Public Mental Health Program

Maryland - 1960



PUBLIC AND PRIVATE HOSPITALS OF MARYLAND UNDER THE SUPERVISION OF THE DEPARTMENT OF MENTAL HYGIENE

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, sanitation, public safety standards, commitment procedures and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

Hospital	Address	Administrator Cap	acity*
Public			
Clifton T. Perkins State			
Hospital	Jessup, Md.	Dr. Jacob Morganstern, Supt.	300
Crownsville State Hosp.	Crownsville, Md.	Dr. Charles S. Ward, Supt.	1985
Eastern Shore State Hosp. Esther Loring Richards	Cambridge, Md.	Dr. George E. Currier, Supt.	430
Children's Center Rosewood State Training	Owings Mills, Md.	Dr. Joseph J. Reidy, Dir.	60
School	Owings Mills, Md.	Dr. George C. Medairy, Supt.	2352
Springfield State Hospital	Sykesville, Md.	Dr. Robert Gardner, Supt.	2986
Spring Grove State Hosp.	Catonsville, Md.	Dr. Bruno Radauskas, Act. Supt.	2293
Sylvan Retreat	Cumberland, Md.	Mr. Raymond Messmer, Supt.	90
University of Maryland	Baltimore, Md.	Dr. Eugene Brody, Dir.	62
Private			
Brook Lane Farm	Route 5		
	Hagerstown, Md.	Dr. Gilles Morin	38
Cedarcroft Hospital and	_		
Sanitarium, Inc.	Silver Spring, Md.	Dr. Henry Andren, Med. Dir.	50
Chestnut Lodge	Rockville, Md.	Dr. Dexter Bullard, Med. Dir.	90
Gundry Sanitarium	2 N. Wickham Road		
•	Baltimore 29, Md.	Dr. Rachel Gundry, Med. Dir.	40
Henry Phipps Psychiatric			
Clinic	Baltimore, Md.	Dr. John C. Whitehorn, Med. Dir.	92
Laurel Sanitarium	Laurel, Md.	Dr. Jesse Coggins, Med. Dir.	90
Pinecrest Sanitarium	600 S. Chapel Gate La.		
	Baltimore 29, Md.	Mr. Hammond Dorsey, Dir.	24
Riggs Cottage	Ijamsville, Md.	Dr. Joseph Lerner, Med. Dir.	30
Seton Institute	6420 Reisterstown Rd.,		
	Baltimore 15, Md.	Dr. Leo Bartemeier, Med. Dir.	305
Sheppard & Enoch Pratt			
Hospital	Towson, Md.	Dr. Harry Murdock, Med. Dir.	250
Taylor Manor			
(formerly Pinel)	Ellicott City, Md.	Dr. Irving Taylor, Med. Dir.	95
Mental Defective			
Bell Home	6403 Ager Road		
	West Hyattsville, Md.	Mrs. Thelma Bell	10
Ferrina Home	3304 Lancer Drive		
	West Hyattsville, Md.	Mrs. Flora Ferrina	5
Hinkson Home	Columbia Pike,		
	Star Route,		
	Ellicott City, Md.	Mrs. Ella Hinkson	6
	Dia Didas Camaris		
Tipahato	Blue Ridge Summit,		

^{*} Capacity figures are subject to fluctuation.

State of Maryland

DEPARTMENT OF MENTAL HYGIENE

ANNUAL REPORT

1960



ISADORE TUERK, M.D. Commissioner

STATE OF MARYLAND



DEPARTMENT OF MENTAL HYGIENE

STATE OFFICE BUILDING 301 W PRESTON STREET BALTIMORE 1. MARYLAND

ISADORE TUERK, M. D. COMMISSIONER

TELEPHONE VERNON 7-9000

The Hon. J. Millard Tawes Governor of Maryland ' State House Annapolis, Maryland

Dear Governor Tawes:

A statistical table showing the movement of patients through our State mental hospitals has been included in the enclosed booklet, Public Mental Health Program, Maryland-1960. We have the honor of submitting this publication as our Annual Report.

We are proud to direct your attention to the fact that our patient load has been reduced this year as increased therapeutic activity and improved facilities have permitted us to return patients to their homes in greater numbers than have come into the hospitals for treatment. With your continuing support, we can effectively shorten the period of illness for many sick people who might otherwise require extended hospitalization. We can look forward, also, to sustaining the discharged patient with increased medical and rehabilitative services in augmented and adequately staffed out-patient facilities so that relapse rates can be decreased.

We wish to acknowledge with grateful appreciation, the help you have given us toward achieving these goals, the thoughtful counsel of the Advisory Board, the Board of Review, and the searching attention of your financial advisers to our needs.

Respectfully,

Isadore Junk, M. D.

Commissioner.

PROGRESS NOTES

1959-1960

Trends in Hospital Population

Maryland, like most other states, has been experiencing a slow but steady decline in its average mental hospital population in recent years. This number has decreased from 11,253 in 1956 to 11,096 in 1959, and is expected to reach 10,850 in 1960. This dramatic reversal of a long range trend has been accomplished despite a persistent increase in the annual total number of patients receiving treatment.

The solution to this apparent contradiction is readily ascertainable. The yearly number of both admissions and discharges at our hospitals has been increasing. Thus, in 1950 we had 1,953 total admissions. This figure rose to 4,025 in 1956 and is expected to exceed 4,500 in 1960. For the same periods of time, the number of live discharges is 1,149 (1950), 2,765 (1956) and an estimated 3,850 (1960). Between 1950 and 1960, our discharges increased by approximately 2,700 while admissions rose by about 2,550. During this time, the number of patients on leave from the hospitals, particularly on foster care, increased substantially. These two factors have been largely responsible for our declining average resident population.

The expanding admissions figures, reported from most of the United States, are dramatic proof that the number of individuals requiring hospitalization for some mental illness is not declining. Maryland's mental hospitals cared for 10,941 men, women, and children in 1950 and an estimated 16,000 in 1960. The comparable figures for the training schools are 1,758 and 2,700. Almost all of this increase is due to a rise in readmissions which, in turn, has resulted largely from the greatly expanded population of discharged patients.

Major progress has been made in shortening the average duration of hospitalization and thus increasing the number of discharges. In a recent ten year period, the percentage of admissions who were subsequently discharged within one year more than doubled.

This greater turnover in patient population imposes major burdens on this Department. Almost all segments of the hospital staff are closely involved in processing an admission or discharge. In addition, most intense and persistent treatment is usually administered during the early stages of hospitalization. Continued progress depends on expanding support and co-ordination of the mental health inpatient and out-patient services.

Building Program

Crownsville

A Rehabilitation Building is under construction. When completed, it will contain an auditorium-gymnasium, a patients' canteen, a classroom, an industrial shop, etc.

Plans are being developed for the alteration of "C" Building under an appropriation of \$100,000. Originally, improvements were to be made only on the fourth floor of this building. Because of the proposed movement of patients to the Clifton T. Perkins State Hospital, the last session of the Legislature enacted legislation to move the restriction of the work to the fourth floor.

Other appropriations made by the 1960 Legislature are:

\$63,400 for fire protection facilities in various patient and employee buildings.

\$10,000 for the study and preparation of preliminary plans and specifications for the renovation of "A", Hugh Young, and "B" Buildings.

\$15,800 for additional water supply, including deep well, pumping, and other facilities.

\$23,000 for construction of two parking areas, one at the old boiler house site, and the other at the Administration Building.

\$30,000 for an engineering survey, plans, and first stage construction of drainage facilities, grading and slope stabilization for recreation areas for "A", "B", "C", and Hugh Young Buildings.

Eastern Shore

The Geriatrics Building is under construction. An appropriation of \$1,286,000 was made for this facility, and the 1959 Legislature had approved an amount of \$76,400 for equipment for this building.

The 1959 Legislature authorized \$175,000 for replacement of existing boilers at this hospital, and the work has been put under contract.

The following amounts were approved by the 1960 session of the Legislature: \$30,000 for the construction of a Superintendent's residence.

\$16,000 for ventilation of an attic, anaesthetic storage and mechanical equipment room in the Medical-Surgical Building.

\$5,000 for preparation of preliminary plans and specifications for a Central Kitchen, Storage, and Employees' Cafeteria at this hospital.

Rosewood

An Industrial Building, in connection with the Long Term Care Colony, was completed in March, 1960.

Construction of the second building for emotionally disturbed children is almost completed. It will provide sixty additional beds, and shall be a treatment facility for children with long term illnesses.

Plans for the new Clinical Services and Research Building are nearly finished, and a request will be made shortly for the appropriation of construction money.

Approved by the 1958 Legislature were appropriations of \$90,000 for alterations and improvements to patients' buildings, and \$31,000 for fire protection in various buildings. In the following session, \$56,500 was allocated to replace deteriorated and inadequate water pipes.

In addition, the following amounts were approved by the 1960 Legislature:

\$123,300 for further fire protection facilities in various patient areas and other buildings.

\$53,300 for alterations and improvements in various buildings (four Spastic Buildings, Main Kitchen, Keating, Stump, Wyman, and Wyse Cottages).

\$500,000 for the construction of a kitchen, food storage, and employees' cafeteria.

Springfield

A Patients' Canteen was opened in September, 1959, and is being operated by the Woman's Auxiliary and friends of Springfield State Hospital. No State funds were applied to this building.

Appropriations of \$75,000 for the reinforcement and widening of the highway bridge on the hospital grounds, and \$100,000 for the expansion of the water filtration plant were made by the 1959 Legislature.

An amount of \$86,000 has been approved for renovation of "C" Building, Men's Group, to provide sanitation, safety and fire protection facilities.

The 1960 session of the Legislature authorized the following:

\$120,700 for fire protection facilities in various patient areas and other buildings.

\$145,000 for alterations and improvements in Service Building and "A" Building, Men's Group.

\$7,000 for power plant equipment improvement.

\$20,000 for street lighting.

\$51,500 for the construction of roads, walks, and parking areas.

Spring Grove

A Rehabilitation Building is now being constructed, and should be substantially completed by the end of the present fiscal year.

Funds in the amount of \$1,400,000 for a 100-bed Active Treatment Building for male patients were appropriated in the 1959 Legislature. This is in the planning stage, and should be placed out for bids during the summer of 1960. An appropriation of \$19,000 was approved by the 1960 Legislature for equipment for this building.

Other major authorizations for Spring Grove State Hospital, approved at the last session of the Legislature, include the Central Service Building, three 100-bed units, and an Infirmary Building with a bed capacity of 200. These new authorizations, plus the appropriation for the Active Treatment Building, should do much to accomplish the project which is called "Disposition of Old Centre Building".

Appropriations in the amounts of \$62,000 was provided for fire protection facilities in various patient areas and other buildings, and \$18,000 was made for the rewiring of Garrett Building.

Clifton T. Perkins State Hospital

This Hospital, by legislative act, is a new unit of the Department of Mental Hygiene opened in January, 1960. The new hospital is a 300-bed housing facility for patients requiring maximum security. Construction costs of approximately \$2,790,000 include employee housing consisting of a Clinical Director's (Superintendent's) residence, and a combination apartment-dormitory building consisting of eight apartments and sixteen dormitory rooms at an approximate cost of \$153,000. This employee housing unit was accepted by the State in February, 1960, and it is currently occupied by employees of the hospital staff.

Authorized at the 1960 session of the Legislature was \$25,000 for the State's portion of the improvement and widening of the Dorsey Run Road. This work is to be undertaken by Howard County, which will participate in the cost of widening the road on a fifty-fifty basis, and will be responsible for maintenance.

Construction of a service and storage building at an approximate cost of \$125,000 was also authorized by the 1960 Legislature.

S. R. E. B. Training Grants

Marylanders well may point with pride to the fact that the State was one of the first to sponsor the Southern Regional Education Board's Mental Health Program. Under its provisions, public mental hospital personnel of the fifteen Southern States may receive in-service training grants for study in a facility in any of the member states in areas recognized as offering exceptional opportunities. By sharing training opportunities, a leaven has been added to the quality of public mental care and treatment throughout the South.

Recognizing the merit of this type of training exchange, the National Institute of Mental Health has recently awarded a two year grant to the S.R.E.B. to finance a series of small in-service exchange training grants anywhere in the United States. These stipends will permit individuals, employed in state mental hospitals or state-owned psychiatric departments in a general hospital, to visit any facility in the country to study phases of care and treatment of the mentally ill. A limitation placed upon the grants is that no stipend may exceed \$500. This is to cover travel and maintenance in a four week study.

Members of Maryland's hospital system receiving grants in 1959-1960 are:

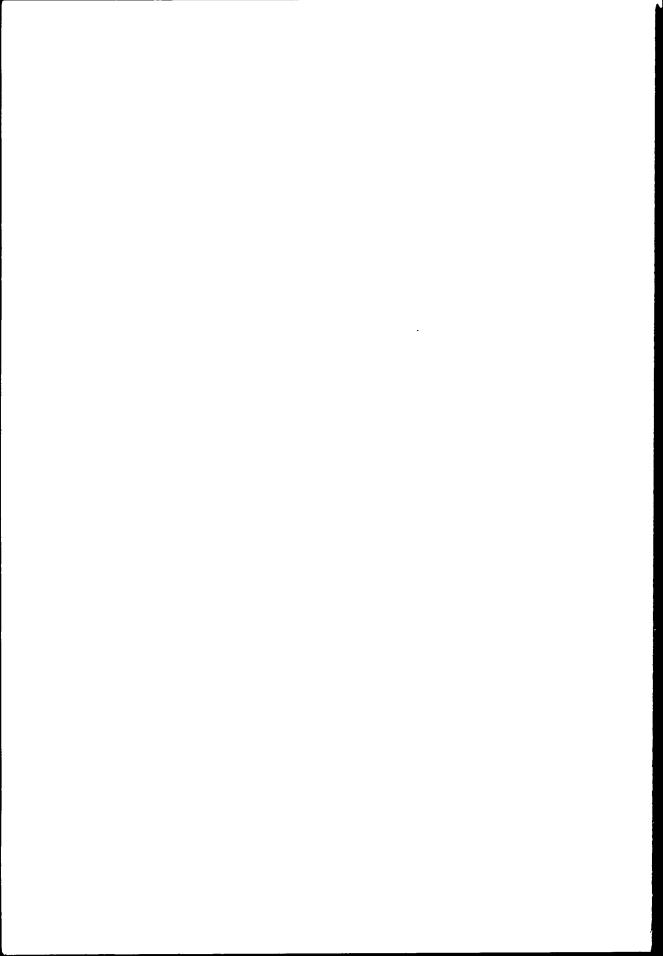
Rev. Enno Lohrmann, Chaplain at Spring Grove State Hospital, to study the religious program at South Carolina State Hospital.

Rev. Joseph Riley, Chaplain at Springfield State Hospital, to study the religious program at the Philadelphia State Hospital.

Mr. Monroe Stem, Industrial Therapist at Springfield State Hospital, to study industrial therapy in the rehabilitation program at Massachusetts Mental Health Center in Boston.

Mr. Roland J. Queene, Director of Education at Esther Loring Richards Children's Center, to study the education program at Hawthorne Cedar Knolls School in New York.

Department of Mental Hygiene Headquarters



OBJECTIVES

The Department of Mental Hygiene is organized and operated under Article 59 of the Annotated Code of Maryland (1957 Edition). The Department has the responsibility to provide humane, adequate and efficient care and treatment for those who are mentally handicapped and ill and committed to it; to expedite the prompt application of the most modern and efficient treatment methods; to improve the techniques available; and to facilitate the readjustment of treated persons back to the community, with adherence to pertinent statutes and maximum efficiency in the use of resources available to it. This program is executed principally in the six State Hospitals: Spring Grove, Springfield, Crownsville, Eastern Shore, Maximum Security Hospital and Rosewood State Training School.

The Department insures compliance with the laws governing the detention, government and management of the mentally ill and provides for supervision of conditions and maintenance in all places in which they are confined or treated. Similar supervisory functions are extended through investigation, periodic examinations and licensure to all institutions within the State treating and caring for the mentally ill, other than those within the Department of Mental Hygiene itself, whether publicly, corporately or privately maintained.

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE

Total Number of Authorized Positions	1959 ACTUAL 4,128	1960 Appropriation 4,333	1961 ALLOWANCE 4,429
Salaries and Wages	163.130	15,132,546 151,603 5,315,626	15,806,490 158,919 5,603,653
Original General Fund Appropriation18 Transfer of General Fund Appropriation	3,908,039 146,457		
Total General Fund Appropriation	9,054,496 50,027		
Net Total General Fund Expenditure19 Add: Special Fund Expenditure Federal Fund Expenditure	9,004,469 1,294 49,019	20,562,235 37,540	21,569,062
Total Expenditure1	9,054,782	20,599,775	
Capital Funds: Appropriation	3,403,400	2,199,300	3,690,300

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE— HEADQUARTERS

Total Number of Authorized Positions	1959 ACTUAL 68	1960 APPROPRIATION 64	1961 ALLOWANCE 67
Salaries and Wages	338,837 620 103,273	379,633 780 84,573	385,405 980 79,730
Original General Fund Appropriation Transfer of General Fund Appropriation	435,433 28,527		
Total General Fund AppropriationLess: General Fund Reversion	463,960 21,230		
Net Total General Fund Expenditure	442,730	464,986	466,115

GENERAL ADMINISTRATION—HEADQUARTERS

Program and Performance:

To assure uniformly high levels of treatment and care for the mentally ill of Maryland, effective and progressive preventive measures, and proper emphasis on advancement of knowledge of mental illness, responsibility for correlation, supervision and execution of activities within all hospitals, clinics and other facilities of the agency is exercised by the Commissioner of Mental Hygiene through the Central Office of the Department of Mental Hygiene.

The major divisions within the organization of the Central Office report directly to the Commissioner. They "advise, consult with and direct the staffs of the several State institutions, concerning personnel and public relations, budget and accounting, procurement, farm management, and engineering and maintenance; advise, consult with and direct the staffs of the several State institutions concerning psychiatric services, nursing, rehabilitation, social work, and food supervision", encourage research which stimulates the quality of treatment methods and encourages continuing growth of professional staffs; provide consultant legal services; and execute periodic inspections and licensure provisions; which maintain adequate medical and administrative standards throughout all places in the State receiving or treating the mentally ill.

The general administration program of the Central Office screens purchases; directs and correlates personnel policies; disseminates pertinent information pertaining to mental illness to facilitate the readjustment of treated patients back into the community; supervises in-service training of department personnel; collects and tabulates statistics relative to patient movement; maintains accounting and clerical records on a State-wide basis which contribute to efficient policy determinations; and provides executive direction for the entire agency.

The Central Office of the Department is located at 301 W. Preston Street, Baltimore. An additional position of Senior Clerk for the Biostatistician has been allowed.

	ACTUAL 1956		TUAL 1957		rual 958		TUAL 059		MATED 960		MATED 961
Numbe	Percent r Increase	Number	Percent Increase	Number	Percent Increase	Number	Percent Increase	Number	Percent Increase	Number	Percent Increase
Patients Under Treat-											
ment During Year 17,570	6	18,264	4	18,712	2	18,590	—.7	18,900	2	19,100	1
Per 100,000 Md. Population 636		641		638		616		609		602	
Average Book Population 13,765	3	14,105	2	14,153	.3	14,077	—. 5	14,000	5	13,900	7
Per 100,000 Md. Population 498		495		482		466		451		438	
Average Resident Population 11,253	2	11,229	2	11,154	7	11,096	5	11,300	2	11,100	—2
Per 100,000 Md. Population 407	2	394	3	380	4	368	— 3	364	1	350	-4
Average Number on Leave 2,511		2,876		2,999		2,981		3,000		3,000	
Per 1,000 on Books 182	10	204	12	212	4	212	9	214	.9	214	
Total Admissions 4,025	7	4,279	6	4,487	5	4,515	.6	4,700	4	4,800	2
Per 100,000 Md. Population 146		150		153		150		152		151	
First Admissions 2,629		2,713		2,754		2,602		2,550		2,500	
Per 100,000 Md. Population 95		95		94		86		82		79	
As a Percent of Total Admissions (Mental Hospi-		-									
tals Only) 65	-	63		61		58		54		52	
Readmissions 1,163		1,292		1,548		1,605		1,800		2,000	
Discharges2,765	10	3,145	14	3,608	15	3,561	1	3,700	4	3,800	3
Per 100 Admissions 69		73		80		79		79		79	
Per 1,000 on Books 201		223		. 255		253		264		271	
Deaths 817	6	907	11	1,027	13	982	<u>4</u>	1,000	2	1,000	
Per 100 Admissions 20		21		23		. 22		21		21	
Per 1,000 on Books 59	•	64		73		70		71		72	

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whhr	opitation statement:		4000	4004
		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	27	24	25
01	Salaries and Wages	142,631	146,236	149,470
03 04 07 08 09 10 11	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	6,417 2,622 3,712 3,092 3,296 4,854 450 20,708	6,105 2,800 3,157 6,280 4,300 6,940 2,461 413	7,262 2,825 3,640 5,894 4,350 1,936 1,869 408
	Total Operating Expenses	45,151	32,456	28,184
	Total Expenditure	187,782	178,692	177,654
	Original General Fund Appropriation Transfer of General Fund Appropriation	170,686 19,532		
	Total General Fund Appropriation Less: General Fund Reversion	190,218 2,436		
	Net General Fund Expenditure	187,782	178,692	177,654 ======
	et Bill Text: 01.01 General Administration General Fund Appropriation			177 654

General Fund Appropriation

177,654

DIETARY SERVICES—HEADQUARTERS

Program and Performance:

This program provides for the coordination and functional supervision of food This program provides for the coordination and functional supervision of food service in 9 kitchens, 81 buildings and 143 serving areas, for patients and employees in the six mental hospitals; the development of procedures guiding the food service program at each hospital, including staffing patterns, standards of performance, processes of preparation and serving, sanitation, procurement of supplies including equipment; the design of facilities, distribution, and waste control, instruction of dietary services in records and reports, storage, ration control; in-service training; inspection and evaluation of food service operations; conference with medical staff and dietitians regarding technical and administrative problems of food service.

Appropriation Statement:	Ap	pro	priation	n Sta	tement:
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		1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	6,343	7,159	7,410
04 08 13	Travel	193 15	375 50 15	175
	Total Operating Expenses	208	440	175
	Total Expenditure	6,551	7,599	7,585
	Original General Fund Appropriation Transfer of General Fund Appropriation	6,476 253		
	Total General Fund Appropriation Less: General Fund Reversion	6,729 178		
	Net General Fund Expenditure	6,551	7,599	7,585
n. 1	A DOLL March			

Budget Bill Text:

10.03.01.02 Dietary Services

General Fund Appropriation

7,585

HOUSEHOLD AND PROPERTY SERVICES—HEADQUARTERS

Program and Performance:

Household Service provides all of the non-medical services, except food, required for the day-to-day living requirements of the patients, This includes clothing, laundry, cleaning, household supplies, linens, heat, water, light and bathing facilities.

Property Service covers the maintenance and upkeep of all buildings and facilities. Under facilities are included utilities, electric, water, sewage and gas; heating by central power plan; roads; drainage and grounds upkeep.

The Central Office participation in the program covers engineering and technical advice to the various institutions, coordination of planning, design, contractual documents and construction with the Department of Planning, Department of Public Improvements, and the Department of Budget and Procurement.

As of July 1, 1959 the following projects were either under design or construction:

Maximum Security Hospital

Final stages of construction.

Crownsville State Hospital

Under Construction: Rehabilitation Building.

Alterations to "B" Building Kitchen. Under Design:

Alteration "C" Building.

Eastern Shore State Hospital

Under Construction:

Elevated water tank; water line alterations.

Under Design:

Final stage—Geriatrics Building. Replacement of Existing Boilers.

Rosewood State Training School	Under Construction: Emotionally Disturbed Children's (A); Industrial Building. Long Term Care Colony; Alterations to Various Buildings. Under Design: Final State Alterations to Central Kitchen; Rogers Building (Clinical and Research Divisions).
Springfield State Hospital	Under Construction: Patients' Canteen. Under Design: Additions to Water Treatment Plant.
Spring Grove State Hospital	Under Construction: Rehabilitation Building. Under Design: Active Treatment Building; Services Building, and Two 100 Bed Units; Infirmary Building.

Appropriation Statement:

		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	2	2
01	Salaries and Wages	13,373	10,669	10,763
04 06 07 08 09 10	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement	63 1,232 682 2,858 155	100 477 25 20	135 589 20 20 1,400
	Total Operating Expenses	4,990	622	2,164
	Total Expenditure	18,363	11,291	12,927
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	17,217 1,397 18,614		
	Less: General Fund Reversion	251		
	Net General Fund Expenditure	18.363	11,291	12,927
_	et Bill Text: 01.03 Household and Property Services		 ;	
		••••••	••••••	12,927

MEDICAL CARE OF PATIENTS-HEADQUARTERS

Program and Performance:

The Division of Correctional Psychiatry supervises and coordinates all activities concerning admissions, treatment and discharges of patients committed to the forensic divisions of the State mental hospitals and the Maximum Security Hospital at Jessup, Maryland. Under Article 59, Section 7 (1957 Code) mental examinations and reports are made to the courts of Maryland on non-committed individuals charged with criminal offenses. The Division conducts and supervises mental examinations of patients committed under Article 59, Sections 9 and 11, for pre-trial examinations. Upon request, appearances are made in court to testify in criminal trials of offenders who had pre-trial mental examinations and in Habeas Corpus proceedings. Mental examinations requested by the Department of Correction and transfers from the penal institutions and

Patuxent Institution are arranged under Article 59, Section 43; the return of such individuals to the penal institutions is arranged by this Division, also. Assistance and advice, upon request, is given to legal and law enforcing agencies in matters pertaining to correctional psychiatry.

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, sanitation, public safety standards, commitment procedures, and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

The Division of Neuropathology and Legal Medicine supervises all hospital laboratories, coordinates their work and performs their pathologic anatomy, including histology, and is responsible for study and follow-up of all medico-legal cases. This pro-

tology, and is responsible for study and follow-up of all medico-legal cases. This program is carried on at the Department's Central Anatomic Laboratory. Consultant service for legal and other agencies is provided.

The Division of Nursing Services advises, consults, and directs the activities of the nursing program which also includes the programs of education related to nursing in the five State hospitals. An active program of recruitment of qualified professional nurses for placement in the State hospital system is considered and sustained as a prime responsibility of the Division of Nursing.

responsibility of the Division of Nursing.

The Division of Child Psychiatry is the consulting agency of the Department for all problems concerning the care and treatment of children and adolescents who are under the care of the Department of Mental Hygiene. At the present time it is charged with the specific administration of the program of the Esther Loring Richards Children (Children) and the Children (Children) and the care of the program of the Esther Loring Richards Children (Children) and the care of the program of the Esther Loring Richards Children (Children) and the care of the program of the Esther Loring Richards Children (Children) and the care of the program of the Esther Loring Richards Children (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the program of the Esther Loring Richards (Children) and the care of the care of the program of the Esther Loring Richards (Children) and the care of the c dren's Center. It also offers consultation services to other public agencies.

Appropriation Statement:

		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	11	10	9
01	Salaries and Wages	73,393	88,806	66,800
04 07 08 09 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Additional Fixed Charges Total Operating Expenses	969 1,474 24 636 85 	1,100 1,400 175 675 5,050	1,025 1,483 175 400 581
	Total Expenditure	76,581	97,206	70,464
	Original General Fund Appropriation Transfer of General Fund Appropriation	79,331 8,624		
	Total General Fund Appropriation Less: General Fund Reversion	87,955 11,374		
	Net General Fund Expenditure	76,581	97,206	70,464
Capit	al Funds: Appropriation	889,800		
	et Bill Text: 01.04 Medical Care of Patients General Fund Appropriation	••••••		70,464

REHABILITATION AND RECREATION OF PATIENTS—HEADQUARTERS

Program and Performance:

This program provides for direction, coordination, and the planning of the non-medical aspects of rehabilitation for State mental hospitals. These services include occupational therapy, recreational therapy, industrial therapy, music therapy, and education. It surveys current rehabilitation therapy practices and recommends appropriate changes. It recruits and provides training for rehabilitation therapy personnel.

occupational therapy, recreational therapy, industrial therapy, music therapy, and education. It surveys current rehabilitation therapy practices and recommends appropriate changes. It recruits and provides training for rehabilitation therapy personnel. In 1960 and 1961, hospital rehabilitation programs are expected to be enhanced by rehabilitation buildings which will be completed at Crownsville and Spring Grove Hospitals. A sheltered workshop will also be completed at Rosewood State Training School during 1960. An additional program of rehabilitation is expected to be instituted at the Maximum Security Hospital when it opens during the year.

		ACTUAL 1958	ACTUAL 1959	L ESTIMATED 1960	ESTIMATED 1961
	per of Patients From All tals Receiving Services.				
E	ducationndustrial Therapy	769 5,033	683 5.678	1,075 $6,265$	1,075 6,265
N	Iusic Therapy	3,918	2,137	4,350	4,147
O R	ccupational Therapyecreation Therapy	5,176 8,827	4,863 8,194	5,455 9,435	5,455 9,435
Appro	opriation Statement:				
			1959	1960	1961
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		1	1	1
01	Salaries and Wages	•••••	7,491	7,535	7,535
04	Travel		154	300	250
11 13	Equipment—AdditionalFixed Charges	••••••	10	25	18 25
	Total Operating Expenses	······	164	325	293
	Total Expenditure		7,655	7,860	7,828
	Original General Fund Appropria		6,661		
	Transfer of General Fund Appropr	riation —	1,156		
	Total General Fund Appropriation Less: General Fund Reversion		7,817 162		
	Net General Fund Expenditur	e	7,655	7,860	7,828
•	et Bill Text:	=			
10.03.	7,828				

SOCIAL SERVICES—HEADQUARTERS

Program and Performance:

This program is responsible for the direction, supervision and coordination of social services in the six State hospitals and for maintaining standards for the education and training of students, recruitment of new personnel, and research. Programs are administered at the hospital level. The overall objective of social work in this program is to aid in the integration of the resources of the hospital with those of the community as part of a broad program for the treatment and rehabilitation of the mentally ill.

In the areas of consultation and collaboration with health and welfare agencies and direct assistance to patients and their families, social work has three goals. It endeavors to prevent needless hospitalization, to reduce the period of residence, and to prepare the way for convalescence within a normal pattern of living at home or in

foster care.

Both within the hospital and the community, this program is helping to bring about the social change inherent in a therapeutic milieu to the end that chronicity may be reduced.

In 1959, 7,488 patients were served, a gain over last year. The monthly average number of cases waiting assignment decreased from 286 in 1958 to 70. The number of cases referred for pre-parole continued to rise but there was a drop in the number of patients served in the clinics. The number of patients placed in foster care rose from 306 to 378 and the number discharged as rehabiliated rose from 121 to 146. The daily average in care remained about the same. The monthly average number of patients boarded by the hospitals dropped from 87 to 80 due to the fact that a larger proportion of boarded patients were supported by public agencies.

The education program advanced from 30 to 43 students in 1959. These represented the following Schools of Social Work: Catholic University, Florida State University Howard University of North Carolina and the University of

versity, Howard University, University of North Carolina, and the University of

Pennsylvania.

A Conference on "Social Crippling A By-Product of Institutional Living" sponsored by the National Institute of Mental Health, State Department of Health and the Department of Mental Hygiene was conducted in the early part of this fiscal year.

Appropriation Statement:

••	Number of Authorized Positions	1959 ACTUAL 1	1960 APPROPRIATION 1	1961 ALLOWANCE 1
01	Salaries and Wages	7,054	7,990	7,990
04 13	TravelFixed Charges	83 25	310 50	205 50
	Total Operating Expenses	108	360	255
	Total Expenditure	7,162	8,350	8,245
	Original General Fund Appropriation Transfer of General Fund Appropriation	11,344 —3,884		
	Total General Fund Appropriation Less: General Fund Reversion	7,460 298		
	Net General Fund Expenditure	7,162	8,350	8,245
	ret Bill Text:			
_3.00	General Fund Appropriation	•••••		8,245

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— **HEADQUARTERS**

Program and Performance:

The Department, through its hospitals, offers courses of training in psychiatry, psychology, social work, nursing and rehabilitation therapies as determined by the facilities available at the several institutions. The curricula conform with standards approved by appropriate accrediting agencies. To supplement the training given by the staff, teaching consultants are regularly provided to deal with special aspects of

The Board of Psychiatry and Neurology, Inc., requires the physician with one year's internship to complete three years' approved residency, plus two years' practice of a specialty before becoming eligible to sit the examination to be certified as a psychiatrist. Three years' residency is available at Spring Grove; two years' at Springfield; and one year's training at Crownsville (330-500 hours per year). These three hospitals also offer one year's internship in clinical psychology. Students who are

matriculated in a Ph.D. program at an approved university may be accepted as internes to complete the practical aspects of their training in phychological diagnostic proce-

dures and therapy (250-400 hours).

All of the hospitals are affiliated with schools of social work in order to carry out the practical phase of the curriculum. Students working toward a master's degree in social work are required to spend from three to eight months annually in field work practice as stipulated by the particular course. In addition, Springfield Hospital conducts field work training for students enrolled in a doctoral program (60-80 hours).

Thirteen weeks' affiliation in psychiatry is offered at Crownsville, Springfield and Spring Grove State Hospitals for professional nurse students; the course is repeated four times each year (140-160 hours). Spring Grove Hospital offers clinical experience for nursing students enrolled in a baccalaureate program conducted by the University of Maryland. Springfield provides clinical experience for students working toward a master's degree.

Spring Grove State Hospital grants a diploma to psychiatric aide students who have completed a one year's course at that hospital. The remaining four hospitals offer a one-year course in practical nursing to prepare students for the qualifying examination. Successful candidates are licensed as practical nurses by the State Board of Examiners of Nurses (400-450 hours).

All attendants complete a six week pre-service training course conducted by the

Nursing Service before assignment to ward duty (40-60 hours).

The teaching of rehabilitation therapies is accomplished on a formal and practical. instruction basis. This is carried on chiefly through in-service training which extends for a period of a year. The course is designed to familiarize workers with the psychi-

atric aspects of rehabilitation and is usually completed in one year (72 hours).

Medical students from the University of Maryland receive clinical instruction in psychiatry at Springfield and Spring Grove State hospitals. Students from The Johns Hopkins School of Medicine receive clinical instruction at Rosewood State Training

School and Spring Grove State Hospital.

Appropriation Statement:

		1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	24,315	25,025	25,025
02	Technical and Special Fees	270	100	300
04 07 08 09 11 12 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Additional Grants, Subsidies and Contributions Fixed Charges Total Operating Expenses Total Expenditure	591 229 463 437 94 8,000 9,814 34,399	675 177 875 795 175 8,000 32 10,729	575 224 1,675 745 328 8,000 30 11,577 36,902
	Original General Fund Appropriation Transfer of General Fund Appropriation	34,786 249		,
	Total General Fund Appropriation Less: General Fund Reversion	35,035 636		
	Net General Fund Expenditure	34,399	35,854	36,902

Budget Bill Text:

10.03.01.07 Education and Training of Professional Personnel General Fund Appropriation......

36,902

RELIGIOUS AND COMMUNITY SERVICES — HEADQUARTERS

Program and Performance:

Religious Services

The special power of religion as a therapy is given impetus in four of Maryland's mental hospitals by the addition of a full-time chaplain who includes in his ministry the assistance of part-time clergy of the major faiths. In the remaining hospitals, the religious needs of the patients are effected through worship services and individual counseling by part-time staff-connected Catholic, Protestant, and Jewish clergy.

Where there are full-time chaplains, a liaison between the chaplaincy service and the medical and other hospital units is developed in the interest of a unified approach to the patient while under treatment. In such ways, religion becomes a factor in the rehabilitation of patients in organized activities correlated with treatment procedures.

Guiding the newly established chaplaincies is the Council of Clergy of the Department of Mental Hygiene, a group of clergymen experienced in institutional work who act as consultants to the Commissioner in matters pertaining to the religious needs of the patients. The Chief of Volunteer Services works closely with the Council and the Commissioner to bring the religious program closer to standards set by the American Psychiatric Association.

The program is expected to expand under the leadership of the chaplains who will hold religious institutes among the clergy in the communities near the hospitals. The objectives of these institutes are to help local clergymen to deal with mental health problems in their parishes, and to interest them in participating in the ministry within the hospitals.

Volunteer Services

Volunteer activities are included in the treatment schedule of all hospitals in order to expedite the total restoration of the patient, and to accelerate social reestablishment through friendly contact both within the hospital and within the community. Volunteers from an infinite variety of service clubs, civic and social organizations, business associations, as well as junior groups, help to maintain a continuity with life outside. Specially oriented and trained volunteers work under the direction of department heads to extend ancillary services to greater numbers of patients. Focused upon community adjustment are the auxiliaries in each hospital. They support patient canteens and assume a certain responsibility for the welfare of the convalescent patient in the community.

The planning and coordination of the overall Departmental program is developed by the Chief of Volunteer Services who works closely with community agencies providing volunteer service, and interprets Departmental policies on volunteer services to community groups, to the coordinators of volunteer activities in the hospitals, and acts as a consultant to auxiliaries and the Council of Auxiliaries. During the 1959 fiscal year, volunteers gave 86,389 service hours.

Public Information

Approximately 8000 copies of "Release", a quarterly magazine published by the Department and dealing with various phases of Maryland's mental health program, and 1000 copies of the Annual Report, setting forth the aims and accomplishments, have been distributed. In addition, 47 major news releases have been prepared and published in State-wide daily and local papers. An informational booklet on mental hospitals and a news-letter of the Council of Women's Auxiliaries were compiled and issued from this office.

Appropriation Statement:

pp1	op. 100-101	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	6,391	5,450	7,535
02	Technical and Special Fees	250	480	480
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	21 2,447 298 42	150 5,722 94 34 50	150 3,034 50 50
	Total Operating Expenses	2,808	6,050	3,284
	Total Expenditure	9,449	11,980	11,299
	Original General Fund Appropriation Transfer of General Fund Appropriation	9,137 949		
	Total General Fund Appropriation Less: General Fund Reversion	10,086 637		
	Net General Fund Expenditure	9,449	<u>11,980</u>	<u>11,299</u>
	et Bill Text: .01.08 Religious and Community Services			11 900
	General Fund Appropriation	•••••	•••••	11,299

RESEARCH—HEADQUARTERS

Program and Performance:

The program emphasizes basic research in psychiatry and neuropathology. The program of basic research includes investigations by psychophysiological and neuropathological procedures. The studies conducted in applied research employ chiefly the statistical method. Reports of significant findings are prepared for publication.

Research Projects Completed in 1959:

- 1. Direction of Impact and Distribution of Primary Traumatic Lesions in Blunt Head Injuries (accepted for publication).
- 2. A Case of Heterotopic Brain Tissues in the Superachnoid Space (accepted for publication).

Research Projects Continuing:

- The Development and Study of the Salivary Conditional Reflex Technique in Man.
- 2. A Statistical Analysis of an Educational Program in a Psychiatric Hospital.
- 3. Development of a Reference Finder.
- 4. Four Pilot Studies on Environmental Factors that Reinforce Psychiatric Disabilities. (Joint Project with the University of Pennsylvania School of Social Work.)
- 5. Pathology of the Border Zones of Supply Areas of the Cerebral Arteries.
- 6. The Infancy of Tumors of the Brain.
- 7. The Traumatic Involvement of the Optic System of the Brain.

Appr	opriation Statement:			
		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	1	1
01	Salaries and Wages	4,926	8,769	5,150
02	Technical and Special Fees	100	200	200
04 08 09 13	Travel Contractual Services. Supplies and Materials Fixed Charges.	182 653	400 150 700 250	400 600 1,600 500
	Total Operating Expenses	835	1,500	3,100
	Total Expenditure	5,861	10,469	8,450
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	13,763 — 7,426 6,337		
	Less: General Fund Reversion	476		
	Net General Fund Expenditure	5,861	10,469	8,450
_	et Bill Text: 01.09 Research			•

General Fund Appropriation...... FARM OPERATION AND MAINTENANCE — HEADQUARTERS

8,450

Program and Performance:

This program is responsible for planning, coordinating and supervising the institutional farming operations.

The scheduled farm production is limited to such food production as can be fully utilized for patient feeding. In planning annual food quotas, suitable quantities of livestock products, vegetables and fruits are scheduled for production on a usage basis with the dietary service. The farm production schedules have been standardized but they are reviewed each year for adjustments and improvements. Recent advances in farm food production include increased unit production in some projects, adequate grading of products, better handling and storage practices.

The aim is to diversify farming operations since this permits the assignment of a maximum number of patients in work categories best suited for their individual adjustment and improvement. The patients farming activities are planned in cooperation with the medical and rehabilitation services. Patients may be assigned to an evaluation group, regular farm assignments and vocational training. When patient assignments are made in a large unit, such as an evaluation group, it may be necessary for the cooperating programs to assign some of their personnel to assist with the detailed operation of the project. The successful operation of a large evaluation group depends on positive organization, supervision and control. It may be necessary to limit the size of the group due to various reasons but once the size is determined the regular quota should be maintained by immediate replacements. The schedules for patients activities are arranged so as to avoid any conflict with the other institutional routines or services. Patient assignments to farming activities have increased and the indications are that more attention will be focused on these operations in the future.

Appropriation Statement:

	Number of Authorized Positions	1959 ACTUAL 1	1960 APPROPRIATION 1	1961 ALLOWANCE 1
01	Salaries and Wages	7,491	7,535	7,535
04	Travel	40	100	100
	Total Expenditure	7,531	7,635	7,635
	Original General Fund Appropriation Transfer of General Fund Appropriation	7,571 20		
1	Total General Fund Appropriation Less: General Fund Reversion	7,591 60		
	Net General Fund Expenditure	7,531	7,635	7,635
•	et Bill Text:			

10.03.01.10 Farm Operation and Maintenance General Fund Appropriation

7,635

RECOVERIES AND COLLECTIONS — HEADQUARTERS

Program and Performance:

The primary responsibility of this program is to collect payments for maintenance charges for patients in all State mental institutions under the jurisdiction of the Department of Mental Hygiene, both from the political subdivisions and from the legally responsible relatives. This program also provides for the determination of financial ability of patients and legally responsible relatives to pay for the actual cost of hospital care.

During 1959 this program was phased in on a gradual basis and was fully implemented by July 1, 1959.

These additional positions have been allowed; a Financial Agent and two Senior Stenographers due to increased workload.

	ACTUAL 1959	ESTIMATED 1960	ESTIMATED 1961
Collections from patients and legally responsible relatives			\$1,872,000 \$1,126,000
field offices	6,470	7,500	8,500

^{*} Figures represent amounts received by Recoveries and Collections only, and do not include monies paid directly to the Comptroller under the former method.

Appropriation Statement:	
1959 1960	1961
ACTUAL APPROPRIATION	ALLOWANCE
Number of Authorized Positions 16 19	22
01 Salaries and Wages 45,429 64,459	90,192
03 Communication 1,079 3,150	3,800
04 Travel	8,950
08 Contractual Services 12,251 9,435	9,200
09 Supplies and Materials	1,740
10 Dimed Channer	3,244
13 Fixed Charges 11	
Total Operating Expenses	26,984
Total Expenditure	<u>117,126</u>
Original General Fund Appropriation 78,461 Transfer of General Fund Appropriation 7,657	
Total General Fund Appropriation	
Net General Fund Expenditure 81,396 88,050	117,126
Budget Bill Text: 10.03.01.11 Recoveries and Collections General Fund Appropriation	117,126
1959 1960	1961
ACTUAL APPROPRIATION	ALLOWANCE
Total Number of Authorized Positions	4,362
Salaries and Wages	15,421,085
Technical and Special Fees	157,939
Operating Expenses 5,030,995 5,231,053	5,523,923
Original General Fund Appropriation	
Total General Fund Appropriation	
Add: Special Fund Expenditure	21,102,947
Federal Fund Expenditure	
Total Expenditure	
0 U.I.W. 1	
Appropriation 2,513,600 2,199,300	3,690,300

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Department of Mental Hygiene Crownsville State Hospital

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SUMMARY OF CROWNSVILLE STATE HOSPITAL

Total Number of Authorized Positions	1959 ACTUAL 857	1960 APPROPRIATION 860	1961 ALLOWANCE 864
Salaries and Wages Technical and Special Fees Operating Expenses	22,261	2,980,993 31,020 974,056	3,063,562 35,464 890,823
Original General Fund Appropriation Transfer of General Fund Appropriation	3,843,822 29,373		
Total General Fund Appropriation Less: General Fund Reversion	3,873,195 18,407		
Net Total General Fund Expenditure Add: Special Fund Expenditure	3,854,788 1,294	3,986,069	3,989,849
Total Expenditure	3,856,082		
Capital Funds: Appropriation	118,000	100,000	142,200

GENERAL ADMINISTRATION — CROWNSVILLE STATE HOSPITAL

Program and Performance:

Crownsville State Hospital was established in 1911 for all Negro people in the State of Maryland needing hospitalization for mental illness. The hospital is located in Anne Arundel County immediately adjacent to Route 178, six miles from Annapolis in the direction of Route 301 South. Although initially the hospital cared for the Negro feebleminded and the criminally insane neither of these services should exist in 1961. The feebleminded have been transferred to Rosewood State Training School and plans are to remove the "criminally insane" to the new hospital at Jessup during fiscal 1960. The feebleminded under the age of fourteen and over the age of eighteen are still admitted to Crownsville. However, a change in this policy is anticipated with all feebleminded in the future going to Rosewood State Training School.

The new Medical and Surgical Ruiding was onen full-time during fiscal year 1959.

The new Medical and Surgical Building was open full-time during fiscal year 1959. Activity in this building was gradually increased during the year, to the point where by July 1, 1959 all surgical procedures needed by the hospital patients were being performed in the new building. Prior to this time it had been necessary to send surgical patients to the University Hospital in Baltimore. The surgical procedures now are performed at Crownsville by representatives from the various surgical specialities departments at the University of Maryland. The new kitchen building was in service twelve months in fiscal 1959. Sufficient time has not elapsed in order to evaluate this building properly. During 1960 it is expected that the new Rehabilitation Building will have been completed as well as the renovation of the central dining room in the "B" Building.

The hospital has a three year training program for psychiatric residents which is officially recognized for one year. Request for full approval will be made in the

1960 fiscal year.

The Department of Mental Hygiene rated capacity of the hospital is 1,985. On July 1, 1959, actual standing beds numbered 2,199 and the actual in-patient population was 2,120. One hundred patients are to be transferred to the new Jessups Hospital in fiscal 1960. During the year 1959, 447 hospital beds were removed from the wards.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Admissions	980	1,072	1,050	1.100
Discharges	837	1,136	725	1,150
Deaths	166	170	170	170
Total Patient Days	854,465	827,280	821,250	730,000
Average Daily In-Patient Population	2,341	2,272	2,250	2,000
Total Number Authorized Positions	849	857	860	864
Ratio Total Positions to Population	1:2.	76 1:2.	6 1:2.62	2 1:2.31
Total Annual Per Capita	\$1,602.90		\$1,771.59	\$1,994.92
Total Cost Per Patient Per Day	\$4.39	\$4.65	\$4.85	\$5.17

Appropriation Statement:

	printing Continues	1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	29	29	29
01	Salaries and Wages	112,640	123,212	124,321
03 04	Communication	19,736 361	18,042 370	19,782 538
07		332	225	225
	Motor Vehicle Operation and Maintenance			
08	Contractual Services	815	818	818
09	Supplies and Materials	2,717	2,410	2,700
10	Equipment—Replacement	422	1,025	423
11	Equipment—Additional	115	365	1,295
13	Fixed Charges	498	422	466
	Total Operating Expenses	24,996	23,677	26,247
	Total Expenditure	137,636	146,889	150,568
	Original General Fund Appropriation Transfer of General Fund Appropriation	140,535 —2,562		
	Total General Fund Appropriation Less: General Fund Reversion	137,973 337		
	Net General Fund Expenditure	137,636	146,889	150,568
Budg 10.03	150,568			

DIETARY SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

The Dietary Department is responsible for planning, preparing, and transporting meals to patients and the maintenance of proper standards of sanitation in food handling and preparation. In the centralized patients' cafeteria the Dietary Department is responsible for serving the meals to the patients; Nursing Service is responsible for all other dining areas under the guidance of the Dietary Department. Meals are based on the Department of Mental Hygiene basic ration. Special and modified diets are prepared to meet the needs of patients as indicated by physicians. Patient meals are prepared in a central kitchen and transported in electrically heated food conveyors by motor trucks to 14 serving areas located in 8 buildings. Meals for employees are prepared and served in an Employees' Cafeteria building.

The additional equipment in the new central kitchen enables the employees to prepare and cook food with greater ease, and being adjacent to the vegetable room and

butcher shop allows better portion control and less waste.

The Dietary Department functions in a training capacity in several areas. It provides instructions for employees in the school for Practical Nursing and also offers an orientation program for all new nursing personnel. Recently the department has given a one year's internship for students studying to be dietitians. During the past year one employee, by virtue of receiving her last year of training at Crownsville, became fully qualified as a dietitian.

Twenty-two dietary employees participated in the Job Relations Course given by the State Department of Education. This course led to the eventual beginning of a time study on each dietary position. This study is still in progress.

The area previously used as a kitchen in the "B" Building is now being renovated and converted to one large cafeteria which is intended to serve 1,012 patients. There are presently 2½ seatings at each meal. The renovation will increase the number of tables from 108 to 148; thereby reducing the seating from 2½ to 2 for each meal.

Efforts are always directed toward planning, preparing, and serving adequate, nutritionally balanced diets in an attractive manner.

	ACTUAL		ESTIMATED	
	1959		1961	
Total Patient Meals Served (Regular)	2.315.256	2,470,500	2,190,000	
Total Special Diets Served	172,584	192,150	172,584	
Total Student Meals Served	16,899	25,887	26,301	
Total Employee Meals Served	220,585	225,850	225, 585	
Total Daily Patient Per Capita Food Cost	\$.569		\$.5782	
Annual Program Per Capita	\$273.72	\$272.46	\$283.16	
Appropriation Statement:				
	1959	1960	1961	
	ACTUA	L APPROPRIATION	N ALLOWANCE	
Number of Authorized Positions	7:	L 72	72	
01 Salaries and Wages	223,274	1 228,468	238,437	
or pararies and wages		220,400	200,401	
04 Travel		. 416	16	
05 Food		357,347	303,567	
07 Motor Vehicle Operation and Mainten	ance 1,394	980	1,166	
08 Contractual Services	470		387	
09 Supplies and Materials	16,05		14,551	
10 Equipment—Replacement	88		4,973	
11 Equipment—Additional	19,43		3,227	
13 Fixed Charges		5 5	5	
Total Operating Expenses	398,63	384,570	327,892	
Total Expenditure	621,90	613,038	566,329	
-				
Original General Fund Appropriation	n 638,23	x		
Transfer of General Fund Appropria	ation $-14,68$			
Transfer of deneral Fund Tippropir		-		
Total General Fund Appropriation	623,55	4		
Less: General Fund Reversion	1,64	9		

Net General Fund Expenditure	621,90	5 613,038	566,329	
		= ====		
Capital Funds:				
Appropriation	36,00	n		
rippiopriamon	=====	=		
Budget Bill Text:				
10.03.03.02 Dietary Services				
General Fund Appropriation	1		566,329	

HOUSEHOLD AND PROPERTY SERVICES-CROWNSVILLE STATE HOSPITAL

Program and Performance:

This program provides for the maintenance of all hospital property, the alteration to hospital properties which are not contracted, as well as patients' laundry and the laundering of employee's uniforms. The maintenance of large amounts of clothing and linens is the responsibility of this program. In addition, police protection is provided.

All utilities except electricity are self provided. There are three deep wells, together with a sewage disposal plant and a water filtration plant. The filtration plant has a daily capacity of 1,000,000 gallons and the disposal plant, a capacity of 140,000 gallons daily. Heat and steam are supplied centrally from one large boiler room with three large boilers at a capacity of 600 horsepower, each having a total capacity of 120,000 pounds.

Building maintenance covers 71 buildings, 14 of which house patients; and the care of the ground covers 130 acres of landscaped lawns.

In 1959, a nursery was established on hospital property under the auspices of the

Women's Auxiliary. All maintenance personnel take part in patient rehabilitation through the Industrial Therapy Department. An average of 850 patients have industrial assignments through-

out the hospital. An additional Housekeeper position has been allowed to replace the Housekeeper

who is supervising working patients.

		ACTUA 1958		ACTUA 1959		STIMATED 1960	ESTIMATED 1961
C	atients Clothed by Hospital lost Per Patient Clothedaundry Workload (pounds	2,107 \$25		2,044 \$29		2,035 \$30.75	1,827 \$29
A	per month)	194,908 \$306	.18	22,206 8 \$319.09		185,000 \$335.90	22,206 \$371.65
•	Per Day	\$.84	\$.87	\$.92	\$1.02
Appropriation Statement:							
			1	959		1960	1961
			AC	TUAL	APP	ROPRIATION	ALLOWANCE
	Number of Authorized Positions			104		104	105
01	Salaries and Wages		35	5,555		370,534	376,954
02	Technical and Special Fees			3,321	_	1,200	1,984
04	Travel			134		125	75
06	Fuel		12	1,971		130,665	125,152
07	Motor Vehicle Operation and Mainte			7,520		7,591	7,591
08	Contractual Services			0,281		75,508	75,991
09	Supplies and Materials			3,932		153,990	145,149
10	Equipment—Replacement			6,006		12,277	8,050
11	Equipment—Additional	•••••	,	6,188		3,834	2,275
13	Fixed Charges			71	_	50	72
	Total Operating Expenses		36	6,103		384,040	364,355
	Total Expenditure		72	4,979	=	755,774	743,293
	Original General Fund Appropria	tion	741	5,176			
	Transfer of General Fund Appropria			4.965			
				<u> </u>			
	Total General Fund Appropriation Less: General Fund Reversion	1		0,211			
	Less: General Fund Reversion	••••••		5,232			
	Net General Fund Expenditure	e	72	4,979	_	755,774	743,293
		•					
Capita	al Funds:						
_	Appropriation		1	5,000			38,800
D., J	A Dill Mand.						
	et Bill Text:						
10.03.	03.03 Household and Property Serv	71ces					740.000
	General Fund Appropriation)Il	•••••	••••••	••••••	•••••	743,293

MEDICAL CARE OF PATIENTS—CROWNSVILLE STATE HOSPITAL

Program and Performance:

This program provides for the management and treatment of patients admitted to this hospital. Emphasis is placed on the care of the patient as a whole, the goal being primarily directed to returning as many patients as possible back to the community within the shortest possible period. To this end every single employee is involved. Helping patients to maintain or reestablish their identity and creating an atmosphere in which they can be made to be industrious and useful are also strongly emphasized.

Administratively there are four major patient areas: The Admission Service; Continued Care Psychiatric Service; Convalescent Service; and Somatic Service, which is divided into (a) Acute Infirmary, (b) Continued Care Infirmary, (c) Neurology Service. There is a continuous flow of patients through these services back to the community. Each Service is supervised by a Senior Staff Psychiatrist who is the Chief of Service. He is responsible for interpreting and promoting the philosophy of the administration and coordinating his treatment program with those of other Services. Progress this past year in the care of patients is exemplified by the reduction of the hospital census. The rate of admission for the fiscal year 1959 was approximately 90 patients per month. In spite of this, however, the hospital population is decreasing consistently for the first time. It is difficult to predict population trends in the future for no one factor appears to be exclusively responsible for the trend. Approximately 100 mentally retarded patients were transferred to Rosewood Training School. However, the increased emphasis on physical activity of patients, keeping them usefully and gainfully occupied, and a keen and more active participation by the nursing personnel in their rehabilitation, are significant adjuncts in this regard. In the fiscal year 1959, 437 beds have been removed; all buildings, therefore, with the exception of "A" Building, are at rated capacity. This building, the one for Continued Care Psychiatric Male, houses 185 patients over the rated capacity, a figure which exceeds the total over-crowdedness of the entire hospital by 44 patients. It is planned that approximately 100 male patients requiring maximum security precautions will be transferred to the new facility at Jessup when it goes into operation later this year.

The Medical-Surgical Service now operates as a general hospital with adequate coverage by trained and experienced physicians and by adequate consultative services, recruited mostly from the University of Maryland School of Medicine. Not only are all gynecological, ophthalmological and medical disorders treated, but minor and major surgical procedures are now being performed. Revision of laboratory reports has resulted in faster and more accurate diagnosis; the hospital formulary now on order should improve communication and effectiveness in utilization of medicines and drugs. The high standard of clinical hygiene is exemplified by the over-all absence of secondary infection and transmissable disease.

During the ensuing year attempts will be made to focus attention on: (1) developing the Medical Records to a creditable standard by using information gained from the Research done in this area at Spring Grove State Hospital; (2) promoting a more effective and keener awareness of the Women's Auxiliary and Volunteer Services in terms of their functions in the hospital setting; (3) reshaping the areas for continued care of patients in such a manner that maximum treatment benefits may be realized; and (4) more important than all, a concentration on the problem of chronicity, its causes and its prevention.

Also, with an active training program for our Resident Psychiatrists and with consultants in Psychiatry from the neighboring Universities, greater emphasis will now be placed on supervision in individual and group psychotherapy. An additional Senior Typist has been allowed due to the increased typing load. Available statistics indicate that the in-patient population for fiscal 1959 included:

PATIENTS	NUMBER	PERCENTAGE
Tubercular	24	1.1
Convulsive Disorders	160	7.4
Spastic	24	1.1
Completely Bedridden	26	1.2
Mentally Retarded	260	12.2
65 Years and Over	451	21.3
Under 16 Years	34	1.5

	ACTUA	. +	ACTUA	*	ESTIMATED	ECMIN A MED
	1958		1959	ь	1960	ESTIMATED 1961
Daily Average Patients Under Treatment						1301
Shock Treatment	13	;	19		20	40
Individual Psychotherapy	6		20		21	30
Group Psychotherapy	80)	60		250	180
Drug Therapy—Patients Treated: Thorazine, Other Special Drugs	3,316	3	3,086		2,392	3,000
Dental Care:	-,		-,		_,	-,,,,,
Patients Examined and Treated	7,348		3,282		3,350	3,450
Number of Treatments	19,269		13,729		15,500	15,900
Number of X-Rays	4,234 65		5,791 53		4,500 70	6,500
Number of AutopsiesLaboratory Procedures Including	06	,	99		70	70
EEG and EKG	27,063	}	24,162		38,000	35,000
Psychological Tests	741		1,227		1,500	1,500
Surgical Operations Performed	330		67		300	400
Annual Program Per Capita	\$794		\$855		\$890.23	\$1,011.62
Program Cost Per Patient Per Day	\$2	2.18	\$2	.34	\$2.43	\$2.77
Appropriation Statement:						
Appropriation Statement:		1	959		1960	1961
		_				
37 1 4 41 1 1 7 11		AC	TUAL	AP	PROPRIATION	ALLOWANCE
Number of Authorized Positions	••••••		560		560	561
01 Salaries and Wages	•••••	1,83	4,164		1,890,664	1,918,926
02 Technical and Special Fees	•••••		9,420		15,100	16,100
04 Travel	•••••		424		445	429
07 Motor Vehicle Operation and Maint	enance		277		306	306
08 Contractual Services			3,817		3,633	3,151
09 Supplies and Materials	•••••		2,209		84,973	78,941
10 Equipment—Replacement 11 Equipment—Additional	••••••	1	$2,165 \\ 0,982$		3,758 4,144	$2,079 \\ 3,314$
11 Equipment—Additional	************		0,302		4,144	0,014
Total Operating Expenses	•••••	9	9,874		97,259	88,220
Total Expenditure	************	1,94	3,458		2,003,023	2,023,246
		=				
Original General Fund Appropriat Transfer of General Fund Approp	tion riation		3,498 2,736			
Total General Fund Appropriatio Less: General Fund Reversion			6,234 2,776			
Net General Fund Expenditur	••	1.04	9 459		2,003,023	2,023,246
Net General Fund Expenditur	E	1,94			2,003,023	
Capital Funds:						
Appropriation	••••••	6	7,000		100,000	103,400
Dudget Dill Tout.						
Budget Bill Text:						
10.03.03.04 Medical Care of Patients General Fund Appropriatio	m					2,023,246
General rund Appropriatio	11	•••••		••••	••••••	<i>4</i> ,0 <i>4</i> 0,440

REHABILITATION AND RECREATION OF PATIENTS— CROWNSVILLE STATE HOSPITAL

Program and Performance:

Efforts will be made in 1961 to expand the present program, especially in the activation of chronically ill people and in the prevention of chronicity in newly admitted patients. During 1959 approximately 600 "back ward" patients were activated. 75% of "A" Building now is an open ward and this likely can be attributed to the activity of the rehabilitative people. Plans are to expand occupational therapy into the chronic area in the form of a large centralized shop, this to serve as activity for patients not able to participate in industrial therapy. Industrial therapy plans call for daily assignment of all patients who are able to participate as directed by the physicians. Recreational therapy will be more concentrated in the late afternoon and evening hours as well as weekends and is being established so that every member of the hospital population participates in regularly scheduled recreational activities.

The new rehabilitation building is now in the process of construction. Its completion

is anticipated during the fiscal year 1960 and by 1961 it should be in full usage.

The basic philosophy activating the functioning of this program is some type of scheduled rehabilitative activity for every patient in the hospital.

Total Number of Patients Reached: Occupational Therapy	ACTUA 1959 271 1,161 281 1,368	800 2,000 800	1961 1,200 2,000 800 1,800
Daily Averag of Patients Under Treatment: Occupational Therapy	893 \$43	750 140 700	242 750 140 715 \$59.65 \$.163
Appropriation Statement:	1959	1960	1961
	ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	28	28	28
01 Salaries and Wages	88,469	97,149	106,836
04 Travel	15 169 1,117 7,814 750 378 20	125 193 1,520 9,208 286 780 21	125 193 2,014 9,021 425 680 10
Total Operating Expenses	10,263	12,133	12,468
Total Expenditure	98,732	109,282	119,304
Original General Fund Appropriation Transfer of General Fund Appropriation	105,022 — 4,418		
Total General Fund AppropriationLess: General Fund Reversion	100,604 1,872		
Net General Fund Expenditure	98,732	109,282	119,304
Budget Bill Text: 10.03.03.05 Rehabilitation and Recreation of Pati General Fund Appropriation			119,304

SOCIAL SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

The Social Service Department has three main objectives:

(1) Preventing the entering patient from remaining in the Hospital any longer than

(2) Assisting the long-hospitalized patient in returning to the community

(3) Assisting the patient returning to the community to make effective use of private and public facilities and services

Activity to Shorten Stay of Entering Patients: Involved were the coordination of the Department's Admission, Convalescent and Continued Care services with Nursing, Medicine and Rehabilitation services. Results showed; (a) an increased understanding by the patient and family of the role played by the Hospital and staff, (b) an increased understanding by staff of the social problems in illness of patients and the implications of such problems for rehabilitation, and (c) a reduction of time spent in Hospital. The attainment of these objectives was shown by the fact that 237 of the 1,072 entering patients left from the Admission Service after a very brief period.

Return of Long-Hospitalized Patients to the Community: The Department participated in an evaluation project of 1,046 long-hospitalized patients. Their medical, psychiatric and social problems were determined. Many of these patients, in addition to mental illness, were handicapped from loss of limb, blindness, deafness, heart condition, diabetes, tuberculosis, epilepsy and other conditions. Group projects were set up for helping these patients plan for leaving. As a result, 83 long-hospitalized patients left to return to the community.

In 1961, further research and experimentation will be employed to reduce even more

the number of these long-hospitalized patients.

Assistance to Patients Returning to the Community: In 1959, 154 patients used Foster Care services. \$42,000 was spent for their maintenance. Of this amount, 80% came from sources other than Hospital funds. To achieve this, the Department worked cooperatively with the local county health and welfare departments, special community agencies, the Crownsville Women's Auxiliary and others.

A project was begun in 1959 in cooperation with the Crownsville Farm Manager for the training and placement of patients on farms. The Department plans to expand this experimental program during 1961.

proportion program during room				
	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Total Number of Patients Served				
(unduplicated count)	1,941	2,003	2,115	2,123
Total Number of Interviews	8.695	10,163	9,200	11,200
Total Number of Cases Assigned	0,000	20,200	0,200	11,200
(all services)	2,240	2,191	2,970	2,422
a. Pre-admission	-,	-,	50	-,
b. Admissions	1,246	1,278	1,300	1.355
Actual Patients Admitted	(980)	(1,072)	(1,050)	(1,100)
c. Interim	`283´	85	300	90
d. Pre-Parole	88	212	500	325
e. Clinic Assistance	374	253	500	268
f. Supervised Parole	• • • • • • • • • • • • • • • • • • • •	3	10	3
g. Pre-Placement	124	203	150	215
h. In Foster Care	125	157	160	166
Number of Cases per Month Waiting				
for Assignment	186	17.3		18
Foster Care, Total Number Served	122	154	141	100
(unduplicated count)a. Total Number Placed	51	154 86	70	163 90
b. Monthly Average Number Boarded	91	80	70	90
by Hospital (whole or in part)	14.4	19.3	22	25.7
c. Daily Average in Care	79.1	$\begin{array}{c} 75.3 \\ 75.3 \end{array}$	90	89.8
d. Discharged from Foster Care	33	34	28	36
e. Average Active Caseload per	50	94	20	90
Worker (including pre-placement				
cases)	31.3	40.6	25	30
Annual Program per Capita	\$39.93	\$43.50		\$51.20
Program Cost per Patient per Day	\$.109	T		
Number of Patients in Foster Care—	ψ.200	Ψ	Ψ	4
June 30	71	95	100	101
	84			

Appropriation	Statement:
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	Number of Authorized Positions	1959 ACTUAL 21	1960 APPROPRIATION 21	1961 ALLOWANCE 21
01	Salaries and Wages	84,573	89,004	89,030
04 07 08 09 10 11	Travel	611 1,287 11,179 695 261 184 25	215 763 10,624 862 25 12,489	277 763 11,493 820 25 13,378
	Total Expenditure	98,815	101,493	102,408
	Original General Fund Appropriation Transfer of General Fund Appropriation	104,803 —3,080		
	Total General Fund Appropriation Less: General Fund Reversion	101,723 2,908		
	Net General Fund Expenditure	98,815	101,493	102,408
Budg	et Bill Text:			

10.03.03.06 Social Services

102,408 General Fund Appropriation

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL-CROWNSVILLE STATE HOSPITAL

Program and Performance:

Crownsville State Hospital's educational program embraces all disciplines connected with the management and treatment of mental patients. By promoting a good program of education we aim to improve the caliber of care provided patients by increasing the skills and competency of the staff member, to attract more qualified trainees and to enable those already serving in our hospital to complete their training and eventually to remain here in staff positions. It is anticipated that this program will expand in all directions during the next five years. At present our program includes training of physicians in psychiatry, of internes in psychology, of students in social work, of practical nurses, of affiliate student nurses, of in-service nurses, of dental interns, of dieticians, of rehabilitation personnel and of medical students as well as orientation of attendants. Competent staff must be developed and trained within Program 7 of the hospital, an adequate staff cannot be employed.

	ACTUAL	ESTIMATED	ESTIMATED	NUMBER OF
	1959	1960	1961	CLASSROOM HOURS
Number of Students: Psychiatry Psychology Social Service	6	12	12	193
	4	4	4	44
	5	5	5	46
Nursing: Affiliate Practical Attendant orientation In-Service	75 19 119	90 50 200	90 45 200 25	40 47 30

	Appro	priation	Statement	:
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	•	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	20	22	24
01	Salaries and Wages	78,576	89,278	113,708
02	Technical and Special Fees	9,040	13,640	15,000
04 08 09 10 11	Travel	10 59 317 223 752 212	507 158 615 226 760 192	456 158 508 225 518 260
	Total Operating Expenses	1,573	2,458	2,125
	Total Expenditure	89,189	105,376	130,833
	Original General Fund Appropriation Transfer of General Fund Appropriation	74,791 15,870		
	Total General Fund Appropriation Less: General Fund Reversion	90,661 1,472		
	Net General Fund Expenditure	89,189	105,376	130,833
_	et Bill Text:			

B

10.03.03.07	Education	and Training of Professional Personnel	
	General	Fund Appropriation	130,833

RELIGIOUS AND COMMUNITY SERVICES - CROWNSVILLE STATE HOSPITAL

Program and Performance:

The objective of the volunteer program is to keep the patients' community contacts alive in order to accelerate their return to and acceptance by the community. This goal is reached through the friendly services of the volunteers in the areas of Canteen, Nursing Service and Rehabilitation. The program is under the supervision of a Coordinator of Volunteer Activities who arranges for training of volunteer workers and assigns them to areas where they can work to the advantage of the patient and hospital.

During the fiscal year 1959 volunters gave 9,337 hours of service including almost 1,000 hours of religious activities. Gifts of clothing, supplies, expendables and equipment valued at \$23,925 were donated.

The Women's Auxiliary continues to give increasing support and momentum to the volunteer program. In the fiscal year 1959 a total of 103 auxiliary members gave 4,001 hours of service to patients.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Volunteers (Individual)	521 59 158 \$23,925.00	700 90 200 \$25,000.00	710 90 225 \$27,2 50.00

Under the guidance of a full time Chaplain the religious program at Crownsville is developing to meet the religious needs of the patients. During the current fiscal year it has expanded through the organization of Bible Classes, Sunday School Classes and four services every Sunday. In order to help the patient adjust more readily in the community and to continue his religious experiences upon leaving the hospital, groups of patients are taken each Sunday to church in the community for services.

Another phase of the religious program is an attempt to give discharged, foster care and self-custody patients religious care and guidance in their respective communities. Upon discharge from the hospital the community minister of each patient is notified and informed concerning problems which might arise.

P	Celigious Services (Weekly)atients Attending Formal Services	1959 19 1,836 20	1960 18 1,200 65	1961 24 1,300 65
Appro	opriation Statement:			
	Number of Authorized Positions	1959 ACTUAL 4	1960 APPROPRIATION 4	1961 ALLOWANCE 4
01	Salaries and Wages	13,078	14,762	15,239
02	Technical and Special Fees	180	380	380
. 04 08 09 11	Travel	74 140 115 452	325 416 200	400 376 120 1,890
	Total Operating Expenses	781	941	2,786
	Total Expenditure	14,039	16,083	18,405
	Original General Fund Appropriation Transfer of General Fund Appropriation	16,091 —1,546		
	Total General Fund AppropriationLess: General Fund Reversion	14,545 506		
	Net General Fund Expenditure	14,039	16,083	18,405
_	et Bill Text: 03.08 Religious and Community Services General Fund Appropriation	······································		18,405

RESEARCH -- CROWNSVILLE STATE HOSPITAL

Program and Performance:

The increasing need for the team approach in psychiatric research has placed sharp focus on the need for proper orientation, cooperation and pooling of ideas of the entire hospital staff and consultant personnel.

The Research Department of Crownsville State Hospital initiated the following program as of February, 1959:

- 1. A bi-weekly Research Conference devoted to orientating the staff in the research area.
- The rotation of second year psychiatric residents through the Research Department. Each resident is assigned for three months.
- The coordination and supervision of all research efforts throughout the hospital.
- 4. The administration of two research wards with a total capacity of 70 beds, specifically designated for clinical research.

The results of this program are demonstrated by the increased enthusiasm of the hospital staff for research and by the steadily increasing number of meaningful research ideas submitted to the Research Department by staff members. The ultimate aim of this department is to involve the entire staff in various aspects of research which will lead to improved care and treatment of the hospital patient.

RESEARCH PROJECTS COMPLETED (3)

Perceptual Defense in Schizophrenic and Normal Observers

An Evaluation of the Effects of Certain Antihistaminics on Diphenyl-Hydantoin-Sodium-Induced Gingival Hyperplasia

An Internal Evaluation of the Crownsville State Hospital General Orientation Program

RESEARCH PROJECTS UNDERWAY (12)

A Study of Some Aspects of Formal Status Group Cohesiveness and Ethnic Group Prejudice in a Desegregated State Mental Institution.

The influence of Expressed and Non-Expressed Levels of Aspiration on Performance of a Selected Schizophrenic Population.

The Evaluation of Four Denture Adhesives in Facilitating the Retention of New

Full Upper and Lower Dentures in Selected Mental Patients.

An Appraisal of the Weight Producing Effect of a Synthetic Androgenic Staroid on a Selected Group of Geriatric Patients.

An Evaluation of the Effects of Intramuscular Injections of Procaine on a Selected Group of Geriatric Patients.

An Evaluation of the Effects of Stelazine and Reserpine on Selected Chronic

Schizophrenic Patients.

A Study of Social Planning Staffs, January, 1958, through June, 1958. Social Factors Influencing the Return of Foster Care Patients to the Hospital.

A Pilot Study Utilizing the WAIS, the Kent Emergency Scale, and the Time Appreciation Test, to determine the I. Q. Levels of a Selected Group of Negro Mental Defectives.

Variations in Patterns of Attendance of Former Patients Referred to Crownsville State Hospital, Out-Patient Clinic, July 1, 1956 to June 30, 1957.

The Evaluation of the Effectiveness of Four Phenothiazine Derivatives Considered to be Psychopharmacologically Active on a Selected Group of Chronically Agitated Patients.

An Evaluation of the Effects of Active Church Affiliation on Readmission Rates.

RESEARCH PROJECTS CONTEMPLATED (4)

Some Cultural Determinant Factors Underlying Mental Illness of the Negro Patient.

An Evaluation of the Psychological and Neurological Effects of Carbon-Monoxide from Tobacco Smoke.

An Appraisal of the Skills of the Attendant Effective in Patient Mobilization. An Evaluation of the Effects of Anti-Arteriosclerotic Drugs on a Selected Group of Geriatric Patients.

Appr	opriation Statement:	1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	2	2	2
01	Salaries and Wages	17,988	17,272	18,806
02	Technical and Special Fees	300	700	2,000
04 08 09 11	Travel	98	150 46 600 349	500 297 600
	Total Operating Expenses	98	1,145	1,397
	Total Expenditure	18,386	19,117	22,203
	Original General Fund Appropriation Transfer of General Fund Appropriation	16,478 2,852		
	Total General Fund Appropriation Less: General Fund Reversion	19,330 944		
	Net General Fund Expenditure	18,386	19,117	22,203
Budg	et Bill Text:			

10.03.03.09 Research

General Fund Appropriation.....

22,203

FARM OPERATION AND MAINTENANCE - CROWNSVILLE STATE HOSPITAL

Program and Performance:

Farming is an ideal program for the activation of chronically ill patients in State mental institutions. During the year 972 male patients passed through this program which is a part of the industrial therapy program of the hospital. The patients' farming activities include an active evaluation group of 125 patients, a yards and grounds group, patient assignments for productive and useful work in many capacities on the farm, and vocational training for selected patients. The evaluation group is operated on a cooperative basis with the medical and rehabilitation programs but it is administered under the direct supervision of the Farm Superintendent. This program has made a major contribution towards the increase in the parole rate of patients at Crownsville.

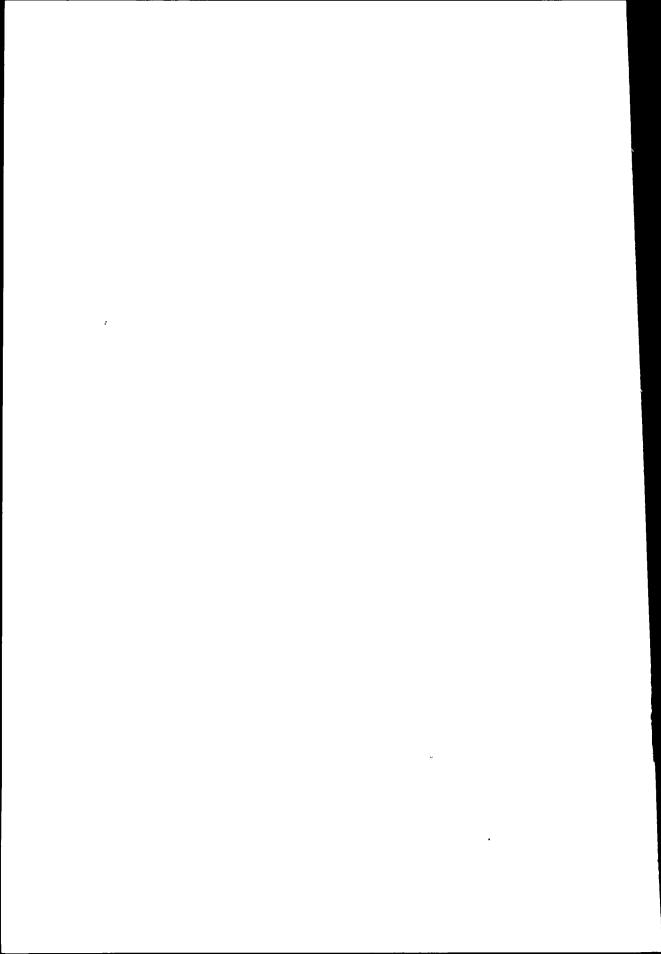
In order to follow recent trends in patient population and patient feeding, beef production is being increased to offset routine adjustments in dairy, pork and food crop production. Crownsville has adequate facilities for producing food crops of excellent quality but a suitable canning or freezing unit is needed to stabilize usage during periods of production and to increase the usage of these desirable products for the balance of the year.

In connection with improved farming practices and services, the soil conservation service is planning to center the 1959 fall conservation week program around the institution farm. This farm serves as a model in executing and following approved soil conservation practices. These practices include the operation of soil and moisture conservations projects on original farm land and developing proper layouts in newly developed farming areas after clearing operations have been completed. The farm personnel assist in many ways with the general service opeartions at the institution.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Average Daily Patient Assignment Total Value of Production Average Production Value Per	250	271	500	300
	\$131,423	\$119,721	\$127,000	\$127,000
Employee	\$7,301	\$6,651	\$7,056	\$7, 056
	475	500	525	525

Appro	priation Statement:			
		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	18	18	18
01	Salaries and Wages	59,704	60,650	61,305
04 07 08 09 10 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials. Equipment—Replacement Equipment—Additional Land and Structures.	3,991 2,598 39,276 1,875 1,417 78	20 3,200 2,500 37,800 7,174 4,565 85	20 3,200 2,530 38,210- 7,635 200 160
	Total Operating Expenses	49,239	55,344	51,955
	Total Expenditure	108,943	115,994	113,260
	Original General Fund Appropriation Transfer of General Fund Appropriation	109,193 —833		
_	Total General Fund Appropriation Less: General Fund Reversion	108,360 711		
	Net General Fund Expenditure Add: Special Fund Expenditure	107,649 1,294	115,994	113,260
	Total Expenditure	108,943		=======================================
Rudo	et Bill Text:			
10.03.03.10 Farm Operation and Maintennace General Fund Appropriation			113,260	

Department of Mental Hygiene Eastern Shore State Hospital



SUMMARY OF EASTERN SHORE STATE HOSPITAL

Total Number of Authorized Positions	1959 ACTUAL 274	1960 APPROPRIATION 275	1961 ALLOWANCE 279
Salaries and Wages Technical and Special Fees Operating Expenses	944,466 4,928 344,838	1,023,465 5,430 337,981	1,062,032 5,550 346,642
Original General Fund Appropriation Transfer of General Fund Appropriation	1,282,796 11,958		
Total General Fund Appropriation Less: General Fund Reversion	1,294,754 522		
Net Total General Fund Expenditure	1,294,232	1,366,876	1,414,224
Capital Funds: Appropriation	1,311,000	251,400	51,000

GENERAL ADMINISTRATION—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Eastern Shore State Hospital is located near Cambridge, Dorchester County, Maryland. It serves mentally ill patients from the Eastern Shore of Maryland, and was established in 1912.

Admissions, in-patient population and discharges which increased during recent years show a leveling off trend. The in-patient population includes 322 patients 65 years of age and over, or 48% of the hospital population. Of the hospital book-population (834) 16.8% is on visit and 3.2% is on boarding-out care.

This institution has a rated capacity and is licensed for 430 patients. Hospital in-patient population at end of fiscal year 1959 was 667. Average square feet bed space per patient was 37. Average daily in-patient population for 1959 was 676.

	ACTUAL 1958	ACTUAL 1959	ESTIMATED 1960	estimated 1961
Admissions (total)	272	287	285	285
Discharges	177	163	175	175
Deaths	110	109	110	110
Total Patient Days	246,010	246,740	247,050	246,375
Average Daily In-Patient			057	455
Population	674	676	675	675
Total Number of Authorized Positions	274	274	275	279
Ratio Total Positions to Population	1:2.4			
Total Annual Per Capita	\$1.865	\$1,915	\$2,025	\$2,095
Total Cost Per Patient Per Day	\$5.11	\$5.30		\$5.74

Appro	priation Statement:			
		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	18	19	19
01	Salaries and Wages	79,010	82,770	87,071
03	Communication	6,541	6,325	6,525
04	Travel	256	275	300
07	Motor Vehicle Operation and Maintenance	477	465	476
08	Contractual Services	74	250	250
09	Supplies and Materials	1,050	725	900
10	Equipment—Replacement	2,531	305	478
11	Equipment—Additional	7,096	250	625
13	Fixed Charges	309	339	316
	Total Operating Expenses	18,334	8,934	9,870
	Total Expenditure	97,344	91,704	96,941
	Original General Fund Appropriation Transfer of General Fund Appropriation	94,807 2,561		
	Total General Fund Appropriation Less: General Fund Reversion	97,368 24		
	Net General Fund Expenditure	97,344	91,704	96,941
Capita		30,000		
Budge 10.03.0	96,941			

DIETARY SERVICES--EASTERN SHORE STATE HOSPITAL

Program and Performance:

This hospital operates one main kitchen and seven serving areas in six patient

buildings, plus one employees' dining room.

In 1960, as in previous years, the chief function of the dietary department will be to prepare and serve adequate, nutritionally balanced meals to patients and employees,

and to observe sanitary, economical operation.

The Dietary Department initiates orders, plans meals, keeps daily records of food used and renders both daily and monthly reports on food costs for both patients and employees. The Dietitian teaches nutrition in the Practical Nurse School.

In 1961 as in previous years our chief function will be to prepare and serve adequate, nutritionally balanced meals to both patients and employees under economical and sanitary conditions.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Total Regular Patients Meals Served	738,030	740,220	741,150	739,125
Total Special Diets Served	36.887	54,387	47,000	55,000
Total Student Meals Served	270	91 .	100	300
Total Employees Meals Served	47,137	49,149	49,500	55,000
Total Daily Patient Per Capita	•	,	·	•
Food Cost	\$.637	0 \$.59	48 \$.589	5 \$.5895
Annual Program Per Capita	\$284	\$278	\$289	\$281

Appro	opriation Statement:				
		1959	1960	1961	
		ACTUAL	APPROPRIATION	ALLOWANCE	
	Number of Authorized Positions	22	22	22	
01	Salaries and Wages	71,862	74,501	74,230	
04	Travel	4	12	210	
05	Food	101.495	100,736	100.523	
07	Motor Vehicle Operation and Maintenance	139	170	155	
08	Contractual Services	3,381	3,800	3.625	
09	Supplies and Materials	5,087	5,504	5,212	
10	Equipment—Replacement	2,602	9,265	4,770	
11	Equipment—Additional	3,140	1,080	1,237	
	Total Operating Expenses	115,848	120,567	115,732	
	Total Expenditure	187,710	195,068	189,962	
	Original General Fund Appropriation Transfer of General Fund Appropriation	184,355 3,410			
	Total General Fund Appropriation Less: General Fund Reversion	187,765 55			
	Net General Fund Expenditure	187,710	195,068	189,962	
Capital Funds: Appropriation					
Budget Bill Text: 10.03.04.02 Dietary Services General Fund Appropriation					

HOUSEHOLD AND PROPERTY SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program includes the laundry, housekeeping, sewing, power and maintenance services of the hospital. It is responsible for maintenance of 45 buildings, 5 of which house patients; 3 miles of roads, walks, and parking areas; 10 acres of lawns and 20 acres of woodlands. Maintenance of all motor vehicles and all equipment, except those under service contracts, are maintained by the program.

under service contracts, are maintained by the program.

Electricity, gas and water are supplied by local utilities and no maintenance on these utilities is made by this hospital, except as owned by the State. Heat, power and hot water are furnished to hospital buildings by the hospital power plant. In 1960 work will commence on the construction of two new boilers in the hospital power house.

During 1959, 295 maintenance work orders were completed monthly. Contractual services performed included exterior painting, roofing, sheet metal and ceramic tile repair. Improvements in the water and sewage system was completed. The exterior painting program of patient buildings was continued and Fire Drills, Safety Program and Disaster Control Plan was participated in by the hospital.

In 1961, a high level of all services will be maintained. Improvements in the distribution of laundry, handling of trash and garbage and sanitary program is an-

distribution of laundry, handling of trash and garbage and sanitary program is an-

Three additional positions have been allowed; a Painter II for institutional painting and two Linen Stewardesses for linen control.

		ACTUAL 1958	ACTUA		ESTIMATED 1961
Patier Percer	nts Clothed by Hospitalnts Clothed	425	375		400
bу	HospitalPer Patient Clothed	63 <i>%</i> \$32.3		9% 63 <i>%</i> 8.98 \$31.76	59% \$33.75
	dry Work Load (Lbs. per month)	96,000	90,000		120,000
Annua	al Program Per Capita	\$386	\$386	\$402	\$419
Progr	am Cost Per Patient Per Day	\$1.0)6 \$1	.06 \$1.10	\$1.34
Appro	opriation Statement:				
			1959	1960	1961
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	••••••	34	34	37
01	Salaries and Wages		130,458	134,016	142,697
04	Travel		16	15	15
06	Fuel		42,453	44,210	44,850
07	Motor Vehicle Operation and Mainte	enance	695	753	753
08	Contractual Services		44,110	39,020	43,895
09	Supplies and Materials		39,107	45,545	44,626
10	Equipment—Replacement	**********	2,834	3,890	4,700
11 14	Equipment—Additional Land and Structures		516 1,084	4,200	935 300
14	Land and Structures		1,004		
	Total Operating Expenses		130,815	137,633	140,074
	Total Expenditure		261,273	271,649	282,771
		_			
	Original General Fund Appropria	tion	253,854		
	Transfer of General Fund Appropr		7,601		
	m + 1 0 1 T 1 A	-	001 455		
	Total General Fund Appropriation. Less: General Fund Reversion		261,455 182		
	Dess. General Fund Reversion				
	Net General Fund Expenditure	e	261,273	271,649	282,771
		=	====		
			1959	1960	1961
			ACTUAL	APPROPRIATION	ALLOWANCE
Capit	al Funds:				
	Appropriation		25,000	175,000	
		=		======	
Budg	et Bill Text:				
10.03	.04.03 Household and Property Servi				
	General Fund Appropriation	on			282,771

MEDICAL CARE OF PATIENTS-EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program includes all medical, nursing and laboratory services. During 1960 most phases of accepted medical, surgical, psychiatric nursing and dental treatment were utilized. More patients were treated with tranquilizing or anti-depressant drugs and fewer patients received eletro-shock therapy. The overall care of patients continued to improve, reflecting the training of practical nurses and other personnel.

In 1961 and 1962, the present level of patient care will be maintained.

At the end of fiscal year 1959 there were 322 patients 65 years of age and over or 48% of the in-patient population of 667. Epileptics numbered 14 or 2%; mental defectives (including psychotics) numbered 109 or 16%; spastic cases numbered 6 or

1%. There were 3 patients under 16 years of age during the year. Active tubercular patients were transferred to Springfield State Hospital as soon as diagnosis was established.

Couch	ibiicu.				
		ACTUAI	ACTUA	L ESTIMATEI	ESTIMATED
		1958	1959	1960	1961
Ľ	Paily Average Patients Under Treatment:				
	Shock Treatment (all types) Individual Psychotherapy	19 25	11 25	20 25	10 25
S	upervised Psychotherapy (Psychologist):				
	Individual Psychotherapy	16	******	15	Undetermined
	Number of Treatments	252	******	250	Undetermined
	Group Psychotherapy	55			Undetermined
	Number of Treatments	55	*******	50	Undetermined
Ι	Prug Therapy (Thorazine, etc.): Patients Treated	677	778	700	800
r	ental Care:				
	Patients Examined	345	383	350	400
	Number of Treatments	667	699	700	700
N	Jumber of:				
	X-Rays	987	776	1,000	1,000
	Autopsies	4	*******	15	10
	Laboratory Procedures	5,295	5,417	5,300	5,500
	Psychological Tests	408	*******	400	150
S	surgical Operations Performed:				
	Major	26	15		25
	Minor	154	175		175
	Annual Program Per Capita Program Cost Per Patient Per Day	\$809 \$2.	\$929 99 8 9	\$978 .54 \$2.67	\$1,004 7 \$2.75
1	Togram Cost Fer Fatient Fer Day	φ2.	22	.04 \$2.0	φ2.10
Appr	opriation Statement:		1959	1960	1961
			ACTUAL	APPROPRIATIO	N ALLOWANCE
	Number of Authorized Positions		171	171	171
01	Salaries and Wages	······	574,964	617,573	625,411
02	Technical and Special Fees		3,568	3,850	3,850
04	Travel		100	125	125
07	Motor Vehicle Operation and Maint		562	370	393
08	Contractual Services	•••••	1,534	1,289	1,879
09 10	Supplies and Materials Equipment—Replacement		32,302 9,330	27,850 6,445	34,127 10,047
11	Equipment—Additional		5,535	2,320	1,950
13	Fixed Charges		58	60	60
	Total Operating Expenses	•••••••	49,421	38,459	48,581
	Total Expenditure		627,953	659,882	677,842
		:	====		
	October 1 Comment Thank Ammend		011 054		
	Original General Fund Appropria		611,654 16,513		
	Original General Fund Appropria Transfer of General Fund Approp		611,654 16,513		
	Transfer of General Fund Approp Total General Fund Appropriatio	riation n			
	Transfer of General Fund Approp	riation n	16,513		
	Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	riation n	16,513 628,167 214	65 <u>9</u> 889	677 849
	Transfer of General Fund Approp Total General Fund Appropriatio	riation n	16,513 628,167	659,882	677,842

	1959 ACTUAL	1960 Appropriation	1961 ALLOWANCE
Capital Funds: Appropriation	1,286,000	76,400	16,000
Budget Bill Text:			
10.03.04.04 Medical Care of Patients General Fund Appropriation			677,842

REHABILITATION AND RECREATION OF PATIENTS—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The hospital rehabilitation and recreation program includes industrial therapy, recreational therapy, occupational therapy and music therapy. Throughout hospitalization, one or more of these media are prescribed and employed in the overall treatment

plan for the individual patient.

During the 1959 fiscal year, more patients were reached by this program than previously. Our garden project, established in 1958 and supervised by farm and rehabilitation personnel, has been a success. The music therapy program continues to progress by the efforts of trained volunteers. Recreation and Industrial Therapies continue and show increased participation.

In 1960 and 1961, this department expects to maintain present levels of service.

		ACTUAL 1958	ACTUA 1959		ESTIMATED 1961
C R M Is	Average Patients Under Treatment: Occupational Therapy Lecreational Therapy fusic Therapy ndustrial Therapy Number Different Patients ached During the Year:	70 60 16 201	76 99 15 243	75 25	75 100 15 225
C R N I:	Occupational Therapy Lecreational Therapy Susic Therapy Industrial Therapy al Program Per Capita Tam Cost Per Patient Per Day	204 494 123 408 \$48.27 \$.13		850 250 450	250 600 200 500 \$65.80 \$.1803
Appro	opriation Statement:				
	Number of Authorized Positions	-	1959 ACTUAL 10	1960 APPROPRIATION 10	1961 ALLOWANCE 10
01	Salaries and Wages		28,671	39,031	40,200
04 08 09 10 11 13	Travel		105 490 2,834 147 183 5	85 605 2,981 1,055 235 15 1,600	105 575 3,006 325 190 15
	Total Operating Expenses		3,764	6,576	4,216
	Total Expenditure		32,435	45,607	44,416

Original General Fund Appropriation Transfer of General Fund Appropriation	1959 ACTUAL 36,792 —4,339	1960 APPROPRIATION	1961 ALLOWANCE
Total General Fund Appropriation Less: General Fund Reversion	32,453 18		
Net General Fund Expenditure	32,435	45,607	44,416
Budget Bill Text:			
10.03.04.05 Rehabilitation and Recreation of Pat General Fund Appropriation		••••••	44,416

SOCIAL SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Social Service Program which is focused on helping the patient, his relatives, and community agencies with problems of admission to, and release from the hospital, continues to develop in several areas.

- 1. Pre-admission cases have increased in 1959 from 3 to 23 indicating a concentrated effort to involve community agencies and families in a process to prepare for the patients' hospitalization or referral to an appropriate community agency if the need is indicated.
- 2. Follow-up and After-Care Service: In 1959, ground work was laid through contacts with Health Departments and family physicians toward a more effective after-care program. Within the hospital we have moved toward the development of an after-care clinic. Through both of these services we anticipate a smaller number of patients returning to the hospital.

 These same services will continue to develop during 1961, since the offering of consultative services to community agencies has barely begun.

Foster Care: 1959 shows a decrease in the daily average patients in foster care. However, this can be justified with an increase in discharges from 11 to 13, or 18%, and placements are rising from 26 to 27, or 4%. The average number boarded by the hospital decreased from 8.9 to 5.2, or 41%, which indicates more community responsibility, and less cost to the hospital.

This department continues to offer intensive work with patients in pre-parole and iterim services to facilitate movement from the hospital.

All accomplishments for 1959 have been achieved despite an 80% turnover in staff due to promotion, transfer and professional education of staff members. The number of staff decreased from 5 to 3.50 daily average.

		ACTUAL 1958		TUAL 1959	ESTIMATED	ESTIMATED 1961	
Total	Number of Patients Served	483	•	576	530	600	
Total	Number of Interviews Number of Cases Assigned	4203	;	3382	4500	4500	
(all	services)	633		666	862	810	
•	Pre-Admissions	3		23	100	75	
	Admissions	279		294	300	300	
	Interim Service	77		86	80	90	
	Pre-Parole Service	136		76	140	110	
	Clinic Assistance	56		99	150	125	
	Supervised Parole	3		2	2	10	
	Pre-Placement	22		30	30 60	40	
Numb	In Foster Career of Cases Per Month Waiting	57		56		60	
Tor Troote	Assignmentr Care, Total Number Served	55	••••	51	58	60 ·	
I OSC	Total Number Placed	26		27	30	30	
	Monthly Average Boarded by	20			00	•	
	Hospital (whole or part)	8.9	9	5.2	8	6	
	Daily Average	32.		25.9	33	33	
	Discharged from Foster Care	11		13	13	15	
	Average Active Caseload Per Worker (pre-placement and						
	in-care)	21.	6	24.9	25	26	
	Annual Program Per Capita Program Cost Per Patient	\$48.	36	\$37.67	7 \$50.62	\$49.31	
	Per Day	\$.	1325	\$.10	004 \$.13	383 \$.1 3	5
Appre	opriation Statement:						
			195	9	1960	1961	
			ACTU.	AL A	PPROPRIATIO	N ALLOWANC	Œ
	Number of Authorized Positions			6	6	6	
01	Salaries and Wages		20,6	36 	27,463	27,045	
04	Travel		2	38	305	230	
07	Motor Vehicle Operation and Maint	enance	4	51	535	535	
08	Contractual Services		2,3	63	4,540	3,880	
09	Supplies and Materials	•••••	1	28	170	170	
10	Equipment—Replacement	•••••			1,160	1,450	
11	Equipment—Additional	•••••	1,6				
13	Fixed Charges	-		16 	21	21	
	Total Operating Expenses	-	4,8		6,731	6,286	
	Total Expenditure		25,4	68 ==	34,194	33,331	
	Original General Fund Appropria Transfer of General Fund Approp	ation riation	34,1 8,6	72 99			
	Total General Fund Appropriati Less: General Fund Reversion	on	25,4	73 5			
	Net General Fund Expenditu	ıre	25,4	68 =	34,194	33,331	
-	et Bill Text: 04.06 Social Services General Fund Appropriati	ion			••••••	33,331	

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL—EASTERN SHORE STATE HOSPITAL

Program and Performance:

Nursing Education Program: The Nursing Education Department program falls into three categories: The Professional Nurse In-Service Program, an intensive structured course in Practical Nursing and an Attendant Program for both new and old attendants. The Professional Nurse In-Service Program consisted of 30 hours of attendants. The Professional Nurse In-Service Program consisted of 30 hours of psychiatric nursing which all of the professional nurses attended. A psychiatric nurse consultant spent a half day lecturing and in conference with this group on Nurse-Patient relationship. Visual aids followed by discussion periods were given. An intensive structured course in Practical Nursing is given which meets the requirements of the Maryland State Board of Nurse Examiners. This course is followed by a State examination, the successful passing of which certifies students as licensed practical nurses. Not more than 12 students are accepted once a year. A large visual aid program is conducted in this course and an anatomical model and other tools are utilized in teaching. Students remain in a controlled, supervised situation in a teaching building un til they affiliate at Rosewood State Training School for Pediatrics. This past year a four til they affiliate at Rosewood State Training School for Pediatrics. This past year a four weeks affiliation in Mother and Baby Care was offered at the Cambridge General Hospital. An Orientation program for new attendants consisting of six weeks of individual supervised instruction is conducted in the teaching building. During this time attendants are not moved until a satisfactory evaluation has been approved. This orientation consists of simple procedural techniques and training in attitudes toward the mentally ill. Along with this goes a visual aid program. All but two of the male attendants employed at the Eastern Shore State Hospital have served their six weeks period in the teaching building under this program. In the 1961 fiscal year the Nursing period in the teaching building under this program. In the 1961 fiscal year the Nursing Education Department plans to add another instructor in the Attendant Program which would make it possible to place more emphasis on the attitudes toward patient care and increase knowledge of behavior.

Social Service Training: The University of Pennsylvania and the University of North Carolina send social work students for field training required for their Masters Degrees. In-service training and the use of outside consultants for the psychiatric staff is planned in addition to the Nursing and Social Service Training Programs.

		ACTUAL 1958	ACTUA 1959		ESTIMATED 1961
	verage Number Students: Nursing Social Service lass Hours of Instruction	10 1 1,013	9 1 752	. 1	10 2 873
Appro	opriation Statement:		1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	•••••	3	3	4
01	Salaries and Wages		11,443	11,924	29,229
02	Technical and Special Fees		************	300	700
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges		30 77 96 311 18	50 125 140 340 25	300 125 165 340 75
	Total Operating Expenses		532	680	1,005
	Total Expenditure	 =	11,975	12,904	30,934
	Original General Fund Appropriat Transfer of General Fund Approp	ion riation	13,093 1,115		
	Total General Fund Appropriation Less: General Fund Reversion		11,978		
	Net General Fund Expenditur	·e	11,975	12,904	30,934
		_			

Budget Bill Text:

10.03.04.07 Education and Training of Professional Personnel General Fund Appropriation

30,934

RELIGIOUS AND COMMUNITY SERVICES - EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program is designed to help meet the religious needs of patients and to provide coordination of community and volunteer activities within the hospital. Increasing interest and participation by the community has been evidenced yearly. Volunteers will serve in the religious program under the direction of the Chaplain. A Community Services program is maintained by volunteers who serve under the direction of the Volunteer Activities Coordinator.

Religious: Chapel religious services are held every Sunday and a part-time pianist is employed for these services. All religious holidays are appropriately observed.

Volunteer ministerial counseling sessions have been held once each week with a volunteer minister from the Dorchester County Ministerial Association in attendance. Clergymen of all faiths visit freely on the wards for individual counseling. With a fulltime Chaplain in charge of religious activities, it is expected that this part of the program will be expanded. The regular religious services will be held at a time which does not conflict with hospital visiting hours.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Religious Services (Weekly):				
Patients attending Sunday Services	49	54	60	100
Patients attending volunteer services		35	60	60
Volunteer Clergy	4	7	5	5
Hours given by volunteer clergy	11	11	10	10

Community Services: Volunteers, hospital oriented and trained, are included in the treatment schedules to supplement nursing services, rehabilitation, and services to the hospital. Diversion from hospital routine is provided by interested individuals and group organizations. The Women's Auxiliary conducts a canteen for patients which is open daily, where volunteers are in attendance at all times. Profits from this canteen are used for patient and employee welfare projects.

Expansion of volunteer services will be effected in cooperation with the Council of Women's Auxiliaries in the program to offer emergency help to discharged patients. In the year 1959, volunteers gave 9,624 hours of service in the areas of religious

activities, medical and nursing, canteen, rehabilitation, and in other hospital areas.

Gifts, including expendable materials, supplies and equipment not provided for in the budget appropriation were valued at \$13,653.15. This amounted to \$20.20 per patient.

	ACTUAL 1958	ACTUAL 1959	ESTIMATED 1960	ESTIMATED 1961
Volunteer Services:				
Individual Volunteers	196	220	220	225
Volunteer Workers per week	43	55	45	50
Volunteer Man Hours per week	176	193	200	200
Valuation of Gifts	\$13,798.81	\$13,653.15	\$13,000	\$13,500

Appropriation Sta	atement:
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whhi	opilation Statement.			
		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	7,039	12,533	12,533
02	Technical and Special Fees	1,160	380	700
04 07 08 09 10 11	Travel	58 285 178 520	165 187 125 190 40	275 262 475 225 200 255 10 1,702
	Total Expenditure	9,240	13,620	14,935
	Original General Fund Appropriation Transfer of General Fund Appropriation	13,355 —4,112		
	Total General Fund Appropriation Less: General Fund Reversion	9,243 3		
	Net General Fund Expenditure	9,240	13,620	14,935
Budge	et Bill Text:			
_	04.08 Religious and Community Services General Fund Appropriation			14,935

RESEARCH - EASTERN SHORE STATE HOSPITAL

Program and Performance:

Research in Progress:

1. Study involving several therapeutic methods in the treatment of chronic schizophrenic patients. Some results may be available in 1960.

Research Planned:

- 1. Further studies involving schizophrenic patients.
- 2. Studies involving geriatric patients.

Appropriation Statement:

02	Technical and Special Fees	1959 ACTUAL 200	1960 APPROPRIATION 900	1961 ALLOWANCE 300
04 08 09 11	Travel	19 46 37 435	15 120 75	15 25 75 725
	Total Operating Expenses	537	210	840
	Total Expenditure	737	1,110	1,140
	Total General Fund Appropriation Less: General Fund Reversion	744 7		
	Net General Fund Expenditure	737	1,110	1,140

Budget Bill Text:

10.03.04.09 Research

General Fund Appropriation.....

1,140

ACTUAL ESTIMATED ESTIMATED

FARM OPERATION AND MAINTENANCE — EASTERN SHORE STATE HOSPITAL

Program and Performance:

The farm program includes the production of pasteurized milk, pork and food crops for the institution. The farming area covers 250 acres. The present farm includes 186 acres in field crops for livestock feed, 21 acres for food crops and 43 acres in permanent pastures. Woodland covers approximately 20 acres of hospital property.

The purpose of this program has been to provide occupational placement for patients who are able and interested to do farm and dairy work. In the past three years farm and rehabilitation personnel have provided additional supervised activity in flower and vegetable gardening. At the present time there are 35 patients participating in the farm program who have been assigned on recommendation of the medical and rehabilitation services.

In 1961 it is planned to produce milk as required in the patient basic ration, to use surplus dairy animals for veal and beef, and to maintain the same level of pork production. It is anticipated that assignment of patients to the overall farm program will be maintained at the present level or slightly increased.

ACTUAL

	ACTUAL	ACIUAL	EGILMATED	COLUMNIATED
	1958	1959	1960	1961
Average Daily Patient Assignment	t 27	35	35	40
Potal Value of Food to Institution		\$45,244	\$45,000	\$45,000
Annual Production Value Per Emp	loyee \$ 7,049	\$ 6,463	\$ 6,429	\$ 6,429
Number of Acres Used for Farmin	10 yee \$ 1,040 12 251	ψ 0, 3 00 251	277	277
rumber of Acres Osed for Parimi	201	201	211	211
Appropriation Statement:			•	
		1959	1960	1961
		ACTUAL .	APPROPRIATION	ALLOWANCE
Number of Authorized Posit	ions	7	7	7
01 Salaries and Wages		20,383	23,654	23,616
A	-			
04 Travel		2	16	16
06 Fuel	7.6 - 1 - 4	755	800	845
07 Motor Vehicle Operation and 08 Contractual Services		1,006	$1,060 \\ 1.375$	$1,100 \\ 2,125$
		2,159 9,434	10,025	10,340
	*******************	2,128	10,025 500	3,800
		3,347	3,600	8,000
		9	3,000 35	35
13 Fixed Charges 14 Land and Structures	***************************************	874	73	75
14 Danu and Structures		014		
Total Operating Exper	ıses	19,714	17,484	18,336
Total Expenditure	-	40,097	41,138	41,952
-	=			
Original General Fund App	ronristion	39,970		
Transfer of General Fund		138		
Timisici vi conciui i una i	.ippiopiiau.			
Total General Fund Appro	priation	40.108		
Less: General Fund Revers	ion	11		
				0.50
Net General Fund Exp	enditure	40,097	41,138	41,952
	-			
Budget Bill Text:				
10.03.04.10 Farm Operation and	Maintenance			
General Fund Appr			*******	41,952
contract - and raph.	F =			,-

Department of Mental Hygiene Rosewood State Training School

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SUMMARY OF ROSEWOOD STATE TRAINING SCHOOL

Total Number of Authorized Positions	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE 963
Total Number of Authorized Positions	853	882	903
Salaries and Wages Technical and Special Fees Operating Expenses	40,462	3,008,812 34,010 1,167,959	3,269,880 35,300 1,260,525
Original General Fund Appropriation Transfer of General Fund Appropriation	3,802,049 7,852		
Total General Fund Appropriation Less: General Fund Reversion	3,809,901 3,095		
Net Total General Fund Expenditure	3,806,806	4,210,781	4,565,705
Capital Funds:			
Appropriation	1,027,800	113,400	176,600

GENERAL ADMINISTRATION — ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Rosewood, established in 1888, has the responsibility for care, education, training, rehabilitating and treating mentally retarded patients. The Institution is located at Owings Mills, Baltimore County, 13 miles northwest of Baltimore City, with approximately 790 acres. The latest evaluation of State-owned property at Rosewood, including land, buildings and equipment is \$12,445,890.

This program provides executive direction, establishes and interprets institutional methods and policies of operation under supervision of the Department of Mental

Hygiene.

The new Emotionally Disturbed Children's Unit No. 2 and the Long Term Care Colony Industrial Shop Building are currently under construction and are expected to

be in operation during the 1961 fiscal year.

The Long Term Care Colony, on Crondall Avenue, is now occupied by 395 patients, 277 of which are transported daily back to Rosewood proper for routine work placement assignments, 320 weekly for other activities, and 235 monthly for religious services.

The Esther Loring Richards Children's Center is in operation. This unit is clinically

and budgetarily separated, but is administratively operated from Rosewood proper.

Admissions during the fiscal year 1959 were 352; discharges, including deaths, 176; in-patient population over 65, 36; on visit, 3.6% of the book population; in foster care, 97.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Admissions (Total)	342	352	560	345
Discharges	159	108	240	125
Deaths	83	68	80	80
Total Patient Days	732,555	782,560	832,200	866,875
Average Daily In-Patient Population	2.007	2.144	2,280	2,375
Total Number of Authorized Positions	771	853	882	963
Ratio Total Positions to Population	1:2.6	1:2.51	1:2.5	1:2.4
Total Annual Per Capita	\$1,654.88	\$1,775.72	\$1,846.83	\$1,922.40
Total Cost Per Patient Per Day	\$ 4.53	\$ 4.86	\$ 5.05	\$ 5. 27
Average square feet per patient—"S	Space Surv	ey"—55.3 s	sq. ft. per b	ed (2,400
bed capacity).	•	-	-	

Appr	opriation Statement:	1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	30	30	30
01	Salaries and Wages	125,351	130,423	131,913
03	Communication	10,573	12,431	13,679
04	Travel	45	393	353
07	Motor Vehicle Operation and Maintenance	345	384	384
08	Contractual Services	868	963	1,040
09	Supplies and Materials	1,714	1,900	1,850
10	Equipment—Replacement	255	1,023	492
11	Equipment—Additional	1,899	488	126
13	Fixed Charges	510	444	542
	Total Operating Expenses	16,209	18,026	18,466
	Total Expenditure	141,560	148,449	150,379
	•			
	Original General Fund Appropriation	140,224		
	Transfer of General Fund Appropriation	1,444		
	Total General Fund AppropriationLess: General Fund Reversion	141,668 108		
	Net General Fund Expenditure	141,560	148,449	150,379
Rude	et Bill Text:			
	.05.01 General Administration			
10.09	General Fund Appropriation			150,379

DIETARY SERVICES — ROSEWOOD STATE TRAINING SCHOOL Program and Performance:

The Dietary Department of Rosewood State Training School is engaged in planning of menus, preparation, cooking, transportation and the serving of food to patients and employees. Regular diets and employee menus are prepared in the Main Kitchen. Special Diet foods are prepared and served from Rogers Hospital Diet Kitchen. Food will be served in 29 areas in 22 buildings.

Food preparation has to be varied to meet the needs of individual patients. This involves the preparation of Special Diets ordered by the Medical Staff, infant diets and purees for those patients with eating difficulties (such as chewing and swallowing) and chopped foods for patients who cannot handle a knife and fork. Food is delivered to all patient dining areas in electrically heated food carts; all food service areas are provided with a mechanical dish washing machine.

Classes in Nutrititon for the Practical Nursing Students are conducted by a

Dietitian.

Efforts will be made in 1961 to plan, prepare and serve nutritionally balanced diets in an attractive, sanitary manner within the pattern of the Department of Mental Hygiene basic ration.

Four additional Food Service Workers have been allowed to staff the Emotionally Disturbed Building "A".

Disturbed Building "A".				
_	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Total Regular Diets Served1	,658,195	1,511,100 1	,856,718	1,632,645
Total Special Diets Served	420,480	398,580	450,180	361,350
Total Nursery Diets Served	118,990	428,145	130,662	540,930
Total Student Meals Served	1,377	1,434	2,016	5,418
Total Gratuitous Meals Served	293	257		*********
Total Number of Employee				
Sales	233,474	264,734	296,034	329,984
Daily Edible Food Waste				
Per Patient	1.8903 oz	z. 1.9169 oz.		*******
Total Daily Per Capita				
Food Cost	\$.59	970 \$.586	67 \$.594	4 \$.5944
Average Annual Program	•			
Per Capita	\$319	\$325	\$337	\$345
•	r'o			

58

Appropriation S	Statement:
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Appr	opriation Statement:			
		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	77	79	83
01	Salaries and Wages	221,514	245,507	256,283
04 05 07	TravelFood	12 438,043 1,245	25 458,199 2,021	25 478,969 1,617
08 09 10 11	Contractual Services	3,261 15,650 7,010 6,922	3,039 15,594 15,787 8,744	3,239 18,067 12,562 28,905
	Total Operating Expenses	472,143	503,409	543,384
	Total Expenditure	693,657	748,916	799,667
	Original General Fund Appropriation Transfer of General Fund Appropriation	702,465 —8,686		
	Total General Fund Appropriation Less: General Fund Reversion	693,779 122		
	Net General Fund Expenditure	693,657	748,916	799,667
Capit	al Funds:			
	Appropriation	208,000		
_	et Bill Text:			
10.03	.05.02 Dietary Services General Fund Appropriation			799.667

General Fund Appropriation.....

HOUSEHOLD AND PROPERTY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Rosewood, a cottage type institution, has 26 patient buildings in addition to Rogers Hospital; the school building with auditorium, gymnasium and indoor pool; 4 staff residences; 30 employee apartments; 4 employee dormitory buildings; 41 administrative and other structures.

Nursery Building II has been in operation during the past fiscal year as was the Esther Loring Richards Children's Center, each with a capacity of 60 beds, and the Esther Loring Richards Children's Center, each with a capacity of ou beds, and the Long Term Care Colony with 400 beds. Funds are being requested in the 1961 budget for the operation of the new Emotionally Disturbed Building and the Long Term Care Colony Industrial Building.

The basic utilities and property services of this institution are furnished on a 24-hour, 7-day week, Sundays and holidays included. Electric and water are purchased, and sewage disposed of through the Baltimore County disposal system.

The actablished fire sefaty program is continuing with its regular monthly inspec-

The established fire-safety program is continuing with its regular monthly inspection of all areas and the monthly safety committee meetings. We have again, in 1959, received the Baltimore County Fire Prevention Bureau's "Certificate of Award" for outstanding achievement in fire prevention.

Following is a summary of overall performance of certain vital statistics for the institution for 1959:

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Patients Clothed (average population)	2,007	2,105	2,220	2,315
Cost Per Patient Clothed	\$ 19.90	\$ 27.98	\$ 30.50	\$ 30.50
Annual Program Per Capita	\$365.70	\$393.31	\$400.50	\$394.13
Program Cost Per Patient, Per Day	\$ 1.00	\$ 1.08	\$ 1.09	\$ 1.08
Laundry Work Load (Lbs.)3,	382,615 3,	780,000 4	1,215,000	*********

During this fiscal year, we are attempting to establish the linen and clothing pools necessary to the operation in the transition to centralized laundry, which is expected to be in operation in the 1961 fiscal year. The centralization of clothing and linen—receiving, manufacturing, distributing, condemning and control—has been the contributing factor enabling us to clothe on the \$30.50 appropriated per capita. All flat work, and approximately 24% of clothing, is made in this unit, together with the repairs and salvaging of 205,930 pieces of clothing. Approximately 42 patients are fully clothed by their families. There have been 8 patients assigned to this area as trainees, and 4 were paroled during the past year.

fully clothed by their families. There have been a patients assigned to this area as trainees, and 4 were paroled during the past year.

During the past twelve months our laundry has processed 3,780,000 pounds of laundry, much of which was picked up, processed and delivered twice each day with an average of 4.85 pounds per patient, per day. Supplies for laundering amounted to \$4.04 per patient, per year. Dry cleaning totaled 18,020 pieces of patient clothing.

After the opening of the Long Term Care Colony, we have found it necessary to transport a minimum of 277 patients each day back to Rosewood for routine work placements, together with 320 patients, weekly, for recreational activities, and 235 patients, monthly, for religious services. The additional service requirements for food, laundry, trash and garbage, and patient-employee transportation are utilizing our motor pool and personnel to the fullest.

The central Power House is the only source of heat and steam necessary for

The central Power House is the only source of heat and steam necessary for domestic hot water, cooking and laundry operation at Rosewood proper, with the Long Term Care Colony being supplied heat and domestic hot water from their independent plant. Although water is purchased, the operation of the Power House on a 24-hour day is necessary to distribution.

Effort is being made by the maintenance force of 44 men to keep property and services at a high standard. There was a total of 8,624 work requests processed during the current year.

Due to increased work load and additional facilities nine additional positions have been allowed; two Seamstresses, a Painter II, two Handymen and four Linen Stewardesses.

Appropriation Statement:

	Number of Authorized Positions	1959 ACTUAL 115	1960 APPROPRIATION 118	1961 ALLOWANCE 111
01	Salaries and Wages	378,265	412,444	392,212
06 07 08 09 10 11	Fuel	130,674 5,206 117,845 181,904 16,023 9,506 300	139,030 5,255 102,820 208,384 17,014 3,860 300	135,400 5,425 188,125 169,151 18,149 3,650 300
	Total Operating Expenses	461,458	476,663	520,200
	Total Expenditure	839,723	889,107	912,412
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	814,840 25,343 840,183 460		
	Net General Fund Expenditure	839,723	889,107	912,412
Capit	al Funds: Appropriation		56,500	

Budget Bill Text:

10.03.05.03 Household and Property Services
General Fund Appropriation.....

912,412

MEDICAL CARE OF PATIENTS—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program comprises the activities of the medical, nursing and other ancillary fields such as Pharmacy, Laboratory, Psychology, X-ray, Medical Records Department, Medical Library, etc., which in one way or another are directly concerned with the physical and mental care of the patients.

- I. Analysis of this program's performance during the last year could be summarized as follows:
 - A. The program's activities continued to be fundamentally divided into Somatic Service and Psychiatric Service, the former concerned primarily with the various physical illness and manifestations of the patient's disorder.
 - a. Psychiatric Service. This service has the responsibility for the daily care and treatment of about 660 patients whose major problems are felt to be primarily of an emotional rather than organic nature. During the past year much effort was spent in consolidating the system of non-medical cottage administrators who are directly in charge of these patients and function under psychiatric supervision. This system has been continued and improved because of its usefulness in making possible a concentration of the limited amount of physicians' time available in the major medical areas where it is most needed. The Psychiatric Service teans heavily on the Psychology Department and exercises its functions through various means such as planning and organization of cottage life, individual and group psychotherapy, group activities, staff meetings, counseling, etc. A new building with 60 bed capacity for emotionally disturbed patients, has been started and will provide a much needed opportunity for a more comprehensive psychiatric program. Further studies in the controlled use of the new tranquilizing drugs were continued with the aim of avoiding ineffective treatment and waste of medication.
 - b. Somatic Service. This service is responsible for the daily medical care of about 1700 patients including 1,039 completely bedridden cases which require a disproportionate amount of physicians' and nursing time. Although the institution has currently 963 patients below the age of 16, it is felt that only about 200 of these constitute clear pediatric problems. Accordingly, preliminary steps have been taken to organize a Pediatric Unit that could provide both improved medical care and, at the same time, an excellent training program. The organization of such a unit is now under way. This service has the cooperation of about 20 consultants from the various medical specialties. In the past year, preliminary arrangements were started in order to organize their work in a more meaningful and useful way to the institution's professional staff. The number of patients with active pulmonary tuberculosis has been brought to four.
- II. The coming year will be devoted essentially to consolidation of programs and activities started in the past year. It is expected that the Emotionally Disturbed Building "A" will be finished and staffed. This will provide the first step toward an organized psychiatric training program to be affiliated with training centers in Baltimore. It is also expected that the Pediatric Unit should be completely organized. This will depend on available physical facilities. It is conceivable that plans could be made to utilize the present T.B. building as the site for such pediatric service. This seems possible and justifiable, not only because of the small number of patients with active pulmonary tuberculosis now occupying this building, but also because of the importance that such a service will have as an unusual training center for pediatrics. Efforts will also be made to affiliate this Pediatric Unit with the University of Maryland. The organization of the consultants' service should be completed.

III. For 1961, besides continuing and completing previous programs, the major emphasis is in obtaining for the institution the minimum amount of help which is felt to be necessary. The personnel requested will provide the means to carry on the activities already started. It is expected that this will contribute to raise markedly our standard of medical care of patients and the number of those who may return to the community, all of which depends on the overall functioning of this program in terms of its efficiency, its coordination and its out-put.

Due to increased population and new facilities eighty-one additional positions have been allowed; twenty-six for the Emotionally Disturbed Building "A", and fifty-five additional Hospital Attendants to raise the level of care.

•			
	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Population over 65	36	33	50
Tuberculosis cases	4	27	0
Children 16 and under—cases	963	1,276	730
Completely bedridden—cases	463	448	700
Nursery patients—cases	250	350	300
Spastic patients	300	455	550
Individual Psychotherapy:			
Patients	130	300	200
Treatments	667	1,200	800
Group therapy:			
Patients	100	500	150
Sessions	96	500	120
Physiotherapy—Treatments	2,315	500	2,600
• •	_,0_0		_,
Dental Care:			
Patients Examined	6,326	5,300	6,600
Treatments	6,850	6,800	7,000
Special Psychiatric Therapy:			
Tranquilizing Drugs—Patients	419	280	300
Anti-Convulsants	475	600	520
Number of:			
X-rays			
Patients	3,110	3,300	3,300
Procedures	7.315	9,500	7,400
Autopsies	41	50	60
•	41	00	•
Laboratory Procedures:	0.004	F 500	0.400
Patients	8,304	5,700	8,400
Treatments	28,003	22,000	29,000
Psychological Tests:			
Patients	971	1,300	1,050
Tests	1,326	2,400	1,500
Surgical Operations—			
Patients and Procedures	300	350	400
Consultants (20)			
Patients	5.491	15.000	5,580
Visits	533	800	550
Annual Program Per Capita	\$777.44	\$801.08	\$876.59
Program Cost Per Patient Per Day	\$ 2.13	\$ 2.19	\$ 2.40
	T	· =5	r =

		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	502	515	596
01	Salaries and Wages	1,548,674	1,681,162	1,911,108
02	Technical and Special Fees	27,499	18,750	21,990
04	Travel	98	392	710
07	Motor Vehicle Operation and Maintenance	717	522	743
08	Contractual Services	3,675	5.147	5,280
09	Supplies and Materials	67.355	65.241	76,454
10	Equipment Deplement			
	Equipment—Replacement	7,258	3,640	9,897
11	Equipment—Additional	4,549	3,539	3,125
	Total Operating Expenses	83,652	78,481	96,209
	Total Expenditure	1,659,825	1,778,393	2,029,307
	Original General Fund Appropriation Transfer of General Fund Appropriation	1,587,579 72,821		
	Total General Fund Appropriation Less: General Fund Reversion	1,660,400 575		
	Net General Fund Expenditure	1,659,825	1,778,393	2,029,307
Canit	al Funds:			
Capit	Appropriation	620,000	<u>56,900</u>	176,600
Budge	et Bill Text:			
_	05.04 Medical Care of Patients			
10.00.	General Fund Appropriation			2,029,307

REHABILITATION AND RECREATION OF PATIENTS — ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Patient rehabilitation includes the educational, recreational, occupational, industrial,

Patient renabilitation includes the educational, recreational, occupational, industrial, vocational, music, and speech therapies working together with all other disciplines to help improve the individual's physical, mental, social, and vocational efficiency.

Last year the school added another pre-kindergarten group and set up an adult education program. In vocational training, the Shoe Shop was changed to vocational rather than pre-vocational training and a Food Service Training Class and a Mother's Helper Class were developed. Some work therapy was begun with the more severely retarded to stimulate their participation in some activity. The swimming program has shown considerable improvement both in quality and quantity of service. Over 430 natients swim weekly patients swim weekly.

Efforts will be made in 1961 to reach more severely retarded patients through the work evaluation program, to provide a work-shop type program in the new Industrial Therapy Building for the Long Term Care Colony, to extend educational and rehabilitation services to the emotionally disturbed retarded, to provide summer camp experience for patients, and to stabilize and evaluate new programs and to improve the quality of existing activities.

An additional Therapy Aid I has been allowed for the new Emotionally Disturbed Building "A"

Building "A".

	ACTUA 1958	L ACTUA 1959		ESTIMATED 1961		
Number of Patients Reached: Education (Academic) Education (Vocational) Industrial Therapy Music Therapy Occupational Therapy Recreation	155 551 1,679 153	301 150 633 785 105 2,120	175 800 1,450 225	325 175 700 1,450 225 2,100		
Daily Average Number of Patients Reached:						
Education (Academic)	75 458 177 46 875 \$80	511 151 31 979 .87 \$85	650 650 170 120	250 80 525 175 120 950 \$99.02 \$.27		
Appropriation Statement:						
		1959	1960	1961		
Number of Authorized Positions	•••••	ACTUAL 44	APPROPRIATION 51	F ALLOWANCE 52		
01 Salaries and Wages		163,225	197,047	213,210		
04 Travel	enance	198 1,760 2,069 7,410 612 7,198 30 500	215 1,760 2,970 7,741 5,740 759 34 500	177 1,882 2,975 9,290 484 310 34 875		
Total Operating Expenses		19,777	19,719	16,027		
Total Expenditure	••••••	183,002	216,766	229,237		
Original General Fund Appropriat Transfer of General Fund Approp Total General Fund Appropriatio Less: General Fund Reversion	riation	186,159 —2,482 ————————————————————————————————————				
Net General Fund Expenditu	re	183,002	216,766	229,237		
Canital Funda.			<u></u>			
Capital Funds: Appropriation	••••••	199,800				
Budget Bill Text: 10.03.05.05 Rehabilitation and Recreation of Patients General Fund Appropriation						

SOCIAL SERVICES - ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The objectives for this program are:

- 1. To maintain the Pre-admission services offered to applicants, their families, and professional persons working with them; to help them evaluate the services the institution and other community resources have to offer; to determine the program that will best meet the needs of the applicant.
- 2. To extend the services of the above program to meet the needs of emotionally disturbed children, their families, and professional persons, using the new unit providing treatment for children who are severely disturbed and require treatment over a relatively long period of time.
- 3. To maintain a casework service to all admissions.
- 4. To maintain the Interim and Pre-Parole services to help patients utilize the institutional services to a greater degree and to help to create a motivation to leave.
- To extend the Interim services to the patients using the Vocational Training Program in the new Industrial Training Building.
- 6. To maintain and continue to develop a more dynamic Foster Care program for adults and young children. This will involve continued collaboration with and use of community agencies.
- 7. To maintain the student training program and to develop a research program that will give us a continued method of evaluation in order to increase the effectiveness of the total program.

In 1959, while the total number of patients served remained about the same, the number of interviews rose from 11,056 to 13,042. Although 598 applicants were seen in Pre-admission there were only 168 direct admissions from this service to the institution. However, 85 cases approved for admission were waiting because of repeated quarantines. 147 of the total 315 admissions were transfers from other hospitals.

There was an increase of 43 Pre-Parole cases. With one staff addition, a Psychi-

atric Case Supervisor, the program in the Long Term Colony was started.

The Foster Care Program increased the number of placements in the community from 29 to 46 and at the same time was able to discharge 24. The number of patients In Care on June 30 rose from 83 to 97.

An additional Senior Case Worker has been allowed for the Emotionally Disturbed

Children's Building "A."

Omitation & Dantaing 11.				
	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Total Number of Patients Served	1.067	1.064	1,405	1,305
Total Number of Interviews		13,042	16,656	15,164
Total Number of Cases Assigned		1,521	2,034	1,784
Pre-Admissions		598	775	740
Admissions		365	580	345
		(315) A	Actual	
Interim	121	`118´	120	188
Pre-Parole	133	176	183	216
Clinic Assistance		19	90	
Supervised Parole		58	84	78
Pre-Placement	54	58	74	77
In Foster Care	119	129	128	140
Number Cases per Month				
Awaiting Assignment	38	16		
Foster Care, Total Number Served		126	122	135
Total Number Placed		46	50	60
Monthly Average Number				
Boarded by Hospital	10.6	6.9	13	16
Daily Average		90.4	90	100
Dicharged from Foster Care		24	17	26
Average Active Caseload per Worker		31.0		30
Annual Program per Capita		\$35.46		\$40.04
Program Cost per Patient per Day	1			\$.110
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Appropriation Statement	Appropriatio	on Statement	t:
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Appropriation Statement:			
	1959	1960	1961
	ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	16	17	18
01 Salaries and Wages	69,962	77,960	83,925
04 Travel	176	209	217
07 Motor Vehicle Operation and Maintenance	827	975	975
08 Contractual Services	3,594	6,375	6,395
09 Supplies and Materials	243	450	450
10 Equipment—Replacement	210	1,400	401
11 Equipment—Additional	872	102	297
13 Fixed Charges	25	25	25
10 Fixed Charges	20		
Total Operating Expenses	5,737	9,536	8,760
Total Expenditure	75,699	87,496	92,685
			
Original General Fund Appropriation	74,164		
Transfer of General Fund Appropriation	1,593		
Total General Fund Appropriation	75,757		
Less: General Fund Reversion	58		
Net General Fund Expenditure	75,699	87,496	92,685
=		=====	
Budget Bill Text:			
10.03.05.06 Social Services			
General Fund Appropriation			92.685
ACTIONAL T MICH STEPPEDETMINISTER			,

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program is devised to promote and coordinate the professional training aspect cf all the hospital employees within the various departments. It has been oriented to emphasize, primarily, the specific nature and needs of the institution. Due to the vacant Director of Professional Education and Training positions, the performance of this program in the current year suffered considerably; however, the following activities took place:

- 1. Formal instruction was offered in Practical Nursing: (459 hours, 18 students).
- 2. Consultations on child psychiatry and psychotherapy: (98 hours).
- 3. Formal lectures and staff meetings for all professional personnel: Pre-admission, Neurological and Psychiatric Diagnostic Staffs, Social Service Planning Staff, Pharmacy Staff, Doctors Staff, etc. (420 hours).
- 4. Supervision for specific professional groups, individually and in staff conference (Social Service 567 hours).
- 5. Affiliate Nurses: (162 hours, 48 students).
- 6. Attendant Orientation: (176 attendants, 402 hours).

The hospital's Social Service Department has continued its affiliation with four graduate schools of social work and maintains a formal in-service training program of social workers. This program is to be considerably enlarged in its scope when a Director of Professional Education and Training is appointed.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Program Cost Per Capita	\$15.97	\$18.03	\$18.35

Appropriation Stateme	ent:
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		1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	6	6	6
01	Salaries and Wages	25,829	31,702	38,419
02	Technical and Special Fees	6,449	5,600	1,775
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses Total Expenditure	152 476 775 259 1,662 33,940	160 207 490 710 905 250 2,722 40,024	110 207 490 227 899 350 2,283 42,477
	Original General Fund Appropriation Transfer of General Fund Appropriation	33,704 518		
	Total General Fund Appropriation Less: General Fund Reversion	34,222 282		
	Net General Fund Expenditure	33,940	40,024	42,477
	4 P.H. M. 4			-

Budget Bill Text:

10.03.05.07 Education and Training of Professional Personnel General Fund Appropriation

42,477

RELIGIOUS AND COMMUNITY SERVICES-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The scope of the program is to integrate volunteer and religious workers as a supplement to the various disciplines that comprise the treatment team. The ultimate goal is to provide a home-away-from-home for those destined to remain and to provide extra stimulus, incentive and encouragement to the potential citizens. The focus of the program is upon encouraging the growth of those personality traits which are related to the formation of socially accepted habits and the ability to live constructively with others. Interest of public-spirited citizens and hospital oriented volunteers is revealed by the thousands of hours of devoted attention, establishing a relationship of affection. Specialized services to patients are further evidenced by the gifts of funds, supplies and equipment provided, which in the fiscal year 1959 amountd to \$17.93 per patient. Volunteers served a total of 25,327 man hours during the fiscal year 1959.

The community today is regarded as a definite theraneutic factor in the rehabilitation of patients. It is for this reason that volunteer and religious services emphasize taking patients into the community, offering them an infinite variety of contacts and opportunities in order to reinforce their ability to adjust upon their release from the hospital. An active parent's association and woman's auxiliary add impetus to the community service program in the institution.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Individual Volunteer Workers	604	600	600
Volunteer Workers (weekly)	136	120	140
Volunteer Man Hours (weekly)		400	500
Evaluation of Gifts	\$38,275.69	\$36,000	\$36,000

Religious guidance is given by part-time chaplains, Roman Catholic, Protestant and Hebrew, who provide spiritual comfort and instruction to patients on a therapeutic foundation. In addition to the work of the staff chaplains, volunteer clergymen, seminarians and Sunday School teachers supplement the religious program. For the past three years, our hospital has programmed a specialized training course for seminarians and theologians. Through this program, seminarians are taught to extend the fundamentals of character building to greater numbers of patients and are prepared to interpret the problems inherent in mental retardation to the community.

P P N	Jumber of Religious Services	474 551 ns 39	1960 8 700 450 40	ESTIMATED 1961 8 700 500 40 100
Appr	opriation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	2	2	ALLOWANCE 2
01	Salaries and Wages	6,517	7,220	7,815
02	Technical and Special Fees	3,050	3,150	5,025
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges Total Operating Expanses	124 816 364 100 30	175 1,685 285 35	150 685 320 20 35
	Total Funanditure		2,180	
	Total Expenditure	11,001	<u>12,550</u>	<u>14,050</u>
	Original General Fund Appropriation Transfer of General Fund Appropriation	11,332 — 286		
	Total General Fund Appropriation Less: General Fund Reversion	11,046 45		
	Net General Fund Expenditure	11,001	12,550	<u>14,050</u>
Budget Bill Text: 10.03.05.08 Religious and Community Services General Fund Appropriation				

RESEARCH—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The recent acquisition of an animal colony has extended the scope of research to include the study of hereditary and congenital defects under experimental conditions. Investigations into the problem of mental deficiency in the human subject continue by psychological, immunological and metabolic methods.

Projects Completed in 1959:

- 1. Indole Metabolism in Phenylketonuria.
- 2. Suppression of Nocturnal Enuresis in Children by Ephedrine Sulphate.
- 3. Global versus Altitude Measures of Intelligence as Predictors of Learning Ability of Mentally Retarded Children.
- 4. A pilot study: The Minimal Social Service Requirements by Applicants for Admission.

Projects in Progress:

- 1. Study of Nostyn, an anticonvulsive agent.
- 2. Clinical evaluation of Akineton.
- 3. Adrenocortical function in Mongolism.
- 4. Variations in Metabolism of Cortisone in Hypo-thyroidism.
- 5. Pneumoencephalographic Studies of Brain Damaged Children.
- 6. Evaluation of Behavior Problems in Adolescents.
- 7. The Study of Alcohol as a Contributing Factor to Mental Deficiency.
- 8. Measles Vaccine Study.
- 9. A study of applications and admissions over a three-year period.

Projects Contemplated:

- 1. The Effect of Ethanol in Contributing to Congenital Defects in Primates.
- 2. Defective Spermatogenesis produced by Drugs.
- 3. Criscofulvin Therapy in Tinea Capitis.
- 4. Essential Social Services required for the Retarded and the Emotionally Disturbed Patient.

Appro	opriation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	1	2	2
01	Salaries and Wages	11,933	14,898	14,556
02	Technical and Special Fees	264	750	750
04 08 09	Travel	35	150 148 500	150 148 600
	Total Operating Expenses	35	798	898
	Total Expenditure	12,232	16,446	16,204
	Original General Fund Appropriation Transfer of General Fund Appropriation	448 12,287		
	Total General Fund Appropriation Less: General Fund Reversion	12,735 503		
	Net General Fund Expenditure	12,232	16,446	16,204
_	et Bill Text:			
10.03.	05.09 Research General Fund Appropriation	•••••		16,204

FARM OPERATION AND MAINTENANCE—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

As in recent years the farm operations have been devoted primarily to the production of beef, pork, and a limited food crop, all of which were used in connection with patient feeding.

During the past year patient activities in connection with the farm operation have increased and a greater expansion of work therapy in this area is contemplated in the future. Where supervision is possible, these patients have assisted in clearing and reclamation of land.

Next year there is planned a larger garden project in connection with the pending farm pond and irrigation project. This will provide a broader area for patient work therapy in addition to a possible increase in net farm income.

therapy in addition to a possible increase in net farm income.

In connection with the furtherance of a future patient farm program, a "Patient's Farming Activities Building" is included in our Capital Improvement Program.

The centralization of a major portion of our farm operation at, and adjacent to, the Brick House Farm has helped considerably in daily operations. However, the continuing loss of farmland to building expansion, for patient use, is presenting problems of relocation and adjustment in farm activities. We are now forced to sub-divide our beef herd and transfer a portion of same to Springfield State Hospital due to lack of land and other facilities required.

The pending farm pond, although a principal part of the new irrigation and garden project, is a part of our soil conservation program begun several years ago. Conserva-

tion practices, including crop rotation, are continuing where possible.

tion practices, including crop rotation, are continuing where possible.				
	ACTUA	L ACTUA	L ESTIMATED	ESTIMATED
	1958	1959	1960	1961
A Total Annus	ge Number of Patients ssigned Daily	25 \$19,810 \$ 3,962 334	\$23,000 \$ 3,833	60 \$25,000 \$ 4,600 334
Appro	opriation Statement:			
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	5	5	5
01	Salaries and Wages	15,946	16,982	16,790
06 07 08 09 10 11 14	Fuel	368 1,577 1,018 6,965 1,283 567 1,264 13,042 28,988	168 1,860 1,325 7,000 4,810 750 826 16,739 33,721	378 1,800 1,615 7,850 2,750 2,180 800 17,373 34,163
	Original General Fund Appropriation Transfer of General Fund Appropriation	29,050 58		
	Total General Fund Appropriation Less: General Fund Reversion	29,108 120		
,	Net General Fund Expenditure	28,988	33,721	34,163
Budget Bill Text:				
10.03.05.10 Farm Operation and Maintenance General Fund Appropriation				34,163

ESTHER LORING RICHARDS CHILDREN'S CENTER—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The Esther Loring Richards Childrens Center provides active, intensive inpatient psychiatric treatment for seriously emotionally ill children. Children are admitted up to their fourteenth birth date. These are children who can be returned to their community after a relatively brief period of hospitalization. The program is separate in its clinical and budgetary aspects from the institution giving service to the mentally retarded. This separation is necessary because of the basic difference in the pathology presented by patients in these respective areas. With mental deficiency irreversible pathology of the central nervous system (demonstrable or implied) is the etiological determinent, whereas, in the emotionally ill, psychopathological processes are basic in etiology and serve to disorganize the personality.

The child, in contrast to the adult, is a chronologically immature individual who is in a fluid state of incomplete personality development, characterized normally by rapid physical and psychological changes. For the child patient the diagnostic study and treatment methods are directed toward helping him achieve sufficient freedom from obstacles to his growth so that he can move with reasonable security through succeeding developmental stages.

The program is family-centered and operates on the assumption that the child in emotional conflict can only be helped if the family in which his illness originated is helped. The child as an isolated individual can gain very little, therefore he is not exposed to total separation from his family. Casework service and psychiatric treatment of his parents, through community agencies, are necessary parts of the treatment plan.

Through the collaborative work of its specialists in psychiatric, medical and allied fields, the staff of the Center will evaluate the individual needs of each child referred, and if a child is admitted will prescribe a program best suited to their needs. In maintaining the Center as an active treatment unit, the staff will utilize all available and appropriate methods of treatment, including therapeutic group living, specialized and remedial educational programs, individual and group psychotherapy and chemotherapy. Training programs already in operation, or to be inaugurated, will include child psychiatry, clinical psychology, social work as well as in-service programs for the full time staff. Research dealing with pathology and treatment of childhood disorders is an integral part of the program.

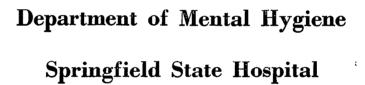
An additional Teacher I position has been allowed for the educational program.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Admissions	32	40	60
Discharges	4	40	50
Total Patient Days	$9,\!47\overline{2}$	21,960	21,900
Average Daily Inpatient Population	9*	60	40
Total Name of Anthonical	3 ·	00	40
Total Number of Authorized			5 0
Positions	_55	57	58
Total Annual Program Per Capita	\$3,701	\$3,982	\$4,085
Total Cost Per Patient Per Day	\$10.14	\$10.88	\$11.19
Individual Psychotherapy	30	100	40
Group Therapy	Undetermined	Undetermined	Undetermined
Dental Care	37	100	90
Special Psychiatric Care	٠.	200	
Tronquiliging Drugg	0	Undetermined	Undetermined
Tranquilizing Drugs	5	11	10
	ð	11	10
Number of:			440 11.1-
Xrays		77 patients—	110 patients—
	54 procedures	200 procedures	216 procedures
Lab Procedures	37 patients—	77 patients—	110 patients—
	428 procedures	1,350 procedures	1,712 procedures
Psychology Tests		125 patients—	125 patients—
1 5 7 6 110 10 5 7 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	518 porcedures	400 procedures	563 procedures
Surgical Operations		77 patients—	110 patients-
Surgical Operations	or parients—	Undetermined	5
a 1, , (a)	05 -1.		110 patients—
Consultants (2)	37 patients—	77 patients—	
	31 Visits	98 Visits	96 Visits
Education			
Teacher (2)	37 patients	15 patients	110 patients (4)
Consultant		36 visits	
Recreation Aide (2)	37 patients	100 patients	110 patients
Social Service	. F	•	-
Total patients served**	104	100	110
Total patients served	104	200	

^{*} Patients were admitted beginning September 1959. A gradual increase in census was necessary so that each child could receive the individual attention which is the essence of an active program. The average daily census is low also because as part of the family-centered treatment approach the child lives with his parents on weekends.

^{**} Includes referral evaluation service and agency consultations.

	opriation Statement:	1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	55	57	58
01	Salaries and Wages	104,325	193,467	203,649
02	Technical and Special Fees	3,200	5,760	5,760
03 04 05 06 07 08 09 10	Communication Travel Food Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Total Operating Expenses. Total Expenditure	1,254 160 1,379 4,396 170 3,152 5,239 	1,250 300 13,319 3,690 375 9,326 9,445 120 1,861 39,686	2,100 243 13,364 3,770 375 4,288 9,397 361 1,817 35,715
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	222,084	238,913	245,124
	get Bill Text: 3.05.11 Esther Loring Richards Children's C General Funds Appropriation		•••••	245,124



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SUMMARY OF SPRINGFIELD STATE HOSPITAL

Total Number of Authorized Positions	1959 ACTUAL 1,143	1960 APPROPRIATION 1,149	1961 ALLOWANCE 1,144
Salaries and Wages Technical and Special Fees Operating Expenses	52,446	4,041,697 30,708 1,471,767	4,084,163 30,350 1,599,835
Original General Fund Appropriation Transfer of General Fund Appropriation	5,233,519 34,751		
Total General Fund Appropriation Less: General Fund Reversion			
Net Total General Fund Expenditure Add: Federal Fund Expenditure	5,266,823 30,195	5,516,424 27,748	5,714,348
Total Expenditure	5,297,018	5,544,172	===
Capital Funds:			
Appropriation	40,500	261,000	344,200

GENERAL ADMINISTRATION—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Springfield State Hospital, located at Sykesville, Carroll County, Maryland, was established in 1896. White mentally ill patients are received for care and treatment from Baltimore City and from the central and western counties of the State, as are the

white tuberculosis and epileptic patients that are psychotic from the entire State.

The porperty consists of 1,342 acres, of which 735 acres are used for farming and

allied activities.

As a result of a change in admission procedure, Spirngfield State Hospital, starting 1. 1958, began to receive one-half the admissions from Baltimore County. This in-July 1, 1958, began to receive one-half the admissions from Baltimore County. This increased our total admissions from 1,298 in 1958 to 1,462 in 1959. In spite of this increase of 164 admissions, our daily average population was reduced from 3,340 in 1958 to 3,308 in 1959. As of June 30, 1959 there were 4,147 patients on the books; of this number 3,292 were in the hospital, which was 20 less than on the same date last year. There were 153, or 3.7 percent, in Foster Care and 702, or 16.9 per cent, on parole or otherwise absent from the hospital. Of the number in the hospital, 996, or 30.26 per cent, were 65 years of age or over.

The hospital has been approved by the Council of Medical Education and Hospitals and the American Board of Psychiatry and Neurology for two year residency training in psychiatry. Our psychological internship training program in clinical psychology has been approved by the American Psychological Association.

As of June 30, 1959 our in-patient population was 3,292 and our rated capacity 2,986 which shows that we were overcrowded to the extent of 306 beds or 10.2 per cent. With an estimated average in-patient population of 3,320 in 1961, the average square feet of bed space per patient will be 53.3.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Admissions (total)	1,298	1,462	1,463	1,500
Discharges		951	1,160	1,200
Deaths	382	383		*******
Total Patient Days	1,219,100	1,207,420	1,235,250	1,186,250
Average Daily In-Patient Population	3,340	3,308	3,375	3,250
Total Number of Authorized Positions	1,110	1,143	1,149	1,144
Ratio-Total Positions to Population	1:3.0	1 1:2.8	9 1:2.93	1:2.84
Total Annual Per Capita	\$1,500	\$1,601	\$1,634	\$1,7 58
Total Cost Per Patient Per Day	\$4.1	1 \$4.3	9 \$4.46	\$4.82

Appropriation Statement:	1959	1960	1961
Number of Authorized Positions	acroal 31	APPROPRIATION 30	ALLOWANCE 30
01 Salaries and Wages	126,983	133,974	133,829
03 Communication	23,592 79 901 1,510 3,174 2,537 254 846	23,356 130 1,152 1,532 2,400 450 130 864	23,675 200 1,040 1,764 3,200 480 375 864
Total Operating Expenses	32,893	30,014	31,598
Total Expenditure	159,876	163,988	165,427
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	161,568 — 1,672 — 159,896		
Less: General Fund Reversion	20		
Net General Fund Expenditure	159,876	163,988	165,427
Budget Bill Text: 10.03.06.01 General Administration General Fund Appropriation			165,427

DIETARY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

The Dietary Program includes menu planning; making requisitions for food, equipment, and dietary supplies; receiving supplies and insuring safe storage until used; preparing, transporting, and serving foods; proper sanitizing of food areas and equipment; and assembling of daily food cost for patient and employee feeding.

It is our aim to serve appetizing and nutritionally adequate meals based on the Department of Mental Hygiene basic ration. All food is perpared in a Central Kitchen, then placed in electricity beated environment of transported by motor truck to forty serve

then placed in electricity heated conveyors and transported by motor truck to forty serving areas in twenty-seven buildings. Variations and choice in foods is limited to items that can be safely transported.

In addition to regular diets, approximately 20% of our patients get ground meat and sieved foods because of poor teeth or swallowing diffculties; 5% are on therapeutic diets. About one-third get an extra nourishment per day. These changes do increase the cost of the ration. They also require a greater expenditure in labor.

Springfield has one Central Kitchen, 44 feeding areas feeding 59 wards in 28 buildings. In addition we have two employee feeding areas in the Central Kitchen.

In 1959 we opened the Geriatrics Cafeteria. We will soon convert an old kitchen to

a cafeteria with seating space for 200 patients.

	ACTUAL 1958	ACTUAL 1959	ESTIMATED 1960	ESTIMATED 1961
Total Regular Patient Meals Served	3,078,818	2,787,168	3,126,309	2,288,403
Total Special Diet Meals Served		835,092	579,441	835,092
Total Servings of Nourishments	***********	433,255	***********	433,255
Total Daily Student Meals	34,412	30,574	55,371	54,624
Total Employee Meals Served	144,544	150,754	155,000	155,000
Total Daily Per Capita Food Cost		816 \$.5'	736 \$.578	
Annual Program Per Capita	\$306	\$317	\$320	\$328

Appro	opriation Statement: Number of Authorized Positions	ACTUAL 1959 127	APPROPRIATION 1960 127	ALLOWANCE 1961 127
01	Salaries and Wages	382,289	406,951	412,432
04 05 07 08 09 10	Travel	22 616.537 5,645 4,749 26,969 7,815 5,480	25 630,367 3,625 3,467 25,635 8,404 625	25 605,686 5,140 3,944 26,880 8,987 3,378
	Total Operating Expenses	667,217	672,148	654,040
	Total Expenditure	1,049,506	1,079,099	1,066,472
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	15,199 1,049,667 161	1,079,099	1,066,472
	•			
Budge	et Bill Text:			
10.03.	06.02 Dietary Services General Fund Appropriation			1,066,472

HOUSEHOLD AND PROPERTY SERVICES - SPRINGFIELD STATE HOSPITAL Program and Performance:

This program provides for the everyday living necessities for patients and for some of our employees, with the exception of food which is provided for in the Dietary Program. These necessities include light, heat, power, water, sewage, clothing, shelter,

and fire and police protection.

The hospital is self-sufficient, as far as utilities are concerned, with the exception that part of our power is purchased. Such an arrangement provides us with a stand-by protection against power failures in one or the other sources of power. The boilers, with a capacity of 265,000 pounds of steam per hour, operate the electric generators which have a capacity of 6,000,000 kilowatt hours per year. Steam also is produced for heating of the major hospital buildings, heating water, and operating the laundry, kitchen, and cannery. The water filtration and treatment plant capacity is 1,500,000 gallons per day. In 1961, this plant is to be enlarged to meet our increasing needs and to meet the needs of a Central Laundry, operated by the Department of Correction, that will be placed in operation during the latter part of the 1960 fiscal year. Sewage that will be placed in operation during the latter part of the 1960 fiscal year. Sewage service will also be provided for this new laundry by Springfield State Hospital. Water is also furnished the Henryton State Hospital (361 beds) from our water treatment plant. Eighty buildings, with 1,085,488 square feet of floor space, must be heated and maintained.

Four new positions have been allowed: three Linen Stewardesses for the new Central Linen Room, and a Plumber due to increased workload.

ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
1958	1959	1960	1961
2,295	2,351	2,320	2,325
\$29.13	\$30.09	\$29.12	\$30.23
\$249	\$259	\$271	\$308
\$.68	\$.78	\$.74	\$.84
413,280	433,661	433,333	**********
	1958 2,295 \$29.13 \$249	1958 1959 2,295 2,351 \$29.13 \$30.09 \$249 \$259 \$.68 \$.78	1958 1959 1960 2,295 2,351 2,320 \$29.13 \$30.09 \$29.12 \$249 \$259 \$271 \$.68 \$.78 \$.74

Appropr	riation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
N	umber of Authorized Positions	106	109	95
01 S	alaries and Wages	371,610	394,343	352,322
06 F 07 M 08 C 09 S 10 E 11 E	ravel	65 194,806 7,883 79,256 195,967 8,710 1,349	60 188,623 8,951 77,870 215,412 21,644 6,123 5	90 208,245 8,013 197,472 186,903 36,717 10,457
	Total Operating Expenses	488,039	518,688	647,902
	Total Expenditure	959,649	913,031	1,000,224
	Original General Fund Appropriation Cransfer of General Fund Appropriation	858,466 1,234		
I	Cotal General Fund Appropriation Less: General Fund Reversion	859,700 51		
	Net General Fund Expenditure	859,649	913,031	1,000,224
Canital	Funds:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
-	Appropriation	40,500	175,000	78,500
	Bill Text: 5.03 Household and Property Services General Fund Appropriation			1,000,224

MEDICAL CARE OF PATIENTS - SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program includes all therapeutic services. Its paramount aim is to restore the patient's health whenever possible and to maintain a high standard of care of patients who cannot be rehabilitated. The majority of the hospital personnel is engaged in this task and almost all professional workers are included in this program. The medical department, nursing service, department of psychology, laboratory, pharmacy, physical therapy department, dental department, and the medical library are the most essential subdivisions.

The number of admissions has increased during the past year far beyond the national trend due to redistribution of zones and the inclusion of parts of Baltimore County into the Springfield area. There were 1,462 admissions, as compared to the 1,298 in 1959, and 1,292 in 1958. In spite of this the in-patient population has continued to decrease slightly while the number of deaths has remained the same. Length of stay in the hospital has decreased. There has been a marked increase in the work load of the Admission Service.

The number of tubercular patients has continued to decrease. The chest survey of the Health Department did not reveal any new case among the hospital population and the employees, and only showed one reactivation of a known case of pulmonary tuberculosis. The collaboration between the open tuberculosis hospitals of the State has been most helpful, allowing the early return of the patient after recovery from his psychotic episode.

There has been little change in the volume of work in the Epileptic Colony. Some of the overcrowding was relieved by the transfer of patients to other areas of the hospital.

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The Geriatrics Building was opened in September, 1958, and the intensive rehabilitation program designed for this building is in effect. Although no definite figures are available yet, the evidence seems to support the assumption that a number of patients who have grown old in the hospital can be remotivated to try living outside the hospital again. Placement in nursing homes and foster care, and at times return to the family, could be arranged for some of our elderly patients who otherwise would have remained in the hospital indefinitely.

The Out-Patient Clinic has grown beyond our expectations and demands more and more professional personnel. Four hundred seventy patients were seen there during the past year, and three thousand, one hundred forty interviews were held. This constitutes an increase of 40.4 per cent. The reason for this tremendous growth is the increasing number of patients released from the hospital on maintenance treatment with ataractic drugs and the Research Project being conducted in the Out-Patient

Department.

The use of chemotherapy in the treatment of mental disorders seems firmly established and its influence was felt favorably throughout the hospital. The average number of patients treated with ataractic drugs has become fairly stable and no marked variation should be expected next year. However, new compounds which are more potent and less toxic have replaced some of the old ones, and a new group of drugs, the psychic energizers, were added for the treatment of depressions. In addition to the medical and nursing staff, the pharmacy and laboratory are heavily burdened by increasing demands due to drug therapy. On the other hand, there has been a gradual reduction of the average in-patient population and a decrease in length of hospitalization.

Nine additional positions have been allowed primarily due to the increasing number of geriatric patients: a Chief, Somatic Services, a Psychiatrist I, six Hospital Attendants and a Senior Typist.

Population:	Number	Percentage
65 years of age and over	. 996	30.11
Tubercular	. 90	2.75
Epileptic	. 252	7.61
Children, 16 years of age and under	. 26	.786
Complete bedridden	. 178	5.38
Mentally Retarded	. 351	10.64

	ACTUAL 1959	ESTIMATED 1960	ESTIMATED 1961
Number of Patients Treated:			
Electro shock therapy	116	170	110
Psychotherapy, individual	229	280	250
Psychotherapy, group	1,429	1,000	1,500
Ataractic drugs	4.001	3,400	4,000
Psychological Examinations (1,594 tests)	364	400	400
M & S Services (admissions)	707	850	750
Out-Patient Clinic:			
Patients	470	1,650	
Interviews with psychiatrists	3,140	·	
Dental Care	3,515	$3,\!250$	4,000
Surgical Operations	168	200	200
Consultations	1,025	720	1,000
Laboratory:			
Number of Autopsies	122	125	125
Number of X-rays	8,039	8,500	8,500
Number of Laboratory Procedures		54,000	56,000
Annual Program Per Capita	\$830.45	\$846.46	\$907.35
Program Cost Per Capita Per Day	\$2.28	\$2.31	\$2.49

Appro	Appropriation Statement:		1960 APPROPRIATION	1961 ALLOWANCE	
	Number of Authorized Positions	776	778	787	
01	Salaries and Wages	2,556,815	2,677,152	2,754,870	
02	Technical and Special Fees	16,315	19,770	19,480	
04 07 08 09 10	Travel	8,767	1,020 906 3,475 138,659 4,915 10,921	1,440 975 3,660 153,309 11,921 3,228	
	Total Operating Expenses	174,008	159,896	174,533	
	Total Expenditure	2,747,138	2,856,818	2,948,883	
	Original General Fund Appropriation Transfer of General Fund Appropriation				
	Total General Fund Appropriation Less: General Fund Reversion	2,747,631 493			
	Net General Fund Expenditure	2,747,138	2,856,818	2,948,883	
Capit	tal Funds:			=	
	Appropriation	•	86,000	265,700	
_	get Bill Text:				
10.03	10.03.06.04 Medical Care of Patients General Fund Appropriation				

REHABILITATION AND RECREATION OF PATIENTS— SPRINGFIELD STATE HOSPITAL

Program and Performance:

Rehabilitation comprises an important portion of the patient's treatment during his hospitalization. Treatment is provided through such media as Occupational, Recreational, Industrial, Musical, and Educational Therapies.

In 1959, a special effort was made in working with your adolescents, through both education and recreation. An active Rehabilitation Program has been carried forward in the new Geriatrics Building.

Place for 1960 and 1961 include as experiment in decentralization of the Rehabilita

Plans for 1960 and 1961 include an experiment in decentralization of the Rehabilitation Department to provide for better utilization of present personnel. A more rounded service program for patients is anticipated.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1.958	1959	1960	1961
Patients Reached:				
Education	94	71	110	95
Industrial Therapy	1,480	1,703	1,665	1,670
Occupational Therapy	2,294	1,991	2,330	2,210
Recreational Therapy	2,226	1,986	2,335	2,306
Music Therapy	172	147	345	297
Daily Average of Patients Under				
Treatment:				
Education	17	20	20	25
Industrial Therapy	875	872	900	906
Occupational Therapy	197	208	220	216
Recreational Therapy	295	289	330	315
Music Therapy	48	47	80	78
Annual Program Per Capita Cost	\$ 39.45	\$42.47		\$47.38
Program Cost Per Patient Per Day	\$.108	\$.11	6 \$.123	\$.130

Appropriation Statement:		1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	38	38	38
01	Salaries and Wages	124,091	137,066	139,135
04 07 08 09 10 11 13	Travel	247 175 1,637 11,535 2,802	390 1,789 12,200 560 35 16	390 112 1,834 12,325 180 16
	Total Operating Expenses	16,409	14,990	14,857
	Total Expenditure	140,500	152,056	153,992
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	142,260 —1,668 140,592		
	Less: General Fund Reversion	92	450.050	- TO 000
	Net General Fund Expenditure	140,500	<u>152,056</u>	<u>153,992</u>
Budg	et Bill Text:			
10.03	153,992			

SOCIAL SERVICES — SPRINGFIELD STATE HOSPITAL

Program and Performance:

The purpose of the social service program is to further social re-adjustment in persons who need, or have needed, hospitalization. To this end, vigorous efforts were made in 1959 in all the social services to concentrate on strengthening the patients' meaningful social connections and, by doing so, reduce the negative effect on them of

chronic patterns in the community and in institutional living. The families of each of the 2,274 patients served during the year were offered help also.

Intra-Mural: The program initiated last year of combining, for purposes of continuity, pre-admission, admission, pre-parole and pre-discharge services was extended and this proved to be fruitful. The 416 intensive pre-admission counseling services for potential admissions eventuated in 104 plans for care other than hospitalization and 184 prompt pre-parole referrals of socially handicapped patients. Of these, 58 have already applied for foster care (45 placed, 10 in pre-placement) and 59 could go home with their families when they were helped to community facilities. The special program in the continued service groups has almost doubled since its initiation two years ago. One hundred and two severely chronic patients were able to engage in pre-parole planning and 49 of these had applied for foster care by the end of the year (33 placed, 9 in pre-placement). A supervisory person was assigned to the new Geriatrics unit to assist in the development of a program of remotivating elderly patients and to design appropriate social services for those able to leave the hospital. Each of the 176 patients who have entered the unit so far was carefully screened and 69 of these could be mobilized toward social planning (13 went home with their families, 10 were placed in foster care, 10 are in pre-placement and 2 were discharged).

Foster Care: Need to strengthen foster care patients' personal resourcefulness, family bonds and community acceptance was emphasized. Good results of these efforts are evidenced not only by 42 discharges (no re-admissions) from foster care this year, but by other significant facts: 118 patients achieved financial independence from the hospital and only 20% of all maintenance needs had to be met through hospital funds. Families participated substantially in the meeting of economic and other social needs of patients. In 9 cases, families took over their patients' parole (none returned). Fifty-two new foster homes became available during the year. Public and private agencies accepted 69 referrals for service or participated with us in serving the patient

jointly. Both of these developments seem to signify greater community acceptance and understanding of our program.

Clinics and Community Consultations: Corresponding to the growth in out-patient services in general, there was expansion of social services in all clinic activity. At the Wall Street Clinic there has been increasing need for social workers to help families since patients' earlier returns to the community frequently pose problems for them. In order to involve relatives constructively from the beginning, the social service staff took all new applications to the clinic this year and continued to see family members while the patient was under treatment or study. Procedures were established at Wall Street Clinic for working jointly with the Protective Division of the Baltimore Department of Public Welfare on the development of provisions for a limited number of out-patient psychiatric services (12 so far) to disturbed adolescents who are returning from the training schools to socially inadequate homes. It was felt that, since the parents of these children are under protective supervision, counseling to them by the social worker, while their child receives short-term therapy, might prevent commitment to the hospital. Consultation services to the staffs of three county health departments were continued, involving 289 cases during the year. Similarly, such service was provided for the staff of the Instructive Visiting Nurse Association of Baltimore City, which agency gave intensive follow-up service to the families of 175 newly admitted Baltimore City patients in connection with a National Institute of Mental Health grant study on community mental health services.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Number Patients Served	2,274	2,078	2,497
Number of Interviews	17,532	14,546	19,972
Number Assigned Cases	3,621	4,156	4,161
Pre-admission	416	1,200	516
Admission	1,543 (Actual 1,462)		1,743
Interim		20	226
Pre-parole		446	425
Clinic assistance		740	788
Pre-placement		156	196
Foster Care	267	244	267
Number of cases per month waiting	00.0		
assignment	28.8		
Total number of patients served	250	240	249
Total placed	126	112	126
Monthly average boarded	25.7	30	30
Daily average in Foster Care		138	140
Discharged		38	40
Average Foster Care Caseload	27.9	31.9	30
Number of patients in Foster Care			
June 30	153	140	140
Program Cost Per Capita	\$37.44	\$40.28	
Program Cost Per Patient Per Day	\$.103	\$.110	\$.121

Appropriation Statement:		1959	1960	1961
	Number of Authorized Positions	ACTUAL 27	APPROPRIATION 27	ALLOWANCE 27
01	Salaries and Wages	106,436	113,565	119,813
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	1,743 991 14,333 39 238 62	2,440 855 17,346 235 1,458 	2,334 863 16,831 100 3,516 69 62
	Total Operating Expenses	17,406	22,396	23,775
	Total Expenditure	123,842	135,961	143,588
	Original General Fund Appropriation Transfer of General Fund Appropriation	133,704 9,854		
	Total General Fund Appropriation Less: General Fund Reversion	123,850 8		
	Net General Fund Expenditure	123,842	135,961	143,588
Budg	et Bill Text:			
10.03	143,588			

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— SPRINGFIELD STATE HOSPITAL

Program and Performance:

Training, teaching, and research are closely related, and when combined ensure better professional services. It is the function of this program to plan and integrate these activities that they may fit smoothly into the treatment program of the hospital. The program includes physicians, medical students, psychologists, social workers, graduate and under-graduate nurses, a school for practical nurses, and in-service training for attendants and ancillary personnel.

For the post-graduate training of physicians in psychiatry, the hospital is accredited for two years by the American Medical Association and the American Board of Psychiatry and Neurology. In addition to senior staff members, 25 medical and teaching consultants from the University of Maryland and Johns Hopkins University are participating in the teaching program. Instruction of the resident is chiefly clinical with an opportunity to practice under supervision of a senior staff member. Case discussions, seminars, and service staff conferences are augmented by lectures in the basic sciences, neurology, and neuropathology. There are regularly scheduled teaching ward rounds, case presentations, Journal Club and Clinical Pathological Conferences. In addition to physical therapies and chemotherapy, the resident has opportunity to practice individual and group therapy under supervision. Experience in treatment of both in- and outpatients is required and includes neurotic and character disorders as well as organic brain diseases. A small number of children are accepted as in-patients. Affiliation with the Psychiatric Institute of the University of Maryland provides training in child guidance, psychosomatic medicine and supervised psychotherapy of non-psychotic outpatients. The examination and treatment of various neurologic disorders in the Epileptic Colony broadens the scope of the training of the resident. Arrangements for psychoanalytic training can be made with the institutes in Baltimore and Washington, and time is allowed for analytic hours. Residencies are open to qualified foreign physicians under the Exchange Visitor Program.

Third and fourth year medical students of the University of Maryland School of Medicine serve a clerkship at Springfield as part of their training in psychiatry. Several medical students are employed as externes during the year.

The Department of Psychology is accredited for intern training by the American Psychological Association. This is a one year internship in clinical psychology fulfilling the requirement for the degree of Doctor of Philosophy. Applicants from any university accredited by the American Psychological Association are being accepted. Course of instruction includes clinical psychiatry, report-writing, interviewing techniques, orientation to and supervision in psychotherapy, and seminars on test administration. In addition, the interns participate in many classes for psychiatric residents.

The training of nurses is divided into programs for professional affiliate nurses, practical nurses, hospital attendants, and instruction of advanced attendants. In addition, a small number of graduate nurses from the University of Maryland receive advanced training in psychiatry in the hospital. The affiliate program in psychiatric nursing is approved by the State Board of Nurse Examiners of the State of Maryland and is accredited by the American Psychiatric Association, Nursing Division. One hundred seventy-six nurses from nine hospitals in Maryland, North Carolina, Virginia, and Florida received part of their training in the hospital last year. A one-year training program for eligible trainees leading to a diploma in practical nursing is available. This course is based on Federal requirement and functions according to the laws of the State of Maryland relative to the Licensed Practical Nurse Program. Twenty trainees were selected last year. The training program for hospital attendants consists of orientation and introduction to nursing care. The approximate duration of the training program is five weeks. A medications course is given in the class room with a general introduction to the use of ataractic drugs. Five nurses from the University of Maryland School of Nursing received advanced training in psychiatry.

For the training of social workers the hospital has been recognized since 1941 by the graduate schools of social work as a field instruction center and currently qualifies for the standards set up by the National Council on Social Work Education. It is affiliated with the Universities of Pennsylvania, North Carolina, Florida State University, and the Catholic University of America. In the past year eleven social service students worked towards their Master's Degree, and one towards a Doctor's Degree in Social Sciences. In addition to the graduate training there is a staff apprentice training course whose members are enrolled in an approved series of instructions in practice.

The Department of Rehabilitation has a therapy aides' training program which is designed to increase the quality and efficiency of therapy aides. There are courses in personality development, introduction to psychiatry, and mental hygiene, in addition to clinical instruction.

Thirty-eight public health nurses received regularly scheduled orientation courses.

		ESTI-			
ACTU	AL	MATED	CLASS HOURS	ESTIMATED	CLASS HOURS
195	9	1960	PER YEAR	1961	PER YEAR
Number of Persons					
Receiving Training:					
Physicians receiving					
psychiatric training 1	5	12	802	12	
	4	8	30	8	
Medical Students, University					
of Maryland 2		45	360	45	
	5	5	1,150	5	
Psychology Externes		5 3 3	260		
Psychology Practice Students			16		
Social Service Students 1	2	10	500	12	
Ministerial Students		12	$37\frac{1}{2}$		
Affiliated Student Nurses 17		176	500	200	500
Practical Nurse Students 2	0	30	370	40	445
Advanced Clinical Program,	_	_	00	10	00
	5	8	80	10	80
Attendants' Orientation Classes 20	0	200	640	200	700
Attendants' Drugs		000	0.40	000	420
and Solutions 12	4	200	640	200	420
Attendants' Advanced Medication	0	100	360	100	50
	0	100	300	100	30
In-Service Training, Rehabilitation Workers 2	0		25	30	25
In-Service Training of	ð		20	50	20
	9	6		12	
Number of Public Health Nurses	9	U		12	
receiving Orientation	R	50	80	60	80
receiving Orientation	0	84	30	30	30
		04			

Appropriation Statement:		1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	17	19	19
01	Salaries and Wages	58,321	73,370	83,681
02	Technical and Special Fees	6,309	6,900	7,150
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	686 34 1,453 205 379	750 170 767 395 435	850 170 1,460 500 415
	Total Operating Expenses	2,757	2,517	3,395
	Total Expenditure	67,387	82,787	94,226
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	67,819 432	82,787	94,226
Budget Bill Text: 10.03.06.07 Education and Training of Professional Personnel General Fund Appropriation				

RELIGIOUS AND COMMUNITY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Religious Program:

This program gives the patient the opportunity for the fulfillment of his spiritual needs through the services of the Hospital Chaplain, the first to be appointed on a fultime basis. The Chaplain, who is of the Protestant faith, is assisted in his work by staff connected part-time Catholic and Jewish clergy. Regular Sunday and Sabbath services are held each week in the auditorium. These are supplemented twice a month by special Episcopal services, given by a volunteer clergyman. Informal services are held on all wards by the Chaplain and volunteer clergy for patients unable to participate in the larger group meetings.

The Chaplain conducts Bible classes and discussion groups on special wards. Sunday School classes also are offered by him and by the volunteer clergy. Religious counseling and guidance is available at all times and religious holidays of all faiths are appropriately observed. The dietary department cooperates in this latter activity.

It is anticipated that the religious program will be expanded under a series of seminars conducted through the year by the Chaplain to enlist the clergy of the com-

munity in mental hospital ministry.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Formal Religious Services (weekly)	3	5	5
Patients Attending Formal Services (weekly)	211	300	300
Hours Given by Volunteer Clergy (weekly)	11	35	35
Volunteer Clergy and Laymen (weekly)	6	12	12

Community Services:

Diversions from hospital routine, including field trips into the community, under the aegis of the volunteers tend to eliminate chronicity and facilitate the patient's adjustment when he is ready to return to his place in the everyday world. The presence of volunteers on a hospital ward is a constant link between the patient and his normal life in the community. A total of 12,930 man hours were given by volunteers during the fiscal year of 1959. These activities are scheduled throughout the hospital by the Volunteer Activities Coordinator.

An orientation course is arranged annually. Upon completion of this training the volunteers are assigned to medical and rehabilitation areas to work under the direction of the heads of these departments. In this way, treatment techniques can be extended to a greater number of patients. In addition, the Women's Auxiliary runs a central patients' canteen and provides cart canteen services for those who are unable to leave their wards. Canteen service will be expanded upon the opening of a new canteen building. This Memorial Canteen has been made possible through legacies and donations of interested persons, and the generous efforts of the Springfield State Hospital Women's Auxiliary. This building, which will be ready for occupancy sometime in the early part of the fiscal year 1960, is the first of its kind to be erected at any of our State institutions. It is to be used entirely for patients' activities and all profits will be used for patients' welfare.

1959 1960 1961			ACTUA	L ESTIMATED	ESTIMATED
Volunteer hours (weekly) 259 460 400 Volunteer Workers (weekly) 59 70 70 Valuation of gifts \$24,121.89 \$25,000 \$25,000 Canteen Building Fund \$71,573.32 \$95,695.21 Appropriation Statement: 1959 1960 1961 ACTUAL APPROPRIATION ALLOWANCE Number of Authorized Positions 3 3 3 01 Salaries and Wages 7,966 11,984 12,431 02 Technical and Special Fees 1,520 1,100 1,620 04 Travel 121 120 328 08 Contractual Services 171 171 250 09 Supplies and Materials 51 225 225 11 Equipment—Additional 24 23 Total Operating Expenses 367 516 826 Total Expenditure 9,853 13,600 14,877 Original General Fund Appropriation </td <td></td> <td></td> <td>1959</td> <td>1960</td> <td>1961</td>			1959	1960	1961
Volunteer hours (weekly) 259 460 400 Volunteer Workers (weekly) 59 70 70 Valuation of gifts \$24,121.89 \$25,000 \$25,000 Canteen Building Fund \$71,573.32 \$95,695.21 Appropriation Statement: 1959 1960 1961 ACTUAL APPROPRIATION ALLOWANCE Number of Authorized Positions 3 3 3 01 Salaries and Wages 7,966 11,984 12,431 02 Technical and Special Fees 1,520 1,100 1,620 04 Travel 121 120 328 08 Contractual Services 171 171 250 09 Supplies and Materials 51 225 225 11 Equipment—Additional 24 23 Total Operating Expenses 367 516 826 Total Expenditure 9,853 13,600 14,877 Original General Fund Appropriation </td <td>V</td> <td>olunteers (individual)</td> <td>. 586</td> <td>485</td> <td>590</td>	V	olunteers (individual)	. 586	485	590
Volunteer Workers (weekly) 59 70 70 Valuation of gifts \$24,121.89 \$25,000 \$25,000 Sp5,695.21 Appropriation Statement: 1959 1960 1961 ACTUAL APPROPRIATION ALLOWANCE Number of Authorized Positions 3 3 3 01 Salaries and Wages 7,966 11,984 12,431 02 Technical and Special Fees 1,520 1,100 1,620 04 Travel 121 120 328 08 Contractual Services 171 171 250 09 Supplies and Materials 51 225 225 11 Equipment—Additional 24 23 Total Operating Expenses 367 516 826 Total Expenditure 9,853 13,600 14,877 Original General Fund Appropriation 3,449 Total General Fund Reversion 4 9,857 Less: General Fund Expenditure 9,853 13,600 14,877	Ý	olunteer hours (weekly)	. 259	460	400
Valuation of gifts				70	70
Section Statement Section Se	V	aluation of gifts	. \$24,121.	89 \$25,000	\$25,000
1959 1960 1961	C	anteen Building Fund	. \$71,573.	32	
1959			\$95,695.	.21	
Number of Authorized Positions. ACTUAL 3 APPROPRIATION ALLOWANCE 01 Salaries and Wages. 7,966 11,984 12,431 02 Technical and Special Fees. 1,520 1,100 1,620 04 Travel. 121 120 328 08 Contractual Services. 171 171 250 09 Supplies and Materials. 51 225 225 11 Equipment—Additional 24 23 Total Operating Expenses. 367 516 826 Total Expenditure. 9,853 13,600 14,877 Original General Fund Appropriation. 13,306 Transfer of General Fund Appropriation. 9,857 4 Less: General Fund Reversion. 4 4 Net General Fund Expenditure. 9,853 13,600 14,877 Budget Bill Text: 10.03.06.08 Religious and Community Services	Appro	opriation Statement:			
Number of Authorized Positions			1959	1960	1961
01 Salaries and Wages			ACTUAL	APPROPRIATION	ALLOWANCE
02 Technical and Special Fees		Number of Authorized Positions	3	3	3
04 Travel 121 120 328 08 Contractual Services 171 171 250 09 Supplies and Materials 51 225 225 11 Equipment—Additional 24 23 Total Operating Expenses 367 516 826 Total Expenditure 9,853 13,600 14,877 Original General Fund Appropriation 13,306 Transfer of General Fund Appropriation 9,857 Less: General Fund Reversion 4 Net General Fund Expenditure 9,853 13,600 14,877 Budget Bill Text: 10.03.06.08 Religious and Community Services	01	Salaries and Wages	7,966	11,984	12,431
08 Contractual Services	02	Technical and Special Fees	1,520	1,100	1,620
08 Contractual Services	04	Travel	121	120	328
09 Supplies and Materials					
11 Equipment—Additional 24 23 Total Operating Expenses 367 516 826 Total Expenditure 9,853 13,600 14,877 Original General Fund Appropriation 13,306 3,449 Total General Fund Appropriation 9,857 3,449 Less: General Fund Reversion 4 4 Net General Fund Expenditure 9,853 13,600 14,877 Budget Bill Text: 10.03.06.08 Religious and Community Services	09		51	225	225
Total Expenditure	11	Equipment—Additional	24	*******	23
Original General Fund Appropriation 13,306 Transfer of General Fund Appropriation — 3,449 Total General Fund Appropriation		Total Operating Expenses	367	516	826
Transfer of General Fund Appropriation — 3,449 Total General Fund Appropriation		Total Expenditure	9,853	13,600	14,877
Transfer of General Fund Appropriation — 3,449 Total General Fund Appropriation		_			
Total General Fund Appropriation		Original General Fund Appropriation	13,306		
Less: General Fund Reversion		Transfer of General Fund Appropriation -	- 3,449		
Less: General Fund Reversion		Total General Fund Appropriation	9.857		
Budget Bill Text: 10.03.06.08 Religious and Community Services			, ,		
10.03.06.08 Religious and Community Services		Net General Fund Expenditure	9,853	13,600	14,877
10.03.06.08 Religious and Community Services					
	Budg	et Bill Text:			
	10.03.				14,877

RESEARCH—SPRINGFIELD STATE HOSPITAL

Program and Performance:

The program is designed to embrace the broad aspects of mental health and hygiene and has two facets: (1) Basic research, which is concerned with the formulation of guiding principles through detailed investigation; (2) Clinical research in medicine, psychology, social service, nursing and ancillary fields which attempts to find means of applying fundamental principles, thus evolved in the diagnosis, treatment and prevention of mental disease.

Interest in the biologic causes of mental disorders has increased during the past years and the introduction of new drugs that modify mood and behavior have opened new fields of investigation. More than ten different projects carried out by the Department deal with the action of psychopharmacological compounds. Other projects are concerned with the role of psychological and sociological factors contributing to mental diseases. The Department has the collaboration of the National Institute of Mental Health and the two medical schools of Maryland.

Projects complete—published or in the process of being published:

- 1. Errors in Prognosis: Status of patients from whom spouses were granted divorces as "permanently and incurably insane with no hope of recovery". Journal of the Southern Medical Association, May, 1959.
- 2. Investigation into the effect of a new mood ameliorating drug—Geigy G-22355. To be published.
- 3. Action of Meprobamate and Benactyzine Hydrochloride (Deprol) on Depressive Symptoms in Chronic Psychotic Patients. Unpublished.
- Reflections on the Psychologist as Expert Witness. Chapter in Crime and Insanity (book). Published by the Philosophical Libraries, June, 1958.
- Training the Clinical Psychologist: The Springfield-Sinai Conferences (book). International Universities Press, September 1959.
- 6. Myokinetic Psychodiagnosis (M.K.P.) (book). Logos Press, March 1959. Published.
- 7. The Mira M.K.P. Test: (book). Logos Press, January 1960.
- 8. Chlorpromazine in Treatment of Chronic Schizophrenia. Diseases of the Nervous System. January 1958.
- 9. Personality Dimensions Associated with Positive Reaction to Placebo. Doctoral Thesis. Catholic University. September 1958.
- An Investigation into the Process of Selective Forgetting in the Alcoholic. Doctoral Thesis, University of Denver. Unpublished.
- 11. The Creative Use of the Self in Casework. Master Thesis, University of North Carolina, 1959.
- A Study of the Adaptations and Non-Adaptations of Foster Care Patients. Master Thesis, National Catholic School of Social Service of the Catholic University of America, 1959.
- 13. The Experiencing of Help in Two Interviews. Master Thesis, University of North Carolina, 1959.
- 14. Learning to Integrate Feeling and Function in the Casework Relationship in the Admission Service of a Mental Hospital. Advanced Curriculum Project, University of Pennsylvania School of Social Work, 1959.

Projects in Progress:

- 1. Study of Termination of Drug Therapy of Chronic Psychotic Patients Whose Overt Symptoms have subsided under treatment with Ataractic Drugs.
- 2. Diphoxazide in the Treatment of Psychotic Epileptic Patients.
- 3. Clinical experience with the use of Stelazine in chronic psychotic schizophrenics.
- 4. Study on combined Mepazine-Chlorpromazine medication in psychotic patients.
- 5. Correlation of Psychiatric and Pathological Diagnosis on Brains at autopsy with reference to Arteriosclerosis.
- 6. Case Report on Pseudo-hypertrophic Muscular Dystrophy Involving the Heart.
- 7. Protein Fractions and Chlorides in Red Blood Cells of Schizophrenics.
- 8. Sensory Conditioning in Normal and Schizophrenic Subjects.
- 9. A Comparative Study of Patients Movement Between Two Maryland Counties.

- 10. Effect of the Public Health Nurse's Visit to the Homes of Mentally Ill patients admitted to a State Mental Hospital. Federal Research Grant to Instructive Visiting Nurses Association, Baltimore, Maryland.
- 11. Study on the time saving factor in dispensing drugs in sustained-released capsules.
- 12. A Study of the Children of Long-term Hospitalized Schizophrenic Women.

Projected Research:

- 1. Investigation of a variety of psychotropic drugs.
- 2. Study of Suicides and Suicidal Attempts in Patients Under Treatment with Ataractic Drugs.
- 3. A Study on Time Telescoping Under Prolonged Drug Treatment.
- 4. Neutralization of Aggression as a Measure of Ego Strength.
- 5. An Investigation of Neuro-muscular Correlates as a Measure of Personality.
- 6. The Mira Test in the Early Diagnosis of Brain Damage.
- 7. The Role of the Psychiatric Social Consultant in Community Follow-up of State Hospital Patients.
- 8. The Importance of Family Participation in the Administration of Social Services for State Hospital Patients.
- 9. The Significance of Establishing an Intra-Mural Service for Purpose of Continuity Within the Social Service Department of a State Hospital.
- 10. A Study of the Movement of Foster Care Patients into the Community as Related to their Financial Status.
- 11. Investigation of the Action of Nilevar (Norethandrolone) on soiling psychotics.

Appropriation Statement:

		1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	4	4	4
01	Salaries and Wages	18,542	43,901	27,474
02	Technical and Special Fees	28,302	2,938	2,100
03 04 08 09 11	Communication Travel Contractual Services Supplies and Materials Equipment—Additional	87 635 99 1,650 2,549	162 645 725 7,459 1,986	450 721 1,310 3,475
	Total Operating Expenses	5,020	10,977	5,956
	Total Expenditure	51,864	57,816	35,530
	Original General Fund Appropriation Transfer of General Fund Appropriation	26,928 —5,156		
	Total General Fund Appropriation Less: General Fund Reversion	21,772 103		
	Net General Fund Expenditure Add: Federal Fund Expenditure	21,669 30,195	30,068 27,748	35,530
	Total Expenditure	51,864	57,816	
Fede	ral Fund Income: Federal Research Grant—"Termination of Treatment With Ataractic Drugs"		 57,948	27,748
Dud-	Ç		- 1,0 10	
_	et Bill Text: .06.09 Research General Fund Appropriation			35,530

FARM OPERATION AND MAINTENANCE—SPRINGFIELD STATE HOSPITAL

Program and Performance:

In our farm operation 735 acres of land are utilized; 415 acres are used for the production of livestock feed, 162 acres are used for the growing of vegetables and fruits and 158 acres are in pastures.

An important function of our farm program is to provide a therapeutic setting in which a selected group of patients participate.

The farm produces pork, poultry, eggs and vegetable crops which are used as a part of our basic ration. In addition, grain and forage crops are produced for the purpose of providing livestock feed. During 1960 beef from our recently inaugurated beef cattle program became available for patient feeding. This will be increased in 1961.

Our cannery is operated to preserve vegetable and fruit surplus crops for future use.

		_		-	
		ACTUAL	ACTUAI	L ESTIMATED	ESTIMATED
		1958	1959	1960	1961
	verage daily patients assigned ndividual gardening projects	91	98	115	115
	(patients)	5	11	15	12
	(patients)	60	50	70	65
7	otal value of food production	\$94,942	\$86,957	\$100,000	\$97,500
	ransfers (D.M.H.)		1,429	1,500	1,500
T A	otal farm income	\$96,308	\$88,386	\$101,500	\$99,000
	employee	\$6,879	\$6,313	\$7,250	\$7,071
N	Number of acres used in farming	761	761	743	735
Appro	opriation Statement:				
			1959	1960	1961
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		14	14	14
01	Salaries and Wages		48,139	49,391	48,176
07	Motor Vehicle Operation and Main	tenance -	2,765	3,250	2,885
08	Contractual Services		459	500	2,400
09	Supplies and Materials		27.125	28,000	29,678
10	Equipment—Replacement		580	885	1,350
11	Equipment—Additional		8,188	6,810	6,560
14	Land and Structures	•••••	147	180	80
	Total Operating Expenses		39,264	39,625	42,953
	Total Expenditure	·····	87,403	89,016	91,129
		=			
	Original General Fund Appropria	ation	87,269		
	Transfer of General Fund Appropria		217		
	riameter of denotal raina appro-	-			
	Total General Fund Appropriati Less: General Fund Reversion	on	87,486 83		
		-		22.24.2	01.100
	Net General Fund Expenditu	ıre	87,403	89,016	= 91,129 $=$ $=$ $=$ $=$ $=$ $=$ $=$ $=$ $=$ $=$
	get Bill Text:				
10.03	3.06.10 Farm Operation and Mainte	enance			
	General Fund Appropria				91,129

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Department of Mental Hygiene Spring Grove State Hospital

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SUMMARY OF SPRING GROVE STATE HOSPITAL

	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
Total Number of Authorized Positions	933	940	941
Salaries and Wages Technical and Special Fees Operating Expenses	42,413	3,351,886 43,055 1,191,889	3,407,493 41,965 1,265,988
Original General Fund Appropriation Transfer of General Fund Appropriation			·
Total General Fund Appropriation Less: General Fund Reversion	4,344,416 5,326		
Net Total General Fund Expenditure Add: Federal Fund Expenditure		4,577,038 9,792	4,715,466
Total Expenditure	4,357,914	4,586,830	
	1959	1960	1961
G '	ACTUAL	APPROPRIATION	ALLOWANCE
Capital Funds: Appropriation	16,300	1,473,500	2,826,300

GENERAL ADMINISTRATION—SPRING GROVE STATE HOSPITAL

Program and Performance:

Spring Grove State Hospital is located at Catonsville, Baltimore County, Maryland. It was established in 1797. White male and female mentally ill patients from Baltimore City and from the central and southern counties of the State receive treatment, as do criminally insane patients from the entire State. The property consists of 637 acres of land, of which 517 acres are farmland, woodland, and pasture, and 120 acres are in lawns and buildings.

This program provides executive direction, business management, and coordination of all hospital programs and establishes and interprets institutional policies and methods of operation under supervision of the State Department of Mental Hygiene.

In 1959 there were 1,346 admissions. At the end of the year 786 or 29% of the patients were 65 years or older, 19.5% of the book population were on convalescent leave and 3.2% were in boarding out care.

1961 population estimates are based on a projection of admissions and discharges, and the transfer of about 100 criminally insane and other court cases to the new Maximum Security Hospital at Jessups.

Construction of the Rehabilitation Building is underway and should be completed by January 1960. Funds are available for the construction of a 100 bed Male Active Treatment Building. This facility is the first stage in the disposition of Old Centre Building; Planning funds have been allowed for a 200 bed Infirmary and two 100-bed cottages with central service building. Because of administrative changes, the decrease in hospital resident population as a result of increased discharges over admissions and transfers to other units, overcrowding is reduced to 370 beds, or 16.1%, at the end of the year. With an estimated average in-patient population of 2,600 in 1961, the average square feet of bed space per patient will be 58.3 feet.

Spring Grove has a capacity of and is licensed for 2,293 patients. The hospital has been approved by the Council of Medical Education and Hospitals, and the American Board of Psychiatry and Neurology for the three full years of residency training in psychiatry, and is approved by the American Psychiatric Association.

	ACTUAL	ACTUA	L ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Admissions (Total)	1.595	1.346	1.445	1,310
Admissions over 65	251	173		175
Admissions under 15	31	26	25	25
Discharges (Total)	1,391	1,589	1,395	1,325
Discharges	1,146	1,368	1,150	1,110
Deaths	245	221		215
Paroles	7,226	9,273		7,500
Parole Returns	6,499	8,661		6,500
On Parole (Average during year)	1,020	1,080		1,025
Average Daily In-patient Population	2,792	2,696		2,575
Average Daily Book Population	3,799	3,770		3,700
Total Patient Days		984,189		939,875
Total Number of Authorized Positions	913	933		941
Ratio Total Positions to Population	1:3.0			1:2.7
Total Annual Per Capita	\$1,520	\$1,609		\$1,831
Total Cost Per Patient Per Day	\$4.1	.6 \$4	.41 \$4.60	\$5.02
Appropriation Statement:				
		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions		30	30	30
Trumber of Authorized Positions	·····			
01 Salaries and Wages		133,346	136,056	137,378
03 Communication	_	17.294	18,292	18,590
04 Travel		344	266	394
07 Motor Vehicle Operation and Mainte		1.892	1.669	1.209
08 Contractual Services		680	628	646
09 Supplies and Materials		2,794	1,900	2,587
10 Equipment—Replacement		547	720	4,294
11 Equipment—Additional		736	170	680
13 Fixed Charges		518	500	518
- "G-"				
Total Operating Expenses	•••••	24,805	24,145	28,918
Tota Expenditure		158,151	160,201	166,296
_	=			
Original General Fund Appropriati	ion	155,130		
Transfer of General Fund Appropr	iation	3,042		
	_			
Total General Fund Appropriation.		158,172		
Less: General Fund Reversion	•••••	21		
N-4 Company Trans 1 Trans 2 Tr		150 151	100 001	100 000
Net General Fund Expenditure	········	158,151	160,201	<u>166,296</u>
	=			
Budget Bill Text:				
10.03.07.01 General Administration				
Commend The A Ammendation	_			100 000

General Fund Appropriation..... DIETARY SERVICES—SPRING GROVE STATE HOSPITAL

166,296

Program and Performance:

In fiscal 1959, food for patients was prepared in a central kitchen. Meals were served in 40 areas in 14 buildings. Meals for employees were prepared in a separate

served in 40 areas in 14 buildings. Meals for employees were prepared in a separate kitchen and served in 3 areas. During the year, food service personnel were given instructions and demonstrations of proper dish washing and sanitary practices. In addition a course in job instruction training was given to supervisors.

Effort will be made in 1961 to provide diets which are attractive and nutritionally adequate, based upon the basic ration set up by the Department of Mental Hygiene. Instruction and supervision of all dietary personnel will be continued in an effort to provide food which is adequate and attractive and served under sanitary conditions.

1958 1959 1960 1961 Total Regular Patient Meals Served		ACTU	AL ACTUA	L ESTIMATED	ESTIMATED
Total Special Diet Meals Served		1958	3 1959	1960	1961
Total Special Diet Meals Served	Total	Regular Patient Meals Served 2.924.437	2.275.601	2.986.560 2	2.152.770
Total Employee Meals Served					
Total Daily Per Capita Food Cost	Total	Student Meals Served 22,399	23,896	45,240	44,226
Appropriation Statement: 1959	Total	Employee Meals Served 205,512		212,000	215,000
Appropriation Statement: 1959	Total	Daily Per Capita Food Cost \$			
1959	Annu	al Program Per Capita \$305	\$308	\$320	\$333
Number of Authorized Positions ACTUAL 103 APPROPRIATION 105 ALLOWANCE 105 01 Salaries and Wages 304,623 332,591 337,757 04 Travel 50 20 20 05 Food 499,190 507,936 478,441 07 Motor Vehicle Operation and Maintenance 1,618 1,862 1,687 08 Contractual Services 1,849 1,150 1,589 09 Supplies and Materials 19,160 16,535 17,839 10 Equipment—Replacement 2,980 8,268 16,622 11 Equipment—Additional 1,306 2,776 4,168 Total Operating Expenses 526,153 538,547 520,366 Total Expenditure 830,776 871,138 858,123 Original General Fund Appropriation 846,143 -14,368 Total General Fund Reversion 999 Net General Fund Expenditure 830,776 871,138 858,123 Budget Bill Text:	Appro	opriation Statement:			
Number of Authorized Positions 103 105 105 01 Salaries and Wages 304,623 332,591 337,757 04 Travel 50 20 20 05 Food 499,190 507,936 478,441 07 Motor Vehicle Operation and Maintenance 1,618 1,862 1,687 08 Contractual Services 1,849 1,150 1,589 09 Supplies and Materials 19,160 16,535 17,839 10 Equipment—Replacement 2,980 8,268 16,622 11 Equipment—Additional 1,306 2,776 4,168 Total Operating Expenses 526,153 538,547 520,366 Total Expenditure 830,776 871,138 858,123 Original General Fund Appropriation 846,143 -14,368 Total General Fund Appropriation 831,775 831,775 Less: General Fund Expenditure 830,776 871,138 858,123 Budget Bill Text:			1959	1960	1961
01 Salaries and Wages			ACTUAL	APPROPRIATION	ALLOWANCE
04 Travel 50 20 20 05 Food 499,190 507,936 478,441 07 Motor Vehicle Operation and Maintenance 1,618 1,862 1,687 08 Contractual Services 1,849 1,150 1,589 09 Supplies and Materials 19,160 16,535 17,839 10 Equipment—Replacement 2,980 8,268 16,622 11 Equipment—Additional 1,306 2,776 4,168 Total Operating Expenses 526,153 538,547 520,366 Total Expenditure 830,776 871,138 858,123 Original General Fund Appropriation 846,143 Transfer of General Fund Appropriation 846,143 Total General Fund Reversion 999 Net General Fund Expenditure 830,776 871,138 858,123 Budget Bill Text:		Number of Authorized Positions	103	105	105
05 Food 499,190 507,936 478,441 07 Motor Vehicle Operation and Maintenance 1,618 1,862 1,687 08 Contractual Services 1,849 1,150 1,589 09 Supplies and Materials 19,160 16,535 17,839 10 Equipment—Replacement 2,980 8,268 16,622 11 Equipment—Additional 1,306 2,776 4,168 Total Operating Expenses 526,153 538,547 520,366 Total Expenditure 830,776 871,138 858,123 Original General Fund Appropriation 846,143 Transfer of General Fund Appropriation 831,775 Less: General Fund Reversion 999 Net General Fund Expenditure 830,776 871,138 858,123 Budget Bill Text:	01	Salaries and Wages	304,623	332,591	337,757
05 Food 499,190 507,936 478,441 07 Motor Vehicle Operation and Maintenance 1,618 1,862 1,687 08 Contractual Services 1,849 1,150 1,589 09 Supplies and Materials 19,160 16,535 17,839 10 Equipment—Replacement 2,980 8,268 16,622 11 Equipment—Additional 1,306 2,776 4,168 Total Operating Expenses 526,153 538,547 520,366 Total Expenditure 830,776 871,138 858,123 Original General Fund Appropriation 846,143 Transfer of General Fund Appropriation 831,775 Less: General Fund Reversion 999 Net General Fund Expenditure 830,776 871,138 858,123 Budget Bill Text:	04	Travel	50	20	20
07 Motor Vehicle Operation and Maintenance 1,618 1,862 1,687 08 Contractual Services	05	Food		507.936	478.441
08 Contractual Services	07	Motor Vehicle Operation and Maintenance			
10 Equipment—Replacement 2,980 8,268 16,622 11 Equipment—Additional 1,306 2,776 4,168 Total Operating Expenses 526,153 538,547 520,366 Total Expenditure 830,776 871,138 858,123 Original General Fund Appropriation 846,143 Transfer of General Fund Appropriation 831,775 Less: General Fund Reversion 999 Net General Fund Expenditure 830,776 871,138 858,123 Budget Bill Text:	08	Contractual Services	1,849	1,150	1,589
10 Equipment—Replacement 2,980 8,268 16,622 11 Equipment—Additional 1,306 2,776 4,168 Total Operating Expenses 526,153 538,547 520,366 Total Expenditure 830,776 871,138 858,123 Original General Fund Appropriation 846,143 Transfer of General Fund Appropriation 831,775 Less: General Fund Reversion 999 Net General Fund Expenditure 830,776 871,138 858,123 Budget Bill Text:	09	Supplies and Materials	19,160	16,535	17,839
Total Operating Expenses		Equipment—Replacement			
Total Expenditure	11	Equipment—Additional	1,306	2,776	4,168
Original General Fund Appropriation 846,143 —14,368 Total General Fund Appropriation		Total Operating Expenses	526,153	538,547	520,366
Transfer of General Fund Appropriation —14,368 Total General Fund Appropriation		Total Expenditure	830,776	871,138	858,123
Transfer of General Fund Appropriation —14,368 Total General Fund Appropriation			=		
Transfer of General Fund Appropriation —14,368 Total General Fund Appropriation		Original General Fund Appropriation	846,143		
Less: General Fund Reversion		Transfer of General Fund Appropriation	—14,368		
Less: General Fund Reversion		Total General Fund Appropriation	831 775		
Budget Bill Text:		Less: General Fund Reversion			
Budget Bill Text:		Net Ceneral Fund Expenditure	830 776	871 138	858 193
		2100 General Pund Expenditure	=======================================	=====	
10.03.07.02 Dietary Services	10.03.				
General Fund Appropriation858,123		General Fund Appropriation	••••••		858,123

HOUSEHOLD AND PROPERTY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

This program includes the police, laundry, housekeeping, sewing, power and maintenance services of the hospital. It is responsible for maintenance of 133 buildings, 20 of which are patient buildings, six miles of roads, walks, parking areas and 122 acres of lawns.

All of the basic services of utilities and property are furnished on a 24-hour, 7-day week, 365 days per year. Gas and electricity, water and sewer services are purchased from local utilities. Heat, power, and hot water are furnished the hospital by the hospital power plant. During 1959 the three 666 horsepower boilers burned 10,714 tons of coal manufacturing 206,332,700 pounds of steam. All general maintenance, the daily collection and disposal of trash, the maintenance of motor vehicles, and all equipment, except those under service contract, are handled by personnel assigned to this program.

An active Safety and Disaster Control Operation program is conducted with periodic fire drills and safety inspections taking place throughout the year.

Four additional Linen Stewardesses have been allowed to staff the Central Linen Room.

Percei by Cost Laund Annua	nts Clothed	\$270	% 68 1	ACTUAL 1959 2,022 75% \$31.4 94,421 \$290 \$.7	190 2,00	60 03 76% 32.46	1961 2,002 77% \$31.40 200,000 \$332 \$.912
Appro	opriation Statement:			59	1960		1961
	Number of Authorized Positions		AC.	TUAL .	APPROPR	IATION 106	ALLOWANCE 92
01	Salaries and Wages		351	,557	386,	731	346,646
06 07 08 09 10 11 13	Fuel	nance	111 175 6 5 	1,105 7,167 1,965 5,668 5,779 5,061 472	101, 177, 7, 1,	900 200 444 211 760 472 	126,400 8,300 151,500 166,932 19,860 4,346 472 31,700 509,510
	Original General Fund Appropriati Transfer of General Fund Appropr	riation	<u> </u>	<u></u>			
	Total General Fund Appropriation. Less: General Fund Reversion	••••••••	782	$2,796 \\ 22$			
	Net General Fund Expenditure	=	782	2,774	809,	107	856,156
Capit	al Funds: Appropriation	c	•••••				27,300
	et Bill Text: 07.03 Household and Property Serv General Fund Appropriation	ices	•••••	•••••	•••••	······	856,156

MEDICAL CARE OF PATIENTS—SPRING GROVE STATE HOSPITAL

Program and Performance:

The over-all purpose of this program is to provide the best possible medical, nursing, and psychological services for patients so as to facilitate a rapid recovery and rehabilitation of the patient to the community. The Admission Service receives new patients, establishes diagnosis, and provides initial therapy. The major emphasis in the Convalescent Service is on rehabilitation and resumption of life outside the hospital. The Medical-Surgical Service treats patients acutely ill physically and provides consultative services. The White Building permits intensive treatment for acutely psychotic women. The Continued Care Services provide treatment, including infirmary care, for senile and chronic cases. Maximum security areas provide care for male patients who need the utmost in security facilities, or who have seriously transgressed the law. The primary functions of the Out-Patient Clinic are to provide after-care supportive treatment, to refer patients and families to other agencies for help, to advise foster care workers and families concerning patients living in the community. Physiotherapy, pharmacy, laboratory and medical record services are an integral part of the medical care program.

During 1959, in addition to group and individual psychotherapy and shock treatments, the extensive use of tranquilizing drugs continued to contribute greatly to treatment, management and rehabilitation of patients. Every effort is being made to maintain and expand present treatment programs. In the fall of 1958 the Admission Service was successfully organized along the principle of a therapeutic community. The discharge rate this year (1,589) has again been higher than the admission rate (1,346). In 1959 more in- and out-patients received psychotherapy than in the previous years. The addition of a new active treatment unit for males (100 beds) will reduce the overcrowding in the continued care male service, improve and intensify our treatment program, and shorten the hospitalization of numerous patients. The installment of the blood chemistry autoanalyzer in the fall of 1959 will permit having more analyses, quicker performance, and more reliable results. The major problems continue to be the overcrowding in the continued care areas and the large number of geriatric patients. The use of some of the consultants will be increasing due to more modern treatment methods in general, as well as the high number of geriatric patients with their numerous physical problems; occasional serious skin, blood, and similar reactions in patients treated with psychiatric drugs; diagnosis and treatment of conditions discovered by annual chest survey and intensified physical examinations of patients. The estimated average stay expectancy upon admission: (1) patients with chronic mental disorders—24 months; (2) patients with acute emotional disorders—3 months. At the end of fiscal 1959 there were 786 patients 65 years old and over (29% of the in-patient population), 24 patients 16 years and under (0.9% of the in-patient population), 47 mentally retarded patients (1.7% of the in-patient population), and 307 bedridden and infirm patients (11.4% of the in-patient population).

Thirteen additional positions have been allowed: A Chief Somatic Services; Psychiatrist I and eleven Hospital Attendants caused principally by the increased number of Geriatric patients.

		ACTUAL	ESTIMATED	ESTIMATED
Dontol Commi		1959	1960	1961
Dental Care:		0.110		0.400
Patients Examined		2,118	1 000	2,400
Number of treatments		1,608	1,800	1,800
Number of				
X-rays		7,370	8,200	7,300
Autopsies		71		*******
Laboratory Procedures		55,235	60,000	56,000
Psychological Tests		1,584	1,800	1,900
Surgical Operations Performed		145	175	160
Interviews in Out-Patient Clinic		3,631	4,000	3,800
Treated in Medical-Surgical Service		1,026	1,200	1,200
Treated in Medical-Surgical Dispensary	y	2,205	2,500	2,300
Daily Average Patients Under Treatment				
Shock Treatments (all types)	•	20		22
Individual Psychotherapy		28	******	30
Group Psychotherapy		140	******	150
Receiving Psychiatric Drugs		1.423	******	1,500
•		•		•
	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Annual Program Per Capita	\$744	\$796	\$824	\$903
Program Cost Per Patient Per Day	\$2.04	\$2.18		\$2.47
2 2 0 5 2 cm. Con I cl I allelle I cl Day	φ2.04	φ2.10	φ2.20	φ4.4

Appr	opriation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	605	605	618
01	Salaries and Wages	1,998,951	2,091,547	2,168,726
02	Technical and Special Fees	31,927	29,995	29,950
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services	184 281 2,747 106,033 4,498 1,589	320 190 3,348 107,833 3,013 5,794 85	333 272 2,985 117,884 2,946 2,440 85
	Total Operating Expenses	115,383	120,583	126,945
	Total Expenditure	2,146,261	2,242,125	2,325,621
	Original General Fund Appropriation Transfer of General Fund Appropriation	2,085,345 63,074		
	Total General Fund Appropriation Less: General Fund Reversion			
	Net General Fund Expenditure	2,146,261	2,242,125	2,325,621
Canita	al Funds:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
Capite	Appropriation		1,473,500	2,799,000
_	et Bill Text:			
10.03.0	07.04 Medical Care of Patients General Fund Appropriation	••••••	••••••	2,325,621

REHABILITATION AND RECREATION OF PATIENTS—SPRING GROVE STATE HOSPITAL

Program and Performance:

Rehabilitation provides, through the media of occupational, industrial, recreational, musical and educational therapies, an activities treatment program for resocialization and preparation for return to the community.

Recreational services were considerably increased in 1959 through the acquisition of a motion picture operator. All areas of the hospital were reached by one or more of the services. Special programs were carried on in the Admissions and Female Continued Care areas.

In 1960 services will be intensified in the continued care areas of the hospital. The Rehabilitation Building, with its special shops, will provide for a broader expansion of our program.

	ACTUA 1959		ESTIMATED 1961
Total Number of Patients Reached: Occupational Therapy	2,349 768	2,250 1,400	1,850 2,300 1,400 1,575
Occupational Therapy	250 40 644 \$41	275 75 750	240 275 75 650 \$52.55 \$.144
Appropriation Statement:	1959	1960	1961
Number of Authorized Positions	ACTUAL 30	APPROPRIATION 32	ALLOWANCE 32
01 Salaries and Wages	96,258	113,553	120,453
04 Travel	130 1,010 11,646 1,181 996 21	230 1,658 11,830 4,076 1,871 25	235 1,658 11,718 867 365 25
Total Operating Expenses	14,984	19,690	14,868
Total Expenditure	111,242	133,243	135,321
Original General Fund Appropriation Transfer of General Fund Appropriation	114,325 — 3,019		
Total General Fund Appropriation Less: General Fund Reversion	111,306 64		
Net General Fund Expenditure	111,242	133,243	135,321
Capital Funds: Appropriation	16,300		
Budget Bill Text: 10.03.07.05 Rehabilitation and Recreation of Pat General Fund Appropriation			135,321

SOCIAL SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

By providing help with the social problems of the mental patients, his family and community which complicate admission to or release from the hospital, the Social Service Department contributes to more effective treatment and reduces the period of hospitalization.

Pre-Admission service prepares the patient and his family for hospitalization and provides information about alternative resources when community physicians are doubtful about the appropriateness of a pending admission. Again, almost 40% of 280 cases completed were not admitted.

Interim and pre-parole services are designed to help with problems arising during hospitalization, particularly as preliminary to release. To alleviate overcrowding, pre-parole service is mainly concentrated in the Continued Care Services to assist psychiatrists in reviewing patients who no longer require hospital care and to perpare the long hospitalized patient and his family for the considerable transition involved in return to community living. For patients who require more extensive re-education than individual service can provide, two wards, administered by social workers, were set up to approximate community living. During 1959, 86 patients from these two wards (with a total bed capacity of 115) were released.

For patients without the support of family or friends and unable to live independently immediately on release, foster care provides living arrangements, usually with a private family, work opportunities and continued supervision in the community. During 1959, the number in care increased and discharges increased by 100%, concentrated in the last month of the fiscal year.

Thru Out-Patient Clinic, the social worker offers family and personal counseling for patients released but not in Foster Care. She also develops liaison relations with public health and other community resources to enable patients to remain out of the hospital. An experimental project was continued with the Mental Health Clinic and other local resources for cooperative follow-up of convalescent patients from Prince George's County.

A conference to study the effect of prolonged hospitalization in various Maryland hospitals, initiated by Spring Grove, took place in September 1958, followed by quarterly meetings to review and stimulate progress in participating hospitals.

meetings to review and stimulate progress in participating hospitals.

With the additional Senior Typist service more overall professional time should be released and a full student training program made possible.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1958	1959	1960	1961
Total Number of Patients Served				
(unduplicated count)	1,720	1,469	1,893	1,862
Total Number of Interviews	13,108	12,921	14,028	13,641
Total Number Cases Assigned				
(all services)	2,133	1,838	3,000	2,362
Pre-Admissions	510	303	510	510
Admissions	23	117	720	350
Interim Services	137	103	177	103
Pre-Parole Service	574	598	634	634
Clinic Assistance	518	318	518	350
Pre-Placement	161	173	192	175
In Foster Care	210	226	249	240
Number of Cases Per Month Waiting			100	
for Assignment	22.9	9.6	10.0	•••••
Foster Care, Total Number Served		004	0.40	000
_ (unduplicated_count)	197	224	240	230
Total Number Placed	92	93	116	116
Monthly Average Number Boarded by	04.4	00.0	0.4	23
Hospital (whole or in part)	24.1	23.2	24	137
Daily Average	127.3	130.2	141 30	30
Discharged from Foster Care	17	33	30	30
Average Active Caseload Per Worker	34.1	32.8	30	30
(pre-placement and in-care)	\$37.03			
Annual Program Per Capita	\$37.03 \$.101			
Program Cost Per Patient	\$.101	φ.10	,	φ.100

Appr	opriation Statement:	1959	1960	1961
	Number of Authorized Positions	ACTUAL 22	APPROPRIATION 22	ALLOWANCE 23
01	Salaries and Wages	87,836	99,001	101,929
04 07 08 09 10 11 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	406 998 14,094 565 1,523 164 48	480 1,000 16,250 544 1,290 45	485 848 15,491 560 1,821 732 48 19,985
	Total Expenditure	105,634	118,610	121,914
	Original General Fund Appropriation Transfer of General Fund Appropriation	110,996 —3,711		
	Total General Fund Appropriation Less: General Fund Reversion	107,285 1,651		
	Net General Fund Expenditure	105,634	118,610	121,914
Budge 10.03.		121,914		
	General Fund Appropriation		******	121,014

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— SPRING GROVE STATE HOSPITAL

Program and Performance:

Spring Grove State Hospital is one of several State Hospitals in the United States unconditionally approved for training psychiatric residents and students in the ancillary disciplines. Authorization has been received from the State Department to accept foreign exchange students. The educational program embraces all disciplines, emphasizing the clinical team approach. There is general participation in the Journal Club, Staff conferences (diagnostic, treatment, forensic, clinical pathological, ward administration, etc.), lectures, seminars, and films. Two courses, by outstanding psychiatrists, in psychiatry and related fields are being given at this hospital in the evening. These courses are open to all physicians and persons in related professions both on the hospital staff and in the community.

Training for the resident physicians includes both individual and group supervision. This supervision is provided by senior staff members and consultants. Didactic instruction in basic psychiatry, clinical neurology, neuroanatomy, neuropathology is given each year. Experience in the treatment of both in-patients and out-patients is required in this hospital. In addition, supervised experience in the diagnosis and treatment of neurologic, psychosomatic, child psychiatric, and adult neurotic patients is provided through affiliatitons with the Johns Hopkins Hospital, University of Maryland Hospital, Baltimore City Hospitals, and the Child Study Center. The program is planned to provide adequate, well-rounded psychiatric training over a three-year period as required by the American Board of Psychiatry and Neurology for certification in psychiatry. A number of physicians who have been trained at this hospital have received such certification.

Training in psychiatric nursing falls into three categories: Affiliate Student Nurses, Psychiatric Aides, and Attendants. Thirteen weeks' training repeated quarterly is offered to affiliate nursing students from several Schools of Nursing in Maryland and nearby states. Student nurses from the University of Maryland receive a month of clinical psychiatric experience in this hospital. An intensive one-year course in the Psychiatric Aide School, for selected hospital attendants which replaces the basic and advanced orientations, is offered now to all new hospital attendants. Field work training is provided for students working toward a Master's Degree in Social Work. Clinical

psychology interns receive training in psychological testing, basic psychiatry, and psychotherapy. Clerkships in clinical psychiatry are provided for the students of the University of Maryland School of Medicine. Students from the Johns Hopkins Hospital Medical School also receive clinical instruction here. Orientation courses are provided to volunteer workers. Resident physicians from Doctors Hospital in Baltimore receive one month's instruction in clinical psychiatry. Plans are being made this year to supply room and meals for a student research worker to study research procedures at this hospital.

The present budget request represents our interpretation of our maximum goals.

The present budget request represents our interpretation of our maximum goals for the next several years when the current training programs will be re-evaluated.

		ACTUAL 1959	CLASS HOURS	ESTIMATEI 1960	CLASS HOURS	ESTIMATED 1961	CLASS HOURS
Number of Persons Receiving Training in 1959: Physicians receiving psychi-							
	tric training	17		17		19	
	lical externslical students in clerkship	2		2		2	
(Univ. of Md.)	31		48		30	
	cation of additional med- al students (Johns Hop-						
	ins Hospital)	31		30		80	
	tal Interns	1		2		1	
Psy	chology Interns	2		2		2	
	dergraduate psychology	264		210		210	
Res	idents—Doctors Hospital	4		4		4	
Soc Soc	ial Service Studentsial Service In-Service	11	594	10	512	11	594
0	rientation	. 8	_48	10	88	8	48
Stu	dent Nurses	150	700	160	700	152	720
	dent Nurses—University	76		100		100	
	chiatric Aides	52	800	45	750	58	800
	endants, Advanced	20	80	70	360	•	
Att	endants, Basic	40	155	100			
Att	endants, New Plan	58	322			120	550
Appre	opriation Statement:			1959	190	60	1961
				ACTUAL	APPROPRI	ATION ALI	OWANCE
	Number of Authorized P	osition s.	••••••	16		19	19
01	Number of Authorized P Salaries and Wages			·	95,	395	19 91,368
01 02			•••••	16			
02 04	Salaries and Wages Technical and Special Foundation	ees		16 71,794 6,845 168	7,	395 420 500	91,368 7,765 408
02 04 08	Salaries and Wages Technical and Special Foundation Travel Contractual Services	es		16 71,794 6,845 168 252	7,	395 420 500 405	91,368 7,765 408 415
02 04 08 09	Salaries and Wages Technical and Special Fe Travel Contractual Services Supplies and Materials.	es		16 71,794 6,845 168 252 841	7,	395 420 500 405 065	91,368 7,765 408 415 940
02 04 08 09 10	Salaries and Wages Technical and Special Fe Travel Contractual Services Supplies and Materials Equipment—Replacemen	eest		16 71,794 6,845 168 252 841	7,	395 420 500 405 065	91,368 7,765 408 415 940 58
02 04 08 09	Salaries and Wages Technical and Special Fe Travel Contractual Services Supplies and Materials.	ees		16 71,794 6,845 168 252 841	1,	395 420 500 405 065	91,368 7,765 408 415 940
02 04 08 09 10	Salaries and Wages Technical and Special Fe Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	eest		16 71,794 6,845 168 252 841 623	1,	395 420 500 405 065 	91,368 7,765 408 415 940 58 776
02 04 08 09 10	Salaries and Wages Technical and Special Formula Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	penses		16 71,794 6,845 168 252 841 623 330	1,	395 420 500 405 065 931 330	91,368 7,765 408 415 940 58 776 330
02 04 08 09 10	Salaries and Wages Technical and Special Formula Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Ex	penses		16 71,794 6,845 168 252 841 623 330 2,214	1,	395 420 500 405 065 931 330	91,368 7,765 408 415 940 58 776 330 2,927
02 04 08 09 10	Salaries and Wages Technical and Special Formula Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Ex	penses	ation	16 71,794 6,845 168 252 841 623 330 2,214	1,	395 420 500 405 065 931 330	91,368 7,765 408 415 940 58 776 330 2,927
02 04 08 09 10	Salaries and Wages Technical and Special Fe Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Ex Total Expenditu Original General Fund A Transfer of General Fund	penses appropri	ation	16 71,794 6,845 168 252 841	1,	395 420 500 405 065 931 330	91,368 7,765 408 415 940 58 776 330 2,927
02 04 08 09 10	Salaries and Wages Technical and Special Formula of the Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Extended to the Contractual Expenditure of the Contractual Expension E	penses appropri	ation	16 71,794 6,845 168 252 841	1,	395 420 500 405 065 931 330	91,368 7,765 408 415 940 58 776 330 2,927
02 04 08 09 10	Salaries and Wages Technical and Special Fe Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Ex Total Expenditu Original General Fund A Transfer of General Fund	penses Appropriativersion	ation	16 71,794 6,845 168 252 841	1,	395 420 500 405 065 931 330 231 046 1	91,368 7,765 408 415 940 58 776 330 2,927

Budget Bill Text:

10.03.07.07 Education and Training of Professional Personnel General Fund Appropriation.....

102,060

RELIGIOUS AND COMMUNITY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

This program provides religious guidance and community contacts for patients. In both its religious and community aspects, it is maintained by volunteers who serve under the direction of the Coordinator of Volunteer Activities and the staff Chaplain.

Staff and visiting clergy for the three main faiths hold weekly Sunday and Sabbath worship. For those patients who are unable to participate in the larger groups, worship services are conducted on the wards by Chaplain and Volunteer Clergy. Individual religious counseling is available, and religious holidays of all faiths are appropriately observed. A meditation chapel is open daily.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Religious Services (weekly)	5	4	6
Patients Attending Sunday and Sabbath Worship		400	500
Patients Attending Ward Services	1,212	1,050	1,500
Volunteer Clergy, Seminarians, Nuns and Laymen	35	40	50
Hours Given by Volunteer Clergy, Seminarians,			
Nuns and Laymen	111	105	190

A training program is provided by the hospital staff for selected volunteers of professional and non-professional capacity. These volunteers assist the various hospital programs. A Women's Auxiliary, composed entirely of volunteers with non-paid staff, makes a great contribution to the program.

The interest of the friendly public-spirited citizen in this program is revealed not only by the value of his gifts, but by his 30,571 hours of service to patients throughout fiscal 1959. The value of gifts was \$22.56 per patient in fiscal 1959. Efforts will be made in fiscal 1961 to shapped additional sometime to Continued Care patients.

be made in fiscal 1961 to channel additional service to Continued Care patients.

Several industrial therapy patients have been assigned to the Volunteer Service office to refresh their techniques in secretarial service, and to prepare them for self sustaining jobs when they are ready to return to the community. To integrate volunteer services with the social rehabilitation units and the Therapeutic Community established at the hospital; to encourage and augment the participation of industry in the hospital's expanding program of industrial therapy; to continue to send greater numbers of patients to events in the community, are the goals in the coming year.

	ACTUAL	ESTIMATED	ESTIMATED
	1959	1960	1961
Community Services (weekly)			
Individual Volunteers	537	545	545
Volunteer Workers (weekly)	129	140	140
Volunteer Man Hours	476	565	500
Valuation of Gifts	\$52,298	\$22,200	\$22,000
Christmas Cheer		\$ 2,000	\$ 2,000
Good Cheer		\$ 3,000	\$ 3,000

Appro	opriation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	8,367	12,207	12,573
02	Technical and Special Fees	1,486	1,240	1,820
04 08 09 11 13	Travel	117 116 86 79	135 315 100 273	302 330 275 73 25
	Total Operating Expenses	398	823	1,005
	Total Expenditure	10,251	14,270	15,398
	Original General Fund Appropriation Transfer of General Fund Appropriation	13,063 —2,721		
	Total General Fund Appropriation Less: General Fund Reversion	10,342 91		
	Net General Fund Expenditure	10,251	14,270	15,398
Budg	et Bill Text:			
10.03	.07.08 Religious and Community Services General Fund Appropriation			15,398

RESEARCH — SPRING GROVE STATE HOSPITAL

Program and Performance:

The focus of this program is the development of a research department with the capacity to present with increasing effectiveness information toward the better understanding, care and treatment of the mentally ill. This has resulted in contributions of new information which may ultimately be of help.

Projects completed and published or in the process of being published:

- Some Pharmacologic Aspects of Indoklon, a New Pharmaconvulsive Agent
 A Comparative Study of Chlorpromazine and Triflupromazine in the Management of the Chronic Hospitalized Psychotic Patient
- Evaluation of Ataractic Drugs in the Psychiatric Treatment of State Hospital **Patients**
- 4. Clinical Experiences With -2-Phenothiazine Sulfonamide Dimethanesulfonate in Chronic Psychotic Patients

- The Use of Drugs in Psychotherapy
 Pre-Admission Drug Treatment of State Psychiatric Hospital Patients
 The Use of a Combination of 2-Amino-2-Menthyl-1-Propinyl-8-Bromotheathyllinate and Pyrilamine Maleate in Premenstrual Tension of the Psychotic
- The Psychiatric Physician and the Phenothiazine Tranquilizers
- The Antidepressant Effect of 10-(3-Dimethylamino-2-Methylpropyl)-2-Methylthiphenothiazine
- The General Practicing Physician as a Resource for the Mentally Ill

Projects in Progress:

- 1. The Treatment of Schizophrenia with Sustained Exposure to Hexafluorodiethvl Ether
- The Intravenous Use of Hexafluorodiethyl Ether as a Convulsant
 A Comparative Study of Chlorpromazine, Triflupromazine and Prochlorperazine in the Management of the Chronic Hospitalized Psychotic Patient
- 4. A Comparative Study of Promazine and Triflupromazine in the Treatment of Acute Alcoholism
- Fluphenazine in the Treatment of the Chronic Psychotic Patient
- 6. The Use of Hexafluorodiethyl Ether as an Activating Agent for Diagnostic
- Studies with Electroencephalography
 The Use of N-Isonicotinoyl-N—(B-N-Benzyl Carboxamide Ethyl)—Hydrazine
 (Niamid) in the Treatment of Depressions

8. An Evaluation of B-Phenylethylhydrazine

9. A Comparative Study of Phenothiazine Tranquilizers on Newly Admitted Patients

35

 A Survey of Patients' Medical Records from the Standpoint of Developing More Efficient Methods of Medical Recording

11. Conditional Reflex Studies Utilizing Salivary Flow in Man

- 12. The Use of Demographic Characteristics in Facilitating Psychiatric Drug Research
- 13. A Reevaluation of Depressive Reactions

Projects Contemplated in 1961:

- 1. Continuing comparative studies on the use of phenothiazine tranquilizers on newly admitted patients.
- 2. The Development of Chemical Procedures for the Study of the Metabolism of the Phenothiazine Tranquilizers.
- The Study of Transaminase Levels in Patients Receiving Antidepressants.
 Metabolic Studies Relating to the Monamine Oxidase Inhibitors which may be Correlated with Antidepressant Activity.
- Correlated with Antidepressant Activity.

 5. A continuing study of Patient's Medical Records from the Standpoint of Developing More Efficient Methods of Medical Reporting.

6. The Antidepressant Effect of Phenazocine.

- 7. The Role of the Family Physician in the Hospitalization of Psychiatric Patients.
- 8. The Use of Phenothiazines by General Practicing Physicians.

An additional Psychiatrist I has been allowed to aid in the expanded Research activities.

Appropriation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961
Number of Authorized Positions	8	7	8
01 Salaries and Wages	39,856	44,107	50,069
02 Technical and Special Fees	2,155	4,400	2,430
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses.	36 412 78 2,274 10,347 176 355 13,678	714 1,326 523 1,921 2,443 166 480	375 425 1,985 567 1,775 630
Total Expenditure	55,689	56,080	<u>58,256</u>
Original General Fund Appropriation Transfer of General Fund Appropriation	37,749 —780 36,969		
Total General Fund Appropriation Less: General Fund Reversion	104		
Net General Fund ExpenditureAdd: Federal Fund Expenditure	36,865 18,824	46,288 9,792	, 58,2 56
Total Expenditure	55,689	56,080	
Federal Fund Income: Federal Research Grant	18,824	9,792	
Budget Bill Text: 10.03.07.09 Research General Fund Appropriation			58,256

FARM OPERATION AND MAINTENANCE—SPRING GROVE STATE HOSPITAL

Program and Performance:

The objectives of this program are to provide patients assigned by the Medical Department with planned avocational and vocational farm activities as part of the treatment program, and to provide the hospital Dietary Department with home pro-

duced food as part of their basic diet.

The number of patients assigned for industrial therapy through farm work averaged approximately 70. The work has proven beneficial to patients in the majority of cases as modern methods of farming, with the use of machinery, has reduced the heavy labor in farm work, and now offers the patients light and more interesting work. Many of the patients can be assigned to various jobs by themselves to work in vegetables, poultry, hogs and greenhouse projects; others to work in farm shops to repair and paint machinery.

In addition to normal farm operations, the farm personnel operates the greenhouse and produces cut flowers and potted plants for the patients' buildings. The greenhouse also offers rehabilitation opportunities for older and more physically infirm patients, especially in winter months. More emphasis is expected to be placed on the rehabilita-

tion program during 1961.

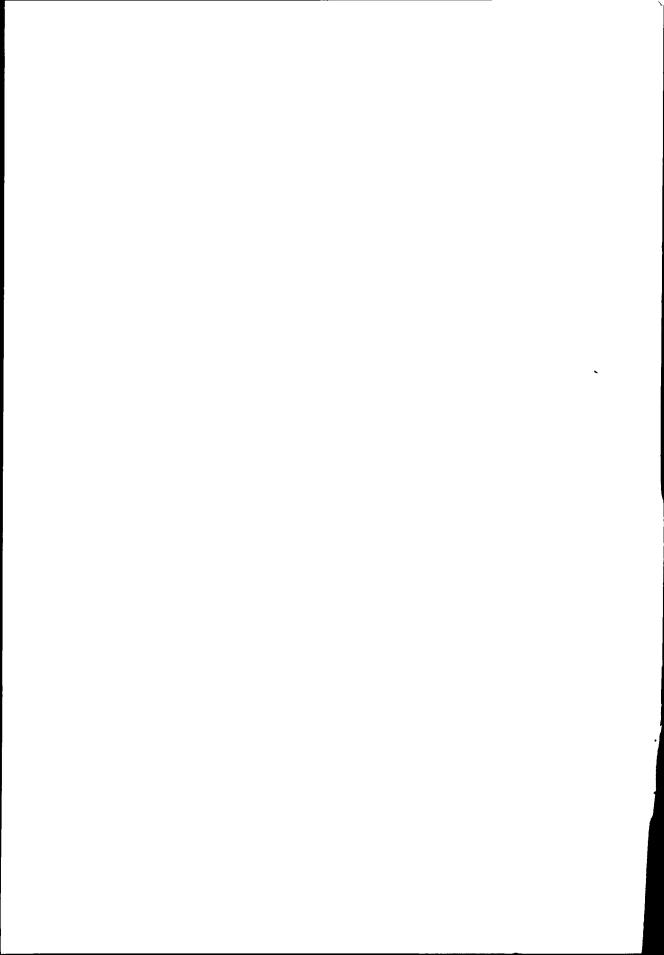
Spring Grove State Hospital has a balanced farm program in which pork, beef,

poultry, eggs, vegetables, and fruits are produced.

Of the 637 acres of land at the hospital, there are 226 acres for growing vegetables and fruits, 151 acres of field crops, 60 acres in pasture, 80 acres in woodland, and 120 acres in buildings and lawns.

Total Value of Other Farm Production	ACTUAL 1958 75 \$68,561 \$4,944 \$73,505 \$6,127 437	ACTUA 1959 70 \$77,800 \$5,725 \$83,525 \$7,592 437	1960 90 \$82,000 \$4,000 \$86,000 \$7,818	1961 75 \$79,000 \$5,000 \$84,000 \$7,636 437
Appropriation Statement:		1959	1960	1961
Number of Authorized Positions		ACTUAL 12	APPROPRIATION 11	ALLOWANCE 11
01 Salaries and Wages		40,739	40,698	40,594
07 Motor Vehicle Operation and Mainte 08 Contractual Services		2,829 2,477 24,154 2,983 3,101 	2,867 2,805 24,035 2,815 2,700 90 35,312 76,010	2,850 2,757 24,020 2,420 3,570 90 35,707
Original General Fund Appropriation Transfer of General Fund Appropriation Less: General Fund Reversion	tion iation —	77,128 —836 76,292 9		
Net General Fund Expenditure	· =	76,283	76,010	76,301
Budget Bill Text: 10.03.07.10 Farm Operation and Maintena General Fund Appropriatio	ance n		•••••	76,301

Department of Mental Hygiene Maximum Security Hospital



SUMMARY OF MAXIMUM SECURITY HOSPITAL

Total Number of Authorized Positions	1959 ACTUAL	1960 APPROPRIATION 163	1961 ALLOWANCE 171
Salaries and Wages Technical and Special Fees Operating Expenses		346,060 6,600 87,401	533,955 9,310 160,110
Net Total General Fund Expenditure		440,061	703,375
Capital Funds: Appropriation			150,000

GENERAL ADMINISTRATION—MAXIMUM SECURITY HOSPITAL

Program and Performance:

The Maximum Security Hospital has a bed capacity for 300 male patients. This unit will make available to the various courts of the State of Maryland a forensic clinic for male offenders for pre-trial examinations as stipulated under Section 7 of Article 59. Reports will be made to the courts regarding the findings. This unit will receive male offenders charged with criminal offenses for observation, examination and report to the courts under Sections 9 and 11 of Article 59. All male offenders declared by the courts to be insane (not guilty by reason of insanity) will be received at this unit under Section 8 of Article 59. Upon request of the Department of Correction, prisoners in the State penal institutions will be examined by the Division of Correctional Psychiatry; male prisoners found to be in need of hospitalization will be transferred to this unit for care and treatment until such times as they can safely be returned to the proper penal institution. Male patients who require maximum security will also be accepted from the hospitals in the State Mental Hygiene System until such time as they can safely be returned to the institution from which they were originally transferred. This unit is well equipped from the standpoint of both security and adequate medical care, psychiatric evaluation and treatment.

	ESTIMATED
	1961
Admissions (Total)	360
Discharges	300
Deaths	5
Total Patient Days	82,125
Average Daily In-Patient Population	225
Total Number Authorized Positions	171
Ratio Total Positions to Population	1:1.32
Total Annual Per Capita	\$3,126
Total Cost Per Patient Per Day	\$8.56

Appr	opriation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions		6	6
01	Salaries and Wages		22,620	33,329
03	Communication		4,500	6,100
04	Travel		75	250
07	Motor Vehicle Operation and Maintenance		475	338
08	Contractual Services		200	1,050
09 11	Supplies and Materials Equipment—Additional		$500 \\ 3,172$	500
13	Fixed Charges		325	450
	Total Operating Expenses		9,247	8,688
	Total Expenditure		31,867	42,017
	Net General Fund Expenditure		31,867	42,017
Buds	get Bill Text:			
_	3.08.01 General Administration General Fund Appropriation	•••••		42,017

DIETARY SERVICES—MAXIMUM SECURITY HOSPITAL

Program and Performance:

This Hospital operates one kitchen servicing one Patient's Cafeteria and one Em-

ployees' Cafeteria. Heated tray carts are delivered to two areas.

The Dietary Department initiates orders, plans meals, keeps daily records of food used and renders both Daily and Monthly Reports on food costs for both patients and employees.

In 1961 the chief function will be to prepare and serve adequate nutritionally balanced meals to both patients and employees under economical and sanitary con-

Four additional Food Service Workers have been allowed to staff the Employees Cafeteria.

	ESTIMATED
	1961
Total Regular Patients Meals Served	246,375
Total Special Diets Served	
Total Employees Meals Served	46,000
Total Daily Patient Per Capita Food Cost	
Annual Program Per Canifa	\$459

Appro	opriation Statement:	1959 ACTUAL	1960 APPROPRIATION	1961 ALLOWANCE
	Number of Authorized Positions	ACTUAL	15	19
01	Salaries and Wages		29,920	54,271
04 05 08 09 11	Travel		25 1,360 1,302 115	10 47,485 12 1,581
	Total Operating Expenses		2,802	49,088
	Total Expenditure		32,722	103,359
	Net General Fund Expenditure		32,722	103,359

Budget Bill Text:

10.03.08.02 Dietary Services

General Fund Appropriation

103,359

HOUSEHOLD AND PROPERTY SERVICES-MAXIMUM SECURITY HOSPITAL

Program and Performance:

This program covers the maintenance of the Main Building, Employees' Apartment House, Director's Residence, Roads, Sewer and Water Lines, and approximately 76 acres of ground.

Steam is provided for heating, cooking, and the heating of domestic hot water.

The following services are purchased: Electricity, Water and Sewage, Trash and Garbage Disposal (House of Correction), and Laundry (House of Correction).

While there is only one building used for patients, this is a very complex unit to maintain as the building houses all departments, except operating suite, found in the larger institutions.

The services covered by this building are: An infirmary area with X-ray, dental suite, treatment areas, laboratory and morgue, a maximum security area, a recreation area, residential areas, kitchen and dining rooms, and numerous offices and examination rooms.

A cleaner position has been allowed to clean the administrative offices.

	ESTIMATED
	1961
Annual Program CapitaAnnual Program Per Patient Per Day	\$448. \$1.23

Appropriation Statement:

	Number of Authorized Positions	1959 ACTUAL	1960 APPROPRIATION 9	1961 ALLOWANCE 10
01	Salaries and Wages		20,494	33,014
02	Technical and Special Fees		4,000	2,500
04 06 07 08 09 11	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Additional Total Operating Expenses		25 17,000 775 10,000 15,200 5,325 48,325	10 15,150 775 18,052 34,803 4,800 73,590
	Total Expenditure		72,819	109,104
	Net General Fund Expenditure		72,819	109,104
Capita	ll Funds: Appropriation	•••••		150,000
	t Bill Text: 08.03 Household and Property Services General Fund Appropriation			109,104

MEDICAL CARE OF PATIENTS-MAXIMUM SECURITY HOSPITAL

Program and Performance:

The Maximum Security Hospital in Jessup, Maryland, is scheduled to open during the 1960 fiscal year. In addition to the maximum security cases to be transferred from the other hospitals, there will be approximately 360 admissions per year (about 80 will be prisoner transfer cases and 280 court cases.)

It is expected that 50% of these court committed cases will be returned to the courts within a month's time. A total of 300 patients are expected to be discharged from the institution during the course of the year. Some will be returned to the courts for trial, others will be transferred to another State hospital for final disposition of their cases when their mental condition has improved to warrant this procedure, and others will be returned to the proper penal institutions. At the expiration of their sentence, penal transfers in need of further hospitalization will be recommitted on two physicians' certificates. If such patients are not considered maximum security risks at that time, they will be transferred to another hospital.

Every new admission will have a physical examination including X-ray and dental check-up, an electroencephalographic examination, a psychological work-up, a psychiatric evaluation as well as routine laboratory tests. The infirmary of the institution will make available adequate nursing and medical care for patients with acute physical ailments. No major operations will be performed in this institution; patients needing such procedures will be transferred to another institution equipped to perform major surgery. Provisions have been made for the care of maximum security cases with both tuberculosis and epileptic disorders. The resident population will have standard psychiatric care, drug therapy, including shock treatment, group psychotherapy and, if possible, will be given individual psychotherapy. A rehabilitational and recreational program will augment the therapeutic program.

The admissions from the courts will be given a complete work-up within a two or three week period so that the requested information as to the patient's mental condition can be forwarded to the court. In addition to making reports to the courts, the staff will be available to testify in court about the mental condition of patients upon request of the courts.

Three additional positions have been allowed; a Psychiatrist I, a Psycholocist for medical care and a Senior Stenographer to handle their clerical work.

	ESTIMATED
	1961
Admissions	360
Discharges	300
Annual Program Per Capita	\$1,895.
Program Cost Per Patient Per Day	\$5.19

Appropriation Statement:

rppr	oprinsion Statement.	1959	1960	1961
	Number of Authorized Positions	ACTUAL	APPROPRIATION 128	ALLOWANCE 131
01	Salaries and Wages		259,565	393,018
02	Technical and Special Fees		2,600	6,810
04 07 08 09 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Additional		50 150 2,161 23,515	100 300 677 22,931 2,576
	Total Operating Expenses		25,876	26,584
	Total Expenditure		288,041	426,412
	Net General Fund Expenditure		288,041	426,412

Budget Bill Text:

10.03.08.04 Medical Care of Patients

General Fund Appropriation

426,412

'REHABILITATION AND RECREATION OF PATIENTS-MAXIMUM SECURITY HOSPITAL

Program and Performance:

This program is charged with providing rehabilitation and recreational activities. The objective is to help raise the patient's mental, physical and social efficiency which will enable him to function as a contributing citizen within the hospital or in the

The rehabilitation program will consist of recreation activities in the wards and

day rooms, in addition to a strenuous gymnasium program.

	ESTIMATED
	1961
Annual Program Per Capita	\$6.00
Program Cost Per Patient Per Day	\$.02

Appropriation Statement:

		1959	1960	1961
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		3	3
01	Salaries and Wages		7,716	11,650
04	Travel		25	60
08	Contractual Services		375	700
09	Supplies and Materials		500	1,100
Uð	Supplies and materials		300	1,100
	Total Operating Expenses		900	1,860
	Total Expenditure		8.616	13,510
				=
	Net General Fund Expenditure		8,616	13,510
	-			
Budge	et Bill Text:			
10 00 0	no of Dahakilikakian and Damaskian of Daki			

10.03.08.05 Rehabilitation and Recreation of Patients General Fund Appropriation

13,510

SOCIAL SERVICES—MAXIMUM SECURITY HOSPITAL

Program and Performance:

The social service program will provide assistance to patients and their families. It will furnish consultation to social agencies. It will also participate in the activities of the clinic and serve as liaison with the courts, state mental hospitals and penal inof the clinic and serve as halson with the cours, state mental noshitan and penal institutions. This program will be responsible for the gathering of information and the preparation of social studies on all pre-trial cases. It will assist patients to be released or transferred. It will also provide case work assistance to those who have become the responsibility of the Department of Mental Hygiene because of the expiration of their terms during treatment.

	ESIIMAIED
	1961
Annual Program Per Capita	\$3.99
Program Cost Per Patient Per Day	\$.01

Appr	opriation Statement:			-
		1959	1960	1961
	Number of Authorized Positions	ACTUAL	APPROPRIATION 2	ALLOWANCE 2
01	Salaries and Wages		5,745	8,673
07	Motor Vehicle Operation and Maintenance Total Operating Expenses		251	300
	Total Operating Expenses		251	300
	Total Expenditure		5,996	8,973
	Net General Fund Expenditure		5,996	8,973
Budg	et Bill Text:			
10.03.	08.06 Social Services General Fund Appropriation		,	8,978

Personnel Detail Department of Mental Hygiene

·			

HEADQUARTERS

			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appi	ROPRIATION	AL	LOWANCE
Gene	ral Administration—Headquarters:						
1 2	Commissioner of Mental Hygiene Assistant Commissioner of Mental	1	20,000	1	20,000	1	20,000
3	Hygiene	1	15,530	1	16,000	1	16,000
	and Finance	1	11,257	1	11,640	1	11,640
4	Director of Personnel	1	6,220	1	6,782	. 1	7,033
5 6	Methods and Procedures Analyst Biostatistician	1	5,434	1 1	6,050	1 1	6,050 9,586
7	Director of Procurement	1 1	$7,609 \\ 5.432$	1	$9,586 \\ 6.112$	i	6,338
8	Auditor II	1	4,781	1	5,343	ī	5,545
9	Supervisor of Budget and Accounts	ī	$\frac{1}{7},772$	ī	7,990	ī	8,450
10	Investigator	$\bar{1}$	4,466	ī	4,850	1	4,850
11	Principal Account Clerk I	1	4,926	1	5,150	1	5,150
12	Principal Account Clerk II	1	2,660	1	4,175	1	3,758
13	Principal Clerk	2	3,342		7,102		
14	Senior Clerk	2	6,603	2	6,890	3	9,760
15 16	Stenographer-Secretary	3 3	12,429	3 3	12,891 10,866	3 3	13,037 11,118
17	Senior Stenographer	3 1	$10,069 \\ 3,302$	1	3,445	i	3,445
18	Key Punch Operator	1	5,502 560	i	3,120	i	3,180
19	Reproduction Machines Operator II	ī	3,722	ī	3,790	ĩ	3,790
20	Chauffeur I	1	3,617	$\bar{1}$	3,790	1	3,790
21	Telephone Operator I	1	2,900	••••	***********	••••	•••••
	Less: Turnover Expectancy			•	155,572 9,336		152,520 3,050
	Total	27 ===	142,631	24 === :	146,236	25 ——	149,470
Dieta	ry Services—Headquarters:						
1		1	6,343	1	7,159	1	7,410
_					· · · · · · · · · · · · · · · · · · ·		
	Total	1	6,343	1	7,159	1	7,410
	A III A Down of Courts of Transferred	_					
	ehold and Property Services—Headquart	ers:					
1	Supervisor of Engineering and		E 0EC	-	7 000		7,990
2	Maintenance	1 2	7,376 5,126	1 1	7,990 2,679	1 1	2,773
3	Cleaner		871	т	2,013		2,110
Ü	opecial Layments						
	Total	3	13,373	_2	10,669	_2	10,763
Madi	cal Care of Patients—Headquarters:						
meui 1	Director of Neuropathology and Legal						
1	Medicine	1	14.201	1	14,400	1	14,400
2	Director of Child Psychiatry	i	15,377	1	15.505	i	15,505
$\bar{3}$	Director of Correctional Psychiatry	1	14,200	ī	14,400	ī	14,400
4	Director of Nursing	ī	7,773	1	8,450	1	8,450
5	Hospital Adviser	1	5,526	1	6,420	1	6,420
6	Laboratory Technician I	1	4,926	1	5,150	1	5,150
7	Medical Stenographer	2	7,773	2	8,211	2	7,794
8	Senior Stenographer	1	3,617	1	3,790	1	3,790
9 10	Director of Hospital Inspection and	1	•••••	••••	•••••	••••	*********
10	Licensure	1	•••••	1	12,480	••••	•••••
	Less: Turnover Expectancy						75,909 9,109
							
	Total		73,393	10	88,806	==9	66,800

		1959		1960		1961
CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appr	OPRIATION	AL	LOWANCE
Rehabilitation and Recreation of Patients—He	adqu	arters:				
1 Director of Rehabilitation	_1	7,491	1	7,535 	1	7,535
Total	1	7,491	1	7,535	1	7,535
·	==	=====	== :		==	
Social Services—Headquarters:		= 0.5.4		= 000		5 000
1 Social Service Director	1	7,054	1	7,990	1	7,990
Total	_1	7,054	1	7,990	<u>1</u>	7,990
Education and Training of Professional Person	nnel-	–Headouart	ers:			
1 Chief, Division of Psychiatric Education		Treatiques to				
and Training	1	15,377	1	15,505	1	15,505
2 Stenographer-Secretary Assistant Librarian	1 1	$\frac{4,012}{4,926}$	1 1	4,370 5,150	1 1	4,370 5,150
Total	3 ===	24,315	= :	25,025	$=$ $\frac{3}{}$	25,025 ======
Religious and Community Services—Headquar	ters:					
1 Chief of Volunteer Services	1	6,391	1	5,450	1	7,535
Total		6,391	<u> </u>	5,450	<u></u>	7,535
	==	=====	= :	=====	=	====
Research—Headquarters:						
1 Laboratory Technician I	1	4,926	1	5,150	1	5,150
2 Medical Stenographer	1 1	**********	••••	3,619	••••	**********
Total	3	4,926	<u> </u>	8,769	1	5,150
Farm Operation and Maintenance—Headquarte	ers:					
1 Supervisor, Farming Management	1	7,491	1	7,535	1	7,535
Total		7,491	1	7,535	<u> </u>	7,535
	==	 =	== :		=	
Recoveries and Collections-Headquarters:						
1 Supervisor of Collections, Mental	-	5 450		T 000		0.110
Hygiene	1 5	5,456 18,105	1 6	5,999 $24,910$	1 7	6,112 35,642
2 Financial Agent	1	3,347	1	4,462	í	5,064
4 Principal Clerk	$\bar{5}$	10,770	$\bar{7}$	17,260	7	25,436
5 Senior Stenographer	2	2,861	2	6,572	4	13,018
6 Accounting Machine Operator	2	3,760	2	6,572	2	6,761
7 Additional Clerical Assistance	••••	1,130	••••	*************	••••	
				65,775		92,033
Less: Turnover Expectancy				1,316		1,841
Total	16	45,429	19	64,459	22	90,192
CROWNSVILLE	GT/	 Утк посрі	—— Тат.			
General Administration—Crownsville State Ho						
1 Superintendent, Mental Hospital		15,377	1	15,505	1	15,505
2 Assistant Superintendent, Mental		10,011				
Hospital		5,786	1 1	6,531 7,165	1 1	8,902 6,209
4 Accountant III		5,838	1	6,050	i	6,050
5 Principal Account Clerk II		4,168	ĩ	4,297	ī	3,828

				1000		1001
CLASSIFICATION OF EMPLOYMENT		1959 Actual	Д рр	1960 ROPRIATION	Ат	1961 LOWANCE
6 Senior Account Clerk		5,712 3,220	2 1	6,620 3,160	2	6,480 3,349
8 Stenographer-Secretary	1	4,318	1	4,370	1 2	4,370 8,072
9 Principal Stenographer 10 Principal Clerk		7,094 $3,434$	2_1	$7,655 \\ 3,719$	1	3,786
11 Senior Clerk		9,416	$\frac{3}{1}$	9,831 3,130	$\frac{3}{1}$	9,990 2,818
13 Telephone Operator I	3	$2,650 \\ 11,357$	3	11,070	3	10,800
14 Telephone Operator II		5,055 $2,964$	$_{1}^{2}$	5,755 3.043	, 2 1	5,975 3,043
16 Buyer	1	5,529	1	5,450	1	5,750
17 Storekeeper I		4,163 8,265	$\frac{1}{3}$	4,370 9,239	1 3	4,370 9,294
19 Property Custodian 20 Shop Clerk I	1	4,163	1 1	4,370 3,75 8	1 1	4,370 3,897
21 Extra Clerical Assistance		3,086 1,045				
Less: Turnover Expectancy				125,088 1,876		126,85 8 2,537
Total	29	112,640	29	123,212	29	124,321
	===		===			
Dietary Services—Crownsville State Ho 1 Head Dietitian	-	6,591	1	6,420	1	7,165
2 Dietitian II	1	4,433	1	4,806	1	4,978
3 Food Production Manager 4 Head Cook		5,621 $12,955$	1 3	$6,050 \\ 13.110$	1 3	6,050 13,110
5 Cook	8	28,376	8	30,058	8	30,352
6 Assistant Cook		15,027 104,751	5 37	16,018 107,924	5 37	16,018 110,038
8 Baker I 9 Meat Cutter		4,070 3,381	1 2	4,175 6,600	$\frac{1}{2}$	4,175 6,780
10 Cafeteria Supervisor	1	4,103	1	4,175	1	4,175
11 Dining Room Supervisor 12 Cashier II		13,016 5,999	4 3	13,160 9,358	4 3	13,160 9,703
13 Senior Clerk	1	3,293	1 4	3,445 12,689	14	3,445 12,919
14 Chauneur II	4	11,658	4		*	
Less: Turnover Expectancy				237,988 9,520		242,068 3,631
Total	<u>71</u>	223,274	72	228,468	72	238,437
Household and Drananto Samiana Com-		- TT:4-1.		-		
Household and Property Services—Crow 1 Head Housekeeper		3,886	1	3,980	1	3,985
2 Housekeeper	★ 6	20,142	6	20,670	7 1	23,540
4 Seamstress	5	3,722 15,188	$\frac{1}{5}$	$3,790 \\ 15,234$	5	3,790 15, 650
5 Linen Stewardess 6 Laundry Supervisor I		3,406 4,601	1 1	3,445 4,610	1 1	3,445 4,610
7 Laundry Supervisor II	1	3,412	1	3,601	1	3,727
8 Laundry Worker 9 Maintenance Superintendent II		34,514 6,914	12 1	35,636 7,535	12 1	36,260 7,535
10 Maintenance Foreman 11 Chief Stationary Engineer I		2,477 5.433	1 1	4,722 6,050	1 1	4,995 6,050
12 Shift Engineer	5	20,743	5	21,704	5	21,777
13 Steam Fireman		$17,549 \\ 3,522$	5 1	18,446 4,610	5 1	18,257 4,148
15 Sheet Metal Worker	<u>1</u>	4,392	1	4,610	1	4,610
16 Plumber		$11,677 \\ 4,926$	$rac{3}{1}$	13,254 5,150	3 1	14,226 5,150
18 Carpenter	4	14,063	4	18,286	4	18,286
19 Mason-Plasterer	1	4,321	1	4,610	1	4,610

			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	App	ROPRIATION	A	LLOWANCE
20 21 22 23 24 25 26 27 28 29 30 31 32 33	Painter I Painter II Painter II Electrician Mechanical Handyman Mechanical Handyman II Handyman Cleaner Gardener Automobile Mechanic I Automobile Mechanic II Chauffeur-Foreman Chauffeur II Police Senior Clerk	1 4 4 11 1 5 7 1 1 1 9 5 1	4,392 13,927 15,700 34,325 3,092 12,157 19,354 3,406 4,318 5,465 4,005 28,990 18,243 3,293	1 4 4 11 5 7 1 1 1 1 1 9 5 1	4,610 14,845 18,266 39,539 3,235 14,038 19,758 3,445 4,370 3,601 4,370 30,258 20,250 3,445	1 4 4 11 5 7 1 1 1 1 1 9 5 1	4,610 14,598 18,671 39,622 3,290 14,194 19,561 3,445 4,370 3,727 4,370 29,396 20,667 3,445
	Less: Turnover Expectancy				383,973 13,439		388,612 11,658
	Total	104	355,555	104	370,534	105	376,954
Medi	cal Care of Patients—Crownsville State B	Iospit	tal:				
123456789011123145671112222222222222222222222222222222222	Clinical Director Clinical Pathologist Chief Psychologist Psychologist Psychologist Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Dental Hygienist Pharmacist Head Laboratory Technician X-Ray Technician Laboratory Technician I Laboratory Technician II Laboratory Technician II Laboratory Technician II Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Head Nurse, Psychiatric Registered Nurse Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse Psychiatric Aide Hospital Attendant Physical Therapist Beauty Operator Barber	55652211111121111561125949023388134	7,444 10,377 7,376 24,852 22,579 48,030 50,406 12,182 13,551 3,258 5,231 5,529 4,189 4,597 9,293 2,670 2,516 7,122 658 20,126 24,199 17,170 10,276 32,776 32,776 4,182,017 139,512 2,985 1,064,221 4,675 8,579 10,105	1115565221111112111156125999028134	14,400 10,812 7,990 30,673 49,957 57,345 34,036 20,878 16,622 3,932 6,050 5,750 3,619 4,978 7,834 2,905 2,632 7,724 5,886 26,926 28,062 44,396 10,300 23,050 38,819 191,126 230,025 6,300 1,054,525 4,850 6,833 9,703	1 3 4	12,480 11,185 7,990 30,899 50,703 55,122 34,036 21,624 16,919 3,932 6,050 5,750 3,828 5,150 8,219 3,015 2,726 7,990 6,388 27,502 29,352 44,550 10,300 23,050 39,257 192,806 233,265 6,420 1,055,645 4,850 10,105 13,033
33 34 35 36 37 38 39	Medical Records Librarian Medical Stenographer Senior Stenographer Junior Stenographer Senior Typist Junior Typist Senior Clerk	1 2 4 2 4 1 2	3,627 7,298 12,862 4,287 12,142 2,647 5,252	1 2 4 2 4 1 2	3,848 7,725 13,837 5,700 12,925 2,870 6,258 2,022,101	1 2 4 2 5 1 2	3,985 8,350 14,215 5,865 15,788 2,974 6,143
	Less: Turnover Expectancy				131,437		122,485
	Total	560 ==	1,834,164	560	1,890,664	<u>561</u>	1,918,926

			•			
		1959		1960		1961
CT ACCIETATION OF PARTY OFFICE			А пор	OPRIATION	Ata	OWANCE
CLASSIFICATION OF EMPLOYMENT		ACTUAL		UPRIATION		20 11 222 0-
Rehabilitation and Recreation of Patients-Cro	wnsvi	lle State l	Hospital:			
1 Director of Rehabilitation Therapies	1	1,228	1	5,886	1	5,999
2 Head Occupational Therapist	1	1,802	1	4,982	1	5,174
3 Occupational Therapist	1	6,598	1	4,607	1	4,769
4 Musical Therapist	1	**********	1	4,202	1	4,202
5 Industrial Therapist	1	4.364	1	4,688	1	4,850
6 Recreational Therapist I	1	5,110	1	5,750	1	5,750
7 Foreman, Industrial Shop	1	3,782	1	3,980	1	3,985
8 Academic Instructor	1	3,379	1	4,462	1	4,634
9 Therapy Aide I	8	27,674	8	31,378	8	30,883
10 Therapy Aide II	10	27,332	10	30,480	10	31,415
11 Motion Picture Machine Operator	1	4,318	1	4,370	1	4,370
12 Senior Clerk	1	2,882	1	3,158	1	2,985
		•	-			
				107,943		109,016
Less: Turnover Expectancy				10,794		2,180
Total	28	88,469	28	97,149	28	106,836
	== :		= :		===	====
Social Services—Crownsville State Hospital:						
1 Chief Supervisor, Psychiatric Case Work	1	6.800	1	7,165	1	7,165
2 Psychiatric Case Supervisor	5	22,389	5	30,174	5	29,960
3 Senior Case Worker	8	5,571	š	35,782	Š	36,470
4 Case Worker	3	38,175	3	13,578	3	13,902
- 0000 11 021102 11111111111111111111111	ა 1		1	3,967	ĭ	4,106
	1	3,761 1.986	i	3,286	î	3,412
	2	7,111	2	6,052	2	6,156
7 Junior Typist	4	5,891		0,002	-	
			_	100,004		101,171
Logge Turneren Persontanen				11,000		12,141
Less: Turnover Expectancy			_	11,000		
Total	21	84,573	21	89,004	21	89,030
10tal	<u> </u>	04,010		00,004	=	====
TO 1						
Education and Training of Professional Person	nei—					
Crownsville State Hospital:						
1 Director of Psychiatric Education	1	2,801	1	11,080	1	11,523
2 Director of Nursing Education,		•		-		
Psychiatric	1	6,370	1	6,790	1	6,790
3 Instructor of Nursing, Psychiatric	$\overline{2}$	9,515	2	10,732	2	10,060
4 Library Assistant	1	3,559	1	3,600	1	3,600
5 Medical Stenographer	ī	3,023	ī	3,758	1	3,758
6 Junior Stenographer	ĩ	763	1	2,850	1	2,850
7 Housekeeper		15,896	5	16,420	5	16,765
8 Psychologist Intern	4	10,943	4	12,260	4	12,260
9 Resident Physician I	$ar{2}$	8,651	4	19,260	6	28,890
10 Resident Physician II		8,488	2	8,630	2	8,630
11 Psychiatric Externe		7,421	••••	7,503	••••	7,503
12 Student Case Worker, Metal Hospital		1,146	••••	3,400	****	3,400
	••••	,				
				106,283		116,029
Less: Turnover Expectancy				17,005		2,321
Total	20	78,576	22	89,278	24	113,708
	=		===		===	===
Religious and Community Services-Crownsvill	a Sta	ta Haenita	1.			
				3,859	1	3,859
1 Volunteer Activities Coordinator		3,256	1		1	5,000
2 Chaplain		5,000	1	5,000	-	
3 Senior Stenographer		2,275	1	3,286	1	3,664
4 Junior Typist	1	2,547	1	2,766	1	2,870
				14.011		15 202
Y 177 277				14,911		15,393
Less: Turnover Expectancy	•			149		154
m. L-3		10.000		14 700		15 020
Total	4	13,078	4	14,762	4	15,239
	=		=			
	121					

•		1959		1960		1961
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	AI	LOWANCE
		110101111				
Research—Crownsville State Hospital:		10 556	1	13,295	1	12,852
1 Director of Medical Research	1 1	12,556 $5,432$	1	6,112	1	6,338
2 I Sychologist	-	0,402	•		_	
				19,407		19,190
Less: Turnover Expectancy				2,135		384
Total	2	17,988	2	17,272	2	18,806
	=	====	=		==	
Form Orantin and Waintenant Comments	04-	4. TT-a-i4ala				
Farm Operation and Maintenance—Crownsville 1 Farm Superintendent	31a	4.877	1	5,078	1	5,270
2 Farmer, Mental Hospital	1	4,601	i	4,610	ī	4,610
3 Farm Hand	9	26,898	9	27,520	9	27,494
4 Herdsman II, Mental Hospital	1	5,135	1	5,150	1	5,150
5 Dairy Helper	5	14,787	5	15,460	5	15,955
6 Pasteurizer II	1	3,406	1	3,445	1	3,445
				61,263		61,924
Less: Turnover Expectancy				613		619
·						
Total	18	59,704	18	60,650	18	61,305
•			==		==	
EASTERN SHORE	e st	ATE HOSP	ITAL			
Consul A I 1 1 4 A1 1 10 10 10 10 10 10 10 10 10 10 10 10	*	24 - 1				
General Administration—Eastern Shore State I	_			15 505	4	15 505
1 Superintendent, Mental Hospital 2 Administrative Assistant II, Mental	1	15,377	1	15,505	1	15,505
Hospital	1	6.685	1	6,790	1	6,790
3 Personnel Manager II	î	5,314	î	5,778	ī	5,992
4 Accountant III	1	6,039	1	6,050	1	5,242
5 Senior Account Clerk	1	3,023	1	3,790	1	3,300
6 Stenographer-Secretary	1	4,318	1	4,370	1	4,370
7 Principal Stenographer	1	3,240	1	4,175	1	4,175
8 Senior Stenographer	1	3,747	1	3,790	1	3,790
9 Senior Clerk	3 5	9,509	3 5	8,923 $13,075$	3 5	9,990 15,460
10 Telephone Operator II		13,709	1	3,010	ĭ	4,982
12 Property Custodian	1	4,163	ī	4,370	ī	4,370
13 Storekeeper II	ī	3,886	ī	3,980	1	3,985
•		•				
Less: Turnover Expectancy				83,606 836		87,951 880
Less: Turnover Expectancy						
Total	18	79,010	19	82,770	19	87,071
:	=		==		==	
Dietary Services-Eastern Shore State Hospital						
1 Dietitian I	. 1	6.153	1	6,420	1	6,420
2 Head Cook	î	4,318	ī	4,370	î	4,370
3 Cook	$\bar{3}$	11,528	3	11,940	3	11,955
4 Assistant Cook	3	8,910	3	9,473	8	10,105
5 Food Service Worker	11	31,039	11	33,026	11	32,870
6 Dining Room Supervisor	2	6,508	2	6,580	2	6,580
7 Senior Clerk	1	3,406	1	3,445	1	3,445
				75,254		75,745
Less: Turnover Expectancy				753		1,515
				74 701		
Total	22	71,862	22	74,501	22	74,230
•	==				=	

			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appi	ROPRIATION	AL	LOWANCE
Hone	ehold and Property Services—Eastern Shor						
1	Housekeeper	1	3,406	1	3,445	1	3,445
2	Head Seamstress	î	3,722	ī	3,790	1	3,790
3	Seamstress	1	3,100	1	3,130	1	3,130
4	Laundry Supervisor I	1	4,218	1	4,379	1	4,533
5 6	Laundry Worker Maintenance Superintendent III	4	11,627	4 1	12,052	4 1	$12,260 \\ 6,790$
7	Chief Stationary Engineer II	1 1	6,058 5,645	1	6,790 6,050	1	5,150
8	Shift Engineer	5	21,407	5	21.850	5	21,850
9	Steam Fireman	5	17,306	5	18,446	5	17,942
10	Steam Fitter	1	4,392	1	4,610	1	4,610
11	Plumber	1	4,675	1	4,850	1	4,850
12	Carpenter	2	8,784	2	9,220	2	9,220
13	Painter I	1	4,246	1 1	4,610	1 1	4,610 4,850
14 15	Electrician	1 3	4,675	3	4,850 11,940	3	11,955
16	Cleaner	2	11,658 5.651	2	5,802	2	5.901
17	Gardener, Mental Hospital	í	3,886	ĩ	3,980	ĩ	3,985
18	Chauffeur II	î	3,406	ĩ	3,445	ī	3,445
19	Handyman	ī	2,596	ī	2,818	1	2,922
20	Linen Stewardess	••••	***********	••••	**********	2	5,740
21	Painter II	••••	***************************************	••••	***************************************	1	3,160
					196 057		144,138
	Less: Turnover Expectancy				$136,057 \\ 2,041$		1,441
	Less. Turnover Expectancy				2,041		
	Total	34	130,458	34	134,016	37	142,697
		=		==		=	
Medi	cal Care of Patients-Eastern Shore State	Ho	enital:				
1	Clinical Director	1	14.201	1	14,400	1	14,400
2	Psychiatrist I	2	20,939	2	21,438	2	21,811
3	Psychiatrist II	2	1,828	2	17.804	2	17,804
4	Psychiatrist III	ī	6,914	ī	7,535	ī	7,535
5	Psychologist	2	2,211	2	11,772	2	11,772
6	Dentist	1	6,981	1	8,757	1	8,905
7	Pharmacist	1	5,326	1	6,050	1	6,050
8	Head Laboratory Technician	1	5,529	1	5,750	1	5,750
9	Laboratory Technician II	1	1,621	1	3,994	1 1	3,994 6 700
10 11	Director of Nurses II, Psychiatric Supervisor of Nurses, Psychiatric	1 1	6,685 5,529	1 1	6,790 5,750	1	6,790 5,750
12	Head Nurse, Psychiatric	3	13,711	3	14,676	3	14,676
13	Registered Nurse	6	20,079	6	25,273	ĕ	25,504
14	Hospital Attendant Supervisor I	ĺ	5,135	ĭ	5,150	1	5,150
15	Hospital Attendant Supervisor III	4	17,177	4	17,480	4	17,480
16	Hospital Charge Attendant	10	38,180	10	39,206	10	39,318
17	Licensed Practical Nurse	30	76,588	30	73,260	30	102,840
18 19	Hospital Attendant	93 4	299,258 6,346	93 4	323,920 12,480	93 4	294,805 12,480
20	Barber	1	3,350	1	3,445	ī	3,445
21	Beauty Operator	î	3,406	i	3,445	i	3,445
22	Medical Stenographer	ī	4,103	ī	4,175	<u>1</u>	4,175
23	Senior Stenographer	1	3,558	1	3,790	1	3,790
24	Senior Typist	1	2,423	1	2,985	1	3,100
25	Medical Records Librarian	1	3,886	1	3,980	1	3,985
					649 905		CAA DEA
	Less: Turnover Expectancy				643,305 25,732		644,754 19,343
	Dess. 1 uthover Expectancy				20,102		
	Total	171	574,964	171	617,573	171	625,411
		=		==	<u> </u>		
Rahe	abilitation and Recreation of Patients—Eas	terr	Shore State	Hoeni	tal:		
1	Director of Rehabilitation Therapies	tern 1	3,974	поspii	6,790	-	E 006
2	Occupational Therapist	1	2,930	i	4,202	1 1	5,886 4,364
_	•	123	_,	-	_,	-	-,002
		2.3					

	CLASSIFICATION OF EMPLOYMENT		1959 ACTUAL	Аррі	1960 COPRIATION	Aı	1961 LOWANCE
3 4 5 6 7	Recreational Therapist I	1 1 3 2 1	1,617 4,675 7,072 6,125 2,278	1 1 3 2 1	3,994 4,850 11,676 6,415 3,158	1 1 3 2 1	5,750 4,850 11,025 6,525 3,043
	Less: Turnover Expectancy				41,085 2,054		41,443 1,243
	Total	10	28,671	10	39,031	10	40,200
Socia	al Services—Eastern Shore State Hospital:						w a=1
1 2 3 4	Psychiatric Case Supervisor	1 3 1	3,021 3,514 11,309 2,792	1 1 3 1	5,564 5,150 13,902 2,985	1 1 3 1	5,671 4,462 13,740 3,445
	Less: Turnover Expectancy				27,601 138		27,318 273
	Total		20,636	6	27,463		27,045
	cation and Training of Professional Person	nel—					
Еа 1 2	stern Shore State Hospital: Director of Psychiatric Education Director of Nursing Education,	1	932	1	11,523	1	12,409
3 4 5	Psychiatric	1 1 	6,476 4,035	1 1 	6,790 4,175 1,360	1 1 1	6,790 4,175 4,790 1,360
	Less: Turnover Expectancy			•	23,848 11,924		29,524 295
	Total		11,443	3	11,924		29,229
Relig	gious and Community Services—Eastern S	hore	State Hosp	oital:			
$\begin{array}{c} 1 \\ 2 \\ 3 \end{array}$	Volunteer Activities Coordinator	1 1 1	3,941 3,098	1 1 1	4,370 5,000 3,290	1 1 1	4,370 5,000 3,290
	Less: Turnover Expectancy			•	12,660 127		12,660 127
	Total		7,039	3	12,533	3	12,533
Farr	n Operation and Maintenance—Eastern Sho	ore S	tate Hospita	al:			
1 2 3 4 5	Farm Manager I Farmer Farm Hand Herdsman II Dairy Helper	1 3 1 1	4,964 3,304 5,212 3,886 3,017	1 1 3 1 1	5,150 3,518 8,194 3,985 3,290	1 1 3 1 1	5,150 3,653 8,350 3,985 2,960
	Less: Turnover Expectancy				24,137 483		24,098 482
	Total		20,383	7	23,654		23,616

ROSEWOOD STATE TRAINING SCHOOL

			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appr	ROPRIATION	AL	LOWANCE
Gene	ral Administration—Rosewood State Train	ing S	School:				
1	Superintendent, Mental Hospital	1	15,377	1	15,505	1	15,505
2	Administrative Assistant I, Mental			4	•		0.005
3	Hospital Personnel Manager I	1 1	8,853 6,800	1 1	8,905 7,165	1 1	8,905 7,165
4	Accountant III	i	6,039	i	6.050	i	6.050
5	Principal Account Clerk II	i	4,318	i	4,370	ī	4,370
6	Senior Account Clerk	$ar{2}$	7,250	$ar{2}$	7,390	$\bar{2}$	7,291
7	Junior Account Clerk	ī	3,254	ĩ	3,290	1	3,290
8	Stenographer-Secretary	2	8,565	2	8,740	2	8,740
9	Principal Stenographer	1	4,120	1	4,175	1	4,175
10	Principal Clerk	1	690	1	3,445	1	3,852
11	Senior Clerk	3	12,858	3	10,335	3	10,335
12	Junior Clerk	1	0.070	1	2,766	1	3,078
13 14	Junior Typist	2 1	6,676	2 1	5,896 3,445	2 1	5,844 3,445
15	Receptionist Telephone Operator I	5	3,192 14,268	5	16,380	5	16,740
16	Buyer	1	5,529	1	5,450	ĭ	5,750
17	Storekeeper I	1	4,163	ī	4,370	î	4,370
18	Storekeeper III	$\overline{2}$	5.166	2	6.004	$\bar{2}$	6,212
19	Property Custodian	ī	4,005	1	4,370	ĩ	4,370
20	Shop Clerk I	1	3,200	1	3,689	1	3,758
21		••••	1,028	••••	***********	****	
				•	191 7/40		133,245
	Less: Turnover Expectancy				131,740 1,317		1,332
	Total	30	12 5,351	30	130,423	30	131,913
		=		= :		=	
Dieta	ary Services-Rosewood State Training Sc	hool	•				
1	Head Dietitian	1	6,591	1	6,420	1	7,165
$\bar{2}$	Dietitian I	ĩ	25	ī	4,462	ī	5,564
3	Food Production Manager	ï	6,235	$\bar{1}$	6,050	ī	5,343
4	Head Cook	2	8,349	2	8,740	2	8,740
5	Cook	5	18,848	5	19,834	5	19,925
6	Assistant Cook	10	29,903	10	32,267	10	33,014
7	Food Service Worker★	41	108,203	42	120,774	46	127,996
8	Butcher	1	3,722	1	3,790	1	3,790
9	Meat Cutter	••••	0.550	1	3,000	1	3,120
10 11	Baker II	1 1	3,559	1 1	3,600	1 1	3,600 3,273
12	Dining Room Supervisor	4	$2,917 \\ 9.819$	4	3,158 11.840	4	12,995
13	Cashier II	3	10,141	$\overline{3}$	10,335	3	10,335
14	Chauffeur II	6	13,202	6	18,830	6	19,349
		•	,				
	- m				253,100		264,209
	Less: Turnover Expectancy				7,593		7,926
	Total	77	221,514	79	245,507	83	256,283
		==		==	=====	=	
Ноч	sehold and Property Services—Rosewood S	tate	Training S	chool.			
	Hospital Attendant Supervisor I				E 150	4	E 150
$\frac{1}{2}$	Housekeeper	1 2	5,135 6,813	$egin{array}{c} 1 \\ 2 \end{array}$	5,150 6,890	1 2	5,150 6,890
3	Linen Steward	1	3,179	1	3,330	1	3,445
4	Linen Stewardess	4	12,843	4	13,320	8	25,260
5	Head Seamstress	1	3,412	i	3,601	1	3,727
6	Seamstress	8	21,603	8	23,740	10	29,064
7	Maintenance Superintendent II	ĭ	6,914	ĭ	7,535	ĭ	7,535
8	Chief Stationary Engineer I, Mental		·				
	Hospital	1	6,362	1	6,420	1	6,420

			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	App	ROPRIATION	AL	LOWANCE
9	Chief Stationary Engineer II	1	4,767	1	5,150	1	5,150
10	Shift Engineer	5	18,446	5	20,536	5 5	20,901 17,753
11 12	Steam Fireman	5 1	14,532 4,174	$\frac{5}{1}$	18,005 $4,533$	1	4,610
13	Steam Fitter	i	4,392	i	4,610	ī	4,610
14	Plumber-Foreman	ī	4,926	1	5,150	1	5,150
15	Plumber	2	8,571	2	9,214	2	9,376
$\begin{array}{c} 16 \\ 17 \end{array}$	Carpenter-Foreman	1	4,926	1 5	5,150 23,050	. <u>1</u> 5	5,150 $22,588$
18	Carpenter	5 1	$21,386 \\ 4,392$	3 1	4,610	ĭ	4,610
19	Painter I	1	4.392	ī	4,610	ī	4,610
20	Painter II	3	10,851	3	11,370	4	14,530
21	Electrician	2	9,945	2	9,700	2	9,700
$\frac{22}{23}$	Blacksmith	$\frac{1}{7}$	$\frac{4,161}{23,982}$	$\frac{1}{9}$	$4,370 \\ 34,174$	1 10	$3,349 \\ 87,171$
$\frac{23}{24}$	Mechanical Handyman II	5	11.193	3	16,285	2	6,580
$\overline{25}$	Handyman	5	17,210	š	14,090	10	27,920
26	Cleaner	10	26,774	10	28,340	10	28,096
27	Service Worker	3	5,459	3	7,426	3	7,379
28 29	Grounds Supervisor	 5	1,213 $18,689$	1 5	$4,370 \\ 20,597$	1 5	4,850 20,736
30	Chauffeur II	13	34,929	13	41,509	13	42,430
31	Senior Clerk	1	3,350	1	3,445	1	3,445
32	Laundry Supervisor I	1	4,603	1	4,610	••••	•••••
33	Laundry Supervisor II	2	7,266	2	7,517	••••	•••••
34 35	Laundry Worker	13 1	34,647 2,828	13 	38,454	••••	**********
00	Chauteur-Foreman	•	2,020	••••		••••	
	Less: Turnover Expectancy				420,861 8,417		398,18 5 5,973
	Less. 1 ut nover Expectancy				0,411		
	Total	115	378,265	118	412,444	111	392,212
		=				==	
Med	ical Care of Patients—Rosewood State Tra	=== ining	School:			==	
1	Clinical Director	1	14,201	1	14,400	1	14,400
1 2	Clinical Director	1 1	14,201 6,868	1	7,458	1	7,724
1 2 3	Clinical Director Chief Psychologist Psychologist	1 1 5	14,201 6,868 26,588	1 5	7,458 31,125	1 5	7,724 32,029
1 2	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services	1 1 5 1	14,201 6,868 26,588 12,711	1 5 1	7,458	1	7,724
1 2 3 4 5 6	Clinical Director Chief Psychologist Psychologist	1 1 5 1 2 2	14,201 6,868 26,588	1 5 1 2 3	7,458 31,125 13,295 20,878 27,561	1 5 1 3 3	7,724 32,029 13,295 25,538 27,561
1 2 3 4 5 6 7	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III	1 1 5 1 2 2	14,201 6,868 26,588 12,711 15,170 16,986 26,088	1 5 1 2 3 4	7,458 31,125 13,295 20,878 27,561 27,505	1 5 1 3 4	7,724 32,029 13,295 25,538 27,561 28,133
1 2 3 4 5 6 7 8	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional	1 5 1 2 2 4	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759	1 5 1 2 3 4	7,458 31,125 13,295 20,878 27,561 27,505 9,693	1 5 1 3 4 1	7,724 32,029 13,295 25,538 27,561 28,133 10,812
1 2 3 4 5 6 7	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III	1 5 1 2 2 4 1	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228	1 5 1 2 3 4	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623	1 5 1 3 4	7,724 32,029 13,295 25,538 27,561 28,133
1 2 3 4 5 6 7 8 9 10 14	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician	1 1 5 1 2 2 4 1 2 1	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759	15 12 3 4 12 1	7,458 31,125 13,295 20,878 27,561 27,505 9,693	1 5 1 3 3 4 1 2 1 1	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175
1 2 3 4 5 6 7 8 9 10 14 11	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Head Laboratory Technician	1 1 5 1 2 2 4 1 2 1 1	14,201 6,868 26,588 12,771 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529	1 5 1 2 3 4 1 2 1 1	7,458 31,125 13,295 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750	1 5 1 3 4 1 2 1 1	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750
1 2 3 4 5 6 7 8 9 10 14 11 12	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Head Laboratory Technician Laboratory Technician	1 1 5 1 2 2 4 1 2 1 1 1	14,201 6,868 26,588 12,771 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776	1 5 1 2 3 4 1 2 1 1 1 4	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824	1 5 1 3 4 1 2 1 1 1	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362
1 2 3 4 5 6 7 8 9 10 14 11 12 13	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Head Laboratory Technician Laboratory Technician II Laboratory Assistant	1 1 5 1 2 2 4 1 2 1 1 1 4 1	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248	1 5 1 2 3 4 1 2 1 1 1 4 1	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850	1 5 1 3 4 1 2 1 1	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850
1 2 3 4 5 6 7 8 9 10 14 11 12	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Physician, Institutional Dentist Pharmacist X-Ray Technician Head Laboratory Technician Laboratory Assistant	115122412111411	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377	1 5 1 2 3 4 1 2 1 1 1 4 1 1	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824	1 5 1 3 4 1 2 1 1 1 4 1	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Head Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric	1151224 121114 1118	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199	15123441211141128	7,458 31,125 13,295 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272	15133411211141128	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Head Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Registered Nurse	1151224 121114 11185	14,201 6,868 26,588 12,771 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680	151234412111411285	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047	151334112111411285	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17 18	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses Registered Nurse Hospital Attendant Supervisor I	1151224121114111851	14,201 6,868 26,588 12,771 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135	151234111112851	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150	1513344121114112851	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Supervisor of Nurses Hospital Attendant Supervisor I Hospital Attendant Supervisor II	11512241211141118513	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135 13,497	151234412111411285	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150 13,830	151334112111411285	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150 15,750
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17 18 19 20 21 22	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Tharmacist X-Ray Technician Head Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Registered Nurse Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Attendant Supervisor III Hospital Charge Attendant	11	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135 13,497 19,104 125,698	1512341211141128513	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150 13,830 20,901 145,696	151334122111411285145 41	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150 15,750 21,485 154,485
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17 18 19 20 21 22 23	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Head Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Registered Nurse Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse	1151222412111411185133847	14,201 6,868 26,588 12,771 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135 13,497 19,104 125,698 117,133	151234412111411285135847	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150 13,830 20,901 145,696 153,240	15133412211141128514547	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150 15,750 21,485 154,485 153,060
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17 18 19 20 21 22 23 24	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Registered Nurse Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse Hospital Attendant	1 1 1 5 1 2 2 4 1 2 1 1 1 1 1 1 1 1 1 1 1 1 3 3 3 3 4 7 3 3 4 7 3 3 4 7 3 3 4 7 3 3 4 7 3 3 4 7 3 3 4 7 3 3 3 3	14,201 6,868 26,588 12,771 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135 13,497 19,104 125,698 117,133 980,936	1512341121114111285135847360	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150 13,830 20,901 145,696 153,240 1,100,690	1513341221111411285145 447435	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150 21,485 154,485 153,060 1,293,200
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17 18 19 20 21 22 23 24 25	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Supervisor of Nurses Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse Hospital Attendant Medical Stenographer	11	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135 13,497 19,104 125,698 117,133 980,936 8,193	151234112111285135847602	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150 13,830 20,901 145,696 153,240 1,100,690 8,072	1513341121114 1112851445 4474352	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150 15,750 21,485 154,485 154,485 154,485 154,485 154,960 1,293,200 8,211
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17 18 19 20 21 22 23 24	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Physician, Institutional Dentist Pharmacist X-Ray Technician Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Registered Nurse Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse Hospital Attendant	1151224121114111851358477350223	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135 13,497 19,104 125,698 117,133 980,936 8,198 10,369	1512341121114111285135847360	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150 13,830 20,901 145,696 153,240 1,100,690 8,072 11,118	1513341221111411285145 447435	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150 21,485 154,485 153,060 1,293,200
1 2 3 4 5 6 7 8 9 10 14 11 12 13 15 16 17 18 19 20 21 22 23 24 25 26 26 27 28 29 29 20 20 20 20 20 20 20 20 20 20 20 20 20	Clinical Director Chief Psychologist Psychologist Chief, Somatic Services Psychiatrist I Psychiatrist II Psychiatrist III Psychiatrist III Physician, Institutional Dentist X-Ray Technician Head Laboratory Technician Laboratory Technician II Laboratory Assistant Director of Nurses I, Psychiatric Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric Registered Nurse Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse Hospital Attendant Medical Stenographer Senior Stenographer	1 1 5 1 2 2 2 4 1 2 1 1 1 1 1 1 8 5 1 3 5 38 47 350 2 3 1 3	14,201 6,868 26,588 12,711 15,170 16,986 26,088 5,759 13,228 5,412 3,945 5,529 15,776 1,248 7,377 6,260 38,199 12,680 5,135 13,497 19,104 125,698 117,133 980,936 8,193	1512341111411285135847023	7,458 31,125 13,295 20,878 27,561 27,505 9,693 16,623 6,050 4,175 5,750 17,824 2,850 7,990 12,450 44,272 20,047 5,150 13,830 20,901 145,696 153,240 1,100,690 8,072	15133412211114111285145447524	7,724 32,029 13,295 25,538 27,561 28,133 10,812 17,068 6,050 4,175 5,750 17,362 2,850 7,990 12,676 44,080 20,047 5,150 15,750 21,485 153,060 1,293,200 8,211 12,950

			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	Apr	PROPRIATION	A	LLOWANCE
30	Senior Typist	1	3,123	2	6,143	2	6,373
31	Junior Typist	1	2,596	1	2,818	1	2,922
32 33	Medical Records Librarian Barber	1 1	$3,886 \\ 2,912$	1 1	3,980 3,100	1 1	3,985 3,273
34	Beauty Operator	i	2,824	1	2,985	î	3,100
35	Physical Therapist	ī	3,454	ī	4,202	ĩ	4,364
					1,788,470		2,001,160
	Less: Turnover Expectancy				107,308		90,052
	Total	502 ==	1,548,674	515 —	1,681,162	596 ===	1,911,108
	bilitation and Recreation of Patients—Ros	ewod	l State				
	aining School:	_	5 404		# FOF		7 505
$\frac{1}{2}$	Director of Education, Mental Hospital Director of Rehabilitation Therapies	1 1	7,491 5,849	1 1	7,535 6,790	1 1	7,535 6,790
3	Academic Instructor	13	55,620	14	68,746	14	68,144
4	Vocational Instructor I	4	15,746	4	19,826	4	20,256
5	Occupational Therapist	1	859	1	4,202	1	4,202
6 7	Music Teacher	2	4,729	2 1	8,156	2 1	8,156
8	Musical Therapist Recreational Therapist I	1 1	$\frac{4,675}{3.657}$	1	4,850 5,750	i	4,850 4,982
9	Motion Picture Machine Operator	î	3,959	î	4,151	ī	4,297
10	Therapy Aide I★	6	17,544	7	25,286	8	28,160
11	Therapy Aide II	7	19,941	7	21,160	7	21,380
$\begin{array}{c} 12 \\ 13 \end{array}$	Library Assistant	1 2	3,559 6,939	1 2	3,600 7,080	1 2	3,600 7,580
14	Hospital Attendant Supervisor I	ĩ	5,135	ī	5,150	ī	5,150
$\overline{15}$	Industrial Therapist	ī	4,363	2	6,708	$\bar{2}$	9,052
16	Recreational Therapist II	1	3,159	1	3,994	1	4,148
17	Fireman, Industrial Shop	••••	**********	4	6,640	4	13,812
	Less: Turnover Expectancy				209,624 12,577		222,094 8,884
	m + 1		100.005		105.045		010.010
	Total	<u>44</u>	163,225 ======	$\stackrel{51}{=}$	<u>197,047</u>	$\stackrel{52}{=}$	213,210
Socia	l Services—Rosewood State Training Scho	ool:					
1	Chief Supervisor, Psychiatric Case Work	1	6,800	1	7,165	1	7,165
2	Psychiatric Case Supervisor	4	20,834	4	23,540	4	25,145
3 4	Senior Case Worker	5 3	20,952	6 3	28,062 13,092	7 3	30,723 13,821
5	Case Worker	1	$12,091 \\ 3.634$	1	4.036	1	4,175
6	Junior Stenographer	î	2,888	ī	3,125	ī	3,235
7	Senior Typist	1	2,763	1	3,043	1	3,158
					82,063		87,422
	Less: Turnover Expectancy				4,103		3,497
	Total	16 ===	69,962	17 ===	77,960	18 ===	<u>83,925</u>
	ation and Training of Professional Person	nel—	Rosewood				
	te Training School:	1	E 000	1	11 509	1	11 599
$\frac{1}{2}$	Director of Psychiatric Education Director of Nursing Education,	1	5,882 5,829	1 1	11,523 6,338	1	11,523 6,564
3	Psychiatric	1	2,283	i	4,982	1	5,174
4	Senior Stenographer	i	3,558	1	3,790	1	3,790
5	Library Assistant	1	3,559	1	3,600	1	3,600
6	Resident Physician II	_1	1,091	1	4,315	1	4,315

Classification of Employment		ACTUAL 1959	Аррг	OPRIATION 1960	ALI	OWANCE 1961
7 Student Case Worker		3,627	••••	2,720 5,002	••••	2,720 5,002
Less: Turnover Expectancy				42,270 10,568		42,688 4,269
Total	6	25,829	6	31,702	6	38,419
Religious and Community Services—Rosewood	State	e Training	School:			
1 Volunteer Activities Coordinator	1	4,005 2,512	1 1	4,370 2,850	1 1	4,370 3,445
Total	2	6,517		7,220	2	7,815
Research—Rosewood State Training School:						
1 Director of Medical Research 2 Service Worker		11,933	1 1	12,852 2,350	1 1	12,409 2,444
Less: Turnover Expectancy				15,202 304		14,853 297
Total	1	11,933		14,898		14,556
Farm Orantian and Maintenance Darmond S	14-4-	The initial	Cabaal.			
Farm Operation and Maintenance—Rosewood S 1 Farm Manager I	1 4	4,278 11,668	1 4	4,462 12,520	1 4	4,634 12,156
Total	5	15,946	5	16,982		16,790
Esther Loring Richards Children's Center— Rosewood State Training School:						
Dietary Services: 1 Dining Room Supervisor	1	2,921	1	3,180	1	3,290
2 Food Service Worker	4	7,440	4	10,856	4	11,168
	5	10,361	5	14,036	5	14,458
Medical Care of Patients: 1 Chief Psychologist	1 1 1 3 2 32 1 1	4,718 2,021 	1 1 1 3 2 32 32 1 1 -43	6,926 5,660 9,693 5,366 11,874 6,720 92,025 3,689 3,664 145,617	1 1 1 1 3 2 32 1 1 1	7,192 6,677 9,698 5,558 11,423 6,660 92,795 3,828 3,412
Rehabilitation and Recreation of Patients:						
1 Director of Education, Mental Hospital 2 Teacher I	1 2 1 1	223 8,636 2,833 1,249	2 1	6,531 10,484 4,982 3,452	1 3 1 1	6,531 15,524 5,174 3,520
	<u>5</u>	12,941	5	25,449	6	30,749
	128	}				

	1959 1960		1961			
CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appr	ROPRIATION	AL	LOWANCE
Social Services: 1 Chief Supervisor, Psychiatric Case Work 2 Senior Case Worker	1 1 —	5,504	1	6,206 4,462	1	6,687 4,462
	2	5,504	2	10,668	2	11,149
Education and Training of Professional Pe	rsonn	el:		4.045		4045
1 Resident Physician I			1 1	4,815 3,065	1 1	4,815 3,065
3 Student Case Worker						660
			2	7,880	2	8,540
Less: Turnover Expectancy				203,650 10,183		212,134 8,485
Total	55	104,325	57	193,467	58	203,649
SPRINGFIELD	STA	TE HOSPIT	'AL			
General Administration—Springfield State Hosp	oital:					
1 Superintendent, Mental Hospital	1	15,377	1	15,505	1	15,505
Hospital	1 1	7,143 6,800	1 1	8,905 7,165	1 1	8,905 7,165
4 Accountant III	ī	5,645	ī	5,747	î	5,949
5 Principal Account Clerk, Mental Hospital	1	4,601	1	4,610	1	4,610
6 Principal Account Clerk II	1	4,103	1	4,175	1	4,175
7 Accounting Machine Operator 8 Senior Account Clerk	2	5,902	$\frac{2}{2}$	3,790	2 2	7,580
8 Senior Account Clerk 9 Junior Account Clerk	$egin{array}{c} 2 \\ 1 \end{array}$	4,524 2,393	2 1	6,300 2,818	1	6,480 2,922
10 Stenographer-Secretary	i	4,318	i	4,370	i	4,370
11 Principal Stenographer	2	7,795	2	8,072	$ar{2}$	7,655
12 Principal Clerk	1	3,655	1	3,790	1	3,985
13 Senior Clerk, Superintendent's Office	1	3,722	1	3,790	1	3,790
14 Senior Clerk	3	11,036	3 5	13,780	3 5	9,875 $17,160$
15 Telephone Operator I	6 1	16,123 5,234	1	$17,760 \\ 5.450$	1	5,750
17 Storekeeper I	ī	4,163	ī	4,370	ī	4,370
18 Storekeeper II	1	3,886	1	3,980	1	3,985
19 Storekeeper III	2	6,400	2	6,580	2	6,580
20 Property Custodian	1	4,163	1	4,370	1	4,370
Less: Turnover Expectancy				135,327 1,353		135,181 1,352
Total	31	126,983	30	133,974	30	133,829
Dietary Services—Springfield State Hospital:						
1 Head Dietitian	1	6 501	1	6,420	1	7,165
2 Dietitian II	1 1	6,591 4,223	1	5,150	1	5,150
3 Assistant to Dietitian	î	4,601	i	4,610	i	4,610
4 Food Production Manager	1	5,621	1	6,050	1	6,050
5 Head Cook	4	14,851	4	17,480	4	16,896
6 Cook 7 Assistant Cook	13 9	50,034 27,011	13 9	51,476 28,879	13 9	51,140 29,223
8 Food Service Worker	70	27,011 183,138	70	204,488	70	207,036
9 Meat Cutter	2	6,821	2	7,020	2	7,140
10 Kitchen Suprevisor	5	16,686	5	17,053	5	16,823
11 Dining Room Supervisor	5	14,916	5	16,120	5	16,395
12 Cafeteria Supervisor	1	4,035	1	4,175	1	4,175

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			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	Ar	LOWANCE
13 14 15	Cashier II	3 1 10	9,686 3,406 30,669	3 1 10	10,163 3,445 32,727	3 1 10	10,221 3,445 33,244
	Less: Turnover Expectancy				415,256 8,305		418,713 6,281
	Total	127	382,289	127	406,951	127	412,432
	1000	=		===	======	=	
	sehold and Property Services—Springfield						
$\frac{1}{2}$	Housekeeper	$\begin{array}{c} 12 \\ 1 \end{array}$	$\frac{38,029}{3,722}$	$\begin{array}{c} 12 \\ 1 \end{array}$	$40,\!421$ $3,\!790$	12 1	40,134 3,790
3	Seamstress	3	8,733	3	9,026	3	9,234
4 5	Maintenance Superintendent I Chief Stationary Engineer I, Mental	1	8,853	1	8,905	1	8,905
6	Hospital	1 1	6,362 5,227	1 1	6,420 5,450	1 1	6,420 5,450
7	Shift Engineer, Mental Hospital	4	18,404	4	18,440	4	18,440
8	Shift Engineer	1	4,103	1	4,297	1	4,370
$\frac{9}{10}$	Steam Fireman	5 1	16,181 4, 392	5 1	18,005 4,610	5 1	17,942 $4,610$
11	Sheet Metal Worker	i	4,392	1	4,610	i	4,610
12	Plumber	1	4,675	1	4,850	2	8,890
13	Carpenter-Foreman	1 7	4,926	$\frac{1}{7}$	5,150	1 7	$5,150 \\ 32,270$
14 15	Carpenter Painter I	1	29,890 4,392	í	32,193 4.610	i	4,610
16	Painter II	6	20,705	7	25,648	7	26,215
17	Electrician	4	16,788	4	18,509	4	18,590
18 19	Mechanical Handyman II	8 6	29,228 16,692	8 4	30,565 15,054	8 4	30,274 $13,160$
20	Handyman	ĭ	4,494	3	6,870	3	8,818
21	Cleaner	6	15,358	6	16,874	6	15,820
$\begin{array}{c} 22 \\ 23 \end{array}$	Service Worker	3 1	6,357 3,881	4 1	9,870 4.610	4 1	9,823 4,1 75
$\frac{23}{24}$	Shop Clerk II	1	2,739	i	2,870	i	2,974
25	Grounds Foreman	1	3,886	1	3,985	1	3,985
$\begin{array}{c} 26 \\ 27 \end{array}$	Chauffeur II	3 3	11,165 10,219	3 4	$11,370 \\ 13,205$	3 4	11,370 13,320
28	Police	4	12,621	4	15,728	4	15,728
29	Linen Stewardess			••••		3	8,610
$\begin{array}{c} 30 \\ 31 \end{array}$	Laundry Supervisor I	1 1	$\frac{4,601}{3,722}$	1 1	4,610 3,790	••••	*********
32	Laundry Worker	12	35.080	12	36,156	••••	***********
33	Ironer, Hand	4	11,793	4	11,900	••••	
	Less: Turnover Expectancy				402,391 8,048		357,687 5,365
	Total	106	371,610	109	394,343	95	352,322
3.F 1º	10 CD (1 C C C C C C C C C C C C C C C C C C						
	cal Care of Patients—Springfield State Ho			-1	14 400	1	14 400
1 2	Clinical Director	1 1	$14,201 \\ 11,117$	1 1	14,400 11,185	1 1	14,400 11,185
3	Chief Psychologist	1	6,564	1	7,990	1	7,990
4 5	Psychologist	5	28,002	5	33,046	5	33,498
о 6	Psychiatrist I★ Psychiatrist II	9 5	62,247 41,669	9 5	90,968 41,513	10 5	102,152 $47,673$
7	Psychiatrist III	6	37,488	6	43,077	6	42,826
8 9	Physician, Institutional	3	27,562	3 3	32,996	3 3	33,369
10	Dentist Dental Interne	2 1	14,214 2,723		20,162	ა	24,785
11	Pharmacist	î	5,412	1	6,050	1	6,050

			1959	1960		1961	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	Aı	LOWANCE
12	X-Ray Technician	2	7,694	2	8,281	2	8,350
13	Head Laboratory Technician	1	5,529	1	5,750	1	5,750 5,064
14	Laboratory Technician I	1	$\frac{4,405}{1,239}$	${ \frac{1}{2} }$	4,892	1 2	5,064 7,988
15 16	Laboratory Technician II Laboratory Assistant	$\frac{2}{1}$	2,677	2	7,988 5,645	2	5,920
17	Director of Nurses I, Psychiatric	1	7,631	ī	7,990	ĩ	7,990
18	Assistant Director of Nurses, Psychiatric	î	5,829	ī	6,338	ī	6,564
19	Supervisor of Nurses, Psychiatric	5	25,613	5	28,174	5	27,886
20	Head Nurse, Psychiatric	5	22,085	5	23,772	5	24,374
21	Registered Nurse	10	26,828	14	46,710	14 1	56,686 5,150
22 23	Hospital Attendant Supervisor I	1 9	5,135 41,410	1 9	5,150 41,490	9	41,490
$\frac{23}{24}$	Hospital Attendant Supervisor III	18	75,662	18	78,295	18	78,514
$\overline{25}$	Hospital Charge Attendant	56	208,879	56	220,900	56	220,035
26	Psychiatric Aide	1	3,559	1	3,600	1	3,600
27	Licensed Practical Nurse	98	302,599	98	330,590	98	335,685
28	Hospital Attendant		1,457,946	494	1,549,155	500	1,562,555
29 30	Physical Therapist	1 4	4,675 $13,285$	1 4	4,850 13,608	1 4	4,850 13,263
30 31	Beauty Operator	3	8,583	3	10,105	3	9,760
32	Medical Records Librarian	1	3,271	ĭ	3,980	ĭ	3,453
33	Medical Stenographer	$\tilde{2}$	8,206	2	8,350	2	8,350
34	Senior Stenographer	11	35,068	11	39,359	11	40,556
35	Senior Clerk	1	3,236	1	3,388	1	3,445
$\frac{36}{27}$	Senior Typist	5	15,733	6 1	19,349	7 1	22,794 2,818
37 38	Junior Typist	1 2	2,026 6,813	2	2,714 6,890	2	6,890
39	Chief Somatic Services		0,010		••••••	ī	11,080
00	Cinci comado Servicos imministrativos		***************************************	****			
					2,788,700		2,854,788
	Less: Turnover Expectancy				111,548		99,918
	Total	776	2,556,815	778	2,677,152	787	2,754,870
		=		===		=	
Daha	bilitation and Donnation of Dationts. Con-		ald Ctata II	[agnita] :			
	bilitation and Recreation of Patients—Spi						6.790
1 2	Director of Rehabilitation Therapies Head Occupational Therapist	1 1	5,758	1 1	6,790 $4,982$	1 1	4,982
3	Occupational Therapist	3	9,877	3	13,902	3	13,902
4	Industrial Therapist	1	4,519	ĭ	4,850	ĭ	4,850
5	Recreational Therapist I	1	4,428	1	5,174	1	5,366
6	Musical Therapist	1	4,675	1	4,850	1	4,850
7	Therapy Aide I	8	25,494	.8	31,312	8	31,083
8 9	Therapy Aide II Library Assistant	16 1	$46,072 \\ 3,109$	16 1	49,670 3,360	16 1	50,220 3,480
10	Vocational Instructor I		4,767	i	5,150	i	5,150
11	Foreman, Industrial Shop	$\overline{2}$	7,668	$ar{f 2}$	7,960	$\bar{2}$	7,970
12	Motion Picture Machine Operator	1	4,318	1	4,370	1	4,370
13	Senior Clerk	1	3,406	1	3,445	1	3,445
					145,815		146,458
	Less: Turnover Expectancy				8,749		7,323
	m-4-1		104.001	20	127.000	20	190 195
	Total	38	124,091 ————		137,066	38 ===	139,135
Socia	al Services—Springfield State Hospital:						
1	Chief Supervisor, Psychiatric Case Work	1	6,800	1	7,165	1	7,165
2	Psychiatric Case Supervisor		22,396	5	29,038	5	31,030
3 4	Senior Case Worker	11 5	34,792 22,636	10 5	46,200 22,711	10 5	45,566 23,440
5	Principal Stenographer	1	4,103	1	4,175	1	4,175
v		-	2,200	-	-,0	-	_,

	CLASSIFICATION OF EMPLOYMENT		1959 Actual	App	1960 ROPRIATION	Aı	1961 LOWANCE
6 7	Senior Stenographer	2 3	6,316 9,393	2 3	7,076 9,818	2 3	7,580 9,875
	Less: Turnover Expectancy				126,183 12,618		128,831 9,018
	Total	27	106,436	27	113,565	27	119,813
	ation and Training of Professional Personne ate Hospital:	el—S	Springfield				
1 2	Director of Psychiatric Education Director of Nursing Education,	1	**********	1	11,523	1	11,523
3 4 5 6 7 8 9	Psychiatric Instructor of Nursing, Psychiatric Library Assistant Medical Stenographer Housekeeper Resident Physician I Resident Physician II Resident Physician III Psychologist Intern	1 2 1 1 2 1 2 5	4,973 5,636 3,500 3,776 3,123 5,803 3,323 6,298 13,949	1 2 1 3 2 1 2 5	6,790 10,348 3,600 3,897 9,013 9,630 4,315 7,630 15,325	1 2 1 3 2 1 2 5	6,225 10,636 3,600 4,175 10,278 9,630 4,315 7,630 15,325
11 12	Psychiatric Extern	••••	5,490 2,450	••••	6,922 2,720	••••	6,922 2,720
	Less: Turnover Expectancy				91,713 18,343		92,979 9,298
	Total	17	58,321	19	73,370	19	83,681
Relig	gious and Community Services—Springfield	Sta	te Hospital:				
1 2 3	Volunteer Activities Coordinator	1 1 1	4,004 1,154 2,808	1 1 1	4,370 5,000 2,985	1 1 1	4,370 5,000 3,445
	Less: Turnover Expectancy				12,355 371		12,815 384
	Total	3	7,966	3	11,984		12,431
Rese 1 2 3 4 5	arch—Springfield State Hospital: Director of Medical Research Psychologist Laboratory Technician I Medical Stenographer Federal Research Employees	1 1 1 1	11,417 86 4,369 2,670	1 1 1 1	12,852 5,886 5,150 3,619 18,595	1 1 1 1	13,295 5,999 5,150 4,175
	Less: Turnover Expectancy				46,102 2,201	•	28,619 1,145
	Total	4	18,542	<u>4</u>	43,901	<u>4</u>	27,474
Farn	n Operation and Maintenance—Springfield	Stat	e Hospital:				
1 2 3 4	Farm Manager, Mental Hospital Farmer, Mental Hospital Farm Hand Gardener, Mental Hospital	1 1 9 1	6,039 4,601 27,137 3,886	1 1 9 1	6,050 4,610 28,170 3,980	1 1 9 1	6,050 4,610 27,442 3,985

			1959		1960		1961
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	App	ROPRIATION	Ar	LOWANCE
5 6	Dairy HelperPoultryman	1 1	2,754 3,722	1 1	3,290 3,790	1 1	3,290 3,286
	Less: Turnover Expectancy				49,890 499		48,663 487
	Total	14	48,139	14	49,391	14	48,176
	SPRING GROVE	e st.	ATE HOSE	PITAL			
Conc	eral Administration—Spring Grove State I						
1 2	Superintendent, Mental Hospital Assistant Superintendent, Mental	1 1	15,377	1	15,505	1	15,505
	Hospital	1	9,699	1	10,099	1	10,270
3 4 5	Personnel Manager I	1	6,121 6,039	1	6,687 6,050	1	6,926 6,050
c	Hospital	1 1	4,601	1 1	4,610 5,150	1 1	4,610 5,150
$\frac{6}{7}$	Principal Account Clerk I	1	5,134 $3,722$	1	3,790	1	3,790
8	Senior Account Clerk	2	6,999	2	7,200	2	7,200
9	Stenographer-Secretary	1	4,318	1	4,370	1	4,370 8,350
10 11	Principal Stenographer	$\frac{2}{1}$	8,069 2,783	2 1	8,350 3,015	$egin{array}{c} 2 \\ 1 \end{array}$	3,125
12	Principal Clerk	ī	3,533	î	3,790	1	3,985
13	Senior Clerk	2	6,487	2	6,775	2	6,890
14	Junior Clerk	1	2,997	1	3,130	1	3,130
15 16	ReceptionistTelephone Operator I	2 5	6,813 16,957	2 5	6,890 17,220	2 5	6,890 17,280
17	Buyer	1	5,529	1	5,450	1	5,750
18	Storekeeper I	ī	4,163	ĩ	4,370	ī	4,370
19	Storekeeper III	2	6,454	2	6,580	2	6,580
20	Property Custodian	1	3,738	1	4,224	1	4,370
21	Shop Clerk I	1	3,813	1	4,175	1	4,175
	Less: Turnover Expectancy				137,430 1,374		138,766 1,388
	Total	30	133,346	30	136,056	30	137,378
D:-4	Series Series State Herrita						
Dieu	ary Services—Spring Grove State Hospita Head Dietitian	_	6,591	-	6,420	1	7,165
2	Dietitian II	1 1	4,926	1	5,150	1	5,150
3	Food Production Manager	ī	4,871	ĩ	5,444	ī	5,646
4	Steward, Mental Hospital	1	4,601	1	4,610	1	4,610
5 6	Head Cook	7 7	29,614	7 7	30,079	7 7	30,371
7	Cook	، 14	13,388 44,538	14	25,286 46,565	14	25,968 46,565
8	Food Service Worker	50	131,063	51	149,500	$\hat{5}\hat{1}$	147,306
9	Meat Cutter	1	4,538	2	$3,\overline{5}40$	2	6,780
10	Dining Room Supervisor	9	25,839	9	29,555	9	29,610
$\begin{array}{c} 11 \\ 12 \end{array}$	Cafeteria Supervisor	1 3	4,103 8,373	$\frac{1}{3}$	$\frac{4,175}{9,530}$	$\frac{1}{3}$	4,175 9,703
$\tilde{13}$	Senior Clerk	ĭ	2,981	ĭ	2,985	ĭ	3,100
14	Chauffeur II	6	19,197	6	20,038	6	20,268
	Less: Turnover Expectancy				342,877 10,286		346,417 8,660
	Total	103	304,623	105	332,591	105	337,757

9		1959		1960	A -	1961
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	AL	LOWANCE
Household and Property Services—Spring Grov	re Sta	ate Hospital:				
1 Head Housekeeper	1	3,886	1	3,985	1	3,985
2 Housekeeper	5 1	16,918	5 1	17,225	5 1	17,225 3,790
4 Seamstress	$\frac{1}{2}$	3,722 5,994	2	3,790 6,156	2	6,260
5 Maintenance Superintendent II	1	6,914	ĩ	7,535	ī	7,535
6 Chief Stationary Engineer I	1	5,663	1	6,050	1	6,050
7 Maintenance Foreman 8 Shift Engineer	1	4,866	1	5,150	1	5,450
8 Shift Engineer 9 Shift Engineer, Mental Hospital	4 1	15,991 $4,832$	4 1	16,604 4,610	4 1	$16,312 \\ 4,610$
10 Steam Fireman	5	17,393	5	18,698	5	18,824
11 Sheet Metal Worker	2	8,784	2	8,604	2	9,220
12 Steam Fitter	2	8,615	2	9,143	2	9,220
13 Plumber	2 1	9,350 5,090	2 1	9,700 5,150	$\frac{2}{1}$	9,700 5,150
15 Carpenter	6	26,086	7	31,115	7	31,423
16 Mason Plasterer	1	4,392	1	4,610	1	4,610
17 Painter I	1	4,209	1	4,533	1	4,610
18 Painter II	5 3	15,117 12.048	5 3	$16,997 \\ 13,902$	5 3	17,375
20 Blacksmith	1	4,385	1	4,370	1	14,064 4,370
21 Mechanical Handyman	11	38,580	$1\overline{2}$	45,652	12	46,601
22 Mechanical Handyman II	2	6,134	1	3,360	1	3,290
23 Handyman	5	11,247	6	17,662	6	17,324
24 Cleaner	4 1	8,714 4.318	4 1	$10,302 \\ 4,370$	4 1	$10,246 \\ 4,370$
26 Chauffeur I	3	11,165	3	11,370	3	10,866
27 Chauffeur II	5	16,625	5	16,995	5	16,765
28 Police	5	18,259	5	20,180	5	20,250
29 Linen Stewardess★ 30 Laundry Supervisor I	4 1	$2,473 \\ 3,942$	4 1	11,940 4,148	8	24,225
31 Laundry Supervisor II	i	461	î	3,601	••••	*********
32 Laundry Worker	16	45,384	16	47,116	****	**********
				394,623		353,720
Less: Turnover Expectancy				7,892		7,074
Total	104	351,557	106	386,731	92	346,646
Malian Company Delivery Control Company					_	
Medical Care of Patients—Spring Grove State				14.400		14.400
1 Clinical Director	1	14,201	1	14,400	1 1	14,400 11,080
3 Clinical Pathologist	1	11,117	1	11,185	i	11,185
4 Chief Psychologist	1	6,868	1	7,458	1	7,724
5 Psychologist	4	21,693	4	25,465	4	25,013
6 Psychiatrist I* 7 Psychiatrist II	8 7	$60,021 \\ 69,011$	8 7	82,020 65,392	9 7	91,527 63,853
8 Psychiatrist III	5	29,326	5	33,408	5	33,408
9 Physician, Institutional	1	9,454	1	11,185	1	11,185
10 Dentist	2	6,736	2	16,177	2	16,474
11 Dental Intern	1 1	2,781 5 ,412	1 1	3,540 6,050	1 1	3,540 6,050
13 X-Ray Technician	$\overline{2}$	7,562	$\hat{2}$	8,142	2	8,281
14 Head Laboratory Technician	1	5,529	1	5,750	1	5,750
15 Laboratory Equipment Operator	1 1	3,550	1	3,897	1	4,036
16 Laboratory Technician I	1	4,352 3,043	1 1	$4,720 \\ 4.148$	1 1	4,892 4,071
18 Laboratory Assistant	3	3,214	$\dot{\tilde{2}}$	6,140	$\dot{\tilde{2}}$	6,250
19 Director of Nurses I, Psychiatric	1	7,631	1	7,990	1	7,990
20 Assistant Director of Nurses, Psychiatric Supervisor of Nurses, Psychiatric	$\frac{1}{3}$	5,939	1	6,451	1	6,677
21 Supervisor of Nurses, Psychiatric	ა 6	6,696 20,905	$\frac{3}{6}$	$16,770 \\ 29,180$	3 6	15,330 28,492
23 Registered Nurse	10	27,007	10	41,557	10	40,633

		1959		1960		1961
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	A.	LLOWANCE
Hospital Attendant Supervisor I Hospital Attendant Supervisor II Hospital Attendant Supervisor III Hospital Charge Attendant Psychiatric Aide Licensed Practical Nurse Hospital Attendant Hospital Attendant Hospital Attendant Hospital Therapist Barber Beauty Operator Medical Stenographer Senior Stenographer Junior Stenographer Medical Records Librarian Senior Typist	1 10 7 57 35 16 391 2 3 6 9 3 1	4,508 45,252 28,823 206,116 129,193 39,329 1,124,484 4,675 6,813 9,708 22,418 30,427 8,495 3,886 2,776	2 9 7 57 64 16 362 1 2 3 6 11 2	7,462 42,484 29,933 224,022 118,860 53,880 1,206,035 4,850 6,890 9,933 23,939 34,939 8,770 3,980 3,100	2 9 7 57 64 16 373 1 2 3 6 11 2 1	9,612 41,490 30,444 224,620 215,820 1,157,155 4,850 6,890 10,048 24,008 39,422 5,865 3,985 3,100
Less: Turnover Expectancy				2,190,102 98,555		2,259,090 90,364
Total	605	1,998,951	605	2,091,547	618	2,168,726
Rehabilitation and Recreation of Patients— Spring Grove State Hospital: 1 Director of Rehabilitation Therapies	1	5,264	1	6,338	1	6,564
2 Head Occupational Therapies	1 3 1 2 1 2 1 5 11 1	3,264 4,675 4,793 7,542 4,287 8,495 5,030 15,008 35,334 3,461 2,369	1 3 1 2 1 2 1 6 12 1	0,536 4,982 13,254 5,150 7,960 4,607 9,133 5,750 21,296 34,755 3,786 3,790	1 8 1 2 1 2 1 6 12 1	4,982 13,254 5,150 7,970 4,769 9,295 5,750 22,846 37,170 3,932 3,790
Less: Turnover Expectancy				120,801 7,248		125,472 5,019
Total	30	96,258	32	113,553	32	120,453
Social Services—Spring Grove State Hospital: 1 Chief Supervisor, Psychiatric Case Work 2 Psychiatric Case Supervisor 3 Senior Case Worker 4 Case Worker 5 Principal Stenographer 6 Senior Stenographer 7 Senior Typist	1 4 7 7 1 1	6,800 21,279 17,330 31,865 4,103 3,541 2,918	1 6 5 7 1 1	7,165 24,503 33,470 31,601 4,175 3,538 3,158	1 6 5 7 1 1 2	7,165 35,203 22,310 32,006 4,175 3,790 6,143
Less: Turnover Expectancy				107,610 8,609		110,792 8,863
Total	22	87,836	22	99,001	23	101,929
Education and Training of Professional Personn Spring Grove State Hospital:	nel—					
1 Director of Psychiatric Education	1	10,868	1	11,966	1	11,523
Psychiatric3 Instructor of Nursing, Psychiatric	$\frac{1}{2}$	6,260 8,667	1 3	6,790 15,426	1 3	5,886 15,810

			1959		1960		1961	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPR	OPRIATION	ALI	LOWANCE	
4 5	Library Assistant	1 1	3,109 3,484	1	3,360 4,175	1 1	3,480 3,758	
6	Housekeeper	3	10,219	4	13,205	$\overline{4}$	13,320	
7	Resident Physician I	1	5,093	2	9,630	2	9,630	
8	Resident Physician II	3	12,698	3	12,945	3	12,945	
9 10	Resident Physician III Psychologist Intern	$\frac{1}{2}$	3,742 3,861	$rac{1}{2}$	3,815 6,130	$\frac{1}{2}$	3,815 6,130	
11			1,347		7,503		7,503	
12		••••	2,446	••••	3,400	••••	3,400	
	Less: Turnover Expectancy			_	98,345 2,950	•	97,200 5,832	
	Total	16	71,794	19	95,395	19	91,368	
D.11.			G TT	•• •				
Keng 1	gious and Community Services—Spring Gr Volunteer Activities Coordinator	ove 1	State Hosp 3,857	ıtal: 1	4,370	1	4,370	
$\overset{1}{2}$	Chaplain	1	1,539	1	5,000	i	5,000	
$\bar{3}$	Senior Clerk	ī	2,971	î	3,215	î	3,330	
	Less: Turnover Expectancy			-	12,585 378	•	12,700 127	
	Total	3	8,367	3	12,207	3	12,573	
	:			== =		=== :		
Rese	arch—Spring Grove State Hospital:							
1	Director of Medical Research	1	12,711	1	13,295	1	13,295	
2	Pschiatrist I					ĩ	9,320	
3	Chief Psychologist	1	5,881	1	6,926	1	7,192	
4	Psychologist	1	1,413	1	5,886	1	5,999	
5	Head Laboratory Technician	1	4,791	1	5,174	1	5,366	
$\frac{6}{7}$	Laboratory Technician II	 1	3,025	1 1	3,840 3,180	1 1	3,994 3,300	
8	Medical Stenographer	i	3,498	1	3,897	i	3,689	
9	Executive Director	ĩ	5,082		4,019			
10	Stenographer-Secretary	1	3,455	••••		••••	********	
	Less: Turnover Expectancy			-	46,217 2,110	•	52,155 2,086	
	Total	8	39,856	7	44,107	8	50,069	
		=		== =		= :		
Farn	n Operation and Maintenance—Spring Grov	ve Si	tate Hospita	ıł:				
1	Farm Superintendent (N)		6,685	1	6,790	1	6,790	
$\hat{2}$	Farm Manager, Mental Hospital	î	6.039	î	6.050	ī	6,050	
3	Farm Hand	10	28,015	9	27,858	9	27,754	
	Total	12	40,739	11 =	40,698	11	40,594	
MAXIMUM SECURITY HOSPITAL								
Gene	eral Administration—Maximum Security H	lospi	ital:					
1	Superintendent		•	1	9,690	1	13,437	
$\tilde{2}$	Business Manager			ī	4,710	ī	6,531	
3	Principal Account Clerk I			1	3,218	1	3,619	
4	Stenographer-Secretary			1	2,730	1	3,786	

	CLASSIFICATION OF EMPLOYMENT	1959 Actual	Арри	1960 COPRIATION	AL	1961 LOWANCE
5 6	Telephone Operator II		1 1	2,055 2,730	1 1	2,850 3,786
	Less: Turnover Expectancy		•	25,133 2,513	•	34,009 680
	Total		6	22,620	6	33,329
Dieta 1 2 3 4 5	Steward, Mental Hospital: Steward I		1 1 3 3 7	2,880 2,730 7,470 6,459 13,706 33,245 3,325 29,920	1 1 3 3 11	3,994 3,786 10,359 8,955 29,438 56,532 2,261 54,271
Uone	schold and Duanarty Convisco Maximum Cocco	unite Hognitale	=		==	
1 2 3 4 5	sehold and Property Services—Maximum Secondarintenance Superintendent III	urity Hospitat:	1 6 1 1	4,245 14,220 2,153 2,153	1 6 1 1 1	5,999 19,716 2,985 2,985 2,350
	Less: Turnover Expectancy		_	22,771 2,277		34,035 1,021
	Total		=9	<u>20,494</u>	= 10	33,014
Medi 1 2 3 4 5 6 7 8 9 10 11 12 13 14	Psychiatrist I	ospital:	1 1 1 1 2 9 5 101 1 1 1 2	6,990 6,420 4,245 4,245 3,218 5,760 22,410 11,250 207,555 3,593 2,880 2,610 4,740 2,490	2 1 2 1 1 2 9 5 101 1 1 1 3 1	19,013 8,902 11,546 5,886 4,462 7,988 31,077 15,600 287,850 4,982 3,994 3,619 9,732 3,453
	Less: Turnover Expectancy			288,406 28,841		418,104 25,086
	Total		128	259,565	131	393,018
Reha 1 2	abilitation and Recreation of Patients—Maxi Recreational Therapist I Therapy Aide I	imum Security	Hospita 1 2	3,593 4,980	1 2	4,982 6,906
	Less: Turnover Expectancy			8,573 857		11,888 238
	Total		3	7,716	3	11,650

CLASSIFICATION OF EMPLOYMENT	1959 Actual	Apı	1960 Appropriation		1961 Allowance	
Social Services—Maximum Security Hospital: 1 Psychiatric Case Supervisor		1	4, 013 2,370	1	5,56 4 3,286	
		1	6,383	1	8,850 177	
Less: Turnover Expectancy			5,745		8.673	
10Mi		===	=======================================	<u> </u>	=====	

New Buildings and

Improvements to Existing Structures

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1961 CAPITAL IMPROVEMENTS APPROPRIATION

DEPARTMENT OF MENTAL HYGIENE

Crownsville State Hospital:		
Fire protection facilities in various patient and employees buildings	.63,400	
"A", Hugh Young and "B" Buildings	10,000	
pumping and other facilities	15,800	
boiler house site, the other at the Administra- tion Building	23,000	
slope stabilization for recreation area for "A", "B", "C" and Hugh Young Buildings	30,000	
Total—Crownsville State Hospital		142,200
Eastern Shore State Hospital:		
Construction of Superintendent's residence, including utilities and site improvements (no furnishings to be provided)	30,000	
chanical equipment room, in Medical-Surgical Building Planning and preparation of preliminary plans	16,000	
and specifications for central kitchen, storage and employees' cafeteria	5,000	
Total—Eastern Shore State Hospital		51,000
Rosewood State Training School:		
Fire protection facilities in various patient and other buildings	123,300	
(four Spastic buildings, main kitchen, Keating, Stump, Wyman, and Wyse Cottages)	53,300	
ployees Cafeteria (equipment to be requested later)	500,000	
Total-Rosewood State Training School	•••••	676,600

1961 CAPITAL IMPROVEMENTS APPROPRIATION

Springfield State Hospital:			
Fire protection facilities in various patient and other buildings	120,700		
and "A" building, Men's Group	145,000		
Power plant equipment improvements (transformer bank)	7,000		
Street lighting	20,000		
Construction of roads, walks, and parking areas	51,500		
Total—Springfield State Hospital		344,200	
Spring Grove State Hospital:			
Equipment for Active Treatment Building Construction of Central Service Building and three 100-bed units, including utilities and site	19,000		
improvements (equipment to be requested later) Construction of Infirmary building, 200 beds, in- cluding utilities and site improvements (equip-	1,300,000		
ment to be requested later)	1,400,000		
other buildings	62,000		
Rewiring Garrett Building	18,000		
Total—Spring Grove State Hospital		2,799,000	
The Clifton T. Perkins State Hospital:			
Construction of service and storage building, in- cluding utilities and site improvements State's share of cost of reconstruction of Dorsey	125,000		
Run Road serving the institution	25,000		
Total—The Clifton T. Perkins State Hospit	al	150,000	
TOTAL—DEPARTMENT OF MENTAL HY	GIENE		4,163,000