214	29	126,791
Diete					•		
	ry Services—Crownsville State Hospital:	4	7 1 65	-	7 9 4 0	1	7 840
1	Food Service Manager I	1	7,165	1	$7,849 \\ 6,688$	1 1	7,849 6,688
2 3	Food Service Manager III	1	6,050 5 120	1 1	4,978	i	5,778
3 4	Dietitian I Cook I	3	$5,130 \\ 12,631$	4	17,260	4	17,807
5	Cook	8	29,199	5	20,732	$\hat{5}$	18,895
ĕ	Cook II	5	15.861	7	22.162	Ž	23,130
$\overline{7}$	Food Service Worker	37	99,343	37	111,086	40	117,333
8	Baker I	1	4,175	1	4,349	1	4,349
9	Meat Cutter	2	6,238	2	6,855	2	7,050
10	Cafeteria Supervisor	1	4,175	1	4,349	1	4,349
11	Dining Room Supervisor	4	13,160	4	13,708	4	13,131
12	Cashier II	3	9,249	3	9,703	$3 \\ 1$	10,062 3,589
13 14	Senior Clerk Chauffeur II	1 4	$3,445 \\ 12,458$	1 4	$3,589 \\ 12,919$	4	13,393
14	Chauneur II		12,400		14,010		
	Less: Turnover Expectancy				246,227 3,631		253,403 5,068
	Total	72	228,279	72	242,596	75	248,335
	10021		220,215		242,000	<u> </u>	
Hous	ehold and Property Services-Crownsville	Stat	e Hospital:				
1	Head Housekeeper	1	3,844	1	3,985	1	3,520
2	Housekeeper	6	20,670	7	24,404	7	23,973
3	Head Seamstress	1	3,790	1	3,948	1	3,948
4	Seamstress	5	15,528	5	15,978	5	15,419
5	Linen Stewardess	1	3,445	1	3,589	1 1	$3,589 \\ 5,343$
67	Laundry Manager I	1 1	4,610	1 1	4,802 3,727	1	5,343 3,869
7 8	Laundry Supervisor II Laundry Worker	12^{1}	$3,601 \\ 34,650$	12	36.784	12^{1}	37,110
ş	Maintenance Superintendent II	12	7,535	12	8,323	11	8,323
10	Maintenance Foreman	1	4,813	1	5,270	ī	5,462
ĩĭ	Chief Stationary Engineer I	î	6,050	ī	6,302	ī	6,302
12	Shift Engineer	5	23,462	5	24,217	5	24,633

	CLASSIFICATION OF EMPLOYMENT		1960 Actual	Ар	1961 PROPRIATION	Ar	1962 Lowance
13	Stoom Fireman	5	17.082	5	19,297	5	18,695
14	Steam Fireman Steam Fitter	1	3,994	1	4.364	ĭ	4,526
$\overline{15}$	Sheet Metal Worker	ĩ	4,610	1	5,052	1	5,052
16	Plumber	3	13,902	3	15,321	3 1	$15,708 \\ 5,677$
17 18	Carpenter-Foreman Carpenter	1 4	$5,150 \\ 18.169$	1 4	$5,677 \\ 19,642$	1 4	20,006
19	Mason-Plasterer	4	5,136	1	5,052	i	4,202
20	Painter I	ī	4,610	ĩ	5,052	1	5,052
21	Painter II	4	14,363	4	15,512	4	16,023
22	Electrician	4	17,719	4	$19,889 \\ 44,943$	4 13	19,783 48,051
$\begin{array}{c} 23\\ 24 \end{array}$	Mechanical Handyman Handyman	$\frac{13}{4}$	$39,111 \\ 13,369$	13 4	14,194	4	11.064
$\overline{25}$	Cleaner	$\overline{7}$	19,581	$\overline{7}$	20,057	$\tilde{7}$	20,245
26	Gardener	1	3,472	1	3,589	1	3,589
27	Automobile Mechanic I	1	4,370	1	4,802	1	4,802
28	Automobile Mechanic II	1	3,601	1 1	$3,919 \\ 4,802$	1 1	4,068 4,802
29 30	Chauffeur-Foreman Chauffeur II	1 9	4,406 27,173	9	30,116	9	30,289
31	Police	5	19,394	5	21,015	5	21,050
$\tilde{32}$	Senior Clerk	1	3,445	1	3,589	1	3,589
				—	407.019		407 764
	Less: Turnover Expectancy				407,213 11,658		407,764 10,194
	Total	104	374,655	105	395,555	105	397,570
		=				=	
Medi	cal Care of Patients—Crownsville State I	Tospi	ital:				
1	Clinical Director II	1	7,931	1	12,480	1	14,400
$\overline{2}$	Pathologist	1	10,812	1	11,185	1	11,651
3	Chief Psychologist	1	7,990	1	8,323	1	8,323
· 4	Phychologist II	5	27,384	6 5	34,237 53,474	6 5	41,571 60,010
5 6	Staff Psychiatrist	5	33,669	э З	30,944	3	29,452
7	Psychiatrist I Psychiatrist II	6	58,702	5	43,704	$\tilde{5}$	45,536
ŝ	Psychiatrist III	Š	35,397	1	6,280	1	6,531
9	Chief, Somatic Services		•••••	1	11,418	1	13,849
10	Physician, Institutional	2	21,135	$\frac{2}{2}$	$22,090 \\ 16,919$	$\frac{2}{2}$	$22,463 \\ 17,402$
$\frac{11}{12}$	Dentist Dental Hygienist	2 1	$16,901 \\ 3,786$	2	3,932	1	4.078
12	Pharmacist	1	6,050	1	6,302	i	6,302
14	Head Laboratory Technician	ī	5,271	ī	6,015	1	5,545
15	X-Ray Technician	1	3,689	1	3,828	1	3,967
16	Laboratory Technician I	1	4,978	1	5,450	$\frac{1}{2}$	5,677 8,796
17 18	Laboratory Technician II Laboratory Assistant	$\frac{2}{2}$	$5,357 \\ 5,132$	$\frac{2}{2}$	$8,219 \\ 5,884$	$\frac{2}{2}$	6,258
19	Director of Nurses I. Psychiatric	ĩ	6,460	1	7,990	ī	7,325
20	Assistant Director of Nurses, Psychiatric	1	2,423	1	6,338	1	6,112
21	Supervisor of Nurses, Psychiatric	5	27,195	8	27,742	8	42,784
22	Head Nurse, Psychiatric	6	24,654	5	30,642	5 10	24,065
23 24	Registered Nurse Hospital Attendant Supervisor I	11 2	25,278 10,300	$10 \\ 2$	$46,578 \\ 10,730$	2	42,425 10,730
25^{-25}	Hospital Attendant Supervisor II	5	24,615	$\frac{2}{5}$	24,010	5	24,010
$\tilde{26}$	Hospital Attendant Supervisor III	9	33,349	10	39,803	10	45,429
27	Hospital Charge Attendant	49	181,551	48	206,619	48	203,296
28	Licensed Practical Nurse	70	144,356	70	245,113	70	244,168
29	Psychiatric Aide	1	2,308 1,035,123	$1 \\ 336$	3,193 1,068,183	1 336	3,286 1,067,989
$30 \\ 31$	Hospital Attendant Physical Therapist	330 1	4,850	330 1	5,677	1	5,677
32	Beauty Operator	3	9,933	3	10,249	3	10,508
33	Barber	4	10,323	4	13,321	4	13,608
34	Medical Records Librarian	1	2,529	1	4,705	1	5,052
35 36	Medical Stenographer	$\frac{2}{4}$	9,588 14,759	$2 \\ 4$	8,437 14,373	$\frac{2}{5}$	7,968 17,533
30 37	Senior Stenographer	$\frac{4}{4}$	12,051	4 5	14,373	5	15,961
	**		, –				•

CLASSIFICATION OF EMPLOYMENT		1960 Actual	AP	1961 PROPRIATION	A	1962 LLOWANCE
 38 Junior Typist 39 Principal Clerk	1	9,513 1,153 6,407	3 1 2	8,839 3,387 6,143	3 1 2	8,246 3,520 6,201
Less: Turnover Expectancy				2,098,544 122,485		2,127,704 117,024
Total	558	1,852,902	560	1,976,059	561	2,010,680
Rehabilitation and Recreation of Patients-Cro	wnav	ille State F	Iospital:			
 Director of Rehabilitation Therapies Head Occupational Therapist	1 1 1 1	2,892 4,067 4,433	1 1 1 1	6,619 5,756 5,359 4,202	1 1 1 1	6,531 5,778 4,722 4,283
 5 Industrial Therapist 6 Recreational Therapist I	1 1 1	1,554 4,688 5,529 3,985	1 1 1	5,450 6,688 4,349	1 1 2	5,677 6,688 7,829
 8 Academic Instructor	1 9 9 1 1	4,462 28,936 27,429 4,370 2,521	1 9 9 1 1	4,634 33,481 31,758 4,552 2,985	1 9 9 1 1	4,806 37,299 29,030 4,552 3,158
Less: Turnover Expectancy				115,833 2,180		120,353 8,425
Total	28	94,866	28	113,653	29	111,928
Social Services—Crownsville State Hospital:						
 Chief Supervisor, Psychiatric Case Work Psychiatric Case Supervisor Senior Case Worker Case Worker Case Worker Principal Stenographer Senior Stenographer Junior Typist 	1 5 8 3 1 1 2	7,165 25,576 11,446 37,484 3,967 2,606 6,619	1 6 8 3 1 2	8,323 34,033 42,575 13,902 4,106 3,412 6,287	1 6 8 4 1 2	8,323 40,720 42,643 17,780 4,262 3,286 6,027
Less: Turnover Expectancy				112,638 12,141		123,041 9,843
Total	21	94,863	22	100,497	23	113,198
Education and Training of Professional Person	mel-					
Crownsville State Hospital: Director of Psychiatric Education Director of Nurses I, Psychiatric Instructor of Nursing, Psychiatric Instructor of Nursing, Psychiatric Medical Stenographer Junior Stenographer Housekeeper Psychologist Intern Resident Physician I Resident Physician III Resident Physician III Psychiatric Externe Student Case Worker, Mental Hospital Less: Turnover Expectancy. 	$ \begin{array}{c} 1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 5 \\ 4 \\ 5 \\ 2 \\ \dots \\ $	9,463 8,112 5,992 3,600 3,211 2,205 16,421 8,735 13,875 13,264 7,559 855	1 1 2 1 1 1 5 3 1 5 5 	11,523 6,790 10,060 3,750 3,758 2,850 17,053 12,260 7,000 23,540 25,645 7,503 3,400 135,132 2,321	1 1 1 1 5 3 1 5 6 	11,5238,32311,2603,7503,6192,85017,3989,1957,00030,00030,0007,5033,400145,8217,291
Less: Turnover Expectancy		93,292	26	132,811	27	138,530
	_		—			

CLASSIFICATION OF EMPLOYMENT	-	1960 CTUAL	Аррі	1961 ROPRIATION	AL	1962 Lowance
Religious and Community Services—Crownsville 1 Volunteer Activities Coordinator 2 Chaplain 3 Senior Stenographer 4 Junior Typist	State 1 1 1 1	e Hospital: 3,733 5,000 3,347 2,766	1 1 1 1	4,548 6,687 3,664 2,870	1 1 1 1	4,720 6,926 3,538 2,714
Less: Turnover Expectancy				17,769 154		17.000
Total=	4 =	14,846	4	17,615	<u>4</u>	17,898
Research—Crownsville State Hospital:1Director of Medical Research2Psychologist II3Statistician II	1 1 1	12,852 6,112 808	1 1 1	12,852 7,033	1 1 1	12,852 7,284 4,283
Less: Turnover Expectancy			-	19,885 384		
- Total	3	19,772	3	19,501	3	24,419
Farm Operation and Maintenance—Crownsville	State	-				
1 Farm Superintendent 2 Farmer, Mental Hospital 3 Farm Hand 4 Herdsman II, Mental Hospital 5 Dairy Helper 6 Pasteurizer II	1 1 9 1 5 1	5,078 4,610 26,979 5,150 15,206 3,445	1 9 1 5 1	5,885 4,802 28,215 5,365 16,092 3,589	1 9 1 5 1	6,099 4,802 28,488 5,365 15,817 3,589
Less: Turnover Expectancy Total	18	60,468	18	63,948 619 63,329	18	64,160 962 63,198
-						

EASTERN SHORE STATE HOSPITAL

Gene	eral Admission—Eastern Shore State Hospi	tal:					
1	Superintendent, Mental Hospital	1	15.505	1	17,709	1	17.000
2	Administrative Assistant I	1	6,790	1	7,073	1	7,073
3	Personnel Manager II	1	5,778	1	5,992	1	6,926
4	Accountant III	1	4,382	1	5,242	1	5,646
5	Senior Account Clerk	1	3,180	1	3,300	1	3,420
6	Administrative Assistant II	1	4,419	1	4,370	1	4,904
7	Principal Stenographer	1	4,175	1	4,349	1	4,349
8	Senior Stenographer	1	3,790	1	3,948	1	3,948
9	Principal Clerk	1	3,469	1	3,445	1	3,786
10	Senior Clerk	2	6,430	2	6,689	2	6,804
11	Telephone Operator II	5	14,969	5	16,335	5	16,680
12	Buyer	1	1,935	1	4,982	1	5,078
13	Property Custodian	1	4,370	1	4,552	1	4,552
14	Storekeeper II	1	3,985	1	4,151	1	4,151
15	Storekeeper III*	••••	•••••	••••	•••••	1	2,610
	Less: Turnover Expectancy				92,137 880		96,927 969
	Total	19	83,177	19	91,257	20	95,958

CLASSIFICATION OF EMPLOYMENT	1960 Actual	Арр	1961 Ropriation	AI	1962 lowance
Dietary Services—Eastern Shore State Hospital:					
1 Dietitian I 1 2 Cook I 1 3 Cook 3 4 Assistant Cook 3 5 Food Service Worker 11 6 Dining Room Supervisor 2 7 Senior Clerk 1	6,420 4,370 11,539 9,875 32,144 6,580 3,445	1 3 3 11 2 1	6,688 4,552 12,287 10,249 33,394 6,854 3,589	1 3 3 19 4 1	6,688 4,552 11,822 10,508 55,016 12,334 3,589
Less: Turnover Expectancy	-,		77,613 1,515		104,509 2,090
Total	74,373	22	76,098	32	102,419
	tete Hosnital	•			
Household and Property Services—Eastern Shore S 1 Housekeeper 1 2 Head Seamstress 1 3 Seamstress 1 4 Laundry Manager II 1 5 Laundry Worker ★ 4 Maintenance Superintendent III 1 7 Chief Stationary Engineer II 1 8 Shift Engineer 5 9 Steam Fitter 1 11 Plumber 1 12 Carpenter 2 13 Painter I 1 14 Painter II 1 15 Electrician 1 16 Mechanical Handyman 3 17 Cleaner 2 18 Gardener, Mental Hospital 1 19 Chauffeur I 1 20 Chauffeur I 1 21 Handyman 1 22 Linen Steward 1	tate Hospital 3,445 3,799 11,749 6,790 5,150 21,851 17,502 4,610 4,850 9,220 4,610 4,850 11,955 5,802 3,985 3,487 2,818 	: 1111411551121113211 12	$\begin{array}{r} 3,589\\ 3,948\\ 3,261\\ 4,533\\ 12,391\\ 7,464\\ 5,365\\ 25,260\\ 18,179\\ 5,052\\ 5,365\\ 10,104\\ 5,052\\ 3,320\\ 5,365\\ 10,104\\ 5,052\\ 3,320\\ 5,365\\ 12,453\\ 6,025\\ 4,151\\ 3,445\\ \hline \\ 2,922\\ 5,740\\ \hline \\ 152,984\\ 151\\ 3,441\\ \hline \end{array}$	1111511551121113211112	$\begin{array}{r} 3,589\\ 3,948\\ 3,261\\ 5,078\\ 14,897\\ 7,464\\ 5,365\\ 25,260\\ 19,593\\ 5,052\\ 5,365\\ 10,104\\ 5,052\\ 3,453\\ 5,365\\ 12,453\\ 6,136\\ 4,151\\ 3,948\\ 2,870\\ 2,714\\ 7,178\\ \hline 162,296\\ 3,246\end{array}$
Less: Turnover Expectancy	133,973	37	1,441 151,543	39	3,246
				Ĩ	
Medical Care of Patients—Eastern Shore State Ho 1 Clinical Director I 1 2 Staff Psychiatrist 2 3 Psychiatrist I 1 4 Psychiatrist II 2 5 Psychiatrist II 2 6 Dentist 1 7 Pharmacist 1 9 Laboratory Technician II 1 10 Director of Nurses I, Psychiatric 1 11 Supervisor of Nurses, Psychiatric 1 12 Head Nurse, Psychiatric 1 13 Registered Nurse 6 14 Hospital Attendant Supervisor I 1 15 Hospital Charge Attendant 10 17 Licensed Practical Nurse 3 18 Hospital Attendant 93 19 Psychiatric Aide 3	$\begin{array}{c} 14,400\\ 21,438\\ 7,535\\ \hline \\ 1,379\\ 8,757\\ 5,720\\ 5,750\\ 2,795\\ 6,790\\ 5,750\\ 13,734\\ 24,735\\ 5,150\\ 17,318\\ 38,563\\ 99,140\\ 286,144 \end{array}$	$12 \\ 12 \\ 21 \\ 11 \\ 11 \\ 36 \\ 14 \\ 10 \\ 303 \\ 33 \\ 3$	$\begin{array}{c} 16,667\\ 23,542\\ 7,849\\ 17,804\\ 13,012\\ 9,091\\ 6,050\\ 6,302\\ 3,994\\ 7,073\\ 5,990\\ 15,778\\ 27,034\\ 5,365\\ 18,026\\ 42,346\\ 109,898\\ 300,423\\ 12,960\\ \end{array}$	1212211112591455391455331113311112111111111111111111111111	$\begin{array}{c} 16,667\\ 27,815\\ 9,693\\ 17,804\\ 13,062\\ 9,276\\ 5,343\\ 6,302\\ 3,994\\ 7,857\\ 10,780\\ 25,589\\ 39,964\\ 5,365\\ 18,208\\ 60,803\\ 160,698\\ 353,448\\ 9,858 \end{array}$

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CLASSIFICATION OF EMPLOYMENT		1960 Actual	Арр	1961 Ropriation	AL	1962 Lowance
 Barber	1 1 2 1 1	3,445 3,445 8,074 2,624 3,985	1 1 2 1 1	3,589 3,589 8,139 3,100 5,052	1 1 2 1 1	3,589 3,589 8,611 3,043 5,052
Less: Turnover Expectancy				672,673 19,343		826,410 24,792
Total	170	593,847	170	653,330	216	801,618
Rehabilitation and Recreation of Patients—Ea	stern	Shore Stat	e Hospi	ita':		
1 Director of Rehabilitation Therapies	1	5,011	1	6,531	1	6,782
2 Head Occupational Therapist	1	4,406	1	4,935	1	5,671
3 Recreational Therapist I	1	5,750	1	5,990	1	5,564
4 Industrial Therapist	1	4,850	1	5,677	1	5,677
5 Therapy Aide I	4	10,625	4	11,917	4	16,319
6 Therapy Aide II	2 1	$6,415 \\ 2,928$	2 1	6,662 3,043	3 1	9,526 3,158
7 Senior Clerk	I	2,928	T	44,755	T	52,697
Less: Turnover Expectancy				1,243		1,581
Total	11	39,985	11	43,512	12	51,116
Social Services—Eastern Shore State Hospital	:					
1 Psychiatric Case Supervisor	. 1	5,457	1	6,329	1	6,568
2 Senior Case Worker	ī	185	1	4,711	î	5,949
3 Case Worker	3	13,242	3	13,942	4	18,589
4 Senior Stenographer	ĺ	3,546	1	3,445	ĩ	3,948
Less: Turnover Expectancy				28,427 273		35,054 351
Total	6	22,430	6	28,154	7	34,703
Education and Training of Professional Perso	nnol					
Eastern Shore State Hospital:	Uniter	_				
• • • •	- 1	11 790	-	10.000	-	10 407
 Senior Psychiatrist Director of Nursing Education, 	1	11,736	1	12,920	1	13,437
Psychiatric	1	6,790	1	7,073	1	7,073
3 Resident Physician III				1,010	2	10,000
4 Instructor of Nursing, Psychiatric			1	4,790	ī	4,982
5 Student Case Worker, Mental Hospital		483		1,360		1,360
6 Medical Stenographer	1	4,175	1	4,349	1	4,349
Less: Turnover Expectancy				30,492 295		41,201 2,060
Total	3	23,184	4	30,197	<u>6</u>	39,141
Religious and Community Services—Eastern S	hore	State Weens	tal.			
		-		F 0.0F	-	5 0.05
1 Volunteer Activities Coordinator 2 Chaplain	1 1	4,370	1	5,365	1	5,365
3 Senior Clerk	1	4,558 3,320	1 1	6,209 3,362	1 1	6,448 3,589
Less: Turnover Expectancy				14,936 127	•	15,402 154
Total		12,248		14,809		15,248
	Ě		Ě			

		1960		1961		1962
CLASSIFICATION OF EMPLOYMENT		ACTUAL	Арр	ROPRIATION	AL	LOWANCE
Farm Operation and Maintenance-Eastern Sho					•	r 000
1 Farm Manager I	1	5,150	1	5,990	1	5,990
2 Farmer	1	3,520	1	3,653	$\frac{1}{3}$	3,786
3 Farm Hand	3	7,336	3	8,350	-	$8,662 \\ 4,151$
4 Herdsman II 5 Dairy Helper	1	3,985	1	4,151	1 1	3,070
5 Dairy Helper	1	2,850	1	2,960	Т	3,010
			•	25,104		25,659
Less: Turnover Expectancy				482		513
			<u> </u>			
Total	7	22,841	7	24,622	7	25,146
=			=			
			attoot			
ROSEWOOD STATE	TR	CAINING'S	CHOOL			
General Administration—Rosewood State Traini	ing S	School:				
1 Superintendent I. Mental Hospital	1	15,505	1	17,709	1	17,709
2 Administrative Assistant I, Mental		,		•		
Hospital	1	8,905	1	9,276	1	9,276
3 Personnel Manager I	1	7,165	1	8,323	1	8,323
4 Accountant III	1	6,050	1	6,302	1	6,302
5 Principal Account Clerk II	1	4,370	1	4,552	1	4,552
6 Senior Account Clerk	2	7,291	2	7,595	2	7,595
7 Junior Account Clerk	1	3,290	1	3,427	1	3,427
8 Administrative Assistant II	1	4,235	1	4,370	1	4,904 4,552
9 Stenographer-Secretary	1	4,552	1	4,552	$1 \\ 1$	4,332
10 Principal Stenographer	1 1	4,106	1 1	4,175 3.852	1	3,985
11 Principal Clerk 12 Senior Clerk	5	3,719 14,995	5	16,611	5	17,629
13 Junior Clerk	1	2.974	1 1	3,078	·1	3,182
14 Receptionist	î	3,445	î	3,589	î	3,589
15 Telephone Operator I	5	16,062	$\overline{5}$	16,890	5	17,310
16 Buyer	ĭ	5,750	ĭ	5,990	ī	5,990
17 Storekeeper I	1	4,370	1	4,552	1	4,552
18 Storekeeper III	2	5,393	2	6,212	2	5,636
19 Property Custodian	1	4,370	1	4,552	1	4,552
20 Shop Clerk I	1	3,619	1	3,758	1	4,078
				100.005		1 41 400
T There is the second				139,365		141,492
Less: Turnover Expectancy				1,332		1,415
	30	130,166	30	138,033	30	140,077
10tal	30	130,100		100,000		
Dietary Services-Rosewood State Training Sch	lool:					
1 Food Service Manager I	1	7,165	1	7,849	1	7,849
2 Dietitian I	1	4,571	1	6,554	1	6,688
3 Food Service Manager III	1	1,338	1	5,350	1	5,564
4 Cook I	2	8,740	2	9,104	2	9,104
	···::		1	3,750	3	9,750
6 Cook	10	19,608	5 9	20,057	Э. 9.	20,190 30,230
	$\begin{array}{c} 10 \\ 42 \end{array}$	31,880	46	$29,164 \\ 127,249$	49	143,203
8 Food Service Worker	42 1	$117,036 \\ 3,790$	40	3,948	4 <i>5</i> 1	3,948
10 Meat Cutter	1	2,331	i	3,286	î	3,412
11 Baker II	î	3,628	ī	3,750	ĩ	3,750
12 Senior Clerk	î	3,158	ī	3,273	· 1	3,388
13 Dining Room Supervisor	4	12,714	4	13,132	5	16,243
14 Cashier II	3	10,283	3	10,695	3	10,767
15 Chauffeur II	6	17,677	6	19,349	6	20,097
				266,510	•	294,183
Less: Turnover Expectancy				6,305		8,825
	70	949 010	- 02	260 205	89	285,358
Total	79	243,919	83	260,205	09	200,000
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		1960		1961		1962
CLASSIFICATION OF EMPLOYMENT	А	CTUAL	APPR	OPRIATION	ALL	OWANCE
Household and Property Services—Rosewood St	ata T	raining Scl	haalt			
1 Hospital Attendant Supervisor I	1	5,150	1	5,365	1	5,365
2 Housekeeper	$\overline{2}$	6,544	2	7,034	2	6,258
3 Linen Stewardess	5	17,110	. 8	25,836	9	28,936
4 Head Seamstress	1	3,601	1 10	3,727 29,457	$1 \\ 10$	3,869 30,393
5 Seamstress 6 Maintenance Superintendent II	8 1	27,529 7,535	1	8,323	10	8,323
7 Chief Stationary Engineer I, Mental	1	1,000	-	0,020	-	
Hospital	1	6,420	1	6,688	1	6,688
8 Chief Stationary Engineer II	1	5,150	1	5,365	1	5,365
9 Shift Engineer	$\frac{5}{5}$	20,824	5 5	22,897 19.004	5 5	$23,945 \\ 19,592$
10 Steam Fireman 11 Sheet Metal Worker	э 1	$17,041 \\ 4.533$	1	4,850	ĭ	5,052
12 Steam Fitter	i	4 610	ī	5,052	ĩ	5,052
13 Plumber-Foreman	ī	5,150	1	5,677	1	5,677
14 Plumber	2	9,214	2	10,171	2	10,343
15 Carpenter-Foreman	1	5,150	1	5,677	1	5,677
16 Carpenter	5 1	22,434	$\frac{5}{1}$	$24,572 \\ 5.052$	5 1	23,884 5,052
17 Mason-Plasterer 18 Painter I	1	4,610 4,610	1	5,052	1	5,052
19 Painter II	3	11.370	4	15,773	4	15,906
20 Electrician	ž	9,825	$\overline{2}$	10,730	3	15,020
21 Blacksmith	1	3,223	1	3,349	1	3,475
22 Mechanical Handyman	10	32,539	10	39,093	10	39,434
23 Mechanical Handyman II	2	6,609	2	6,717	2	6,854 28,544
24 Handyman 25 Cleaner	8 10	20,082 26,839	10 10	28,302 28,592	10 10	28,544 27,624
26 Service Worker	3	5,656	3	7,497	3	7,967
27 Grounds Supervisor	ĭ	4,740	ĭ	5,450	ĭ	5,677
28 Police	5	20,598	5	21,432	5	21,571
29 Chauffeur II	13	41,748	13	43,532	13	44,271
30 Senior Clerk 31 Laundry Supervisor I	1 1	3,445 4,610	2	7,034	2	6,574
31 Laundry Supervisor I 32 Laundry Supervisor II	2	4,610		•••••		•••••
33 Laundry Worker	13	37,854			1	2,610
·		•				
Lease Deres Franzisken av				417,300		430,050
Less: Turnover Expectancy				5,620		8,601
Total	118	413,870	111	411,680	114	421,449
	==		—			
		a 1 1				
Medical Care of Patients-Rosewood State Tra			-	10.000	-	10.000
1 Clinical Director II 2 Chief Psychologist	1 1	$11,200 \\ 5,092$	1 1	$16,000 \\ 7,724$	1 1	$16,000 \\ 7,724$
3 Psychologist II	5	27,906	5	35,304	5	33,785
4 Chief, Somatic Services	ĭ	13,295	ľ	14,427	ľ	14,427
5 Physician. Institutional	1	10,439	3	28,257	4	39,891
6 Staff Psychiatrist	3	22,375	2	23,773	2	26,429
7 Psychiatrist I	2	17,248	2 4	19,573	2 4	20,319 29,200
8 Psychiatrist III 9 Dentist	4 2	$27,379 \\ 16,622$	24	$28,447 \\ 17,068$	4 3	25,200
10 Pharmacist	ĩ	6.050	ĩ	6.302	ĭ	6,302
11 X-Ray Technician	ī	4,175	2	4,349	$\overline{2}$	7,968
12 Head Laboratory Technician	1	5,750	1	6,302	1	6,302
13 Laboratory Technician II	4	16,464	4	17,746	4	18,054
14 Laboratory Assistant 15 Director of Nurses I, Psychiatric	1 1	$2,772 \\ 7,990$	1 1	2,985 8,323	1 1	3,100 8,323
16 Assistant Director of Nurses, Psychiatric	$\frac{1}{2}$	6,790	2	12,959	2	12,959
17 Supervisor of Nurses, Psychiatric	10	43,548	10	54,668	10	56,012
18 Registered Nurse	3	7,251	3	10,987	ĨĴ	12,849
19 Hospital Attendant Supervisor I	1	5,150	1	5,365	1	5,365
20 Hospital Attendant Supervisor II 21 Hospital Attendant Supervisor III	3 5	12,948	4 5	16,134	4	17,977
21 Hospital Attendant Supervisor III	9	20,902	U	21,667	5	22,323

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CLASSIFICATION OF EMPLOYMENT		1960 Actual	App	1961 ROPRIATION	ALI	1962 Lowance
22 Hospital Charge Attendant 23 Licensed Practical Nurse 24 Hospital Attendant 25 Barber 26 Beauty Operator 27 Physical Therapist 28 Medical Records Librarian 29 Medical Stenographer 30 Principal Stenographer 31 Senior Stenographer 32 Junior Stenographer 33 Senior Clerk 34 Junior Clerk 35 Senior Typist 36 Junior Typist 37 Senior Pediatrician 38 Staff Pediatrician	$38 \\ 47 \\ 360 \\ 1 \\ 1 \\ 2 \\ 1 \\ 2 \\ 1 \\ 3 \\ 1 \\ 2 \\ 1 \\$	$\begin{array}{c} 147,820\\ 151,752\\ 1,048,334\\ 3,158\\ 2,974\\ 4,202\\ 3,985\\ 7,847\\ 3,09\\ 10,294\\ 3,290\\ 9,299\\ 2,397\\ 5,406\\ 2,557\\ \end{array}$	41 47 433 2 1 1 2 1 3 1 3 1 3 1 3 1 3 1 	$165,845 \\ 162,190 \\ 1,304,023 \\ 3,273 \\ 3,100 \\ 4,904 \\ 5,052 \\ 8,385 \\ 4,036 \\ 9,072 \\ 3,427 \\ 9,675 \\ 2,761 \\ 6,373 \\ 2,922 \\ \dots \\$	2 1 1 2 1 3 1 4 1 2 1 1 1 1 1 1 1	$173,584 \\163,849 \\1,430,265 \\6,373 \\3,215 \\5,086 \\5,052 \\8,524 \\4,175 \\10,457 \\3,427 \\12,775 \\2,870 \\6,790 \\2,766 \\12,920 \\11,540 \\ 11,540 \\ 12,920 \\11,540 \\ 12,920 \\11,540 \\ 12,920 \\11,540 \\ 12,920 \\11,540 \\ 12,920 \\11,540 \\ 12,920 \\12,920 \\12,920 \\11,540 \\ 12,920 \\12,920 \\12,920 \\11,540 \\ 12,920 \\$
Less: Turnover Expectancy	 515	1,694,970		2,053,398 94,933 1,958,465	_	2,254,133 101,436 2,152,697
Total	====				<u> </u>	
Rehabilitation and Recreation of Patients-Ros						a 591
 Director of Education, Mental Hospital Director of Rehabilitation Therapies	1 1 14 8 1 2 1 1 1 2 1 7 7 1 2 1	7,535 6,790 56,122 19,999 8,010 4,850 3,316 1,229 4,688 4,151 22,699 20,022 3,600 7,454 5,150	$\begin{array}{c}1\\1\\1\\1\\4\\8\\1\\2\\1\\1\\1\\1\\8\\7\\1\\2\\1\\5\\\\\\\\5\\\\\\\\\\5\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\$	7,849 7,849 4,694 69,434 35,353 4,702 8,338 5,065 5,564 4,148 5,450 4,297 29,624 21,800 8,797 221,803	$ \begin{array}{c} 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 8 \\ 7 \\ 1 \\ 3 \\ 1 \\ 53 \\ \end{array} $	6,531 7,849 6,209 69,520 38,921 4,722 8,484 5,052 5,778 3,994 5,677 4,461 31,109 21,806 3,750 11,056 5,365 240,284 9,611 230,673
Social Services—Rosewood State Training Scl						
 Chief Supervisor, Psychiatric Case Work Psychiatric Case Supervisor Senior Case Worker Case Worker Principal Stenographer Junior Stenographer Senior Typist Less: Turnover Expectancy. 	4 6 3 1 1	7,165 23,897 26,524 11,102 4,106 2,741 3,108	1 4 7 3 1 1 1	8,323 28,249 36,210 13,821 4,175 3,235 3,158 97,171 3,260	1 4 8 3 1 1 2	8,323 28,183 45,167 12,768 4,349 2,960 6,387 108,137 4,325
Total	. 17	78,643	18	93,911		103,812
	_					

CLASSIFICATION OF EMPLOYMENT		1960 Actual	1961 Appropriation		A	
Education and Training of Professional Person	nel—	-				
Rosewood State Training School: 1 Senior Psychiatrist	1	6,552	1	11,523	1	16,151
 Director of Nursing Education, Psychiatric	1 1	6,338 5,130	1 1	6,564 5,414	1 1	6,790 5,990
 4 Senior Stenographer 5 Library Assistant 6 Resident Physician I 	1 1	3,724 3,600	1 1 	3,948 3,750	1 1 1	3,948 3,750 7,000
7 Resident Physician II 8 Psychologist Intern	 1 	100	1	6,000	1 2	6,000 6,130 4,080
9 Student Čase Worker 10 Psychiatric Extern (2)	····	3,117	••••	2,720 5,002	••••	
Less: Turnover Expectancy				44,921 4,269		59, 8 39 2,992
Total	6	28,561	<u></u> 6	40,652	9	56,847
Religious and Community Services-Rosewood	State	Training S	chool:			
1 Volunteer Activities Coordinator 2 Senior Clerk	1 1	4,370 3,445	1 1	5,365 3,589	1	5,365 3,589
Total	2	7,815	$\frac{2}{2}$	8,954	2	8,954
Research—Rosewood State Training School: 1 Director of Medical Research	1	12,409	1	12,409	1	12,409
2 Service Worker	1	1,663	i	2,444	1	2,538
Less: Turnover Expectancy				14,853 297		14,947 149
Total	$\frac{2}{}$	14,072	2	14,556	2	14,798
Farm Operation and Maintenance—Rosewood S				E 174	1	5 966
1 Farm Manager I 2 Farm Hand	1 4	4,462 10,960	1 4	5,174 12,287	1 	5,366 11,559
Total	5	15,422	5	17,461	5	16,925
Esther Loring Richards Children's Center— Rosewood State Training School:						
Dietary Services:		•			_	0.405
1 Dining Room Supervisor 2 Food Service Worker	1 4	3,180 10,630	$\frac{1}{4}$	3,290 11,168	1 	3,427 11,376
	5	13,810	5	14,458	5	14,803
Medical Care of Patients: 1 Chief of Psychology Services	1	6,926	1	7,192	1	9,586
2 Psychologist	1	6,451	1	7,397	11	7,692 9,693
3 Psychiatrist I 4 Hospital Charge Attendant	$\frac{1}{3}$	7,771	$\frac{1}{3}$	9,693 11,963	3	9,093 12,804
5 Licensed Practical Nurse 6 Hospital Attendant	2	3,420	$\frac{2}{32}$	7,004	$\frac{2}{32}$	6,572
7 Principal Stenographer	$32 \\ 1$	77,636 3,689	32	92,795 3,828	1	94,665 3,967
8 Senior Stenographer 9 Supervisor of Nurses, Psychiatric	1 1	3,286 4,953	1	3,412	1	3,538
5 Supervisor of traises, I sychiatric		<u> </u>				
	43	114,132	42	143,284	42	148,517

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	CLASSIFICATION OF EMPLOYMENT		1960 Actual	1961 Appropriation		AI	1962 Lowance
1 2 3 4	Rehabilitation and Recreation of Patients: Director of Education, Mental Hospital Teacher I Recreational Therapist I Therapy Aide I	1 2 1 1 5	6,039 8,008 4,982 1,597 20,626	$\frac{1}{3}$ $\frac{1}{1}$ $\frac{1}{6}$	6,531 15,524 5,778 3,686 31,519	$\frac{1}{3}$ $\frac{1}{1}$ -6	6,782 13,206 5,992 3,758 29,738
1 2 3	Social Services: Chief Supervisor, Psychiatric Case Work Senior Case Worker Case Worker	1 1 2	6,448 4,040 	$\frac{1}{1}$ $\frac{1}{3}$	7,458 5,212 5,558 18,228	$\frac{1}{1}$	7,724 5,242 4,864 17,330
1 2 3	Education and Training of Professional Pe Resident Physician I Psychologist Intern Student Case Worker	1	nel: 685 	1 1 	7,000 3,065 660	1 1 	7,000 3,065 660
	Less: Turnover Expectancy	2	685	2	10,725 218,214 8,398	2	10,725 221,113 8,845
	Total	57	159,741	58	209,816	58	212,268

SPRINGFIELD STATE HOSPITAL

Gene	ral Administration—Springfield State Hos	pital	:				
1	Superintendent, Mental Hospital	1	15,505	1	17,709	1	17,709
2	Assistant Superintendent, Mental		0.005	4	0.070	1	0 000
	Hospital	1	8,905	1	9,276	1	8,902
3	Personnel Manager I	1	7,165	1	8,323	1	8,323
4	Accountant III	1	5,747	1	5,949	1	6,176
5	Principal Account Clerk, Mental						
-	Hospital	1	4,610	1	4,802	1	4,802
6	Hospital Principal Account Clerk II	ī	4,175	1	4,349	1	4,349
7	Accounting Machine Operator	5	7,580	$\overline{2}$	7,896	$\tilde{2}$	7,896
8	Senior Account Clerk	5	6,240	$\frac{1}{2}$	6,480	$\tilde{2}$	6,420
		4		1	2,922	1	3,026
.9	Junior Account Clerk	Ŧ	2,461	1		4	
10	Stenographer-Secretary	1	4,370	Ţ	4,552	Ţ	4,552
11	Principal Stenographer	1	5,448	1	4,349	T	4,849
12	Senior Stenographer	1	1,762	1	3,480	1	3,412
13	Principal Clerk	2	4,862	2	3,985	2	7,638
14	Senior Clerk, Superintendent's Office	1	3,790	1	3,948	1	3,948
$\hat{1}\hat{5}$	Senior Clerk	2	7,580	2	9,875	2	6,200
16	Telephone Operator I	ž	16,427	$\frac{2}{5}$	17,610	$\tilde{5}$	17,610
17		-		1	5,990	1	5,990
	Buyer	Ţ	5,750	1		1	
18	Storekeeper I	1	4,370	1	4,552	Ţ	4,552
19	Storekeeper II	1	3,985	1	4,151	1	4,151
20	Storekeeper III	2	6,580	$\overline{2}$	6,854	2	6,854
21	Property Custodian	1	4,370	1	4,552	1	4,552
					141 604		141,411
					141,604		
	Less: Turnover Expectancy				1,352		1,414
	Total	30	131.682	30	140,252	30	139,997
				=		===	<u></u>

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CLASSIFICATION OF EMPLOYMENT	Δ	1960 CTUAL	Арре	1961 COPRIATION	1962 Allowance		
	-	CIGAL					
Dietary Services—Springfield State Hospital:			-	7 9 4 0	1	7,849	
1 Food Service Manager I	1	7,165	$1 \\ 1$	7,849 6.688	1	6,688	
2 Food Service Manager III	1	6,050	1 1	5,150	1	5,778	
3 Dietitian I 4 Assistant to Dietitian	1 1	5,212 4.610	1	4.802	î	4,802	
5 Cook I	4	16.375	4	17,442	4	17,661	
6 Cook	$1\bar{3}$	50,422	13	52,800	13	52,601	
7 Assistant Cook	-ğ	27,100	9	29,511	_9	28,908	
8 Food Service Worker	70	197,780	70	210,442	72	218,785	
9 Meat Cutter	2	7,021	2	7,290	2 5	7,817 17,499	
10 Kitchen Supervisor	5	16,012	5 5	17,255 16,669	5	17.067	
11 Dining Room Supervisor 12 Cafeteria Supervisor	5 1	$15,736 \\ 4,175$	1	4,349	ĭ	4.349	
13 Cashier II	3	9,990	3	10,365	3	10,623	
14 Senior Clerk	ĭ	3,445	1	3,589	1	3,589	
15 Chauffeur II	10	30,674	10	33,964	10	34,309	
					•	438,325	
Logg, Turneron Funcetanov				428,165 6,281		438,323 8,767	
Less: Turnover Expectancy				0,281	·		
	127	401,767	127	421,884	129	429,558	
:	==						
Household and Property Services—Springfield	State	Hospital:			_		
1 Housekeeper	12	39,503	12	40,998	12	41,127	
2 Head Seamstress	1	3,742	1	3,790	1	3,349	
3 Seamstress	3	9,051	3	9,496 9,276	$3 \\ 1$	9,652 9,276	
4 Maintenance Superintendent I 5 Chief Stationary Engineer I. Mental	1	8,905	1	9,270	T	3,210	
5 Chief Stationary Engineer I, Mental Hospital	1	6.420	1	6,688	1	6,688	
6 Maintenance Foreman	î	5,450	ī	5,990	1	5,990	
7 Shift Engineer	5	22,737	5	25,159	5	25,260	
8 Steam Fireman	5	16,752	5	18,999	5	18,761	
9 Steam Fitter	1	4,610	1	5,052 5,052	1 1	$5,052 \\ 5.052$	
10 Sheet Metal Worker 11 Plumber	1	4,610 4,850	$\frac{1}{2}$	9.655	2	9,827	
12 Carpenter-Foreman	1	5,150	1	5,677	ĩ	5,677	
13 Carpenter	7	32,193	$\overline{7}$	35,263	7	35,364	
14 Painter I	1	4,610	1	5,052	1	5,052	
15 Painter II	7	25,074	7	28,389	7	28,659	
16 Electrician	4	17,387	4	20,170	4	20,600	
17 Mechanical Handyman	8 4	30,038 10,629	8 4	31, 849 13,571	8 4	$32,378 \\ 13,708$	
18 Mechanical Handyman II 19 Handyman	$\frac{4}{3}$	11,216	3	8.949	3	9,236	
20 Cleaner	ĕ	13,915	Ğ	16,006	6	16,256	
21 Service Worker	4	9,726	4	9,823	4	10,575	
22 Shop Clerk I	1	4,175	1	4,349	1	4,552	
23 Shop Clerk II 24 Grounds Foreman	1	2,870	1 1	2,974	1 1	3,078 4,349	
24 Grounds Foreman 25 Chauffeur I	$1 \\ 3$	3,985 10,588	3	4,349 11,686	3	11,844	
26 Chauffeur II	4	12,190	4	13,608	4	13,680	
27 Police	4	15,244	4	15,902	$\hat{4}$	16,336	
28 Linen Stewardess*	••••		3	9,470	4	13,033	
29 Laundry Supervisor I		4,610	••••		••••	·····	
30 Laundry Supervisor II	1	3,790	••••	•••••	••••		
31 Laundry Worker 32 Ironer, Hand	12 4	$32,904 \\ 11,223$	••••	•••••	••••	*********	
04 1101101, 114110	4	11,660	••••		••••		
Less: Turnover Expectancy				377,242		384,411	
				5,365		5,766	
Total	109	388,147	95	371,877	96	378,645	
10681	109	300,147	95				

		1960	-	1961		1962
CLASSIFICATION OF EMPLOYMENT		ACTUAL	Ар	ROPRIATION	Aı	LOWANCE
Medical Care of Patients-Springfield State Hos	spital	l:				
1 Clinical Director I	1	14,400	1	16,667	1	16,667
2 Pathologist	1	11,185	1	11,651	1 1	11,651 10,698
3 Chief of Psychology Services 4 Psychologist I	1	6,392	$\frac{1}{2}$	8,323 18,552	$\frac{1}{2}$	18,552
4 Psychologist I 5 Psychologist II	5	33,273	3	22,731	3	22,982
6 Senior Psychiatrist	-		1	16,151	1	16,151
7 Staff Psychiatrist	9	72,789	13	162,175	13	161,107
8 Psychiatrist II	5	43,626	$\frac{1}{2}$	9,586 14,380	$\frac{1}{2}$	9,928 14,631
9 Psychiatrist III 10 Chief, Somatic Service	6	40,427	1	11,540	ī	12,002
11 Physician, Institutional		32,323	3	33,835	3	32,762
12 Dentist	3	24,042	3	25,156	3	25,601
13 Pharmacist	1	6,050	1	6,302	1	6,302
14 X-Ray Technician 15 Head Laboratory Technician	$\frac{2}{1}$	$8,281 \\ 5,750$	$2 \\ 1$	$8,611 \\ 6,302$	$2 \\ 1$	8,698 6,302
15 Head Laboratory Technician 16 Laboratory Technician I	1	4,892	1	5,354	i	5,564
17 Laboratory Technician II	$\overline{2}$	6,809	2	7,988	2	8,296
18 Laboratory Assistant	2	5,595	2	6,195	2	6,431
19 Director of Nurses I, Psychiatric	1	7,990	1	8,323	1	8,323
20 Assistant Director of Nurses, Psychiatric 21 Supervisor of Nurses, Psychiatric	$\frac{1}{5}$	6,338 27,021	$\frac{1}{5}$	6,564 28,366	$\frac{1}{5}$	6,790 28,558
22 Head Nurse, Psychiatric	5	21,200	5	25,941	5	25,566
23 Registered Nurse	14	43,911	14	59,840	14	60,488
24 Hospital Attendant Supervisor I	1	5,150	1	5,365	1	5,365
25 Hospital Attendant Supervisor II	19	41,977	9	43,122	9 18	$43,218 \\ 80,222$
26 Hospital Attendant Supervisor III 27 Hospital Charge Attendant	18 56	77,815 216,215	$\begin{array}{c} 18 \\ 56 \end{array}$	81,153 237,041	10 56	240.432
28 Psychiatric Aide	1	3,600	ĩ	3,948	ĩ	3,948
29 Licensed Practical Nurse	98	308,892	98	358,907	98	350,776
30 Hospital Attendant		1,459,291	499	1,585,023	504	1,606,031
31 Physical Therapist	1	4,850	1	5,677	1 4	5,677
32 Barber 33 Beauty Operator	$\frac{4}{3}$	9,862 9,264	4 4	13,407 10,048	44	$13,191 \\ 13,723$
34 Medical Records Librarian	1	3,272	1	4,520	1	5,052
35 Medical Stenographer	$\overline{2}$	8,350	$\overline{2}$	8,698	2	8,698
36 Senior Stenographer★	11	37,124	11	41,346	12	44,144
37 Senior Clerk	1	3,373	$\frac{1}{7}$	3,445 23,082	$\frac{1}{7}$	$2,985 \\ 23,211$
38 Senior Typist 39 Junior Typist	6 1	$18,905 \\ 2,503$	í	2,818	í	2,818
40 Chauffeur II	$\frac{1}{2}$	6,855	$\frac{1}{2}$	7,034	$\hat{2}$	6,632
		-,				
Less: Turnover Expectancy				2,955,167 99,918		2,980,173 104,306
Less. Inflover Expectancy	<u> </u>	<u> </u>				
Total	778	2,639,592	783	2,855,249	789	2,875,867
Dehabilitation Springfold State Hegnitals						
Rehabilitation—Springfield State Hospital:	4	6 700	-	7 9 4 0	1	7 940
1 Director of Rehabilitation Therapies 2 Head Occupational Therapist	1 1	$6,790 \\ 1,539$	1 1	7,849 5,564	1 1	7,849 5,778
3 Occupational Therapist		11,098	3	16,056	3	16,076
4 Industrial Therapist	ĭ	4,850	ĭ	5,677	ĺ	5,677
5 Recreational Therapist I	1	5,174	1	5,992	1	6,206
6 Musical Therapist	1	4,850	1	5,052	1	5,052
7 Therapy Aide I	8 16	$30,878 \\ 50,712$	8 16	33,605 51,316	8 17	33,889 55,293
9 Library Assistant	1	3,360	10	3,480	1	3.600
10 Vocational Instructor I	1	• 5,150	ī	5,365	1	5,365
11 Foreman, Industrial Shop	2	7,970	2	8,698	2	8,698
12 Motion Picture Machine Operator 13 Senior Clerk	1 1	4,370 3,445	1 1	4,552 3,589	1 1	4,552 3,589
15 Senior Cierk	T	3,440	T	3,309	Ţ	3,089
				156,795		161,624
Less: Turnover Expectancy				7,323	• •	8,081
Total	38	140,186		149,472	39	153,543
	===		<u> </u>		<u> </u>	
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		1960		1961		1962				
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	AL	LOWANCE				
Social Services-Springfield State Hospital:	_		-	0 909	1	6,926				
1 Chief Supervisor, Psychiatric Case Work 2 Psychiatric Case Supervisor	$\frac{1}{5}$	7,165 28,027	$\frac{1}{5}$	8,323 35,203	5	36,126				
3 Senior Case Worker	10	39,891	10_{5}	$53,216 \\ 23,440$	$10 \\ 6$	52,824 26,690				
4 Case Worker★ 5 Principal Stenographer	5 1	$22,720 \\ 4,175$	5 1	4,349	1	4,349				
6 Senior Stenographer	2	7,580	2	7,896	3	11,056				
7 Senior Typist	3	8,548	3	10,019	3	10,149				
Less: Turnover Expectancy				142,446 9,018		148,120 10,368				
Total	27	118,106	27	133,428	29	137,752				
10001			=		==					
Education and Training of Professional Personnel— Springfield State Hospital:										
1 Senior Psychiatrist	1	6,137	1	13,363	1	13,437				
2 Director of Nursing Education, Psychiatric	1	5,999	1	6,225	1	6,451				
3 Instructor of Nursing, Psychiatric	2	10,310	2	10,636	3	15,522				
4 Library Assistant 5 Medical Stenographer	1 1	$3,600 \\ 4,175$	1 1	3,750 4,349	1 1	$3,750 \\ 4,349$				
5 Medical Stenographer 6 Housekeeper	3	10,030	$\frac{1}{3}$	10,566	3	10,695				
7 Resident Physician I	2	9,510	6	19,315	6	42,000				
8 Resident Physician II 9 Resident Physician III	$\frac{1}{2}$	1,826 7,982	$2 \\ 1$	8,685 5,000	$2 \\ 1$	$12,000 \\ 5,000$				
10 Psychologist Intern	2 5	10,765	$\frac{1}{5}$	15,325	5	15,325				
11 Senior Typist*			••••		1	2,870				
12 Psychiatric Extern 13 Student Case Worker	••••	5,665 2,458	••••	6,922 2,720		6,922 4,080				
10 Diddeni Case Worker	••••	2,400	••••	<u></u>	••••					
Less: Turnover Expectancy				106,856 9,298		142,401 9,968				
Total	<u>19</u>	78,457	23	97,558	25	132,433				
Religious and Community Services—Springfield	1 Sta	te Hospital:								
1 Volunteer Activities Coordinator	1	4.370	1	5,365	1	5,365				
2 Chaplain	1	5,000	1	6,209	1	6,568				
3 Senior Clerk	1	3,330	1	3,445	1	3,589				
Less: Turnover Expectancy				15,019 384		15,522 466				
Total		12,700	3	14,635	3	15,056				
	=		\equiv		===					
Research—Springfield State Hospital:										
1 Senior Psychiatrist	1	12,852	1	13,849	1	16,151				
2 Psychologist II 3 Laboratory Technician I	1 1	$5,773 \\ 5,150$	1 1	$6,644 \\ 5.677$	1 1	6,908 5,677				
4 Medical Stenographer		4,175	ī	4,349	ī	4,349				
5 Federal Research Employees	••••	25,393	••••	7,764	••••					
Less: Turnover Expectancy				38,283 1,145						
Total		53,343	4	37,138	<u> </u>	31,762				
			—							

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CLASSIFICATION OF EMPLOYMENT		1960 Actual	Арр	1961 Appropriation		1962 Lowance
Farm Operation and Maintenance—Springfield S	State	Hospital:				
1Farm Manager, Mental Hospital2Farmer, Mental Hospital3Farm Hand4Gardener, Mental Hospital5Dairy Helper6Poultryman	1 9 1 1 1	6,050 4,610 25,712 3,985 3,290 3,208	1 1 9 1 1 1	6,302 4,802 28,228 4,151 3,427 3,286	1 1 9 1 1 1	6,302 4,802 28,020 4,151 3,427 3,538
Less: Turnover Expectancy	14	46.855		50,196 487 49.709	<u> </u>	50,240 502 49,738

SPRING GROVE STATE HOSPITAL

General Administration-Spring Grove State Hospital:

Gene	tal Automotion-Spring Grove State I	ospru	aı.				
$\frac{1}{2}$	Superintendent, Mental Hospital Assistant Superintendent, Mental	1	13,895	1	17,000	1	17,000
-	Hospital	1	10.099	1	10.484	1	8.902
3	Personnel Manager I	ĩ	6,687	ĩ	7,724	1	6,926
4	Accountant III	ĩ	6,050	ī	6,302	1	6.302
5	Principal Account Clerk, Mental	-	0,000		-,		
Ū	Hospital	1	4,610	1	4.802	1	4.802
6	Principal Account Clerk I	ī	5.150	ī	5,365	1	5,365
ž	Accounting Machine Operator	ĩ	3,790	ī	3,948	ī	3,948
8	Senior Account Clerk	$\overline{2}$	7,200	$\overline{2}$	7,500	$\overline{2}$	7.500
ğ	Administrative Assistant II	ī	4.426	1	4,370	ĩ	4,904
10	Principal Stenographer	$\hat{2}$	7.952	$\overline{2}$	8,524	$\overline{2}$	8.524
11	Junior Stenographer	ĩ	2,699	ĩ	3,125	ī	2.850
12	Principal Clerk	1	3,985	ĩ	4.151	1	4,151
13		5	6,609	$\frac{1}{2}$	7.034	$\frac{1}{2}$	7.178
13	Senior Clerk (Typing)	1	3,130	1	3.261	1	3.261
	Junior Clerk	2		2	7,178	$\frac{1}{2}$	7.178
15	Receptionist	2 5	6,890	2 5		2 5	17.940
16	Telephone Operator I	•	16,921		17,580		
17	Buyer	1	5,750	1	5,990	1	5,990
18	Storekeeper I	1	4,370	1	4,552	1	4,552
19	Storekeeper III	2	6,492	2	6,717	2	6,193
20	Property Custodian	1	4,224	1	4,370	1	4,552
21	Shop Clerk I	1	4,175	1	4,349	1	4,552
					144,326		142,570
	Less: Turnover Expectancy				1,388		1,426
			105 104		149.000		141 144
	Total	30	135,104	30	142,938	30	141,144
Diet	ary Services—Spring Grove State Hospital:	1					
1	Food Service Manager I	1	7,165	1	7,849	1	7,849
$\overline{2}$	Dietitian II	1	5,150	1	5.677	1	5,677
3	Food Service Manager III	1	1.780	1	5.646	1	5,564
4	Chief Steward	ī	4.610	1	4.802	ī	5.052
5	Cook I	7	30.226	$\overline{7}$	31.463	$\overline{7}$	30,843
ĕ	Cook	7	24.240	6	23,134	6	23.645
7	Cook II	•	21,210	ĭ	3,000	ľ	3,120
8	Assistant Cook	14	45.169	14	47,429	$1\mathbf{\hat{4}}$	47.931
9	Food Service Worker	51	141.968	51	148,485	58	163,007
10	Meat Cutter	2	5,813	$\tilde{2}$	6.855	2	7,234
11	Dining Room Supervisor	5	26,027	õ	30,638	5	30.129
12	Cafeteria Supervisor	1	4.175	ĭ	4.349	ĭ	4.349
12	Cashier II	3	9,084	3	9,847	3	10,019
10		U	0,004	U	0,041	J	10,013

CLASSIFICATION OF EMPLOYMENT	1960 Actual		1961 Appropriation		1962 Allowance	
14 Senior Clerk 15 Chauffeur II	1 6	2,985 20,089	1 6	3,100 20,844	1 6	3,215 21,074
Less: Turnover Expectancy		÷	-	353,118 8,660	-	368,708 11,061
Total	105	328,481	105	344,458	112	357,647
Household and Property Service—Spring Grove	 Stat	te Hospital:		<u>. </u>		
1 Head Housekeeper	1	3.985	1	4,151	1	4,151
2 Housekeeper	5	17,086	5	17,801	6	20,326
3 Head Seamstress	1	3,790	1	3,948	1	3,948 6.522
4 Seamstress	2	6,156	2	6,391	$2 \\ 1$	8,323
5 Maintenance Superintendent II	1	7,535	1 1	8,323 6,302	1	6,302
6 Chief Stationery Engineer I	1	6,050	1	5,750	1	5,990
7 Maintenance Foreman	$\frac{1}{5}$	5,268 21,418	$\frac{1}{5}$	23,560	5	23,803
8 Shift Engineer 9 Steam Fireman	5	16,923	5	20,095	5	. 19,958
10 Sheet Metal Worker	2	9,256	ž	10,104	2 2	10,104
11 Steam Fitter	$\overline{2}$	9.444	$\overline{2}$	10,003	2	10,104
12 Plumber	2	9,849	2	10,730	2	10,730
13 Carpenter-Foreman	1	5,668	1	5,677	1	5,677
14 Carpenter*	7	28,979	7	33,841	8	38,028
15 Mason-Plasterer	1	4,179	1	5,052	1	5,052
16 Painter I	1	4,533	1	4,951	1	$4,202 \\21.716$
17 Painter II	5	15,597	5 3	$18,252 \\ 15,364$	6 3	15,536
18 Electrician	3 1	14,084 4,454	3 1	4,552	1	4.552
19 Blacksmith 20 Mechanical Handyman	12^{1}	4,404	12^{1}	47,847	12	48,300
20 Mechanical Handyman II	12	3,547	1	3,290	1	3,427
22 Handyman	Ĝ	16,781	<u>-</u> 6	17,324	6	17,767
23 Cleaner	Å	11,031	4	10.246	5	11,374
24 Automobile Mechanic I	1	4,893	2	9,412	2	9,604
25 Chauffeur I	3	10,693	2	6,572	2	7,360
26 Chauffeur II	5	14,676	5	17,197	5	17,399
27 Police	5	20,310	5	20,598	5	21,067
28 Linen Stewardess	4	11,576	8	24,225	8	25,261
29 Laundry Supervisor I 30 Laundry Supervisor II	1 1	335	••••	•••••	••••	•••••••••
30 Laundry Supervisor II 31 Laundry Worker	16	50,152	 	396	••••	
		,		051 054		
Less: Turnover Expectancy				371,954 7,074		386,583 11,597
Total	106	383,886	92	364,880	96	374,986
			==	======	=	
Medical Care of Patients-Spring Grove State	Host	oital:				
1 Clinical Director I	1	14,400	1	16,000	1	16,000
2 Chief, Somatic Services			ī	11,540	1	12.002
3 Pathologist		11,185	1	11,651	1	11,651
4 Chief Psychologist		7,458	1	7,724	1	7,990
5 Psychologist II	4	23,726	4	28,070	4	28,823
6 Senior Psychiatrist		••••••	1	14,471	1	14,988
7 Staff Psychiatrist		E4 E40	7	86,670	8	95,212 25,950
8 Psychiatrist II		54,549	4 1	34,582 6 280	4	35,950
9 Psychiatrist III	5 1	38,826	1	$6,280 \\ 11,651$	1 1	$6,531 \\ 11,651$
10 Physician, Institutional		$10,850 \\ 15,152$	$\frac{1}{2}$	16,474	$\frac{1}{2}$	17,105
11 Dentist 12 Dental Interne		3,023	1	3,540	ĩ	3,540
13 Pharmacist		6,050	î	6,302	i	6,302
14 X-Rav Technician	2	8,142	$\overline{2}$	8,455	$\hat{2}$	8,611
15 Head Laboratory Technician	1	5,750	1	6,302	1	6,302
16 Laboratory Equipment Operator	1	3,897	1	4,036	1	4,175

			1960 1961		1961	1962	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	AP	PROPRIATION	A	LLOWANCE
17 18	Laboratory Technician I	1 1	4,720 3,922	1 1	5,177 4,071	1 1	4,722 4,148
10	Laboratory Technician II Laboratory Assistant	2	2,184	2	6,520	$\frac{1}{2}$	6,028
$\tilde{20}$	Director of Nurses I, Psychiatric	ī	7,990	ī	8,323	ī	8,323
21	Assistant Director of Nurses, Psychiatric	1	6,451	1	6,677	1	6,932
22	Supervisor of Nurses, Psychiatric	3	9,439	3	15,330	4	18,877
23 24	Head Nurse, Psychiatric Registered Nurse	6 10	20,929 29,816	6 11	30,329 42,693	6 11	30,106 47,356
25^{-1}	Hospital Attendant Supervisor I	2	8,714	2	9,612	2	9,956
26	Hospital Attendant Supervisor II	9	42,022	9	43,218	10	45,138
27	Hospital Attendant Supervisor III	7	29,512	9	30,899	9	40,294
28 29	Hospital Charge Attendant	$57 \\ 64$	208,057 188,730	56 63	243,175 229,100	60 63	246,907 231,533
30	Licensed Practical Nurse	16	48,433	16	57,707	16	58,880
31	Hospital Attendant	362	1,123,910	373	1,169,421	403	1,225,885
32	Physical Therapist	$\frac{1}{2}$	4,610	1	5,677	1	4,722
33 34	Barber Beauty Operator	$\frac{2}{3}$	6,934 9,933	$\frac{2}{3}$	7,178 10,336	2 3	6,632 10,451
35	Medical Stenographer	ĕ	20,091	5	24,182	5	21,154
36	Senior Stenographer	11	36,115	9	31,225	9	32,283
37	Medical Records Librarian	1	3,985	1	5,052	1	5,052
38 39	Senior Typist	1	2,985	4 2	11,580 5,740	5 2	15,040 5,970
40	Psychiatrist I		66,773		48,670		
41	Junior Stenographer	2	10,186	••••			
	Less: Turnover Expectancy				2,325,640 90,364		2,373,222 94,929
			0.000.440				
	Total	—		611	2,235,276	649 ===	2,278,293
Reha	bilitation and Recreation of Patients—Spri						
1	Director of Rehabilitation Therapies	1	6,338	1	7,284	1	7,535
2 3	Head Occupational Therapist Occupational Therapist	$\frac{1}{3}$	1,429	$\frac{1}{3}$	5,350 14,939	1 3	$5,564 \\ 15,303$
4	Academic Instructor	ĭ	5,272	ĭ	5,365	ĭ	4,462
5	Foreman, Industrial Shop	2	7,970	2	8,698	2	8,698
6	Industrial Therapist	$\frac{1}{2}$	4,607	$\frac{1}{2}$	5,359	1	5,564
7 8	Musical Therapist Recreational Therapist I	1	$9,133 \\ 5,175$	1	9,497 6,688	2 1	9,659 5,778
ğ	Therapy Aide I	6	23,822	Ĝ	24,628	8	28,393
10	Therapy Aide II	12	38,624	12	37,513	12	38,557
$\begin{array}{c} 11 \\ 12 \end{array}$	Motion Picture Machine Operator Senior Stenographer	1	3,779 3,790	1 1	3,932 3,948	1 1	4,078
14	Sellior Stellographer	1	0,100	1	3,540	T	3,948
	Less: Turnover Expectancy				133,201 5,019		137,539 8,252
	Total	32	109,939	32	128,182	34	129,287
Socia	al Services—Spring Grove State Hospital:		<u> </u>				
1	Chief Supervisor, Psychiatric Case Work	1	7,165	1	8,323	1	8,323
2	Psychiatric Case Supervisor	6	26,040	7	39,680	7	46,661
3 4	Senior Case Worker	5 7	6,872 41,219	5 7	$25,784 \\ 32,006$	`6 7	32,866 31,925
5	Case Worker Principal Stenographer	i	4,175	i	4,349	i	4,349
Ğ	Senior Stenographer	1	3,790	1	3,948	1	3,286
7	Senior Typist	1	5,056	2	6,143	3	9,243
	Less: Turnover Expectancy				120,233 8,863		136,653 10,249
							<u> </u>
	Total	$\frac{22}{==}$	94,317	<u>24</u>	111,370	$\frac{26}{}$	126,404

		1960	1961		1962	
CLASSIFICATION OF EMPLOYMENT	4	ACTUAL	Appr	OPRIATION	ALL	OWANCE
Education and Training of Professional Personn	el—					
Spring Grove State Hospital:						
1 Senior Psychiatrist	1	2,166	1	12,920	1	13,437
Psychiatric	1	5,432	1	6,169	1	7,073
3 Instructor of Nursing, Psychiatric	3	14,626	3	15,810	3 1	16,386 3,600
4 Library Assistant 5 Medical Stenographer	1 1	3,360 3,619	1 1	3,480 3,758	1	3,897
6 Senior Stenographer					ī	3,160
7 Housekeeper	4	13,020	4	13,752	4	13,752
8 Resident Physician I	2	16,487	9	15,240	9	63,000
9 Resident Physician II	3	4,564	4	12,945	4	24,000
10 Resident Physician III	1	5,370	2	3,815	2	10,000
11 Psychologist II	1	1,188	$1 \\ 1$	3,698 3,065	1 1	6,657 3,065
12 Psychologist Interne 13 Psychiatric Externe	1	5,352 814		3,005 ' 7,503		3,003 7,503
	••••	3,584	••••	3,400		4,080
		0,002				
Less: Turnover Expectancy				105,555 5,832		179,610 13,471
	10	79,582		00 799	29	166,139
Total	19	19,084	40	99,723	29	100,139
Religious and Community Services—Spring Gro	va St	ate Hospita	1.			
1 Volunteer Activities Coordinator	1	4,202	1	5,365	1	5,365
2 Chaplain	1	5,000	1	6,329	1	6,568
3 Senior Clerk	î	3,215	i	3,330	î	3,445
				15,024		15,378
Less: Turnover Expectancy				127		154
Total	3	12,417	3	14,897	3	15,224
Research—Spring Grove State Hospital:						
1 Staff Psychiatrist			1	9,320	1	12,002
2 Chief of Psychology Services	1	6,926	1	7,192	1	9,586
3 Psychologist II	1	5,708	1	6,657	1	6,908
4 Head Laboratory Technician	1	5,174	1	5,646	1	5,848
5 Laboratory Technician II	1	2,260	1	3,996	1 1	3,994
6 Psychiatric Aide 7 Medical Stenographer	1	$3,168 \\ 3,373$	$\frac{1}{1}$	3,475 3,689	1	$3,601 \\ 3,619$
8 Director of Medical Research	1	13,295		982		0,010
9 Executive Director, Medical Records	î	7,168				
,, -	-	.,				
Less: Turnover Expectancy				40,957 2,086		45,558 1,822
- · · ·	<u>-</u>				<u> </u>	
Total		47,072	7	38,871	7	43,736
		1-4- TT - 14	.1.			
Farm Operation and Maintenance—Spring Gro						
1 Farm Superintendent (N)	1	6,790	1	7,073	1	7,073
2 Farm Manager, Mental Hospital	1	6,050	1	6,302	1	6,302
3 Farm Hand	9	27,596	9	28,671	9	28,463
						41,838
Less: Turnover Expectancy						418
, , , , , , , , , ,						
Total	11	40,436	11	42,046	11	41,420
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THE CLIFTON T. PERKINS STATE HOSPITAL

		1960		1961		1962	
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	AL	LOWANCE	
Social Services—The Clifton T. Perkins State H	ospit	al:					
 Chief Supervisor, Psychiatric Case Work Senior Stenographer Senior Case Worker 	1 1 	2,067 972	1 1 	6,267 3,286	1 1 1	7,059 3,349 5,040	
/			-				
Less: Turnover Expectancy	<u> </u>			9,553 177		15,448 618	
. Total	2	3,039	2	9,376	3	14,830	
General Administration—The Clifton T. Perkin	a Sta	ta Haspital:					
1 Superintendent, Mental Hospital	s 51a 1	10.077	1	15,641	1	17,709	
2 Business Manager	ī	5,555	î	6,531	î	6,531	
3 Principal Account Clerk II	1	2,653	.1	3,619	1	4,175	
4 Stenographer-Secretary	1	2,754	1	3,786	1	4,552	
5 Principal Stenographer	1	321	1	174	1	4,349	
6 Principal Clerk	1	1,216	1	•••••	1	3,919	
7 Senior Clerk	1	1,105	1	0 1 0 0	1	3,043	
8 Telephone Operator II	2	2,707	2	3,133	5	14,695	
9 Police	$\frac{3}{1}$	1,692	3 1	3,968	3 1	11,709	
10 Storekeeper I	T	2,017	1.		1	4,552	
Less: Turnover Expectancy				36,852 680		75,234 752	
Total	13	30,097	. 13	36,172	16	74,482	
Dietary Services—The Clifton T. Perkins State 1 Food Service Manager III 2 Cook I 3 Cook II 4 Assistant Cook	Hosp 1 2 4	ital: 2,520 3,121 5,738	$1 \\ 3 \\ 2 \\ 4$	5,671 11,066 6,060 9,972	1 3 2 4	5,885 11,504 6,300 12,588	
5 Food Service Worker	5	6,654	5	13,857	8	22,051	
6 Service Worker	2	2,404	2	4,700	2	4,888	
7 Dining Room Supervisor		506	ĩ	2,795	ī	2,905	
8 Senior Clerk	1	1,490	ī	2,870	1	2,985	
Less: Turnover Expectancy				56,991 2,261		69,106 1,382	
Total	15	22,433	19	54,730	22	67,724	
Household and Property Services—The Clifton T. Perkins State Hospital:							
1 Maintenance Superintendent III	1	5,773	1	6,329	1	6,568	
2 Mechanical Handyman	6	13,849	6	20,936	7	25,634	
3 Gardener	1	1,435	ĭ	2,985	i	3,100	
4 Chauffeur II	ĩ	1,148	î	2,985	ī	3,215	
5 Cleaner		949	ī	2,350	$\tilde{2}$	4,841	
6 Seamstress			ĩ		ī	2,818	
7 Electrician	1	1,399	1	255	1	4,548	
8 Linen Stewardess*	••••	•••••			1	2,870	
Less: Turnover Expectancy				35,840 1,021		53,594 1,072	
Total	10	24,553	12	34,819	15	52,522	
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		1960		1961		1962	
CLASSIFICATION OF EMPLOYMENT	4	ACTUAL	Appr	OPRIATION	Ali	LOWANCE	
Medical Care of Patients-The Clifton T. Perk	ins S	tate Hospit	al:				
 Staff Psychiatrist Psychiatrist I Psychologist II Pharmacist 	$\begin{array}{c} \dots \\ 3 \\ 2 \\ 1 \end{array}$	12,510 5,433 1,978	2 1 2 1	$19,257 \\ 9,013 \\ 12,874 \\ 252 \\ 252$	2 1 2 1	24,004 9,693 13,941 6,302	
 5 Director of Nurses II, Psychiatric	1 1 2	3,369 1,664 3,208 280	$1 \\ 1 \\ 2 \\ 1 \\ 1$	5,886 4,462 7,988 3,640	1 1 2 1	6,112 5,366 5,064 8,450 3,786	
 9 Hospital Attendant Supervisor III 10 Hospital Charge Attendant 11 Licensed Practical Nurse 12 Hospital Attendant	 9 5 101 1	5,464 1,588 107,997 2,986		32,778 16,427 284,347 5,534		34,135 16,997 351,326 6,302	
14 Laboratory Technician II	1 2 1 1	1,920 2,273 1,630 1,445	1 3 1	3,994 9,732 3,453 3,619	1 1 3 1	4,148 2,870 9,984 4,151	
Less: Turnover Expectancy			·	423,256 25,086		512,631 20,505	
, Total	131 ===	153,745	$\frac{143}{}$	398,170	$\frac{154}{}$	492,126	
Rehabiliation and Recreation of Patients-The	Clift	on T. Perk	ins State	Hospital:			
1 Recreational Therapist I 2 Therapy Aide I★		2,203 2,462	1 2	5,564 7,232	1 3	5,778 10,858	
Less: Turnover Expectancy			<u></u>	12,796 238		16,636 998	
Total	3	4,665	3	12,558	<u>4</u>	15,638	

STATE BOARD OF HEALTH AND MENTAL HYGIENE

The State Board of Health and Mental Hygiene shall have the care of the health interests of the people of the State; shall provide in-patient and out-patient facilities for the treatment and care of the chronically ill, mentally ill, mentally retarded, and tuberculosis persons; shall provide preventive services and medical hospital and home care programs for the indigent and the medically indigent, and shall establish policy for the State Department of Health and for the State Department of Mental Hygiene.

The State Board of Health and Mental Hygiene is composed of eleven members, five of them physicians of whom two are psychiatrists; others are in the fields of dentistry, hospital administration, public administration, nursing, pharmacy, radiation control, and sanitary engineering.

Members appointed by Governor J. Millard Tawes as of July 1, 1961 are:

Dr. Aaron Dietz	1967
Mr. Cornelius W. Kruse	1967
Miss Ethel Turner	1967
Dr. J. Edmund Bradley	1965
Mr. Harvel Weiss	1965
Dr. John C. Whitehorn	1965
Dr. Russell P. Smith, Jr.	1965
Dr. J. Douglass Shepperd	1963
Mr. Walter Kirkman	1963
Dr. Leo Bartemeier	1963
Dr. Lloyd M. Richardson	1963

