

# **L**OCAL **M**ANAGEMENT **B**OARD



**THIRD EDITION**  
**FISCAL YEAR 2004**

# **PROFILES**



**Governor's Office for Children, Youth and Families**

State of Maryland Executive Department  
**THE GOVERNOR'S OFFICE FOR CHILDREN, YOUTH AND FAMILIES**

ROBERT L. EHRLICH, JR.  
Governor

MICHAEL S. STEELE  
Lieutenant Governor



M. TERESA GARLAND  
Special Secretary



January 2005

Dear Marylanders,

It is my pleasure to present the third edition of the *Local Management Board Profiles*. This publication provides an overview of the outstanding achievements of our twenty-four Local Management Boards in Maryland.

In collaboration with the Governor's Subcabinet for Children, Youth and Families, Local Management Boards (LMBs) bring together parents, advocates, local child serving agencies, businesses, and other community representatives to identify the specific needs of their communities, set priorities for change, and implement innovative programs designed to assist children and families.

To date, LMBs have led the way in returning and diverting children from out-of-state placements; created interagency services for children at-risk of out-of-home placements; increased linkages between public and private agencies serving children and families; and served as the coordinating body for many community-based initiatives such as afterschool services, juvenile delinquency prevention efforts, and early childhood programs.

LMBs are making outstanding contributions within their jurisdictions, and I'm proud of their great work. I encourage you to utilize this publication to better understand how the LMBs are addressing the critical needs of Maryland's families in each jurisdiction.

Sincerely,

A handwritten signature in cursive script that reads "M. Teresa Garland".

M. Teresa Garland  
Special Secretary



# Local Management Board Profiles

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## What Are LMBs?

Local Management Boards were created by State law to “ensure the implementation of a local, interagency service delivery system for children, youth and families.” LMBs may be either part of local government or a quasi-public nonprofit designated by local government to serve as the LMB. Each LMB is responsible for assessing the needs of its community and, in collaboration with service providers, policy makers, community leaders and others, make sure that children and families get needed service and supports.

LMBs do not provide direct services. Services are still provided by local agencies and organizations. Rather, the LMB’s role is to make sure that services are coordinated—not duplicated. LMBs also measure the difference that these services make in improving the well being of children and families. A major “value added” that LMBs bring to their communities is local planning and decision-making.

## Refocusing From Services To Results

Local Management Boards bring communities together, to integrate services and focus them on achieving results for children and families. Based on data as well as input from the community, LMBs develop, fund and evaluate services to achieve measurable improvement in child well being.

A primary impetus to the creation of LMBs was the reallocation of resources toward supporting children and families *before* they are in crisis. After school services and youth development strategies, vital services administered through the LMBs, are building local capacity in *prevention and intervention*—strengthening and supporting families so they may successfully care for and nurture their children.

## Involving the Community

Every Local Management Board has members from both the private sector and public agencies. Some members are mandated: the local government, the school system, the health department, the social services agency, mental health, and juvenile justice. Other members are selected based on community concerns and the knowledge and skills they bring to the table. Membership on each LMB may include up to 49% representation from the private sector.

## Profiles of LMBs

The following pages offer you a glimpse of the exciting, powerful work being performed by LMBs and their community partners in every jurisdiction in the State. LMBs are getting positive results for children and families. They are improving the way services are designed, developed and evaluated. And, LMBs can claim credit for many major accomplishments during the past five years. We encourage you to read *your* LMB “profile”—and to contact your Local Management Board, to find out how you can get involved in making a difference for children and families in your own community.

### Brief Chronology of LMBs in Maryland

**1978**

Office for Children and Youth (now Office for Children, Youth and Families) established by legislation.

**1988**

Model that led to LMBs (Children and Families Services Reform Project) created by Governor Schaefer and funded by the Annie E. Casey Foundation.

**1989**

Maryland Subcabinet for Children, Youth and Families established by Governor Schaefer; codified in 1993.

**1990**

Local Planning Entities (now LMBs) established in law.

**1992**

Family Preservation and Return from Out-of-State Plans required in law.

**1994**

Subcabinet Fund authorizing interagency budgeting and funding enacted.

**1996**

All 24 jurisdictions have LMBs (operational or in planning stages).

**1998**

First two counties (Caroline and Garrett) sign multi-year contracts with Subcabinet (Community Partnership Agreements).

**2003**

Seventeen of 24 LMBs have signed multi-year contracts with the Subcabinet, representing almost 80% of Maryland’s jurisdictions engaged in systems reform through a locally driven, collaborative, and results-based approach.

**2004**

LMBs participated in the development of the 1386 Plan to support children with intensive needs.

# ALLEGANY COUNTY OFFICE FOR CHILDREN, YOUTH AND FAMILIES

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## GETTING RESULTS

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### *Children Safe in Their Families and Communities*

- Misdemeanor in-take complaints to the Department of Juvenile Services decreased from 791 in FY 1999 to 573 in FY 2004. This decrease is a result of the Juvenile Review Board (JRB), efforts of the Multi-Agency Team (MAT), and LMB-sponsored programs.
- As a result of the Juvenile Review Board diversion program in FY 2004, 207 juveniles were not referred to the Department of Juvenile Services.
- More than 920 families received parenting classes funded by the LMB over the last five years, providing an example of increased program access.

### *Children Successful in School*

- The percentage of special education program participants—students with disabilities who have current Individualized Education Programs (IEPs)—declined from 24.0% in 2000 to 19.2% in 2004.
- There was a decrease in Local Coordinating Council (LCC) cases, from 16 new case referrals in calendar year 2002 to 11 new case referrals in 2003. This decrease is due to increased local capacity to serve children in community settings.

## IMPROVING LOCAL SERVICES

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### *Facilitating Cross-Agency Planning and Problem Solving*

- The LMB and the MAT have become the center of reform, program development, and problem solving for both county agencies and individual parents and families. Agencies, community groups, churches, faith-based organizations, and parents access the LMB office for multi-agency intervention. In FY 2003 and FY 2004, the MAT met with 121 children with school attendance problems and their families. During these meetings, families received referrals to needed services, gained exposure to community resources/activities, and received assistance with problem-solving. This multi-agency collaboration has positively impacted the Allegany County Public School system's overall attendance.
- *The Coordinated Adolescence Resource Effort (C.A.R.E.) Team* is a multi-agency team created to address substance abuse, juvenile delinquency, and school drop-out issues in the South Cumberland school district. The team includes a project coordinator, mental health associate, addictions counselor, and a juvenile counselor. Since October 2002, the C.A.R.E. Team has addressed 86 cases.

## MAJOR ACCOMPLISHMENTS

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### *Creation of the Multi-Agency Team (MAT)*

- This is a team of experienced professionals from the Board of Education (Pupil Services), Allegany County Health Department, Mental Health Clinic, Department of Social Services, Sheriff's office and Department of Juvenile Services, who

### LMB BOARD MEMBERS

*Dr. Richard Paulman* (Chair)  
Director, Allegany County  
Department of Social Services

*Jane Rees-Schwartz* (Vice-Chair)  
Executive Director, Human  
Resource Development  
Commission

*Dr. William AuMiller*  
Superintendent, Allegany County  
Board of Education

*David Eberly*  
Director, Allegany County  
Community Services

*Deloris Gingerich*  
Director, Mental Health Systems  
Office (Core Service Agency)

*David Goad*  
Sheriff, Allegany County Sheriff's  
Office

*Harry Grove*  
Department of Juvenile Services

*Lynn Pecoraro*  
Family Services Coordinator,  
Allegany County Circuit Court

*Mary Lynn Pegg*  
Parent/Citizen Member

*Dr. Sue Raver*  
Director, Allegany County Health  
Department

*Carol Sangiovanni*  
Coordinator, Allegany County  
Child Abuse & Neglect Task Force,  
Inc.

*Natalie Tenaglio*  
Coordinator, Infants & Toddlers  
Program

*Sheree Witt*  
Special Education Director,  
Allegany County Board of  
Education

bring valuable insight from their home agencies and create collaborative, inter-agency solutions to identified problems and service gaps. These solutions help integrate and coordinate the child service agencies in the county.



### ***Today's Family***

- Through the MAT collaboration, various agencies worked with the *Cumberland Times* newspaper to produce an educational and services resource for parents and families—*Today's Family*—that is distributed to local newspaper subscribers and various county agencies. The newspaper focuses on preschool and school-age children's activities and ways to reinforce learning at home.

### ***Evening High School***

- The *Evening High School Program* was funded by the LMB and implemented by the Board of Education. This program gives students who are at-risk for dropping out and non-traditional students the opportunity to obtain a high school diploma and/or credits towards their graduation requirements. Twenty-one (21) students in FY 2004 received credits towards their high school degree and 13 of those students successfully graduated.

### ***Neighborhood Connections***

- Program coordinators welcome new community members and assist with relocation transitions. The program is actively supported by a collaborative partnership including the LMB; the Mountainside Community Coalition; the Allegany Office for Children, Youth, and Families; the faith community; the Chamber of Commerce; local businesses; government; and other community entities. Forty-nine (49) families participated in this initiative during FY 2004.

### ***Project Attend***

- *Project Attend* is a collaboration between the MAT, Board of Education, and all involved human service workers to promote student school attendance. MAT meets with families to address attendance concerns and surrounding issues and provides referral to needed services. Approximately 121 children with attendance issues have been served via this program during FY 2002 and FY 2003.

### ***Teaching Through the Arts: APPLES for Children***

- In FY 2004, *Teaching Through the Arts* program offered various workshops in Creative Movement, Music, and Visual Arts. Activities are designed to enhance skills in language/literacy development, mathematic/scientific thinking, social studies, and personal, social, and physical development. One-hundred and twelve (112) educators attended the workshops.

### ***Safe Harbour Program***

- *Safe Harbour* is a community-based program offering support to adolescents and children to ensure community safety against sexual assault and abuse. The program participants include sexually reactive children and adolescent sexual offenders. There are three treatment programs: (1) children's sexualized youth program, which consists of a 20 week group therapy utilizing play and art therapy, education and instruction, therapeutic games and group activities; (2) an adolescents program, which consists of 12 to 36 months of weekly therapy with supportive and family sessions; and (3) a parent's program, which is an education and support group to increase understanding and awareness of sexual misconduct. In FY 2003 and FY 2004, the adolescent program served 16 participants and an additional 11 youth received treatment through the children's youth program.

**EXECUTIVE DIRECTOR**  
*Kathryn Delaney*

#### **CONTACT INFORMATION:**

Allegany Office for Children, Youth and Families  
P.O. Box 2235  
128 Virginia Avenue  
Cumberland, MD 21503-2235  
Phone 301-777-2008  
Fax 301-777-2093

### **ALLEGANY COUNTY DATA**

1990 Population = 74,946  
2000 Population = 74,930  
2000 Population Under 5 Years Of Age = 3,757  
Infant Mortality Rate = 8.3\*  
% Of Students Achieving Full Readiness For School = 62.0  
% Of Students Absent More Than 20 Days = 7.8  
Self-Sufficiency Wage For A Family Of Four = 36,402  
Juvenile Violent Arrest Rate For Ages 10-17 = 246\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 = 2,484\*\*

\*Per 1,000 live births  
\*\*Per 100,000

# LOCAL MANAGEMENT BOARD OF ANNE ARUNDEL COUNTY

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## GETTING RESULTS

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### LMB BOARD MEMBERS

*Victor Sulin* (Chair)  
Citizen Member, Severn

*Jane Andrew*  
Citizen Member, Severna Park

*Katherine Boucher*  
Citizen Member, Severna Park

*Dorothy Boyle*  
Assistant Deputy Director, Anne Arundel County Department of Social Services

*Alvin Collins*  
Human Services Officer, Anne Arundel County Government

*Lisa DiGiacinto*  
Chief of Organized Recreation, Anne Arundel County Department of Recreation and Parks

*Edward Feinberg*  
Director, Anne Arundel County Infants and Toddlers Program

*Dr. Rhonda Gill*  
Director of Pupil Services, Anne Arundel County Public Schools

*Cap. Athena Marpel*  
Anne Arundel County Police Department

*Vicki Mitchell*  
Area Director, Department of Juvenile Services

*Andy Moser*  
Citizen Member, Mayo

*Fran Phillips*  
Health Officer, Anne Arundel County Department of Health

*Rev. Carl W. Rehling*  
Citizen Member, Lothian

*Orlie Reid, PhD*  
Citizen Member, Annapolis

*Frank Sullivan*  
Executive Director, Core Service Agency

*Diana Taylor*  
Citizen Member, Severna Park

### ***Stable and Economically Independent Families***

- As a result of the LMB funded *Kinship Care Program*, there was a reduction in the number of children in Anne Arundel County entering foster care. Of the 188 children who participated in the program during FY 2004, none were placed in foster care.

### ***Children Enter School Ready to Learn***

- As a result of the Community Partnership's *BEST Program*, there was an overall decrease in the number of young children suspended from childcare settings for disruptive behavior. A total of 192 children have been served by the program's Behavioral Specialist team since the inception of the program in March 2002. Seventy-nine percent (79%) of those served have remained in their childcare settings, showing significant improvement in social skills and significant decreases in problem behaviors.

### ***Children Safe in Their Families and Communities***

- Since opening its doors in 2000, the Safe Haven shelter has served in excess of 160 youth. Safe Haven is a residential runaway shelter providing education, medical exams, and clinical therapy for adolescents. It continues to maintain a bed on reserve 24 hours per day year-round.

### ***Children Successful in School***

- Since the *Second Step Violence Prevention Curriculum* was implemented in grades K-8 in Anne Arundel County public schools, there has been a decreased rate of suspensions and office referrals for elementary school students. Two-year results show a 55% decrease in the number of disruptive behavior referrals in 57 out of 76 targeted elementary schools and 12 out of 17 middle schools that utilize the curriculum.

## IMPROVING LOCAL SERVICES

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### ***Sustaining Interagency Collaboration in Service Delivery***

- A three-year ongoing partnership between the Department of Juvenile Services, Chesapeake Center for Youth Development, and the Annapolis Public Defender's Office initiated the *Juvenile Intervention Family Independence* (JIFI) program. The goal of this program is to prevent and reduce the level of juvenile court involvement for high-risk youth. In conjunction with two LMB-funded case managers, the program provides comprehensive legal representation in conjunction with social, educational and health services to assist juveniles and their families gain the skills and insights necessary to reduce recidivism. The program has served 457 youth since its beginning in 2001. During FY 2004, of the 35 clients enrolled in the program, 72% have not re-offended.

### ***Expanding School-Based Services to Address Identified Needs***

- As a part of its Community Reinvestment Plan, the LMB funds an Addictions and Prevention Coordinator at the J. Albert Adams Academy, a school for middle school students who have been expelled and require a short term, alternative educa-

tional environment. The program serves over 100 students per fiscal year, with a focus on resisting drugs/alcohol and building self-esteem and improved decision making through a series of group sessions and one-to-one counseling.

- Formal aftercare services for Department of Juvenile Services institutionalized youth were implemented through a Consolidated Youth Strategies Grant funded by the Governor's Office of Crime Control and Prevention.
- Five (5) after-school programs for grades 6-9 were funded through the Maryland After School Opportunities Fund. Specific goals are to provide academic tutoring, social/emotional skill development and conflict resolution skills for students who are deemed academically and socially at risk of dropping out of school.
- *Keep A Clear Mind Drug, Alcohol and Tobacco Take Home Prevention Program* was implemented and targeted 5<sup>th</sup> graders throughout the Anne Arundel County Public School System. The research-based program is designed to assist both youth and their parents in addressing social attitudes and beliefs about alcohol and drugs and the negative consequences associated with high-risk behaviors. In FY 2004, the program was expanded from 17 to 32 elementary schools in Anne Arundel County.

## **MAJOR ACCOMPLISHMENTS**

### ***Early Childhood***

- In support of its strategic planning goals, the LMB shifted its focus toward early intervention and prevention services for children ages birth through 5 years old. The LMB laid the foundation for the development of an "Early Childhood Community Partnership" Local Planning Team in FY 2004. Representing various public/private and community organizations, the goal is to develop a comprehensive framework for reviewing and evaluating LMB funded programs that target pre-school age children birth through age five and their families.

### ***Grants***

- More than 3.5 million dollars were provided in FY 2004 through grant opportunities to support programs for children and families.

### ***Second Step***

- The Second Step Violence Prevention Curriculum was expanded in the Anne Arundel County public elementary and middle schools. The program expanded its training network to include licensed childcare centers throughout the county.

### ***Strategic Plan***

- The LMB completed the development of a five-year strategic plan with a focus on the following three specific goals believed to be most relevant to the needs of Anne Arundel County's children and families:
  - every student completes high school having attained knowledge and skills necessary to enter workforce or post-secondary school;
  - a full array of effective and accessible community based services to meet the mental health needs of its children and families are available countywide; and
  - a comprehensive and effective array of prevention services are available to children and their families that result in socially, physically and mental healthy citizens.



**DIRECTOR**  
*Alice Harris*

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### **ANNE ARUNDEL COUNTY DATA**

1990 Population = 427,239  
2000 Population = 489,656  
2000 Population under 5 years of age = 33,083  
Infant Mortality Rate = 6.8\*  
% Of Students Achieving Full Readiness For School = 55.0  
% Of Students Absent More Than 20 Days = 10.2  
Self-Sufficiency Wage For A Family Of Four = \$46,890  
Juvenile Violent Arrest Rate For Ages 10-17 = 292\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 = 2,355\*\*

*\*Per 1,000 Live Births*  
*\*\*Per 100,000*

# FAMILY LEAGUE OF BALTIMORE CITY, INC.

## LMB BOARD MEMBERS

Andrew D. Freeman (Chair)  
Brown, Goldstein and Levy  
Virginia Anderson  
United Way of Central MD  
Barbara Blount Armstrong  
Associated Black Charities  
Stephen Baron  
Baltimore Mental Health Systems,  
Inc.  
Doreen Beckett  
Parent Advocate/Citizen Member  
Muriel Baskerville-Smith  
Baltimore City Head Start  
Marian Batts-Turner  
Agape Family Empowerment Ctr.  
Dr. Peter Beilenson  
Baltimore City Health Department  
Tim Betts  
Housing Authority, Baltimore City  
Dr. Catherine Born  
UMB School of Social Work  
Dr. Eleanor Bryant  
Agape Family Empowerment Ctr.  
Dr. Bonnie Copeland  
Baltimore City Public Schools  
Dorothy M. Crichter  
Coalition for Children and Families  
Dr. Raymond L. Crowl  
National Mental Health  
Association  
Bonnie Cypull  
Baltimore Substance Abuse  
Systems, Inc  
Ernest Dorsey  
Mayor's Office of Employment  
Development  
Casandra Fallin  
Baltimore City Child Care  
Resource Center  
Hathaway Ferebee  
Safe and Sound Campaign  
Bailey Fine  
U. S. Rep. Benjamin L. Cardin  
Louise Fink  
Baltimore City Public Schools  
Dr. Lisa Firth  
Baltimore City Health Department  
Kimberly A. Flowers  
Department of Recreation & Parks  
Janice Gentry  
East Baltimore Community Leader  
Paul Graziano  
Housing Authority of Baltimore  
City  
Charles Henry  
Baltimore City Department of  
Social Services  
Lt. Rick Hite  
Baltimore Police Department  
Col. Edward Jackson  
Baltimore Police Department  
Jann Jackson  
Advocates for Children and Youth  
Will Jackson  
Child Advocate/Citizen Member  
The Honorable Patricia Jessamy  
Office of the State Attorney  
Sandra Jibrell  
Annie E. Casey Foundation  
Joseph Jones  
Center for Fathers Workforce De-  
velopment/STRIVE Baltimore  
Dr. Philip Leaf  
Johns Hopkins School of Public  
Health  
Dr. Samuel B. Little  
Housing Authority, Baltimore City  
James McClafferty  
Baltimore City Department of  
Juvenile Services  
Dr. Anna R. McPhatter  
Morgan State University  
Honorable Keiffer J. Mitchell, Jr.,

## GETTING RESULTS

### *Healthy Children*

- Pregnant women participating in Baltimore's *Success By 6® Partnership* initiated prenatal care within the 1<sup>st</sup> trimester at a greater rate than pregnant women in Baltimore City as a whole. Additionally, babies born to women that participated in home visiting had a lower rate of infant mortality when compared to the overall rate in Baltimore City (6% vs. 12%).

### *Children Safe in Their Families and Communities*

- The rate of child abuse and neglect in Baltimore City has been in steady decline. Between 2002 and 2003, the rate of decline was almost 10%. To maintain this downward trend, the Family League continues to support community-based programs that support and preserve families.

### *Children Safe in Their Families and Communities*

- Baltimore's *After School Strategy* continued to provide 12,000 children and youth the opportunity to engage in positive youth development opportunities throughout the year. Youth participate in after school programs that primarily operate between the critical hours of 3:00 p.m. and 6:00 p.m., a time span that has been attributed to the occurrence of both juvenile crime and teen pregnancy.

## IMPROVING LOCAL SERVICES

### *Leveraging Funds*

- The Family League has had great success in leveraging funds from a variety of sources to sustain and expand community-based resources and services. This success has improved both the availability and capacity of service providers and enriched the landscape of supports and services for families in Baltimore City.
- Reinvestment funds were utilized to draw private funding into the Reason to Believe Campaign. As a result, the Campaign was able to contribute to the continuation of two of our major initiatives – *Baltimore's Success By 6® Partnership* and *Baltimore's After School Strategy*.
- Agency resources were utilized as a match to draw Federal funding to help Baltimore City support school readiness. The \$825,000 Early Learning Opportunities Act grant is supporting a multi-faceted strategy to strengthen the capacity of parents, caregivers, and early childhood care and education providers to ensure that children enter school ready to learn.
- Reinvestment funds in the amount of \$500,000 were used to maintain the \$500,000 funding commitment of the local government for seven after school programs in communities where young people are at risk for poor social outcomes. These programs, formerly PAL sites, continue to be viewed as extremely valuable by families and communities.

### **Promoting Youth Development and Community Spirit**

- *Farring BayBrook Youth Place* provides a prime example of the value of youth development programs. Operated by the Chesapeake Center for Youth Development, this program has solicited the support and involvement of youth, their families and community members, businesses, faith-based organizations, and numerous Baltimore City organizations to ensure that youth are *valued* and celebrated! They are the reason that the annual *Bay-Brook Parade* happens. Guided by a planning committee comprised of youth, parents, and staff, this year's theme was, "What Can We Achieve When We Work Together?"

## **MAJOR ACCOMPLISHMENTS**

### **Funding**

- Secured federal, state, local and private funding to meet service needs and gaps that support improvements in child and family outcomes. In FY 2004, grants were awarded in the following areas:
  - After School: \$3.65 million (Private), \$630,000 (State), and \$500,000 (Local)
  - Consolidated Youth Services: \$1.6 million (State and Federal)
  - Safe Start Initiative: \$670,000 (Federal)
  - Early Learning Opportunities: \$825,000 (Federal)
  - Safe and Stable Families: \$315,000 (State)
  - Early Childhood Mental Health: \$200,000 (State)
  - One Stop Family Resource Center: \$120,000 (Federal)

### **Resource Development**

- Through a resource development grant award from the Governor's Office for Children, Youth and Families, the Family League facilitated an advisory board to improve local capacity to serve juvenile sex offenders in Baltimore City. Accomplishments of this work include the establishment of a community-based treatment program through the Woodbourne Center as well as a successful two-day conference for treatment providers. While the project is considered completed in terms of the grant award, the Family League will continue to serve in an advisory capacity to the clinical program established at the Woodbourne Center.

### **Disproportionate Minority Confinement**

- Under the leadership of our *Disproportionate Minority Confinement Reduction Advisory Board* (DMC), co-chaired by Judge David Young and Dr. Marie Washington, the Family League began a variety of activities designed to reduce DMC in Baltimore. The Board includes representatives from all of Baltimore's juvenile justice agencies and many other community leaders and stakeholders. Utilizing citywide and local data, communities with the highest rates of youth confinement were identified. Community mapping and focus group activities in those communities helped to determine what specific activities are needed at the local level to reduce over-representation of youth of color. At the same time, we are involved with citywide juvenile justice agencies to identify decisions, policies and procedures that may result in over-representation citywide, and to address those that do. A grant from GOCCP is the primary support for this project.



Baltimore City Council  
*Jamaal Moses*  
Mayor's Office for Children, Youth and Families  
*Dr. Frank M Reid, III*  
Bethel A.M.E. Church  
*John D. Rusinko*  
Child & Family Services of Catholic Charities  
*Annabelle Sher*  
Office of the Mayor  
*Karen Sitnick*  
Mayor's Office of Employment Development  
*Stacy Smith*  
Southwestern Consortium  
Community  
*Dr. Marie Washington*  
East Baltimore Community Corp.  
*Margaret Williams*  
Friends of the Family, Inc.  
*Garland Williamson*  
Information Control Systems Corp.  
*Reverend Harley Wilson*  
Israel Baptist Church  
*Joyce L. Wright*  
State's Attorney for Baltimore City

#### **EXECUTIVE DIRECTOR**

*Janis S. Parks*

#### **CONTACT INFORMATION**

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Website [www.flbcinc.org](http://www.flbcinc.org)

### **BALTIMORE CITY DATA**

1990 Population = 736,014  
2000 Population = 651,154  
2000 Population Under 5 Years Of Age = 41,694  
Infant Mortality Rate = 12.1\*  
% Of Students Achieving Full Readiness For School = 27.0  
% Of Students Absent More Than 20 Days = 10.2  
Self-Sufficiency Wage For A Family Of Four = \$44,629  
Juvenile Violent Arrest Rate For Ages 10-17 = 1,323\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 = 2,445\*\*

\* Per 1,000 live births  
\*\* Per 100,000

# BALTIMORE COUNTY LOCAL MANAGEMENT BOARD

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## GETTING RESULTS

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### LMB BOARD MEMBERS

*Michelle A. Gourdine, M.D.* (Chair)  
Health Officer, Baltimore County  
Department of Health

*Robert Barrett*  
Director, Baltimore County  
Department of Recreation and  
Parks

*Paul Bowden*  
Assistant Area Director, Baltimore  
County Department of Juvenile  
Services

*Michael Bryant*  
Citizen Member

*James Fish*  
Director, Baltimore County Public  
Libraries

*David Goldman*  
First Step, Inc.

*Sheryl Goldstein*  
Criminal Justice Coordinator,  
County Executive's Office

*Barbara Gradet*  
Director, Baltimore County  
Department of Social Services

*Mary Harvey*  
Director, Baltimore County Office  
of Community Conservation

*Matthew Joseph*  
Education Liaison, County  
Executive's Office

*Dr. Anthony Marchione*  
Baltimore County Administrative  
Officer

*Dr. George Poff*  
Assistant Superintendent,  
Baltimore County Public Schools

*Dr. Steven Scharfstein*  
Sheppard Pratt Hospital System

*Terrence B. Sheridan*  
Chief, Baltimore County Police  
Department

*Nanette Strauss*  
Citizen Member

*Barry Williams*  
Director, Baltimore County Office  
of Employment and Training

### *Babies Born Healthy*

- Ninety percent (90%) of mothers who enrolled in the *Healthy Families* program within the first two trimesters delivered newborns weighing 2500 grams (5.5 lbs.) or more.
- There were no infant mortalities among Healthy Families program participants.
- Ninety-six percent (96%) of parents enrolled in the Healthy Families program demonstrated adequate knowledge of home safety.

### *Children Enter School Ready to Learn*

- Ninety-seven percent (97%) of children in the Healthy Families program are currently linked to a health care provider.
- Eighty-seven percent (87%) of children enrolled in the Healthy Families program were current on their immunizations.
- There were no target children placed out-of-home and no substantiated cases of abuse/neglect among Healthy Families program participants.

### *Children Safe in their Families and Communities*

- Three hundred and ninety two (392) youth participated in LMB-funded after school programs during FY 2004.
- Services were provided for middle school youth at three YMCA-sponsored sites in targeted communities, two special education facilities, and the Woodlawn Library (high school youth).
- After school programs demonstrated a positive effect on academic achievement—students who attended the programs for a minimum of half of the year had higher GPAs than would be expected based upon their previous year's GPA.

## IMPROVING LOCAL SERVICES

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### *Leading and Participating in Collaborative Planning*

- The Baltimore County LMB facilitated collaborative planning to increase and improve efficient use of resources, using data and outcomes to direct programming and funding decisions. For example, the LMB convened an interagency group to review proposals and make recommendations on programs to be included in the FY 2005 grant application to the Governor's Office of Crime Control and Prevention. The group reviewed current applicable data, as well as program performance and outcomes in making their decisions. Program managers were scheduled throughout the review session to make presentations to the group and answer questions.
- The *Data Collaborative Project*—a cross agency data collection initiative focusing on specified indicators of child well-being, in partnership with the County's Office of Information Technology—was approved.

### ***Promoting School Readiness***

- At the request of County Executive James Smith, the Baltimore County LMB provided the impetus for the development of the Early Childhood Action Committee, which will develop a strategic plan on early childhood and school readiness. Ongoing staff support was provided.

### ***Addressing Issues for Children with Intensive Needs***

- A Voluntary Placement Agreement (VPA) pilot project was developed, which will allow parents of children with intensive needs to access services that may enable the child to remain at home.
- The Baltimore County LMB participated in the HB 1386 State Plan to Improve Outcomes for Children at Risk of Custody Relinquishment and Children with Intensive Needs workgroup and began preliminary development of a local plan.

### ***Working in Partnerships and Collaborations***

- The Baltimore County LMB actively participated in the following collaborations: the Infants and Toddlers Local Interagency Coordinating Council, the United Way Partnership Board of Baltimore County, the School Health Council, the Office of Employment and Training's Youth Council, the Child Care Advisory Board, and the Mental Health Advisory Council.

## **MAJOR ACCOMPLISHMENTS**

### ***Expanded Funding Base***

- The Baltimore County LMB expanded the funding base available for local services to children and families. Over the past five years, the LMB has competitively secured \$9.5 million in new resources for Baltimore County children and youth, focusing most recently on the following programs:
  - *Maryland Afterschool Opportunities Fund Programs*—providing safe, fun after school programs for middle and high school youth in targeted communities;
  - *Youth Strategies Initiative Programs*—addressing issues of delinquency and substance abuse with prevention and intervention programs in targeted middle school communities; and
  - *Healthy Families Program*—a home visiting program for at-risk moms and babies in targeted communities.

### ***Continued Oversight and Input***

- In addition to overseeing new programs, the LMB also has administrative, fiscal monitoring, and evaluation oversight for the following initiatives:
  - Return/Diversion,
  - Interagency Family Preservation,
  - Youth Services Bureaus,
  - Consolidated Education Grant programs,
  - Interagency Council on Adolescent Pregnancy Prevention (ICAPP) grant, and
  - School-based Health Centers.
- The LMB established a mechanism for broad-based input and support through its two standing committees: Early Childhood Committee and the Youth Services Committee. These committees may also serve as oversight bodies for various grant initiatives.



**EXECUTIVE DIRECTOR**  
*Roe Davis*

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### **BALTIMORE COUNTY DATA**

1990 Population = 692,134  
2000 Population = 754,292  
2000 Population Under 5 Years Of Age = 45,252  
Infant Mortality Rate = 7.6 \*  
% Of Students Achieving Full Readiness For School = 59.0  
% of Students Absent More Than 20 Days = 31.1  
Self-Sufficiency Wage for A Family of Four = \$44,720  
Juvenile Violent Arrest Rate For Ages 10-17 = 692\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 = 2637\*\*

\*Per 100,000  
\*\*Per 1,000 Live Births

# CALVERT COUNTY FAMILY NETWORK

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## GETTING RESULTS

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### *Children Enter School Ready to Learn*

- One hundred percent (100%) of parents who participated in *Home Instruction for Parents of Pre-school Youngsters* (HIPPY) and who responded to the annual survey feel better prepared to help their child become a successful learner in school.
- One hundred percent (100%) of target children in the *Healthy Families Calvert County* program have a medical provider and are up-to-date with immunizations.
- Through the *First Books Program*, 329 low-income families received free new books.
- All Calvert County elementary schools' computer labs installed and implemented *STAR Early Learning Literacy Program* software, which provides immediate, accurate feedback to allow for faster intervention during the most critical years of literacy development.

### *Children Safe in Their Families and Communities*

- *Saturday School* programs were attended by 654 middle school youth.
- Eighty-six (86) out of 87 pre-delinquent youth receiving services through the *Family Coordination Center* did not have any involvement with the Department of Juvenile Services.
- Juvenile violent crime arrest rates decreased from 444 in 2001 to 411 in 2002, a 7.5% change.
- Juvenile non-violent crime arrest rates decreased from 1843 in 2001 to 1101 in 2002, a 8.1% change.

### *Communities That Support Family Life*

- Asset development trainings, using SEARCH Institute trained facilitators and materials, were attended by 344 community members. (See *Improving Local Services* for more information on SEARCH Institute Asset Development Training).
- One hundred and one (101) parents, principals and agency staff members completed surveys as part of a Parent Involvement Needs Assessment – a partnership between Calvert County Family Network (CCFN) and Calvert County Public Schools.
- Fifty one (51) communities have joined Calvert's Neighborhood Watch program. Members of Neighborhood Watch have received SEARCH Institute Asset Development Training.

## IMPROVING LOCAL SERVICES

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### *Increasing Community Access to Information*

- CCFN houses an extensive library of materials which includes grant writing information, and federal, state and local data. The library is cataloged by subject, title and keyword. Community members may use the information on site and have access to copying facilities.

### *Providing Technical Assistance*

- CCFN staff provides technical assistance to community organizations and programs in the areas of program evaluation, best practices and monitoring. For exam-

### LMB BOARD MEMBERS

*Dana Jones* (Chair)

Chair President and CEO,  
Southern Maryland Tri-County  
Community Action Committee

*Maureen Hoffman* (Vice Chair)

Director, Community Resources  
Calvert County Government

*Carol Reid*

Assistant Superintendent for  
Instruction and Curriculum,  
Calvert County Public Schools

*Cynthia Thorne-Carter*

Citizen Member, Smart Ride, Inc.

*Gary Anderson*

Director, Calvert County  
Department of Social Services

*Kelly Chambers*

President & CEO, United Way of  
Calvert County

*Donna V. Millar*

County Supervisor Department of  
Juvenile Services

*David Rogers, M.D., M.P.H.*

Health Officer, Calvert County  
Health Department

*Douglas Weems, L.C.S.W.*

Director, Core Service Agency

*Louis J. Oertly*

Citizen, Office of the Sheriff  
Prince George's County

*Theodore P. LeBlanc, Esq.*

Citizen, Lamson & LeBlanc  
Attorneys at Law

*Lt. Homer Rich*

Commander, Maryland State Police

*Monique D. Swift*

Citizen, Washington Assessment  
& Therapy Services

ple, CCFN Evaluation and Monitoring Technicians assisted Healthy Families staff with outcome measures for credentialing by Health Families America.

- Research based practices are promoted in the community and become part of program design. The implementation of SEARCH Institute research into Asset Development and protective factors for youth is written into every CCFN contract. The SEARCH Institute is a nonprofit organization whose mission is to advance the well-being of children and adolescents. It has identified 40 ‘Developmental Assets’ (characteristics) that act as protective factors to keep youth from engaging in risky behaviors.

### ***Encouraging Collaboration***

- CCFN has been successful in linking the faith community with programs serving youth and families. The Faith Community Breakfast sponsored by CCFN—in partnership with Calvert County Public Schools’ Community Education Resource Center—brought local agency program managers, church pastors and youth pastors together for information gathering and personal contacts.
- Through a partnership with *Calvert Crusade for Children*, and through contract negotiations, CCFN has encouraged, funded and aided in the implementation of SEARCH Institute’s 40 Assets (internal and external characteristics which act as protective factors to keep youth from engaging in risky behavior). Community members are engaged in making Calvert County a positive place for youth, acknowledging and building on their strengths and recognizing their contributions to the community.
- A partnership between CCFN, *Ready at Five* and Calvert County United Way’s *Success by 6* program brought together over 80 community members, churches and agencies to collect and analyze data, participate in focus groups, complete surveys, and review and edit a final document, “*Achieving School Readiness: Moving Toward a Strategic Plan for Young Children in Calvert County.*” This document details the strengths and needs of the early childhood population in Calvert.

## **MAJOR ACCOMPLISHMENTS**

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### ***Needs Assessment***

- A needs assessment for CCFN’s three targeted result areas was completed. Surveys of program participants and community members, focus groups of agency and community representatives, and raw data collection yielded a clear picture of the strengths and needs in each result area.

### ***Program Recognition***

- The HIPPY program was awarded a “stellar” status by HIPPY US—the only stellar program in Maryland.
- The *Learning Disabilities Association of Calvert County*, with funding and technical assistance from CCFN and in partnership with Calvert County Public Schools’ Career Center, won first place in the “Proud Projects Contest” at the Conference for Learning Disabilities. Their project, “*The Earlier the Better: Identifying the Precursors of Learning Disabilities,*” provided workshops to over 700 parents, teachers, daycare providers, and college students.

### ***Data Systems***

- Family Coordination Center (FCC) staff and evaluators from the University of Maryland developed and implemented a paperless data system to track services for youth and families. The FCC continues to move toward becoming the single point of entry for services for troubled youth.

### ***National Credentials***

- Healthy Families Calvert County received credentialing from Healthy Families America.



**COORDINATOR**  
Carol L. Glover

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### **CALVERT COUNTY DATA**

1990 Population = 51,372  
2000 Population = 74,563  
2000 Population Under 5 Years  
Of Age = 5,077  
Infant Mortality Rate = 5.2\*  
% Of Students Achieving Full  
Readiness For School = 60.0  
% Of Students Absent More  
Than 20 Days = 4.8  
Self-sufficiency Wage for a  
Family of four = \$45,541  
Juvenile Violent Arrest Rate for  
ages 10-17 = 411\*\*  
Juvenile Non-Violent Arrest Rate  
for ages 10-17 = 1,101\*\*

\*Per 1,000 live births  
\*\*Per 100,000

# CAROLINE COUNTY HUMAN SERVICES COUNCIL

## GETTING RESULTS

### LMB BOARD MEMBERS

*Margaret Myers* (President)  
Citizen Member

*William Towey* (Vice President)  
Private Provider

*Wayne Howard* (Treasurer)  
Executive Director, Choptank  
Community Health System, Inc.

*Father Christopher LaBarge* (Sec.)  
Faith-Based Community  
Representative

*Sandi Barry*  
Private Provider

*Debby Bennett*  
Caroline County Public Library

*Robin Bigelow*  
Family Services, Department of  
Social Services

*Sheriff Phillip Brown*  
Caroline County Sheriff's  
Department

*Michael Campbell*  
Director, Caroline County Mental  
Health

*Dane Coleman*  
Citizen Member

*Dina Daly*  
Department of Social Services

*Tearesa French*  
Family Support Center

*Roger Layton*  
Commissioner, Caroline County  
Government

*Rebecca Loukides*  
Deputy Health Officer, Caroline  
County Health Department

*Berl Lovelace*  
Circuit Court

*Abigail McNinch*  
Citizen Member

*Mary Lou Parsons*  
Department of Juvenile Services

*David Rosario-Torres*  
Citizen Member

*Dr. Edward Shirley*  
Superintendent, Caroline County  
Public Schools

*Sue Simmons*  
Director, Caroline County  
Recreation & Parks

*Corporal Thomas Wolf*  
Federalsburg Police Department

### *Stable and Economically Independent Families*

- In FY 2003, Caroline County youth entered out-of-home placements at a rate of 10.5 (per 1,000 children), decreasing from 11.1 the previous year.
- In FY 2004, the *Family Preservation Program* served 24 new families, including 48 children. Only two of these children were placed outside the home.
- Since *Multiple Points of Prevention* began in January 2003, 100% of cases that have been closed for a minimum of six months experienced no indicated Child Protective Services findings or out-of-home placements.

### *Children Ready to Learn*

- In FY 2003, 49% of Caroline County kindergarten students entered school at the "full readiness" level. While still below the State average of 52%, the number of kindergarten students fully ready for school increased 7% from the previous year.
- The *Parents as Teachers (PAT) - Home Visiting* program provided strength-based, culturally competent home visiting services to 66 unserved and underserved families with children birth to age five. Parental knowledge of child development was assessed and participants in the program demonstrated an increased understanding of their child's developmental needs and age-appropriate activities.

### *Children Successful in School*

- In FY 2003, 95.2 % of Caroline County 11th graders demonstrated basic skills by passing all three Maryland Functional Tests (reading, writing and math), surpassing the state average of 91.8%.
- In FY 2004, 546 children participated in the *After School HEROS*, a comprehensive youth development and academic focused program. Students participating in this program demonstrated an increase in social and academic skills.

## IMPROVING LOCAL SERVICES

### *Enhancing Community-Based Resources*

- In FY 2004, the LMB developed numerous community-based resources to provide children and families with a continuum of service, including the following programs:
  - *The Caroline Mentoring Project*, which matched 27 children with 23 community members who serve as a positive influence in those children's lives;
  - *School-Based Dental*, which provided access and often the only access, to primary oral health care for 992 children in two elementary and two middle schools;
  - *Healthy Options*, which used a collaborative, skill-building approach to teen pregnancy prevention with male and female students ages 12 to 19;

- *Child and Family Behavioral Support Program*, which assisted 17 families in addressing the needs of children and adolescents with identified behavioral issues. In fact, 80% of the children experienced a significant reduction in negative behaviors; and
- *Consolidated Youth Strategies (Teen Court, School-Based Mental Health, Addictions Counselor in the School, CHARACTER COUNTS!, After School and Combating Underage Drinking Coalition)*, funded by the Governor's Office for Crime Control and Prevention. All addressed issues related to improving protective factors and reducing risky behaviors, especially substance abuse.

***Leading Cross-Agency Collaboration and Planning***

- In FY 2004, the Human Services Council (HSC) facilitated cross-agency collaboration and planning resulting in broader-based initiatives and partnerships to better serve the community.
- The HSC successfully renegotiated a three-year Community Partnership Agreement with the State of Maryland through the Subcabinet for Children, Youth and Families.
- In conjunction with the Queen Anne's County LMB, the *Mom Movers<sup>Plus</sup> Program* continued to provide expecting and new mothers with mentors and transportation to health-related appointments as well as purchase of care services.
- With assistance from the *Boys & Girls Clubs of Cecil County*, the HSC generated support from community stakeholders, who formed an advisory panel to draft a business plan for creating a *Boys & Girls Club in Caroline County*.

**MAJOR ACCOMPLISHMENTS**

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***Funding***

- The HSC LMB supported local programs for children, youth and families by issuing a series of requests for proposals (RFP) for Community Initiative (CI) Grants and Mini-Grants. The CI FY 2004 grant awards included a respite program and peer academic coaches in the after school program. The CI FY 2005 grant awards include grief counseling, fatherhood skills development, a culinary school and underage drinking stings. The FY 2005 Mini Grants include incentives for the *Family Investment Plan*, books for the *Reader's From Birth* program, youth fishing tournaments, a food pantry, parenting lectures, incentive booths, day care summer theme weeks and child advocate training.

***Needs Assessment and Data Collection***

- In FY 2004, the LMB conducted a Community Needs Assessment and a Teen Pregnancy Needs Assessment. These assessments provide the county with necessary information to address the unmet needs and improve local services to children, youth and their families.



**ADMINISTRATOR**

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**CAROLINE COUNTY  
DATA**

1990 Population = 27,035

2000 Population = 29,772

2000 Population Under 5 Years  
Of Age = 1,843

Infant Mortality Rate = 11.7\*

% Of Students Achieving Full  
Readiness For School = 45.0

% Of Students Absent More  
Than 20 Days = 12.4

Self-Sufficiency Wage For A  
Family Of Four = \$35,390

Juvenile Violent Arrest Rate For  
Ages 10-17 = 930\*\*

Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 2,060\*\*

\* Per 1,000 live births

\*\*Per 100,000

# CARROLL COUNTY LOCAL MANAGEMENT BOARD

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## GETTING RESULTS

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### LMB BOARD MEMBERS

*Dorothy Stoltz* (Chair)  
Carroll County Public Library

*Kevin Amado*  
Carroll County Health Department

*Master Kathryn Brewer-Poole*  
Circuit Court for Carroll County

*Lynn Davis*  
Carroll County Youth Service Bureau, Inc.

*Dr. Charles Ecker*  
Superintendent, Carroll County Public Schools

*Rev. Ronald Fisher*  
Faith Community Representative

*Dr. Harry Fogle*  
Carroll County Public Schools

*Mona Freedman*  
Parent/Citizen Member

*Lynda Gainer*  
Carroll County Public Schools

*George Giese*  
Carroll County Department Social Services

*Larry Leitch*  
Carroll County Health Department

*Stephen Mood*  
Human Services Programs of Carroll County, Inc.

*Donald Rowe*  
ARC of Carroll County, Inc.

*Connie Sgarlata*  
Family and Children's Services of Central Maryland

*Sister Nancy Stiles*  
Head Start of Carroll County

*Jolene Sullivan*  
Carroll County Department of Citizen Services

*Tricia Supik*  
Partnership for a Healthier Carroll County, Inc.

*Tina Swink*  
Developmental Disabilities Administration, Western Region

*Kenneth Tregoning*  
Carroll County Sheriff's Office

*David Tucker*  
Carroll County Department of Juvenile Services

*Powel Welliver*  
Circuit Court for Carroll County

### *Children Safe in Their Families and Communities*

- The *Safe and Stable Families Preservation Program* serves at-risk families with children birth to age five. Outcomes indicate positive changes in child well-being, parent capability, and family interaction. This Youth Service Bureau program works in partnership with Human Service Programs of Carroll County Family Center. Eighty-eight percent (88%) of children receiving child development services at the Family Center were up-to-date on immunizations; 12% were newly enrolled and in process.
- The *Serious Threats of Violence Assessment Program* provided 67 mental health assessments to students who made a serious threat of violence in Carroll County Public Schools in FY 2004. One hundred (100%) percent of students assessed did not make subsequent serious threats of violence in the school year. Compliance with treatment/family/school recommendations were enhanced by case management services. This is a partnership between Carroll County Public Schools and Carroll County Youth Service Bureau.

### *Children Successful in School*

- Ninety percent (90%) of students who attended the New Windsor Middle Community Learning Center's after school programs for 30 days or more maintained or achieved satisfactory level grades (C or better) in reading, math and language arts. Thirty-one (31%) of the registered students were economically disadvantaged and 24% were enrolled in special education. This site was funded by the Maryland After School Opportunity Fund.

## IMPROVING LOCAL SERVICES

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### *Facilitating Cross-Agency Communication and Coordination*

- Carroll County LMB partnered with Department of Citizen Service Housing and Community Development to secure a contract with Bowman Systems for *ServicePoint*. *ServicePoint* is a web based management information system that is available to 150 community users. This system is used across agencies for data collection, case management, and reporting. It has the benefit of linking client records across agencies, ensuring unduplicated counts and is Health Insurance Portability and Accountability Act (HIPPA) compliant.

### *Building Community Strength Through Needs Assessment*

- The LMB and Partnership for a Healthier Carroll County, Inc. contracted with the Center for Health Program Development and Management (University of Maryland, Baltimore County) to develop and conduct a Community Strength and Needs Assessment. Assessment includes: secondary data analysis, stakeholder interviews, household surveys and focus groups. Assessment will be completed in FY 2005. This comprehensive assessment was made possible through combined funding streams.

### **Promoting Early Childhood Development**

- The LMB School Readiness Committee initiated “*Books for Babies*” to promote early childhood development. “*Books for Babies*” packets were distributed to the parents of 573 newborns at Carroll Hospital Center.

### **Promoting High Quality Programs that Achieve Results**

- New programs, in order to receive LMB funding, are based on proven and effective models. For example, the *Brief Strategic Family Therapy*—a Blueprint for Violence Prevention Model Program--was selected for inclusion in the LMB Youth Strategies Consolidated Grant. Their grant application received a score of 94 out of 100 points.
- Utilizing monitoring protocols and quarterly and/or bi-annual site visits, the LMB regularly monitors contracts to ensure vendors are meeting performance measures and that both process measures and outcome measures are part of the evaluation component for every new program.

## **MAJOR ACCOMPLISHMENTS**

### **Recognized by Public as Valued Entity**

- The Carroll County Local Management Board was recognized by political officials and the community as a valued entity in facilitating interagency collaboration, planning and development of community based services. Carroll County Board of County Commissioners approved local funding to support LMB administration in FY 2005.

### **Addressing Family Violence**

- Through successful award of the Youth Strategies Consolidated Grant, the LMB is incrementally implementing a five-year plan to address family violence. In FY 2005, the *Serious Threats of Violence Assessment* will be expanded to include *Acts of Violence Assessment*. Successful award of this grant also brings an interagency referral system, enhanced case management and Brief Strategic Family Therapy services.
- Due to the successful award of the Byrne Memorial Grant from the Governor's Office of Crime Control and Prevention, the LMB will implement Carroll's Community Response to Family Violence: A Comprehensive Interagency Training Plan in FY 2005. This includes *Carroll's Community Response to Family Violence Conference* in October 2004, followed by *Risking Connections Training* and a Masters Program for those who work with trauma survivors. The ongoing training is in partnership with Sidran Institute.

### **Community Learning Centers**

- *Carroll County Community Learning Centers* (CLC) operated in elementary, middle and high schools through use of multiple funding streams: Maryland After School Opportunity Fund (MASOF), Youth Strategies Consolidated Grant, and a 21<sup>st</sup> Century Community Learning Center Federal Grant. Regardless of the funding mechanism, all CLCs benefit from the same organizational structure and quality programming. The community has embraced CLCs. When MASOF and Youth Strategies Grant funding were eliminated for after school programs, Carroll County Public Schools funded sites that were in jeopardy of closing. For FY 2005, sites are funded by a Subcabinet for Children, Youth and Families After School Grant, a 21<sup>st</sup> Century Community Learning Center Grant and local education funding.



**LMB ADMINISTRATOR**  
*Mary Scholz*

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### **CARROLL COUNTY DATA**

1990 Population = 123,372  
2000 Population = 150,897  
2000 Population Under 5 Years Of Age = 10,110  
Infant Mortality Rate = 4.2\*  
% Of Students Achieving Full Readiness For School = 63.0  
% Of Students Absent More Than 20 Days = 7.7  
Self-Sufficiency Wage For A Family Of Four = \$44,186  
Juvenile Violent Arrest Rate For Ages 10-17 = 145\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 = 864\*\*

\* Per 1,000 live births  
\*\* Per 100,000

# CECIL PARTNERSHIPS FOR CHILDREN, YOUTH & FAMILIES

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## GETTING RESULTS

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### LMB BOARD MEMBERS

*Susan Twigg* (President)  
Cecil County Department of Aging

*Rex Sizemore* (Vice President)  
The Peoples Bank of Elkton

*Gary Sawyer* (Secretary/Treasurer)  
Director of Community Services  
MD Rural Development Corp.

*Eva J. Addis* (Chair)  
Community Representative/Citizen  
Member

*Dr. Virginia Bailey*  
Cecil County Health Officer

*Dr. Richard Bayer*  
Upper Bay Counseling & Support  
Services, Inc.

*Darrell Hamilton*  
North East Police Department

*Nancy Heinold*  
Central Branch Manager, Cecil  
County Public Library

*Howard Isenberg*  
Director, Family Services  
Association

*Betty Johnson*  
Community Representative/Citizen  
Member

*Phyllis Kilby*  
Cecil County Commissioner

*Kenneth Lewis, M.D., J.D.*  
President and Chief Executive  
Officer, Union Hospital of Cecil  
County

*Dr. Stephen Pannill*  
Cecil Community College

*Nicholas Ricciuti*  
Director, Cecil County Department  
of Social Services

*Dr. Carl Roberts*  
Superintendent, Cecil County  
Public Schools

*Delegate David Rudolph*  
Maryland House of Delegates,  
Community Representative

*Marty Salmon*  
Supervisor, Department of Juvenile  
Justice

*Douglas Sommers*  
Director, Division of Special  
Populations Services, Cecil County  
Health Department

### *Children Successful in School & Children Safe in their Families and Communities*

- An *Alternatives to Suspension* program funded through a Disruptive Youth grant provides parents an alternative when their child has been suspended three or more days for non-violent offenses.
  - During the past three school years, 1,300 suspension days were saved by reducing the length of suspension for program participation.
  - In four of the five participating schools, the number of suspensions for offenses by students receiving services through *Alternative to Suspension* are lower than the overall suspensions for the school (violent and non-violent offenses).
  - Two of the schools met their goal of reducing suspensions over the baseline 2000-2001 school year; four of the five show reductions from the 2001-2002 school year (the first full year of the intervention).
- *Bridges Detour*, a case management referral program for youth who are exhibiting delinquent-like behaviors, was also funded through Youth Strategies. Sixty-four (64) of the 204 clients enrolled during the past two years have been referred from the Department of Juvenile Services, often to complete community service.

### *Stable and Economically Independent Families*

- Through the *Bridges* initiative, funded through the Community Partnership Agreement, youth ages 16-21 are linked to services to help them successfully transition to adulthood. In FY 2004,
  - 206 clients were enrolled – 103 were referred to Cecil Community College for classes, 25 to WIA programs, 19 to Job Corps;
  - 21 clients achieved their GED, 94 others were enrolled in GED classes;
  - 35 clients completed vocational training; and
  - 77 clients gained full-time employment.
- *The Visitation Center*, partially funded from Earned Reinvestment Funds, supports divorced or separated parents by offering monitored exchanges. By offering a safe, controlled environment for court mandated visitations or non-custodial exchanges, there is minimal risk of conflict and improved family functioning. In FY 2004 there were 1,300 monitored exchanges and 556 supervised visits.

## Improving Local Services

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### *Improving Data Collection*

- A database tracking system for *Bainbridge* and *Holly Hall School-Based Wellness Centers*, which was developed in FY 2004 and is to be implemented in FY 2005, will enable comparison of data across years and make data collection more accurate and efficient.

### ***Keeping Families Together***

- In FY 2003, out-of-home placement rates dropped to 7.3% from 8.1 % in FY 2000. *Interagency Family Preservation Services* accepted 27 families in FY 2004; 30 were not accepted as they did not meet imminent risk of placement criteria.



## **Major Accomplishments**

### ***Spotlight on Services for Juveniles***

- The Maryland Juvenile Justice Advisory Council invited the LMB to present information on its *Alternatives Suspension Program* and *Bridges Detour* in January. Responsible for allocating funds for the Youth Strategies Grant, Council members were very impressed with the innovative intervention/prevention programs. The *Alternative Suspension Program* provides a safe structure for youth suspended by Cecil County Public Schools for three to 20 days by providing community service activities, behavioral counseling, and academic assistance. *Bridges Detour*, a case management program for pre-delinquent youth, provides activities or links the client and their family to community programs that will strengthen protective assets and reduce risk factors.

### ***Improved data collection***

- Improved evaluation and monitoring procedures were developed for all programs to more accurately reflect accomplishments. Each program was assessed to determine whether the data being collected moved the program toward its goals and objectives. Irrelevant data was eliminated and new evaluation and monitoring tools were developed in collaboration with vendors that more accurately reflect the positive program accomplishments.

### ***After School Programs***

- Despite major funding reductions, the LMB maintained the after school programs at three middle schools that were not being served by Boys and Girls Club. This assured youth at all six Cecil County middle schools had access to an after school program. Vendors included a non-profit mental health provider, the public school and town recreation and park cooperative, and an ecumenical community group.

### ***Voluntary Placement***

- The LMB spearheaded collaborative planning on a Voluntary Placement Agreement Pilot Site. Representatives from the Core Service Agency, Social Services, Juvenile Services, Cecil County Public Schools, the Health Department met five times in a two-month period to develop a local plan to serve our most at-risk youth with a seamless service-delivery system.

#### **EXECUTIVE DIRECTOR**

*Nancy Hardy*

#### **CONTACT INFORMATION**

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Elkton, MD 21921  
Phone (410) 620-0762  
Fax (410) 620-3802  
E-mail: family@dol.net  
Website: www.cecilpartnerships.org

### **CECIL COUNTY DATA**

1990 Population = 71,347  
2000 Population = 85,951  
2000 Population Under 5 Years  
Of Age = 5,957  
Infant Mortality Rate = 8.4\*\*  
% of Students Achieving Full  
Readiness For School = 37.0  
% Of Students Absent More  
Than 20 Days = 15.7  
Self-Sufficiency Wage For A  
Family Of Four = \$43,607  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 464\*\*  
Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 1,786\*

\* Per 1,000 live births

\*\*Per 100,000

# CHARLES COUNTY HUMAN SERVICES PARTNERSHIP

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## GETTING RESULTS

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### *Babies Born Healthy*

- The *Healthy Families Programs* are home visiting programs for first time parents (including teen parents) following children up to 5 years old. All mothers participating in the *Healthy Families* program delivered newborn babies weighing 2500 grams (5.5 lbs) or more.

### *Children are Physically and Mentally Healthy*

- The *Healthy Families*, *Healthy Families-Teen*, and *Healthy Start* programs all offer home visiting services to mothers of newborn babies. One hundred percent (100%) of children participating in these programs have a primary care physician.

### *Children Succeed in School*

- *School-Based Mental Health Centers* offer somatic and mental health services to children at two elementary schools in the county. One of the program's objectives is to reduce the number of children absent from school more than 20 days. There were no children absent from school more than 10 days.

## IMPROVING LOCAL SERVICES

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### *Cross-Agency Support and Collaboration*

- LMB continued to provide staff assistance to the Local Citizens Review Panel in the review of the child welfare system.
- Through monthly meetings of the Human Services Partnership, the LMB received feedback from local agency representative on the needs of County citizens. This information is used to guide the Partnership in resource allocation and program development.
- Staff participate as members on various councils, boards, and workgroups that address issues to improve upon the lives of children, youth, and families.

### *Increasing Results and Accountability*

- All contracts awarded through the LMB in 2004 are results-based, thereby increasing accountability standards. Best practices that are shown to achieve results were researched and shared with service providers.
- The Charles County Human Services Partnership Board held full membership status throughout the year with a complete complement of agency and citizen representation. The Board revised the Partnership's by-laws in July 2003. Staffing adjustments were made to bring the budget in accordance with funding reductions. Lastly, planning was initiated for the Human Service Partnership Needs Assessment by administering surveys and conducting focus groups.

### LMB BOARD MEMBERS

*Faye Grillo* (Chair)  
Deputy Health Officer, Health Department

*Keith Grier* (Vice Chair)  
Director, Pupil Services & Alternative Schools, Charles County Public Schools

*Lillian Bowie*  
Citizen Member

*Rebecca Bridgett*  
Director, Department of Social Services

*Scott Daughetee*  
Executive Director, Handicapped and Retarded Citizens (HARC)

*Dr. C. Devadason, M.D. DPH*  
Health Officer, Health Department

*Victoria Greenfield*  
Deputy County Administrator

*Swynice Hawkins*  
Deputy Director, Southern Maryland Tri-County Community Action Committee

*Rev. Willie Hunt*  
Citizen Member

*Steve Laudenslager*  
Citizen Member

*Ann Maggi*  
Citizen Member

*Catherine Meyers*  
Executive Director, Center for Children

*Daniel Schaidt*  
Department of Juvenile Services

*Capt. Michael Wyant*  
Division Commander, Sheriff's Office, Support Services Division

## ***Increasing Public Awareness and Use of Existing Resources***

- The LMB distributed quarterly newsletters to stakeholders including a spotlight on local providers and an upcoming events calendar.
- The LMB provided technical assistance to community providers and vendors.
- Staff participated as members on various councils, boards, and workgroups that address and collaborate to improve upon the lives of children, youth, and families.



## **MAJOR ACCOMPLISHMENTS**

### ***Teen Pregnancy Prevention and Resources***

- Using funds provided by the Governor's Council on Adolescent Pregnancy, the LMB conducted a community needs assessment of teen births and resources in the county targeted at both preventing teen births and providing services to teen parents. Using a geographic information system (GIS), the LMB identified the location of teen births countywide and mapped those results to the location of both private and public resources available to this population. The results showed that there were two underserved rural areas and will be used to direct future programs resource allocation.

### ***Program Funding***

- Through Requests For Proposals (RFPs) and other processes, 15 vendors were procured to provide needed services. Over 2,000 Charles County residents received service and assistance through such programs as *Healthy Families*, *Transitional Age Independent Living*, *Juvenile Crime Prevention* and *On Our Own* (a peer support program).

### ***Assessment Tools***

- A semi-annual report card addressing program evaluation, accomplishments, and outstanding needs was created in order to strengthen program evaluation and vendor accountability systems.

### ***Hurricane Isabel***

- The Human Services Partnership assisted with the disaster relief program that provided community outreach to victims of the September 2003 Hurricane Isabel.

### ***Leadership in Action Program***

- The Human Services Partnership collaborated with the Annie E. Casey Foundation and the tri-county region governing agencies to implement the *Leadership in Action Program* in Southern Maryland. The *Leadership in Action Program* focuses on improving school readiness by strengthening collaboration among County leaders.

**DIRECTOR**  
Michael Luginbill

**CONTACT INFORMATION**  
Human Services Partnership  
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LaPlata, Maryland 20646  
Phone 301-396-5238  
Fax 301-396-5248

### **CHARLES COUNTY DATA**

1990 Population = 101,154  
2000 Population = 120,546  
2000 Population Under 5 Years Of Age = 8,603  
Infant Mortality Rate = 7.2\*  
% of Students Achieving Full Readiness For School = 68.0  
% Of Students Absent More Than 20 Days = 17.3  
Self-Sufficiency Wage For A Family Of Four = \$49,738  
Juvenile Violent Arrest Rate For Ages 10-17 = 381\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 = 2,961\*\*

\* Per 1,000 live births  
\*\* Per 100,000

# DORCHESTER COUNTY LOCAL MANAGEMENT BOARD

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## GETTING RESULTS

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### *Children Safe in Families and Communities*

- Communities Mobilizing for Change on Alcohol committee (CMCA), the LMB, and the Dorchester County Board of Education instituted a new alcohol free policy in accordance with the Safe and Drug Free School Zone. Preliminary breathalyzers (PBTs) were purchased for each high school and school administration was trained by local law enforcement on the administration of the test. No alcohol-related incidents were reported at either school. High school students are now required to have a signed form on record prior to their participation in school activities.
- Nearly 350 middle school students participated in *Quest* after school programs in two middle schools. Through *Quest*, students have the option of participating in a variety of two hour academic/self enrichment programs at each site.

### *Healthy Children*

- Over 60% of middle school students are enrolled in the *School Wellness Program*, where nurse practitioners provide somatic health services. Mental health services are also provided through the *Wellness Programs* throughout elementary, middle and high schools. Dorchester County has been identified as a critical shortage area for mental health services. This service provides these much needed services while minimizing the amount of time away from academics.

### *Children Successful in School*

- Eighty-five percent (85%) of the students who participated in *Success Night* program exhibit academic success. This program utilizes best practices and has documented improvements in grades and school attendance among past program participants.

## IMPROVING LOCAL SERVICES

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### *Increasing Collaborative Planning and Local Decision-Making*

- *Hotspots*, *Youth Strategies*, *School Based Wellness*, and *Juvenile Drug Court* are all examples of collaborative LMB projects that brought together a broad array of community stakeholders. For example, in planning for the *Youth Strategies* grant, many community, government, public and private agencies participated. Partners focused on the unique needs identified in different geographic areas and shaped programming based on those needs.
- The LMB serves as lead coordinator for the *Juvenile Drug Court*—a cooperative effort between the Juvenile Court, State’s Attorney, Public Defender, Juvenile Services, *Additions Program* and the LMB. In the *Dorchester County Juvenile Drug Court*, once charged, a juvenile is referred to juvenile services where they begin a two track process that includes a comprehensive assessment, random drug screenings, and biweekly progress review hearings with a Master. Currently, nine juveniles are enrolled in the program.
- The LMB is also the lead coordinator for *C-SAFE* projects (formerly known as Hotspots). In existence in Dorchester County since 1997, *C-Safe* is a coordinated effort between the LMB, Cambridge Police Department, Department of Parole and

### LMB BOARD MEMBERS

Roger Harrell (Chair)  
Dorchester County Health Officer

Rev. Dale Brown  
Citizen Member

Scott Eberspacher  
Dorchester County Department of  
Recreation & Parks

Robbie Hanson  
Department of Parole & Probation

Tim Haynes  
Department of Juvenile Services

David Kreek  
Citizen Member

William McDonnell  
Dorchester County Department of  
Social Services

Madeline Moore  
Youth Service Bureau

William Nichols  
County Council Member

Jim Reilly  
Superintendent, Dorchester County  
Board of Education

Peggy Tillier  
Citizen Member

Kathleen Wise  
Dorchester County Health  
Department

Probation, Department of Juvenile Services, States Attorney's Office and many other agencies and community groups. The goal is to help local neighborhoods reclaim their communities from fear, crime, and drugs by supporting comprehensive, community-based anti-crime strategies. *Cambridge Community of Hope* has documented a 28% overall reduction in crime in the identified area.

- Chesapeake College Child Care Resource Center was awarded \$56,000 to institute a lending library for day care providers. Resources included age appropriate materials related to school curriculum, training opportunities for child care providers, and literacy materials for their day care libraries.
- The Multi-Disciplinary Team brings together the Board of Education, Department of Social Services, Department of Juvenile Services, Family Support Centers, law enforcement agencies, Judy Hoyer Centers and other agencies. The goal of the Team is to coordinate service planning, paying special attention to avoiding duplication of services.

### ***Linking Citizens to Community Resources***

- The Community Resource Directory, managed by the LMB, outlines family and children services and is accessible to citizens, providers, and faith-based organizations. The Directory is available in libraries and upon request through the LMB. To date, nearly 200 copies of the directory have been distributed throughout Dorchester County. The directory is available in paper copy or electronically and will be linked to the Dorchester County website in the near future.

## **MAJOR ACCOMPLISHMENTS**

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### ***School-Based Wellness Center***

- Implementation of a School-Based Wellness Center began in the middle schools in 1998 and has since expanded to each school in the county. The expansion of *School-Based Wellness* also included mental health services, which are difficult to access throughout the county.

### ***Healthy Families***

- A *Healthy Families* program was established, which provides intensive home visiting services to at-risk new mothers. Nearly 300 assessments were conducted of the approximately 325 births.

### ***School-Based Programming***

- A school-based program, "*Success Night*," provides services by a consortium of providers. The program increases parental participation in school activities through active engagement with their children while receiving services from counselors, tutors, and school staff. Participating students achieved higher grades and parents demonstrated increased school involvement. There were 272 youth and their families served in the three program sites. There was an increase in school attendance and a slight improvement in academic performance for program participants. This program has expanded from one middle school to two elementary schools, with plans to expand to one more middle school in FY 2005.
- After school programming was implemented, which resulted in a strong partnership between the Board of Education and the local Parks & Recreation Department. Programming includes academic and self enrichment programs held at the school. Over 300 children participated during FY 2004. In past years, this partnership was recognized by the state as a model.



**DIRECTOR**  
Nancy L. Shockley

#### **CONTACT INFORMATION**

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Management Board  
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Cambridge, Maryland 21613  
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410-228-9642 fax  
nshockley@docogonet.com

### **DORCHESTER COUNTY DATA**

1990 Population = 30,236  
2000 Population = 30,674  
2000 Population Under 5 Years  
Of Age = 1,650  
Infant Mortality Rate = 8.6\*  
% Of Students Achieving Full  
Readiness For School = 56.0  
% Of Students Absent More  
Than 20 Days = 17.1  
Self-Sufficiency Wage For A  
Family Of Four = \$38,485  
Juvenile Violent Arrest Rate  
For Ages 10-17 = 453\*  
Juvenile Non-Violent Arrest  
Rate For Ages 10-17 = 3,707\*

\* Per 1,000 live birth  
\*\* Per 100,000

# FREDERICK COUNTY OFFICE FOR CHILDREN AND FAMILIES

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## GETTING RESULTS

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### *Babies Born Healthy*

- *Healthy Families Frederick* produced the following results in FY 2004:
  - 91% of targeted children were connected with a health care provider;
  - Zero (0) families experienced an out-of-home placements;
  - 100% of children served who had suspected delays were referred for assessment and monitoring;
  - 100% of participants reported satisfaction with the *Healthy Families Frederick* program;
  - 100% of participating mothers who enrolled prenatally received a post partum check up;
  - 97% of participating families had adequate or higher home safety scores after six (6) months of program participation; and
  - 99% of participating families experienced no Child Protective Service reports.

### *Communities That Support Family Life*

- The second year of the *Family Friendly Businesses* campaign honored ten businesses for their policies supporting their employees' families at a recognition ceremony attended by businesses, political leaders, and government representatives. *Frederick Magazine* covered the campaign in their January issue.

### *Children are Successful in School*

- The *Community Agency School Services Program (CASS)* served 987 families, an increase of 273 families from FY 2003, surpassing the goal of 214 additional families served per year.
- The *Frederick County After School Programs* served 826 youth in local middle schools.

### *Children are Safe in Their Families and Their Communities*

- The *Family Preservation Program (FPP)* provided 60 families short-term in-home intervention to help manage their current situations in a way that keeps the family together. Families participating in *FPP* reported overall satisfaction with the program and commented on the high level of dedication and competence of the staff.
- The Child Advocacy Center had 162 appointments and performed 43 sexual/physical abuse examinations and 42 foster care examinations.
- The *Multisystemic Therapy Program (MST)* served 20 families of adjudicated youth who would otherwise have been placed in residential detention. Frederick County's MST program has achieved an 86% successful completion rate, exceeding the national standard.

## IMPROVING LOCAL SERVICES

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### *Implementing Cross-Agency Services for Juveniles*

- The Juvenile Delinquency Prevention Policy Board is a local advisory board that monitors the sanctioning, reforms, restitutions and prevention of delinquent activity. In FY 2004, the committee completed a comprehensive strategic plan, partnered with the Frederick City Youth Center to provide supervision for suspended

### LMB BOARD MEMBERS

*Maria Whittemore* (Chair)  
Citizen Member

*Carol Abramson*  
Frederick County Finance  
Department

*Scott Alexander*  
Way Station

*Tim Clarke*  
Frederick County Sheriff's Office

*Diane Gordy*  
Director, Department of Social  
Services

*Sue Hecht*  
Heartly House

*Carolyn Kimberlyn*  
Frederick County Board of  
Education

*Susan Lundstrom*  
Community Agency School  
Services

*Dave Markoe*  
Frederick YMCA

*Sharon McCollough*  
Parent/Citizen Member

*Bob Pitcher*  
Frederick County Core Service  
Agency

*Pastor Virginia Price*  
St. Paul Lutheran Church

*Pat Rosensteel*  
Frederick County Head Start

*Ginny Simoneau*  
The Children's Center of  
Walkersville

*Cam Smith*  
Department of Juvenile Services

*Mike Stovall*  
Frederick County Citizen Services

*Brenda Williamson*  
Developmental Disabilities  
Administration - Western Region

and expelled students, and increased partnerships from 36 to 44 agencies.

- The Disproportionate Minority Representation subcommittee was established to reduce the over-representation of minority youth at key decision points in the county's juvenile justice system while increasing minority youth access to prevention, treatment, educational, social, and financial opportunities. During FY 2004, the committee hosted the *Frederick County Disproportionate Minority Representation Conference*, provided demographic and delinquency risk factor data on Frederick County's minority youth population, and conducted an analysis of minority over-representation at key decision points in the county's juvenile justice system. Ninety three percent (93%) of 68 attendees reported the quality of the presentations as "excellent" or "very good."

### ***Participating in Early Childhood Planning***

- The *Interagency Early Childhood* subcommittee is an interdisciplinary team of local professionals whose mission is "to promote healthy development and well-being of young children and their families through community collaboration." During FY 2004, the committee developed a Five Year Strategic Plan to improve outcomes for children ages birth to 5 years old.

### ***Integrating Services for Families***

- Promoting Safe and Stable Families funds support flexible, effective, community-based programs designed to strengthen and stabilize families and assure safe, nurturing homes for children. In 2004, funds and services were successfully integrated into the Family Support Center of Family Partnership of Frederick County, creating a more integrated approach to serving families while maximizing resources.

## **MAJOR ACCOMPLISHMENTS**

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### ***Family Friendly Business Program***

- The *Family Friendly Business Program* is a campaign to increase local business support of family friendly practices in the workplace. The campaign encourages businesses to attract and retain employees; reduce absenteeism, turnover, and recruitment costs; and increase productivity and employee loyalty. In FY 2004, the Successful Top Ten Family-Friendly Businesses Award Ceremony was held in January with those businesses given awards receiving acknowledgement in *Frederick Magazine's Annual Business Edition*. FY 2004 also saw expanded media coverage with a featured article being published in the *Frederick NewsPost*.

### ***Child Advocacy Center***

- The Child Advocacy Center (CAC) of Frederick County is a child-friendly facility designed, staffed and equipped to provide comprehensive services to child abuse victims and their families. During FY 2004, the center secured Victims of Crime Act funding and relocated to a larger facility with sufficient room for a collaborative multidisciplinary team comprised of 13 partnering agencies representing law enforcement officials, child protection professionals, prosecutors, mental health clinicians, medical practitioners, victim services providers and CAC staff.

### ***Head Start Playground***

- The LMB contributed money from its Earned Reinvestment Fund to pay for the construction of a new playground for the local *Head Start* program, thus enabling the program to occupy new space as their form lease recently expired.



**DIRECTOR**  
*Madeline Morey*

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[www.co.frederick.md.us/ocf](http://www.co.frederick.md.us/ocf)

## **FREDERICK COUNTY DATA**

1990 Population = 150,208  
2000 Population = 195,277  
2000 Population under 5 Years  
Of Age = 14,056  
Infant Mortality Rate = 4.7\*  
% Of Students Achieving Full  
Readiness For School = 70.0  
% Of Students Absent More  
Than 20 Days = 9.6  
Self-Sufficiency Wage For A  
Family Of Four = \$51,535  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 331\*\*  
Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 1,236\*\*

\*Per 1,000 live births  
\*\* Per 100,000

# GARRETT COUNTY PARTNERSHIP FOR CHILDREN & FAMILIES, INC.

## GETTING RESULTS

### LMB BOARD MEMBERS

*Duane Yoder* (Chair)  
President/CEO, Garrett County  
Community Action

*Earl Clark* (Vice-Chair)  
Retired Bank Officer, Citizen  
Member

*Wendell Teets, Ed.D.* (Treasurer)  
Superintendent, Garrett County  
Board of Education

*Phyllis B. Trickett* (Secretary)  
Retired Business Owner, Citizen  
Member

*Rick DeWitt*  
Interim Director, Garrett County  
Department of Social Services

*Debra Friend, Ph.D.*  
Business Owner, Citizen Member

*Rodney Glotfelty*  
Health Officer, Garrett County  
Health Department

*Honorable Ernest J. Gregg*  
County Commissioner

*Harry Grove*  
Supervisor, Department of Juvenile  
Services

*Henrietta Lease*  
Community Volunteer, Citizen  
Member

*Lillian Mitchell, Ph.D.*  
Community Volunteer, Citizen  
Member

*Ann Sherrard*  
Maryland Extension Office

*Patricia Yoder*  
Executive Director, Mountain Top  
Mental Health Associates, Inc  
(CSA)

### ***Babies Born Healthy***

- *Healthy Families Garrett County (HFGC)* served 623 families in FY 2004. Eighty-four percent (84%) of all county births were newly enrolled and/or had a subsequent birth while active in the program. Six (6) children with a suspected developmental delay were referred for services and accepted by the *Infants and Toddlers* early intervention program. Program evaluations show that 98.8% of families were satisfied with services.

### ***Healthy Children***

- Through *HFGC* and the *Infants and Toddlers Program*, a home visiting system of care is provided. In FY 2004,
  - 94% of all *HFGC* target children were up-to-date on immunizations;
  - 100% of all *HFGC* target children enrolled during FY 2004 ages birth to five had a primary care provider within two months of enrollment;
  - 6 *HFGC* children with a suspected developmental delay were referred for services and accepted by the *Infants and Toddlers* early intervention program;
  - *Infants and Toddlers* experienced a 25% increase in referrals;
  - 100% of *Infants and Toddlers* children were provided services in natural environments; and
  - 97% of children served by *Infants and Toddlers* were transitioned with an Individual Education Program (IEP).

### ***Children Entering School Ready to Learn***

- Seventy-five percent (75%) of *HFGC* target children age 3 or 4 years old in families receiving intensive services scored “fully ready” for Pre-K as measured by the Work Sampling System (WSS).
- *Overlook Judy Center Head Start* students demonstrated an increase of 41.4% on the WSS school readiness rating when compared to the FY 2002 composite WSS scores.

### ***Children Safe in Their Families and Communities***

- Between FY 2000 and FY 2004, Garrett County experienced a 21.4% decrease in its child abuse and neglect rate.
- Between FY 2000 and FY 2004, Garrett County experienced a 43.4% decrease in its juvenile serious non-violent offense arrest rate.

### ***Stable and Economically Independent Families***

- Garrett County has placed zero (0) children in out-of-state care since 1996.
- 77% of Garrett County families are in owner occupied housing.

### ***Children Successful in School***

- Between FY 2000 and FY 2004, Garrett County experienced a 17.2% decrease in its high school dropout rate, grades 9-12.
- Garrett County students met all annual yearly progress indicators for No Child Left Behind.

## IMPROVING LOCAL SERVICES

### ***Improving Early Childhood Care, Education and School Readiness***

- Funded by the LMB, the *HFGC* program screened 84% of all births, served over 50% of all estimated births and provided nurse home visitation services for 623 families. Credentialed by *Healthy Families America*, universal home visiting services for children ages 3-4 are augmented by the Parents as Teachers educational curriculum, Enhanced Teen Services, educational and jobs development support, and Alcohol Tobacco and Other Drugs (ATOD) prevention.

### ***Integrating After School Programming and Support for Academic Achievement***

- *Partners Afterschool Programs* operate at six community-based sites. Certified teacher tutors support academic achievement. *LifeSkills™ Training*, a model prevention program, is conducted at all sites in cooperation with the local Health Department. Blended funding to support after-school programming includes Subcabinet for Children, Youth and Families After School, 21<sup>st</sup> Century Community Learning Centers (MSDE), Learn and Serve (GOSV), Wrap-Around Child Care (DHR) and C-Safe (GOCCP).

### ***Coordinating a Continuum of In-Home Family Preservation and Support Services***

- An Interagency Access Team staffs all referrals to LMB programs that provide in-home, family preservation support. Representatives from the local Core Services Agency, Department of Social Services, Local Health Department, Garrett County Public Schools, Department of Juvenile Services, and the LMB review family preservation referrals, assess family need and make program assignment recommendations.

## MAJOR ACCOMPLISHMENTS

### ***Supporting Implementation of Science-Based Programs***

- Based on results of on-going needs assessments, the Garrett Partnership continues to coordinate and/or provided training for proven and model programs. In addition to *Healthy Families Garrett County*, *Parents as Teachers* and *LifeSkills Training*, LMB funding has supported implementation of the following:
  - *Second Step* is a violence and bullying prevention program with a “toolbox” of developmentally appropriate activities for teachers to use in pre-school and elementary classrooms. To date, over 30 interagency staff attended two training sessions;
  - *Healthy Communities/ Healthy Youth* is a multi-faceted asset building initiative that seeks to engage a large segment of the adult population in supporting youth of all ages by accentuating and nurturing positive youth attributes. For example, nine Community Planning Groups received information on the 40 developmental assests and utilized this framework to reenergize their prevention planning activities;
  - *Communities Mobilizing for Change on Alcohol* is a framework guiding community-level interventions designed to change community norms and practices favorable to underage alcohol use. Strategies are implemented under the oversight of the Combating Underage Drinking Committee that includes provider, law enforcement, and community representatives; and
  - *Communities That Care®* (CTC) is a prevention planning system that will be used to shape the Garrett LMB’s next five-year community plan. Guided by a CTC consultant and the LMB’s Planning Committee, Youth Development and Prevention Board members will engage in an extensive needs assessment.



#### **DIRECTOR**

*Sue Athey-Oxford, MSW*

#### **CONTACT INFORMATION**

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Fax (301) 334-1893  
E-mail  
partners@garrettpartnership.org  
www.garrettpartnership.org

### **GARRETT COUNTY DATA**

1990 Population = 28,138  
2000 Population = 29,846  
2000 Population Under 5 Years  
Of Age = 1,810  
Infant Mortality Rate = 10.9\*  
% Of Students Achieving Full  
Readiness For School = 59.0  
% Of Students Absent More  
Than 20 Days = 4.1  
Self-Sufficiency Wage For A  
Family Of Four = \$32,723  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 87\*\*  
Juvenile Non-Violent Arrest  
Rate For Ages 10-17 = 867\*\*

\* Per 1,000 live births  
\*\* Per 100,000

# HARFORD COUNTY LOCAL MANAGEMENT BOARD

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## GETTING RESULTS

### *Children Safe in Their Families and Communities*

- Ninety-three percent (93%) of families who received *Interagency Family Preservation* services in Fiscal Year 2004 remained intact.
- Since 1997, over 540 children and their families have received services through the *Bridges to Success* program, which helps families access resources needed to divert their children from formal involvement with the juvenile justice system. A longitudinal evaluation study has been implemented through a partnership with the University of Maryland to measure the ongoing impact and success of the children and families in the program. As of 2003, 81 families participated in the follow-up study. These families date back to services received in 1997. Preliminary results indicate statistical significance of the *Bridges to Success* program having long term impact on 1) runaway behavior, 2) assaultive and self-harm behavior, and 3) improved family relationships. *Bridges to Success* was previously featured at the Child Welfare League of America Conference on Research (2001).
- Children who received services through *Project PrePARE* in FY 2004 showed positive gains as a result of their involvement with the program: overall decrease in violence (81%), overall increases seen in the level of families' knowledge about behavior management and positive parenting skills (83%), and overall improvement noted with family to school communication (75%).

### *Children Successful in School*

- The majority of children (90%) who received services through *Project PrePARE* in FY 2004 for issues related to not attending school improved their school attendance.

## IMPROVING LOCAL SERVICES

### *Increasing Community Access to Information and Resources*

- The LMB maintained a website that includes a broad array of information for citizens, as well as local service providers and community organizations. The website includes information about funding opportunities for local groups, funding application, and data that can be used to inform service and program development. The average number of website hits increased from 1845 per month in FY 2003 to 1906 per month in FY 2004.
- An overview of LMB-funded programs was developed, identifying them by result area. This information has been shared with local elected officials to raise awareness about the level and type of LMB-funded services. In addition, this information is regularly updated and shared with the Board to continue the strategic planning process and ensure that service dollars are allocated based on identified needs within the jurisdiction.

### *Improving Local Planning and Coordination*

- The LMB continued to support the Harford County Mental Health Roundtable in partnership with the Core Service Agency. The Roundtable is an interagency partnership that works to improve and enhance the coordination of school-based mental health services for children and families. The Roundtable also assisted the *School*

## LMB BOARD MEMBERS

*Terry Troy* (Chair)  
Citizen Member

*L. Jesse Bane*  
Harford County Sheriff's Office

*Audra Caplan*  
Harford County Public Library

*Joe Cassilly*  
Harford County State's Attorney

*Mary Chance*  
Harford County Department of  
Community Services

*Veronica Chenoweth*  
Harford County Council

*Michael Drummond*  
Core Service Agency

*Joyce B. Eaton*  
Citizen Member

*O'Mela James*  
Office of the Public Defender

*Nathaniel T. Johnson*  
Pastor, Aberdeen Bible Church

*Stan Kotula*  
President, Key Point Health  
Services

*Enzo A. Marconi*  
Harford County Department of  
Juvenile Services

*J. B. Redding*  
Caring Hands

*Jerry Reyerson*  
Harford County Department of  
Social Services

*Stephen Richards*  
Harford County Public Schools

*Jill Svrjcek*  
Harford County Infants &  
Toddlers Program, Harford  
County Health Department

*Dr. Leonard Wheeler*  
Citizen Member

*Outreach and Advocacy Program (SOAP)* in the identification of services already existing in certain elementary schools within the county in order to strategically target *SOAP* services in light of reduced funding.

- Support was provided to the Delinquency Prevention Policy Board (DPPB), a standing committee of the LMB that includes the Sheriff’s office, courts, State’s Attorney Office, Department of Juvenile Services, and Department of Social Services. The DPPB updated its comprehensive needs assessment and utilized its Delinquency Prevention Plan to drive decision-making regarding delinquency prevention services. A strategic plan was developed that aligns with the Delinquency Prevention Plan, as well as the LMB’s Strategic Plan.
- The Disproportionate Minority Contact Committee (*DMC*) formalized preliminary plan for addressing disproportionate minority overrepresentation. The *DMC* mapped out decision points across child serving systems and collected other data in an effort to further their planning and ultimately address the issue of overrepresentation of minority youth in Harford County.
- The LMB facilitated development of the *Harford County Early Childhood Stakeholders Committee*. The committee is in the process of beginning a strategic planning process. As a preliminary step, it began an analysis of services and supports currently in place addressing early childhood.

## MAJOR ACCOMPLISHMENTS

### ***Substance Abuse Strategic Planning***

- The LMB continued to refine its five-year strategic plan to continue to address identified needs. As a result, the Board identified the need to focus on substance abuse. Through a community mini-grant process, the LMB dedicated half of the available funding to services addressing this issue.

### ***Funding Strategies***

- In light of additional funding cuts experienced in a number of programs, the LMB identified funding through its Incentive/Earned Reinvestment dollars to support these important programs. As a result, several programs that would have been lost are able to remain open in 2005.
- Due to impending funding cuts to the *SOAP* for FY 2005, the LMB worked with the provider to maximize remaining funds by strategically positioning services in schools and utilizing third party funding when available. *SOAP* utilizes licensed clinical social workers in identified elementary schools to work with children referred in school as well as with their families in the home and community.
- Due to funding cuts experienced in the *Bridges to Success Program*, the LMB worked with the provider to secure funds from additional sources. Established in 1997, *Bridges to Success* provides community-based services to children who are exhibiting Children In Need of Supervision (CINS ) behaviors. Families with children who are chronic runaways or are truant and ungovernable have access to an intervention that is aimed at preventing formal involvement with the juvenile justice system. The program previously expanded to include *Project PrePARE* to serve younger children as an early intervention measure. *Bridges to Success* and *Project PrePARE* are two components of the delinquency prevention continuum in Harford County and receive oversight from the Delinquency Prevention Policy Board.



#### **EXECUTIVE DIRECTOR**

*Kaye Gibson-Ayuso*

#### **CONTACT INFORMATION**

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 Bel Air, MD 21014  
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 410-638-4965 (fax)  
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[www.partnershipforfamilies.org](http://www.partnershipforfamilies.org)  
 General email: [info@partnership for Families.org](mailto:info@partnershipforfamilies.org)

### **HARFORD COUNTY DATA**

1990 Population = 182,132  
 2000 Population = 218,590  
 2000 Population Under 5 Years  
 Of Age = 15,776  
 Infant Mortality Rate = 5.1\*  
 % Of Students Achieving Full  
 Readiness For School = 76.0  
 % Of Students Absent More  
 Than 20 Days = 10.9  
 Self-Sufficiency Wage For A  
 Family Of Four = \$45,080  
 Juvenile Violent Arrest Rate For  
 Ages 10-17 = 188\*\*  
 Juvenile Non-Violent Arrest  
 Rate For Ages 10-17 = 1,418\*\*

\* Per 1,000 live births  
 \*\* Per 100,000

# HOWARD COUNTY LOCAL CHILDREN'S BOARD

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## GETTING RESULTS

### LMB BOARD MEMBERS

Anne Towne (Chair)  
Association of Community Services

Gary Arthur  
Howard County Department of Recreation and Parks

Dr. Penny Borenstein  
Howard County Department of Health

Janice Burris  
Child Care Administration

Virginia Charles  
Academician

Bitia Dayoff  
Community Action Council

Matthew DeBeal  
Student

Dr. Naseem Kahn  
Citizen Member

Chief G. Wayne Livesay  
Howard County Police

Samuel Marshall  
Howard County Department of Social Services

Timothy McCrone  
Office of the State's Attorney

Sherrie Nolan  
The ARC

Manus O'Donnell  
Howard County Office of Citizen Services

Roger Plunkett  
Howard County Public Schools

Jan Schmidt  
Child Advocate

Rick Schonbachler  
Business Representative

Leonard Vaughan  
Howard County Office of Housing and Community Development

Paul Waldman  
Department of Juvenile Services

Diop Wallace  
Student

Nancy Weber  
Child Advocate

Donna Wells  
Mental Health Authority

Lorry Woods  
Citizen Member

### *Children Safe in Their Families and Communities*

- The *Interagency Family Preservation* program has made significant improvements in keeping children in their homes and in a safe environment. In FY 2004, over 85% of the children participating in the program remained in their homes.
- The *Family Options Teen Parenting* program has been very successful in working with teen parents. Since its inception in 1998, over 500 teen parents and their children have participated in the program. To date, only two children have been removed from the home. In addition, the repeat pregnancy rate among the participants is only 2%.
- LMB sponsored two Disruptive Youth programs to reduce violent behavior among teens. Juvenile violent and non-violent crime in Howard County decreased this past year by 10%.

## IMPROVING LOCAL SERVICES

### *Increasing Effective Service Intervention Through Collaborative Planning*

- The LMB partnered with the local school system to apply for a third 21<sup>st</sup> Century Learning Center Grant. Howard County was one of only a few jurisdictions to receive funding for school year 2003/2004. "Bridges Over Wilde Lake" was funded for \$400,000 over three years.
- The LMB partnered with the Judy Center to apply for an Even Start Grant. A grant for \$161,515 was awarded for school year 2003/2004.
- The LMB worked collaboratively with the Oakland Mills Community to provide enhanced services for children and families living in that community. The Oakland Mills High School feeder district is an assemblage of schools that are identified as "consistently low performing" by the Howard County Public School System. A significant number of children come from families that are challenged by poverty, unemployment or involvement with the justice system. Funding for the local Teen Center was provided, as well as services for adolescents through the Education and Career Empowerment Center located at the high school. Additionally, parenting education and support groups were provided in the community.
- The Core Service Agency, the local Department of Social Services, and the LMB worked in partnership to ensure children returning from hospital placements received necessary after care and additional wrap-around services. Through planning and LMB funding, the number of children receiving community based, in-state services in Howard County has increased 300%, allowing them to remain in their home communities.

## MAJOR ACCOMPLISHMENTS



### *Education and Career Empowerment Center*

- Beginning its third year of operation, the Education and Career Empowerment Center—providing family support services in the Oakland Mills Community— has served over 300 students. Services include providing educational support, enrichment activities and opportunities to explore the world outside of their community. Participating students have increased their grades and their success on standardized tests and increased their level of involvement within the community.

### *Men Encouraging and Supporting Program*

- In direct response to the success of the Family Options Program, LMB successfully launched the *Men Encouraging Nurturing and Supporting* program (MENS). This program provided support services to 52 non-custodial fathers in FY 2004. Goals of the program include active payment of child support and a reduction in the incidence of child abuse and neglect reports to Child Protective Services (CPS). In FY 2004, 98% of program participants were current with their child support obligations and 100% had no child abuse or neglect reports made to CPS.

### *Healthy Families*

- The LMB successfully worked with Howard County General Hospital to implement *Healthy Families Howard County*. The home visiting program for first time parents has had tremendous success over the past year. They will receive credentialing in fall 2004.

**DIRECTOR**  
*Molly Vincent*

**CONTACT INFORMATION**  
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[www.co.ho.md.us/CitizenServices/CS\\_HomePage.htm](http://www.co.ho.md.us/CitizenServices/CS_HomePage.htm)

### **HOWARD COUNTY DATA**

1990 Population = 187,328

2000 Population = 247,842

2000 Population Under 5 Years  
Of Age = 18,248

Infant Mortality Rate = 6.0\*

% Of Students Achieving Full  
Readiness For School = 63.0

% Of Students Absent More Than  
20 Days = 6.9

Self-Sufficiency Wage For A  
Family Of Four = \$55,670

Juvenile Violent Arrest Rate  
For Ages 10-17 = 146\*\*

Juvenile Non-Violent Arrest  
Rate For Ages 10-17 = 1,534\*\*

\* Per 1,000 live births

\*\*Per 100,000

# LOCAL MANAGEMENT BOARD FOR CHILDREN AND FAMILY SERVICES OF KENT COUNTY

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## GETTING RESULTS

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### *Children Successful in School*

- Of the non-traditional high school seniors attending evening high school, 70% completed graduation requirements on time. The remaining students are expected to complete all requirements within the next year.
- Ninety-two percent (92%) of the students who participated in the peer mediation program reported that participation helped them find solutions to problems they faced.
- Fifty percent (50%) of the students who acted as peer mediators improved their academic performance.

### *Children are Healthy*

- Kent County, which was ranked last in multiple substance abuse categories according to the 1998 and 2001 Maryland Adolescent Surveys (MAS), showed marked improvement among 10<sup>th</sup> graders. In comparison to the 2001 MAS,
  - tobacco use was reduced by 41%;
  - consumption of any form of alcohol was reduced by 57%; and
  - use of any drug besides tobacco was reduced by 66%.

## IMPROVING LOCAL SERVICES

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### *Creating Issue-Specific Workgroups to Strategize Solutions*

- As a result of the recent MAS, which ranked Kent County number one in teen substance abuse, the LMB took the lead in convening the Adolescent Substance Abuse Coalition (ASAC). Health Department staff, law enforcement, school principals, parks and recreation administrators, and citizens are working together to address this significant problem. In 2001, the Coalition was able to secure a Drug Free Communities Grant to support the work of the ASAC.

### *Using Needs Assessment to Improve School Performance*

- The LMB developed strategies such as the evening high school to support alternative learning pathways. The LMB also convened a team to address the over-representation of minority youth receiving suspensions and disciplinary referrals.
- A school-based resource team was developed, which provided on-going direct counseling and referrals to over 250 at-risk students as needed in the schools. The interagency team meets to comprehensively address issues affecting students.

### *Providing Cross-Agency Training Opportunities*

- The LMB provided six workshops on Disproportionate Minority Representation, positive youth development, and the developmental assets model developed by the SEARCH Institute.

### LMB BOARD MEMBERS

*Pastor Leon Frison* (Chair)  
Citizen Member

*Bill Clark* (Vice Chair)  
Department of Juvenile Services

*Candy Edwards* (Sec/Treasurer)  
Citizen Member

*Dr. Janet Brandon*  
Citizen Member

*Reverend Mel Brindley*  
Citizen Member

*Dr. Joan Buffone*  
Kent County Public Schools

*Jack Canan*  
Kent County Department of  
Housing

*Judy Linn*  
Citizen Member

*Hanson Meikle*  
Citizen Member

*William Pickrum*  
Kent County Commissioner

*Jeffrey Troester*  
Kent County Department of Parks  
and Recreation

*Cynthia Saunders*  
Kent County Department of Social  
Services

*Deborah Schelts*  
Citizen Member

*Dr. Leland Spencer*  
Kent County Health Department

*Nancy Zimm*  
Mid-Shore Mental Health Systems  
(CSA)

### ***Increasing Community Capacity***

- Community capacity was supported through mini-grants, which were awarded to increase developmental asset building in youth, enhance parenting programs, and build awareness of risk and resiliency factors. Examples of mini-grants include:
  - *Woods Edges Summer Program*, providing transportation and scholarships to children in low-income housing so they can participate programs throughout the county as well as funding to hire staff to provide activities on-site;
  - *PACTS* (Parents and Children Targeting Success), a parenting support program operating under the auspices of Kent Youth, Inc., which serves at-risk families identified as at-risk; and
  - *Leaders Club*, an 8-week summer program for 7<sup>th</sup>, 8<sup>th</sup>, and 9<sup>th</sup> graders providing opportunities for leadership development, education, community service, and positive youth development.



## **MAJOR ACCOMPLISHMENTS**

### ***Establishment of the Kent Family Center***

- The Kent Family Center is a family support center that serves families with children under the age of four years old in at-risk families. The LMB provided supplemental funding for support of intensive case management and mentoring. In addition, the LMB provided resources and training on outcome-based evaluation.

### ***Support for Children with Special Mental Health and/or Behavioral Needs***

- Resource teams were established in each school—comprised of parents, community members, mental health professionals, and school personnel—to identify gaps in service and promote a positive environment and seamless service delivery across a continuum of care. Pupil personnel and school psychologist hours were added.
- A nontraditional high school program is provided, offering classes during evening and weekend hours for students who were not on target for high school graduation.
- Therapeutic mentoring is available to at-risk middle-school children who otherwise would not have qualified because of insurance eligibility or diagnostic issues.

### ***Increased number of community-based prevention resources***

- Peer mediation and teen court were implemented at the high school level to support prevention and early intervention in disruptive youth behaviors.
- After school programs are now offered 4 days per week/23 weeks per year at every middle school. Summer activities were also augmented with recreation programs and leadership clubs.
- A home visitor advocates for the families of Judy Center children and provides parenting support.

### ***Collaborative Needs Assessment and Community Planning***

- A comprehensive needs assessment was conducted, extensive community focus groups were convened, site planning for a new community center was initiated, a development planning study was commissioned, and a partnership between community members has evolved. A \$250,000 bond bill was awarded and a \$1,000,000 commitment from Kent County government was secured. County partners are securing over \$8 million in private, county and state resources.

#### **DIRECTOR**

Anne Livie

#### **CONTACT INFORMATION**

Local Management Board for  
Children's and Family Services of  
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Phone: 410-810-2673  
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### **KENT COUNTY DATA**

1990 Population = 17,842  
2000 Population = 19,197  
2000 Population Under 5  
Years of Age = 888  
Infant Mortality Rate = 12.0\*  
% of Students Achieving Full  
Readiness for School = 84.0  
% of Students Absent More  
Than 20 Days = 12  
Self-Sufficiency Wage For Family  
Of Four = \$35,532  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 791\*\*  
Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 1,631\*\*

\*Per 1,000 live births  
\*\*Per 100,000

## LMB BOARD MEMBERS

*Arva Jackson* (Chair)  
Community Representative

*Linna Barnes*  
Montgomery County Council of  
PTA

*Judge Marielsa Bernard*  
Juvenile Court

*John Buckler*  
Montgomery County Department  
of Health and Human Services

*Capt. Evelyn Cahalen*  
Montgomery County Police  
Department

*Carolyn Colvin*  
Montgomery County Executive  
Representative

*Joseph J. DiPietro, Jr.*  
Community Advocate, Benefit  
Partners, LLC

*Sharon Friedman*  
Private Provider Representative,  
Mental Health Association of  
Montgomery County

*Carol Garvey, MD, MPH*  
Community Health Representative

*Yvonne Herndon, J.D.*  
Business Representative

*Joan P. Karasik*  
Community Representative

*Evelyn Kays-Battle*  
Private Provider Representative,  
Reginald S. Lourie Center

*Richard Kunkel, LCSW, MPA*  
Montgomery County Core Service  
Agency

*Jill Lyons*  
Parent Representative

*George Margolies*  
Montgomery County Board of  
Education

*Jerrilyn Matthews*  
Housing Opportunities  
Commission of Montgomery  
County

*Linda McMillan*  
Montgomery County Council  
Representative

*Debbie Riley*  
Private Provider Representative,  
Center for Adoption Support and  
Education, Inc.

*Phyllis Schwartz*  
Community Advocate, League of  
Women Voters

*Deborah Shepard*  
Early Childhood Representative  
Montgomery County Department  
of Health and Human Services

*Dr. Gregory Thornton*  
Montgomery County Public  
Schools

*Rebecca Wagner*  
Faith Community Representative,  
Community Ministry of  
Montgomery County

*Eileen Weiner-Dwyer, Ph.D.*  
Community Advocate, The  
Federation of Families

*Delmas Wood*  
Maryland Department of Juvenile  
Services

*Dr. Carey M. Wright*  
Montgomery County Public  
Schools

# MONTGOMERY COUNTY COLLABORATION COUNCIL FOR CHILDREN, YOUTH & FAMILIES, INC.

## GETTING RESULTS

### *Healthy Children*

- *School Based Health Centers* (SBHC) provide comprehensive health care, case management, and health education services to two schools in high need communities—Harmony Hills and Broadacres Elementary Schools. One hundred percent (100%) of the children attending these schools, including their younger siblings, are enrolled.
- Two hundred (200) children that were previously uninsured have a medical home at the SBHCs.
- Seventy-five (75) new students received dental services and received a comprehensive dental plan, treatment and education, representing a 30% increase in services.

### *Children Enter School Ready to Learn*

- The Home Visiting Consortium (HVC) coordinates and integrates nine home visiting programs to improve school readiness for our children. One hundred percent (100%) of children identified for developmental delays during home visits were linked to support services.
- *ChildLink*, a cooperative outreach effort that serves as an information and resource center to help caregivers of children from birth to five years old, increased its calls per month by 144%, with 18% of the calls fielded by Spanish speaking staff.

### *Children Safe in Their Families and Communities & Children Successful in School*

- FY 2004 saw the continuation of after school programs that focus on academic enrichment, recreation, workforce development, arts and culture activities, leadership development, and service learning for at-risk students grades K-12.
- Over 3,900 students in at-risk communities participated in after school programs at a cost of \$169.25 per student.
- Ninety-one percent (91%) of the 2,344 parents and students enrolled in the *After School Activities Project* indicated an increase in positive behavior.
- *Education 2000* is an academic enrichment program that provided intensive wrap-around academic support programming and services to over 100 Latino students with limited English proficiency at Quince Orchard High School and Richard Montgomery High School. The following outcomes were achieved:
  - 95% of the participants increased their GPA by an average of one (1) grade;
  - 52% achieved honor roll recognition (3.0-3.6); and
  - 12% achieved academic excellence (3.7+).

## IMPROVING LOCAL SERVICES

### *Increasing Cross-Agency Collaboration*

- In FY 2004, the *Data Collaborative*—a partnership of agencies contributing accu-

rate and timely data concerning children and families—helped to secure funding, inform various task forces, and make strategic planning decisions for the County’s children and families. Projects have included: Five-Year Community Strategic Plan, Youth Strategies Consolidated Grant, Assessing Gang Activity in Montgomery County, Gang Needs Assessment Report, School Based Health Centers, Child Care and Neighborhood Profiles, Home Visiting Consortium, and Maryland State LMB Evaluation and Monitoring Team.

- Members and organizations of the Montgomery County Home Visiting Consortium (HVC) are committed to improving readiness for children entering school by providing a coordinated system of prevention and early intervention services including both assessment and ongoing services for families with children birth to five years old. Federal, state, county, city and private funding combined for these programs participating in the HVC total over \$22 million. HVC strategy is funded through the Collaboration Council and it is part of the Early Childhood Initiative Plan.

### ***Addressing Emergency Needs of Special Needs Children***

- Using Earned Reinvestment funds in FY 2002, the Collaboration Council established the *Emergency Care Fund* (ECF) for families with special needs children in the general and foster care populations. The Council recognized that, while other agencies may provide help with everyday needs, a family had no recourse when an emergency situation arose. The ECF provides immediate support to cover those one-time crisis situations. The ECF Committee, comprised of various government and private agencies, uses collaborative problem solving to meet the needs of the family. Each request made to the committee is dealt with through the granting of funds or referrals to outside agencies that can provide more appropriate aid to the families.

## **MAJOR ACCOMPLISHMENTS**

### ***LMB as a Non-Profit***

- On July 1, 2004, the Montgomery County Collaboration Council for Children, Youth and Families, Inc. became a quasi-public non-profit corporation designated as the Local Management Board (LMB) for Montgomery County, charged with creating an interagency system of services for children, youth and families. This new structure will allow the LMB to raise private funds and to strengthen the system of services for our children, youth and families by streamlining the procurement process.

### ***New Website***

- In June 2004, the Collaboration Council unveiled its newly redesigned website ([www.collaborationcouncil.org](http://www.collaborationcouncil.org)). This website was designed to be used as a tool for decision makers, providers and others interested in building brighter futures for Montgomery County's children and families.

### ***The Data Collaborative***

- The *Montgomery County Data Collaborative* was launched—a vehicle to support data-driven decision making by creating and maintaining a clearinghouse of reliable, accurate and timely data concerning children, youth and families. The *Data Collaborative* collects key information on children to measure the important goals, helps identify the priority areas for the community's Five Year Strategic Plan, and serves as a resource for the community in making informed program plans and strategies. These data include information on child and family demographics, statistics on academic performance, health indicators, and safety measures.



**EXECUTIVE DIRECTOR**  
*Kathleen Lally*

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## **MONTGOMERY COUNTY DATA**

1990 Population = 757,027  
2000 Population = 873,341  
2000 Population Under 5 Years Of Age= 60,173  
Infant Mortality Rate = 5.6\*  
% Of Students Achieving Full Readiness For School = 60.0  
% Of Students Absent More Than 20 Days = 10.1  
Self-Sufficiency Wage For A Family Of Four = \$57,174  
Juvenile Violent Arrest Rate For Ages 10-17 = 210\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 = 748\*\*

\* Per 1,000 live births  
\*\*Per 100,000

# PRINCE GEORGE'S COUNTY COMMISSION FOR CHILDREN, YOUTH AND FAMILIES

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## GETTING RESULTS

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### LMB BOARD MEMBERS

*Maralita L. Freeny* (Chair)  
Citizen Member

*Adrienne L. Bennett*  
Director, Prince George's County  
Department of Family Services

*Carolyn G. Billingsley*  
Director, Core Service Agency

*Dr. Wesley Boykin*  
Chief of Strategic Planning and  
School Support, Prince George's  
County Public Schools

*Captain Victoria E. Brock*  
Citizen Member

*Frederick J. Corder, M.D., F.A.A.P.*  
Health Officer, Prince George's  
County Health Department

*Rev. John Henry Coursey*  
Citizen Member

*Dr. James A. Dula*  
Deputy Chief Administrative  
Officer for Health and Human  
Services, County Executive's  
Office Representative

*Thomas Hendershot*  
County Council Representative

*Walter L. Howell, Jr.*  
Citizen Member

*Karyn Lynch*  
Director, Department of Social  
Services

*Darilyn E. Marinelli*  
Citizen Member

*Douglas F. Mohler*  
Assistant Area Director,  
Department of Juvenile Justice

*Joseph Puhalla*  
Citizen Member

*Thomas M. Thompson*  
Director, Department of Housing  
and Community Development

*Jacqueline Woody*  
Citizen Member

### ***Babies Born Healthy***

- The LMB continues to focus on improving birth outcomes and reducing infant mortality. During FY 2004, The *Healthy Families Prince George's* Program (HFPG) provided services to 230 first time mothers under 25. The program promotes early prenatal care and healthy birth outcomes. In FY 2004, 99% of participants completed prenatal care and 100% of babies were born above the threshold for low birth weight. There were no infant deaths.

### ***Healthy Children***

- HFPG also emphasizes well baby care and positive parent child relationships. In FY 2004, 100% of children in HFPG were up to date on immunizations, 90% of children were linked to health providers and 100% of all children were screened for developmental delays.

### ***Children Successful in School***

- The Community Services Initiative had two seriously emotionally disturbed (SED) youth mainstreamed with both youth doing well. One of the youths had a transition period before being fully mainstreamed while the other youth was able to move directly to mainstreaming and is now on the honor roll.
- The Community Services Initiative held an awards banquet where 13 of the 40 youth served received awards for accomplishments in academics, athletics, social skills or citizenship.

### ***Children Completing School***

- The dropout rate continues to decline from 2.96 in 2000 to 2.34 in 2003, which is the latest year for data. During FY 2004, the LMB supported truancy, suspension and mentoring programs at selected high schools through a grant from the Governor's Office for Crime Control and Prevention. Data from the truancy and suspension programs indicated a sustained improvement in attendance. Students most often reported improved decision-making and anger management as key skills learned in the group that promoted positive change. Student surveys in the school based mentoring program most often cited increased self-esteem and confidence as factors in positive change.
- In the Community Services Initiative program, all four SED youth eligible to complete high school this year did so, with three receiving a diploma and one receiving a certificate. One of the youth receiving a diploma will be attending Prince George's Community College and one will be attending vocational school.

### ***Children Safe in their Families and Communities***

- In FY 2004, 413 families were served through *Interagency Family Preservation Services*. The program has over a 90% success rate each year for the past 10 years in keeping imminent risk youth out of placement for at least one year after service.
- After school programs served over 632 youth providing structured, positive envi-

ronments at a time when youth may be tempted to engage in at-risk behaviors.

- Youth Service Bureaus, funded through the LMB, provided formal counseling to 576 at-risk youth and provided 348 substance abuse assessments and referrals.

## IMPROVING LOCAL SERVICES

### *Addressing Gang Violence*

- The LMB joined with community leaders, county leaders, law enforcement, community organizations, and service providers to develop strategies to prevent and reduce gang activity and recruitment. In partnership with Montgomery County, a Task Force was established to address the growing presence of gangs and gang violence in the County and region.

### *Promoting Strategies to Reduce Juvenile Delinquency and Substance Abuse*

- With funds received through the Youth Strategies Consolidated Grant, the LMB identified strategies to reduce and prevent juvenile delinquency and substance abuse. The LMB funded a *Multi-Systemic Therapy (MST) Program*, a research-based model to increase services to youth at risk of involvement in the juvenile justice system. *MST* is an intensive, home-based, family-focused model of therapy that has shown effectiveness in reducing recidivism of chronic juvenile offenders. Youth referred have involvement with the Department of Juvenile Services (DJS) or have disruptive behavior that puts them at risk of DJS involvement.

## MAJOR ACCOMPLISHMENTS

### *New Youth Services Bureau*

- A new Youth Services Bureau was established with the City of District Heights to expand services to the southern part of the County where no other Youth Services Bureau is available. Through provision of formal and informal counseling, substance abuse assessment, crisis intervention and information and referral, the Bureau's goals are to reduce family conflict and disruptive behaviors that put youth at risk of school failure and involvement with juvenile justice systems. Success is measured by the non-adjudication of served youth within two years after termination of services.

### *Resources for Pregnant and Parenting Teens*

- The Teen Pregnancy Prevention and Parenting Council produced an updated resource directory and established a website, [www.pgteenpregnancy.org](http://www.pgteenpregnancy.org), which provides access to information and resources for pregnant and parenting teens.

### *Gateway Arts Corridor*

- The LMB funded after-school and community programs in one of the County's redevelopment areas, the Gateway Arts Corridor. The programs provide a variety of visual and performing arts activities to children, youth and families that are both school and community based. The County's redevelopment process not only includes streetscape, façade and physical improvement to a community but also anticipates input from County agencies and community organizations to improve services to its residents.



**LMB DIRECTOR**  
*L. Christina Waddler*

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### **PRINCE GEORGE'S DATA**

1990 Population = 729,268  
2000 Population = 801,515  
2000 Population Under 5 Years  
Of Age = 57,940  
Infant Mortality Rate = 11.0\*  
% Of Students Achieving Full  
Readiness For School = 48.0  
% Of Students Absent More Than  
20 Days = 15.4  
Self-Sufficiency Wage For A  
Family Of Four = \$48,953  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 434\*\*  
Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 1,250\*\*

\* Per 1,000 live births  
\*\* Per 100,000

## LMB BOARD MEMBERS

Wayne Humphries (Chair)  
Bayview Investment Council

Dorothy Carpenter  
The Judy Center

Steve Chandlee  
Parks and Recreation

Paul Comfort  
County Administrator

Melissa Coner  
Parent/Citizen Member

Charles F. Crossley Jr.  
Queen Anne's County Sheriff's  
Department

Guido DeLuca  
Chesapeake College

Dr. Chinnadurai Devadason  
Queen Anne's County Health  
Officer

Marian Dipboye  
Citizen Member

Cathy Dougherty  
Queen Anne's County Department of  
Social Services

Morgan Edwards  
Student Member

Thomas A. Fox  
Martial Arts America

Dr. Nancy Henry  
Queen Anne's County Board of  
Education

Margie Houck  
Queen Anne's County  
Commissioners

Virginia Ingling  
Queen Anne's County Department of  
Social Services

Nancy Kirby  
Queen Anne's County Hospice

Frank M. Kratovil, Jr.  
Queen Anne's County State's  
Attorney

Bridget Miller  
Citizen Member

Robert Newton  
Partnering for Youth After School  
Program

Sharon Robertson  
Citizen Member, Even Start

Dr. Bernard Sadusky  
Superintendent of Schools, Queen  
Anne's County Public Schools

Patricia Patterson Scott  
Citizen Member

Rev. Bonnie Shively  
Kent Island United Methodist  
Church

Marion Sinclair  
Core Service Agency

Kate Tumulty  
Queen Anne's County Health  
Department

Natalie Veeney  
Citizen Member

Denise Whiteley  
Queen Anne's County Department of  
Juvenile Services

Mary Walker  
Citizen Member

Dr. G.G. Weisenfeld  
Parent, Early Childhood Expert

Mary Wilmer  
Queen Anne's County Prevention

Nancy Zimm  
Exec. Dir., Core Service Agency

# QUEEN ANNE'S COUNTY COMMUNITY PARTNERSHIPS FOR CHILDREN

## GETTING RESULTS

### ***Children Enter School Ready to Learn & Children Safe in their Families and Communities***

- In March 2004, *Healthy Families Queen Anne's/Talbot* completed a lengthy process to become a "fully credentialed" *Healthy Families Program*, which confers national recognition that the site is faithfully implementing the program model. *Healthy Families'* outcomes affect the community result areas of Healthy Babies, Healthy Children, Children Safe in their Homes and Communities, Children Entering School Ready to Learn, and Stable and Economically Self-Sufficient Families.

### ***Children Successful in School***

- In the 2003-2004 school year, 100% of the pregnant and parenting teens in 12<sup>th</sup> grade who were enrolled in the *Teaching and Educating Adolescent Moms* (TEAM) program graduated from high school.
- For the 2003-2004 school year, the Middle School after school program—*Partnering for Youth*—had 1,206 students enrolled in the fall and spring programs. Eighty-six percent (86%) of the students involved in the after school program reported positive self improvement at the end of the school year and 95% of the activities instructors reported that the after school participants learned new skills.

## IMPROVING LOCAL SERVICES

### ***Saved the Family Support Center***

- The LMB utilized state, local, and federal funding to prevent the permanent closure of the family support center—Families First—in Queen Anne's County. The center was renamed the Families First Play to Learn Center and now focuses on the promotion of early literacy activities. The center uses evidence-based models and is in the start-up phase of outreach to the community utilizing a mobile van to conduct early learning activities throughout the county.

### ***Building Character and School Attachment***

- Coordination was provided to the local *Character Counts!* initiative. Eighty-nine (89) people volunteered in the local school system each week during the 2003-2004 school year. Coaches presented a weekly character session to assigned classes promoting the six pillars of character: trustworthiness, respect, responsibility, fairness, caring and citizenship. Preliminary evaluation data indicates increased attachment to school for middle school students.

### ***Supporting Mental and Behavioral Health Services***

- Queen Anne's County School-Based Wellness Committee continued to emphasize the need for mental health and behavioral services in the local school system as

identified by a needs assessment conducted with funds provided by the LMB. With LMB staff support, the committee pursued funding at the State and federal level to address behavioral health concerns.



## **MAJOR ACCOMPLISHMENTS**

### ***Foundation for Community Partnerships, Inc.***

- The Queen Anne's County Community Partnership for Children embarked on new territory when they incorporated a Community Foundation to support Queen Anne's County and the surrounding area. The Foundation is able to receive funds from the federal government, other foundations, individual donors, corporations, and from the interest received through investments. The Partnership staff will provide all of the administration services for the nonprofit.

### ***Support for Existing Programs***

- Traditionally, the LMB board members set goals that direct the development of projects, programs, and other initiatives to respond to community needs. In FY 2004 the strategy changed as State funding for programs and for the LMB was cut dramatically. While most of the programs sustained cuts, it was a small victory that the LMB ensured that every program could continue for another year.

### ***Continued School Based Wellness***

- In partnership with the Board of Education, the Health Department, private providers, teachers, the Core Service Agency, and parents, the LMB developed a strategic plan to bring a coordinated school based mental health wellness program to the schools. One of the first components was bringing Behavior Specialists to each high school in the county. The specialists received high praise from everyone throughout the community including, the students, their parents, teachers, counselors, other community members and Board of Education administration.

With the funding due to end after FY 2004, there was much concern about how the program would continue. Through the hard work of the LMB members and their staff, the program was not only saved for another year, but expanded. In FY 2005, Medicaid reimbursement and third party billing for some of the case management services provided will be pursued. Along with maintaining the programs mentioned above, there are plans to place two part-time Behavior Specialist positions in Middle Schools and one in the Alternative School. All Behavior Specialists follow the evidence-based model developed by the National Center on Addictions and Substance Abuse at Columbia University.

#### **DIRECTOR**

*Mike Clark*

#### **CONTACT INFORMATION**

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### **QUEEN ANNE'S DATA**

1990 Population = 33,953  
2000 Population = 40,563  
2000 Population Under 5 Years  
Of Age = 2,591  
Infant Mortality Rate= 4.0\*  
% Of Students Achieving Full  
Readiness For School = 63.0  
% Of Students Absent More  
Than 20 Days = 12.7  
Self-Sufficiency Wage For A  
Family Of Four = \$41,587  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 721\*  
Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 760\*

*\*Per 1,000 live births  
\*\* Per 100,000*

# LOCAL MANAGEMENT BOARD OF SAINT MARY'S COUNTY, INC.

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## GETTING RESULTS

### *Children Are Safe In Their Families And Communities*

- The rate of juvenile violent offense arrest for 10-17 year olds declined 32.8% from 1997 to 2002. This surpasses the State's 26.5% rate of decline during the same period.
- The rate of child abuse and neglect declined 37.1% between 1998 and 2003. This compares to the State's 10.6% rate of decline during the same period.
- The *Interagency Family Preservation* program has made significant progress in keeping children in their homes and in a safe environment. In 2003, 93% of children in *Family Preservation* did not experience an out-of-home placement within one year of case closure.
- Seventy-five percent (75%) of the participants in the *Choice* program, an intensive case management program for juvenile delinquents, did not have new charges, and 80% of the participants remained in their community.

### *Babies Born Healthy*

- The rate of infant mortality declined 17.5% from 1997 to 2002. This compares to the State's 12% rate of decline during the same period.
- The birth rate for adolescents declined 19.6% from 1999 to 2002. This compares to the State's 16.7% rate of decline during the same period.

### *Children Successful in School*

- Over 400 students were served in the after school programs at the following schools: Leonardtown Elementary, Leonardtown Middle, Oakville Elementary, Esperanza Middle, and Dynard Elementary. School-based evaluations showed that between 50-60% of the students increased their reading levels by six months.
- The number of children and youth receiving mental health services continued to increase 15% between FY 2000 and FY 2002.

## IMPROVING LOCAL SERVICES

### *Engaging Communities and Coordinating Resources*

- Five (5) training sessions on teenage sexuality and pregnancy prevention and intervention strategies were provided to parents, school staff, various private agencies and the medical community.
- By blending funding sources from the LMB, local school systems and 21st Century Academic Enrichment, after school programs were provided at five sites serving over 300 children.

### LMB BOARD MEMBERS

*Nancy Luginbill* (Chair)  
St. Mary's County Health  
Department

*Ella May Russell* (Vice Chair)  
Department of Social Services

*Regina Bowman-Goldring* (Sec-Tres)  
Parent/Citizen Member

*Gwen Bankins*  
Citizen Member

*Karen Everett*  
St. Mary's County Government

*Laurel James*  
Non-profit

*Kathleen Lyon*  
St. Mary's County Public Schools

*Juanita Nether*  
Non-profit

*Kathleen O'Brien*  
Walden Sierra

*Dan Schaidt*  
Department of Juvenile Services

- Thirty (30) children and their families were served in the *CASASTART* program, which is a substance abuse program for children 8-13 years old and their families in the Lexington Park section of the county
- Three (3) all-day training workshops on childhood development and family intervention topics were provided to public and private youth workers throughout the County. The topics included cultural competency, confidentiality and working with disruptive youth.
- Sixty (60) juveniles needing intensive community supervision were served through the *Choice* program. *Choice*, an intensive case management aimed at reducing recidivism for adjudicated delinquents, is operated by the Shriver Center at the University of Maryland, Baltimore County.
- The LMB continued to support an intensive mentoring program in middle schools geared toward improving attendance of students with chronic truancy.
- A peer mediation program, partnering seniors with at-risk freshman with a history of truancy, was continued in two of the three high schools in the county.



## MAJOR ACCOMPLISHMENTS

### *Needs Assessment and Strategic Planning*

- The LMB continued to develop its comprehensive Needs Assessment and a Five-Year Strategic Plan for St. Mary's County. This effort involved public and private agencies during the first phase, and the second phase will include consumers and other key stakeholders in the community. The expected completion date is spring 2005.
- A needs assessment of teen pregnancy and parenting services in the county was conducted to inform the development of new intervention strategies to reduce the teen birth rate over the next 5 years.
- The LMB received additional funding from the Governor's Office for Children, Youth and Families to plan for a juvenile check-in center to reduce detention and out of home placements for referrals from the Department of Juvenile Services.
- The LMB also received additional funding for a campaign and marketing plan to increase the number of therapeutic foster homes for children involved with the Department of Juvenile Services and the Department of Social Services.

### *Leadership In Action*

- The LMB lead implementation of the *Leadership in Action Initiative*, in partnership with the Subcabinet for Children, Youth, and Families and the Annie E. Casey Foundation, to increase the number of children entering school ready to learn. The goal of this initiative is to learn new collaborative leadership skills, forge new or reorient existing relationships, and make a series of collective decisions.

**EXECUTIVE DIRECTOR**  
C. Bennett Connelly

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### **ST. MARY'S COUNTY DATA**

1990 Population = 23,440  
2000 Population = 747  
2000 Population Under 5 Years Of Age = 1,198  
Infant Mortality Rate = 7.4\*  
% Of Students Achieving Full Readiness For School = 49.0  
% Of Students Absent More Than 20 Days = 16.3  
Self-Sufficiency Wage For A Family Of Four = \$37,476  
Juvenile Violent Arrest Rate For Ages 10-17 = 280\*\*  
Juvenile Non-Violent Arrest Rate For Ages 10-17 1,225\*\*

\*Per 1,000 live births

# SOMERSET COUNTY LOCAL MANAGEMENT BOARD

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## GETTING RESULTS

### *Children Safe in Their Homes and Communities*

- In FY 2004, 93% of the families served with *Interagency Family Preservation* services experienced no out-of-home placement.
- More than 490 students participated in after-school/out-of-school activities funded through the Maryland After School Opportunity Program or Consolidated Education Block Grant funding.
- At the pre-test of the *Precious Jewels Girls' Club* program, 25% of participants strongly agreed that they will settle fights without physically hurting others. In the post program survey, 50% of participants strongly agreed that they will settle fights without physically hurting others.
- In FY 2004, 97% of the families in the *Healthy Families Lower Shore* program indicated adequate home safety, as measured by the Maryland Safety Checklist, after participating in the program for at least one year.

### *Children Successful in School*

- In FY 2004, 71% of students who completed the full *Maryland After School Opportunity Program* at Marion Sarah Peyton Elementary School increased one letter grade in either reading or math.
- In FY 2004, 61% of students who completed the full *Maryland After School Opportunity Program* were absent less than 5 days of the school year.
- One hundred percent (100%) of targeted children in the *Healthy Families* program received developmental screens, and 100% of targeted children with a suspected delay were referred for assessment and services.
- Seventy-six percent (76%) of participants who participated in the *Healthy Families* program for at least one year had adequate knowledge of child development, communication, and discipline as measured by the Knowledge of Infant Development Inventory.

## IMPROVING LOCAL SERVICES

### *Supporting Educational Strategies*

- Learning Support Teams were sustained in all nine Somerset County schools through the Consolidated Education Block Grant after the School Based Mental Health Center Initiative was defunded. Learning Support Teams address students' barriers to learning and reduce the number of children who are suspended or truant.

#### **LMB BOARD MEMBERS**

*Patricia M. Mannion* (Chair)  
Director, Somerset County  
Department of Social Services

*Suzanne Knezevich* (Vice Chair)  
Supervisor, Somerset County  
Department of Juvenile Justice

*Ken Ballard*  
Somerset County NAACP

*Chief Clarence E. Bell*  
Crisfield Chief of Police

*Karen Brimer*  
Coordinator, Family Support  
Services

*Dr Karen-Lee Brofee*  
Superintendent, Somerset County  
Board of Education

*Gary Frye*  
Crisfield Community  
Representative

*Lisa Hartman*  
Director, Somerset County Core  
Services Agency

*Sister Regina Hudson*  
Seton Center

*Paige Hurley*  
Director, Somerset County  
Department of Recreation & Parks

*Jean Johnson*  
Administrator, Somerset County  
Library

*Cary Knopp*  
Assistant Director, Somerset  
County Department of Social  
Services

*Colleen Parrott*  
Health Officer, Somerset County  
Health Department

*Dawn Spicer*  
Developmental Disabilities  
Association

*Paul Ward*  
County Commissioner, Somerset  
County Commissioner's Office

- The *After School Opportunity Program (ASOP)* sustained a 75% reduction in funding; however, *ASOP* provided programs in two schools, serving 60 students. The programs provided children with the opportunity to participate in clubs that included dance, money management, Tae-Bo, computers, arts and crafts, reading, gardening, photography and many more.



## MAJOR ACCOMPLISHMENTS

### *Programs for Youth and Families at Risk*

- Developed by Villa Maria and the LMB, *Bridges to Success*, a Child In Need of Supervision (CINS) diversion program, served 20 high-risk families. This program was funded through the Governor's Office on Crime Control and Prevention (GOCCP).
- The LMB implemented *Peacemakers* (a violence prevention program for students in grades 6, 7, and 8) and *Project Adventure* (an adventure-based counseling program aimed at increasing problem-solving skills in troubled youth) with funding from the GOCCP.

### *Healthy Families*

- *Healthy Families* celebrated five years of service by graduating 3 families who had been in the program for 5 years. *Healthy Families* served a total of 170 families in Somerset County and Pocomoke, MD.

### *Teen Pregnancy Needs Assessment*

- The Somerset County Local Management Board collaborated with Worcester and Wicomico Counties and Johns Hopkins University to complete a Tri-County Teen Pregnancy Needs Assessment. The results of the assessment will be used to access and direct funding for programs to reduce the number of teen pregnancies in the County.

**EXECUTIVE DIRECTOR**  
Mary Ann (M.A.) Higgins

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## **SOMERSET COUNTY DATA**

1990 Population = 75,974  
2000 Population = 86,211  
2000 Population Under 5 Years  
Of Age = 6,237  
Infant Mortality Rate = 9.3\*  
% Of Students Achieving Full  
Readiness For School = 67.0  
% Of Students Absent More  
Than 20 Days = 11.3  
Self-Sufficiency Wage For A  
Family Of Four = \$45,886  
Juvenile Violent Arrest Rate  
For Ages 10-17 = 380\*\*  
Juvenile Non-Violent Arrest  
Rate For Ages 10-17 = 1,757\*\*

\*Per 1,000 live births  
\*\*Per 100,000

# TALBOT FAMILY NETWORK

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## GETTING RESULTS

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### *Children Enter School Ready to Learn*

- During the last two years, more than 100 families were served by the *Parents as Teacher Program*, with the majority of the families being Hispanic/Latino. Operated out of the Talbot County Family Support Center, this program provides early intervention parenting skills to at-risk families.
- All 71 private childcare providers in the County received services from a Family Child Care Coordinator, who acted as a mentor and support mechanism to improve the quality and availability of childcare. Individualized services to all providers included more than 300 calls, over 400 home visitations and 8 trainings. The Coordinator's goal was to increase the knowledge of developmentally appropriate activities offered by childcare providers and to provide tools with which to implement the activities.

### *Children Safe in Their Families & Communities*

- Respite Services beds are offered overnight through the Department of Social Services and a Federal Safe and Stable Families grant to support families who have a child-at-risk of out-of-home placement. The program has been able to support an average of 100 bed nights annually to Talbot County families. This service provides families in crisis or with high stress levels the opportunity to receive respite until the crisis or stressor has been alleviated, then returns the child to her/his family.
- Juvenile justice referrals decreased from 574 in FY 1999 to 475 in FY 2002. This is a 17% reduction due in part to *Checkmate: Alternative to Suspension*, a program funded by the LMB.
- Preliminary analysis of child protective service involvement following admission to *Federal Safe and Stable Families* programming demonstrates that 96% of eligible cases did not have subsequent child protective services involvement during the 6 months following program admission.

## IMPROVING LOCAL SERVICES

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### *Collaborating Across Agencies to Improve Services*

- Coalition for Safe and Healthy Youth, which includes the LMB, State's Attorney's Office, Board of Education, Health Department, Department of Social Services, Department of Juvenile Services, Talbot Mentors, Maryland State Police, and the Maryland Cooperative Extension Office as well as other private vendors, meets monthly to collaborate on improving local services to youth. At a Coalition retreat, members renewed their commitment to serve as the on-going planning entity to support the LMB's search for funding opportunities designed to sustain current, successful programming, such as those projects recently funded through SAMHSA and Youth Strategies.

### LMB BOARD MEMBERS

*Karen Greene* (President)  
State's Attorney Office

*Tim Haynes* (Vice President)  
Department of Juvenile Services

*William Banks*  
Business/Citizen Member

*Robert Blades*  
Citizen Member

*Robin Davenport*  
CASA of Talbot County

*Kathy Foster*  
Talbot County Health Officer

*Phil Greenhawk*  
Citizen Member

*Hope Harrington*  
Talbot County Council

*The Rev. Fentress Hickman*  
Faith Community

*Cathy Mols*  
Director, Talbot County  
Department of Social Services

*Connie Pullen*  
Mental Health provider

*Steve Radis*  
Talbot County Developmental  
Disabilities Association

*Karen Salmon, Ph.D.*  
Superintendent, Talbot County  
Public Schools

*Alan Silverstein*  
Executive Director, Talbot  
Chamber of Commerce

*Hilary Spence*  
Talbot County Council

*Sherry Sutton*  
Principal, St. Michaels Elementary  
School

*Nancy Zimm*  
Mid-shore Mental Health Systems,  
Inc. (Core Service Agency)

- The school readiness collaboration resulted in the creation of a Judy Center. The Early Learning Interagency Team implemented a protocol to make the Center's programs family friendly and reduce the stress put on families when a child is identified as needing services.

### ***Providing Training***

- The LMB provided cross-agency training and technical assistance for over 50 community-based providers to improve local services and helped fund training to over 200 local professionals.
- Touchpoints Training, a research-based model, has been provided to all human service agency staff countywide to improve their communication and relationship skills with parents of young children. The initial training team included representatives from Chesapeake Community College, Talbot County Department of Social Services, Talbot County Health Department, and the Mental Health Association of Talbot County.

## **MAJOR ACCOMPLISHMENTS**

### ***School Wellness Centers***

- School Wellness Centers continue to offer general health services, including mental health services, which are now available in all of the schools. Talbot County Wellness now serves 76% of the students in schools where they are available.

### ***Primary Mental Health Project***

- Working in conjunction with the Talbot County Public Schools, the Primary Mental Health Project provides early detection and prevention of young children's mental health issues. This program screens all youth in kindergarten through third grade in four Talbot County schools and then refers youth in need of early intervention into services. In the past two years, more than 3,000 students were screened; of those youth identified as in need of these levels of care, approximately 180 children were provided weekly one-hour service.

### ***Community Ambassadors***

- Based on a Master Teacher Model, *Community Ambassadors* works with active community members who receive 40 hours of intensive free training. The training instructs the volunteers in how to address issues of personal isolation experienced by community members and how to link them with resources. The program has continued to expand and currently there are 14 Community Ambassadors. During FY 2004, Ambassadors provided over 1,000 hours of direct community service throughout Talbot County



**DIRECTOR**  
*Linda Kahler*

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### **TALBOT COUNTY DATA**

1990 Population = 30,549  
2000 Population = 33,812  
2000 Population Under 5 Years  
Of Age = 1,752  
Infant Mortality Rate = 5.2\*  
% Of Students Achieving Full  
Readiness For School = 60.0  
% Of Students Absent More  
Than 20 Days = 6.8  
Self-Sufficiency Wage For A  
Family Of Four = \$41,717  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 224\*\*  
Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 1,457\*\*

\*Per 1,000 live births  
\*\* Per 100,000

# WASHINGTON COUNTY COMMUNITY PARTNERSHIP FOR CHILDREN & FAMILIES

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## LMB BOARD MEMBERS

*James Blanks* (Chair)  
Community Representative

*Millie Lowman* (Vice Chair)  
Community Representative

*David Engle* (Secretary)  
Director, Washington County  
Department of Social Services

*Dennis Davis* (Treasurer)  
Supervisor, Department of  
Juvenile Services

*Jenny Belliotti*  
Community Representative

*Carolyn Brooks*  
CSAFE Coordinator

*William Christoffel*  
Health Officer, Washington  
County Health Department

*Tina Harr*  
Administration & Financial  
Manager, United Way of  
Washington County

*James Kercheval*  
Washington County Commissioner

*Melicent Malchenson*  
Community Representative

*William Mason*  
Community Representative

*Vivian Miller*  
Community Representative

*Dr. Elizabeth Morgan*  
Superintendent, Washington  
County Public Schools

*Robert McKee*  
Delegate, Maryland House of  
Delegates

*Paul Pittman*  
Community Representative

*Karen Post*  
Regional Director, Development  
Disabilities Administration

*Rick Rock*  
Executive Director, Mental Health  
Authority

*Donna Rudy*  
Community Representative

*Milissa Sibley*  
Community Representative

*Art Smith*  
Chief, Hagerstown City Police  
Department

*Charles Strong*  
State's Attorney, Washington  
County State's Attorney Office

*Sherry Talbert*  
Hagerstown Housing Authority

*James Wilhide*  
Supervisor, Department of  
Rehabilitation Services

## GETTING RESULTS

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### *Children Safe in Their Homes & Communities*

- Safeplace Child Advocacy Center provided services to 122 primary victims and 104 secondary victims of physical abuse in FY 2004. In addition, services were provided to 204 primary victims and 127 secondary victims of sexual abuse. *Safeplace* provides a safe and secure physical environment that is child friendly and allows for all necessary parties to interview a child in one location. This reduces the number of times and places a child is interviewed, thus reducing potential additional trauma. A medscope was purchased so children can also be physically examined in the same location. In FY 2004, 43 children/youth were examined using this medscope, providing potential evidence for the prosecution of child abuse cases.
- More than 1,500 youth were served over the past four years through a variety of after school programs throughout the county, creating a means for parents to continue to work and know that their children are safe during after-school hours.
- Two after-school programs, providing services to over 120 youth, were opened in outlying areas of the county – Hancock and Cascade—where no such programming previously existed.
- Seventy (70) new families were served as part of the *Interagency Family Preservation* program, promoting family integrity and avoidance of inappropriate out of home placements.

### *Healthy Children*

- The School Based Wellness Center at Western Heights Middle School was established in Spring 2000. In FY 2004, 41.1% of the student body were enrolled, representing a 7.7% increase over the previous year. Of those enrolled, 75.3% utilized services at least one time during the year for a total 733 visits. Additionally, 96.3% of enrolled students were linked to a community Primary Care Provider, a 35% increase over the previous year. There was a 6.9% increase in students returning to class following Wellness Center intervention, with 97% returning to class as compared to 84% for those receiving standard School Health Services.

### *Babies Born Healthy*

- *Healthy Families* of Washington County served 65 new families and conducted 1,959 home visits with first time parents. An average of 67 families were served per month. Ninety-four percent (94%) of mothers enrolled within the first two trimesters delivered newborns weighing 2500 grams (5.5 pounds) or more. One hundred percent (100%) of target children served had a health care provider within two (2) months of enrollment. One hundred percent (100%) of targeted children, were screened for developmental delays and of those with suspected delays, 100% were referred for assessment and monitoring.

### *Stable and Economically Independent Families*

- There were 63 new teen parents in the *Hagerstown Community College Teen Parent Program*. Ninety-five percent (95%) of those enrolled in the fall semester received passing grades; 88% of those enrolled in spring semester received passing grades and 91% enrolled in summer semester received passing grades.

## IMPROVING LOCAL SERVICES



### *Continuing Consolidated Youth Strategies*

- In the final year of a three-year grant from the Governor's Office for Crime, Control and Prevention, Consolidated Youth Strategies served,
  - 1,100 students in elementary and middle schools who participated in Botvin's Life Skills Training (a science-based model program) as part of the *Substance Abuse Prevention Program*;
  - 104 students in the *Alternative Education Support Services Program*, with a 7% increase in average GPA while in the program. In addition, 67% of the students were able to successfully return to their home school;
  - 85 youth were served in the *School Based Family Support Program* at Northern Middle School, with an 78% decrease in disciplinary referrals over the course of the school year while participating in the program; and
  - More than 850 juvenile offender cases were reviewed with 19% (or 161 youth) diverted from the Department of Juvenile Services and referred to local diversionary programs, of which 73% (or 117 youth) successfully completed the diversion program.

### *Raising standards and implementing effective practices*

- The Community Partnership Team, a comprehensive strategic planning group, renewed efforts to develop a vision to create a community where children, youth and families thrive. Extensive data collection and collaboration among community stakeholders created an information base for a community needs assessment incorporating current information on available services, community needs and service gaps. Using this, priorities for future services will be determined.
- *Healthy Families Washington County* acquired credentialed status from Prevent Child Abuse America in August 2003.

## MAJOR ACCOMPLISHMENTS

### *School Readiness*

- The School Readiness Collaboration of early childhood service providers was created to address the needs of pre-school children. The Collaboration created an 18-month School Readiness Resource Calendar to be used by parents and caregivers in order to improve the development of infants, toddlers and preschoolers in relation to school readiness.

### *Tomorrow's Leaders*

- Based on the needs identified by a community survey, the Neighborhood Initiative planned and developed a new program—*Tomorrow's Leaders Peer Education Program*—for at-risk area youth. In the first year, 14 youth successfully completed the program, entered college, trade school or employment as provided through this grant. In the second year of the program, FY 2004, 24 youth graduated and again will be continuing school, entering college, trade school or employment.

### *Children with Mental Health Needs*

- The Washington County Community Partnership (WCCP) embarked on a plan to bring together parents of children with mental health needs to create a support group for the families and to include training and advocacy.

**DIRECTOR**  
Stephanie M. Stone

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[www.wccp/online.org](http://www.wccp/online.org)

## WASHINGTON COUNTY DATA

1990 Population = 121,393  
2000 Population = 131,923  
2000 Population Under 5 Years  
Of Age = 8,108  
Infant Mortality Rate = 5.5\*  
% Of Students Achieving Full  
Readiness For School = 58.0  
% Of Students Absent More  
Than 20 Days = 4.2  
Self-Sufficiency Wage For A  
Family Of Four = \$36,899  
Juvenile Violent Arrest Rate For  
Ages 10-17 = 301\*\*  
Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 1,628\*\*

\* Per 1,000 live births  
\*\* Per 100,000

# WICOMICO PARTNERSHIP FOR CHILDREN AND FAMILIES

## LMB BOARD MEMBERS

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Community

*George Wooley*  
Citizen Member

## GETTING RESULTS

### *Children Enter School Ready to Learn*

- According to the Kindergarten Assessment Test, there has been a 6% increase over a three-year period in full school readiness for Wicomico County children entering school.

### *Children Successful/Completing School*

- After extensive collaborative planning by the LMB, Board of Education, and the Health Department, a School Based Wellness Center was established in Fall 2001 at the Wicomico Middle School. In FY 2004, 44% (340) of the student body were enrolled. Services include enrollment for medical insurance, referral to a primary doctor for medical attention, and mental health counseling. Between FY 2003 and FY 2004, the number of medical visits increased from 486 in FY 2003 to 692 in FY 2004—a 42% increase. This includes 433 mental health visits.
- Wicomico Middle School served 45 youth in its after-school program, with a 91% average daily attendance rate. This is down from 60 in FY 2003 due to funding cuts.

### *Children Safe in Their Homes & Communities*

- *Community Cares*, services for children with intensive needs to prevent out of home placement, served 135 children and their families in FY 2004, including crisis beds for displaced youth, intensive wraparound services for chronic distressed families, and interagency family preservation. Of these families, 80% were prevented from experiencing an out-of-home placement.

## IMPROVING LOCAL SERVICES

### *Promoting Universal Parenting Education*

- Universal Parenting Education in Wicomico County was initiated by the LMB. Over a five-year period, 600 parents have participated in classes held at local churches, the detention center, schools, and community centers. Service was funded in FY 2004 with one-time only Earned Reinvestment dollars to include a Train-the-Trainer session to build capacity for community involvement in sustaining parent support groups.

### *Providing Data, Planning and Accountability*

- A comprehensive Community Needs Assessment was completed in 2004. A three-fold assessment was done through surveys in a phone sampling of the county, a door-to-door survey conducted within a targeted high-need area in county, and focus groups and key informant interviews with residents and community leaders. In addition, secondary statistical data was gathered for five-year trend analysis. The result is a rich document of strengths and issues in the community to use to develop a strategic plan for the next five-years. The PDF version of this document can be

downloaded from [www.wicomicocounty.org/partnership](http://www.wicomicocounty.org/partnership).

- A workshop was provided by the LMB for service providers on sustainability and building collaborative partnerships in tight budgetary times. Community resources to assist in building capacity for service providers were distributed.



## **MAJOR ACCOMPLISHMENTS**

### ***Wicomico Child Advocacy Center***

- The Wicomico Child Advocacy Center, convened by the LMB, brought together representatives from three law enforcement agencies, the State's Attorney's Office, the local Department of Social Services/Child Protective Services, and the Life Crisis Center to work as a team to improve the prosecution and treatment of child abuse and neglect cases. The number of people arrested and prosecuted for child abuse/neglect has increased from 4% baseline in FY 2000 to 5.4% in FY 2004.

### ***Day Youth Development Initiative***

- In October 2004, an interagency planning group including the Department of Juvenile Services, the Board of Education, middle school principals, substance abuse prevention officers, law enforcement, local businesses, and community advocates will launch the *Day Youth Development Initiative*. The program's goal is to address the issue of suspension and truancy in public schools. The focus is on systems change that incorporates positive youth development and strength-based restorative justice principles into how youth are treated in child-serving systems.

### ***Birth2Four Initiative***

- One of only four such initiatives in Maryland, the *Birth2Four Initiative* was implemented in FY 2002 to provide public education, coordination, and promotion of quality programs for the early entry of children into pre-school learning programs. Since inception, 60,000 newsletters have been distributed across the State to doctors, childcare providers, and parents. Forty-four (44) topical videos were created with a local expert and shown weekly on Cable Access 26.

### ***After School Programming***

- Two after school programs were funded through LMB at Wicomico Middle School and the Fruitland Community Center. The Fruitland Community Center, which served 25 youth ages 11 – 14, leveraged LMB funding with University of Maryland to recruit teachers as tutors to the Science, Engineering, Math, and Aerospace Academy (SEMAA).

### ***Project SIT***

- *Project SIT*, a prevention program to assist families with incarcerated parents to maintain parent-child bonds and reintegrate successfully into community to support family, served 45 children over two-year period. This is one of only two programs in Maryland serving this population.

#### **DIRECTOR**

*Linda Hardman*

#### **CONTACT INFORMATION**

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## **WICOMICO COUNTY DATA**

1990 Population = 74,339

2000 Population = 84,644

2000 Population Under 5 Years  
Of Age = 5,317

Infant Mortality Rate = 9.4\*

% Of Students Achieving Full  
Readiness For School = 61.0

% Of Students Absent More  
Than 20 Days = 12.3

Self-Sufficiency Wage For A  
Family Of Four = \$39,168

Juvenile Violent Arrest Rate  
For Ages 10-17 = 699\*\*

Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 3.754\*\*

\* Per 1,000 live births

\*\* Per 100,000

# WORCESTER COUNTY'S INITIATIVE TO PRESERVE FAMILIES

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## LMB BOARD MEMBERS

*Robin Travers* (Chair)  
Executive Director, Worcester County Core Services Agency

*Pat Boykin* (Vice Chair)  
Citizen Member, Snow Hill

*Edward Lee*, (President)  
Worcester County Branch, National Association for the Advancement of Colored People

*Dr. Jon Andes*  
Superintendent of Schools, Worcester County Board of Education

*Chris Batze*  
Chairperson, Local Coordinating Council

*Paula M. Erdie*  
Director, Worcester County Department of Social Services

*Mark S. Frostrom*  
Citizen Member, Pocomoke City

*Deborah Goeller*  
Health Officer, Worcester County Health Department

*Sheriff Charles T. Martin*  
Worcester County Sheriff's Department

*Lou Etta McClaflyn*  
Citizen Member, Ocean Pines

*Marty Pusey*  
Director of Prevention Services, Worcester County Health Department

*Gerald T. Redden*  
Director, Worcester County Department of Economic Development

*Sharon DeMar Reilly*  
Director, Worcester County Department of Recreation & Parks

*The Honorable Virgil L. Shockley*  
Worcester County Commissioners

*Ira "Buck" Shockley*  
Citizen Member, Berlin

*Lou Taylor*  
Citizen Member, Bishopville

*Dawn Townsend*  
Citizen Member, West Ocean City

*Jeannette Tressler*  
Citizen Member, Ocean City

*Anne C. Turner*  
Coordinator, Family Support Services, Circuit Court for Worcester County

*Vicki Wrenn*  
Area Director, Department of Juvenile Justice

## GETTING RESULTS

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### *Children Safe in Their Families And Communities*

- One hundred percent (100%) of children receiving mental health services from the LMB's Family Preservation Team remained in the home during FY 2004.
- More than 1,000 students were served by the School Community Centers in FY 2004.
- The social skills of Snow Hill Middle School students participating in LMB-funded *Just for Girls* after-school program increased an average of 10% in between pre- and post-testing during FY 2004.

### *Stable and Economically Independent Families*

- More than 175 families utilized the three Parent Resource Centers, which offer awareness of community services, parent educational information and programs.

### *Communities That Support Family Life*

- There were more than 10,000 visits to the website, YourCommunityLink.org, which provides resource and contact information regarding Worcester County human service providers.
- More than 1,500 referrals were made to community service agencies and organizations through single-point-of-entry site in Pocomoke City, Maryland in FY 2004.
- More than 400 referrals were made to community service agencies and organizations through single-point-of entry site in Berlin, Maryland in FY 2004.

## IMPROVING LOCAL SERVICES

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### *Fostering Collaboration and Interaction*

- Worcester County is rural and lack of transportation often provides barriers to services for residents who need them. With the support of the LMB, the Prevention Office collaborated with the Community Service Centers in both the north and south ends of the county so that programs offered in the mid-county Prevention Office location (parent education, *Nurturing Fathers*, etc.) can be accessed by residents county-wide.

### *Increasing Community Awareness of Resources*

- Through the Worcester Community Compass planning calendar and resource guide, the LMB website, The Red Book resource directory, and marketing efforts, community awareness of available resources increased. Prior to the development of these resources, Worcester County had no complete directory of all available human services resources. All resources are "user friendly" and continually updated. Base line data is being established by Salisbury University's Center for Community and Family Life.

### ***Documenting Need and Enhancing Accountability***

- A county-wide comprehensive community assessment, completed in December 2002, provides information to help community service agencies identify needed resources, service gaps, and barriers. Assessment data also supports community service agency grant writing efforts to secure funding to develop new programs and/or enhance existing programs that address identified needs.
- Because of LMB evaluation and monitoring, service delivery is more cost efficient and accountable.
- A Parent Consortium comprised of public and private organizations that provide various types of parent education was developed in order to implement best practices, reduce duplication, identify gaps, and reduce the stigma attached to such trainings.

## **MAJOR ACCOMPLISHMENTS**

### ***Strategic Planning***

- Building upon its strategic planning process, the LMB developed a Five-Year Sub-division Strategic Plan for Child and Families in Worcester County. This plan is the result of a collaborative development process and provides the roadmap to guide services and resources for the county's children and families over the next five years.

### ***Enhanced Resource Centers and Family Preservation***

- The LMB created two "single-point-of-entry" Community Resource Centers in the county to provide case management type support for families in need.
- The *Family Preservation* program expanded to include a mental health component. A mental health clinician meets with the families and the *Family Preservation* team to provide mental health services.

### ***Funding***

- Through the Consolidated Education Block Grant as well as the Maryland After School Opportunity Program, annual funding was provided for school day and after school programs. The programs include *Disruptive Youth/Peer Mediators, School Community Centers, Teen Pregnancy, Abuse, and Suicide Prevention Programs, "Just for Girls" Abstinence-Based After School Program, Homework Academy* in Ocean City Elementary, as well as transportation services for the after school programs.
- The LMB received five-year Expanded Community Partnership and Youth Strategies Consolidated grant awards to develop community-based prevention and intervention initiatives.
- Safe and Stable Families funding was secured to provide "Enhanced Families NOW" services. Services are for families already involved with Continuing Protective Services and in which mental illness of the parents or primary caregivers is identified as one of the primary reasons for a needed intervention.



#### **EXECUTIVE DIRECTOR**

*Jenna K. Miller*

#### **CONTACT INFORMATION**

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Fax 410-632-2869  
E-mail [info@worcesterchildren.org](mailto:info@worcesterchildren.org)

### **WORCESTER COUNTY DATA**

1990 Population = 35,028

2000 Population = 46,543

2000 Population Under 5 Years  
Of Age = 2,273

Infant Mortality Rate = 6.5\*

% Of Students Achieving Full  
Readiness For School = 59.0

% Of Students Absent More  
Than 20 Days = 10.1

Self-Sufficiency Wage For A  
Family Of Four = \$36,749

Juvenile Violent Arrest Rate For  
Ages 10-17 = 706\*\*

Juvenile Non-Violent Arrest Rate  
For Ages 10-17 = 3,719\*\*

*\*Per 1,000 live births*

*\*\* Per 100,000*

## **APPENDIX:**

### **YEAR AND SOURCE FOR COUNTY DATA**

#### **1990 Population**

*Maryland Vital Statistics Report, 1998.* Vital Statistics Administration, Department of Health and Mental Hygiene. Table 1: Estimated Maryland Population Census 2000 Population by Race, Region and Political Subdivision, July 1, 1998 with Comparable 1990 Census Figures. <http://www.mdpublichealth.org/vsa/doc/98annual.pdf>

#### **2000 Population**

*Maryland Vital Statistics Report, 2000.* Vital Statistics Administration, Department of Health and Mental Hygiene. Table 1: Census 2000 Population by Race, Region and Political Subdivision, Maryland, April 1, 2000. <http://www.mdpublichealth.org/vsa/doc/00annual.pdf>

#### **2000 Population Under 5 Years of Age**

*Maryland Vital Statistics Report, 2000.* Vital Statistics Administration, Department of Health and Mental Hygiene. Table 3: Census 2000 Population by Age Group, Region and Political Subdivision, Maryland, April 1, 2000. [sum of *column Under 1 and 1-4.*] <http://www.mdpublichealth.org/vsa/doc/00annual.pdf>

#### **Infant Mortality Rate (5 year average per 1,000 live births)**

*Infant Mortality in Maryland, 2003.* Table 7. 1999-2003 Average infant mortality rate.

#### **% of Children Achieving Full Readiness for School**

*Composite Score for School Year 2004* (July 1, 2003 to June 30, 2004). Maryland State Department of Education (MSDE) website: [http://www.marylandpublicschools.org/NR/rdonlyres/BCFF0F0E-33E5-48DA-8F11-28CF333816C2/2160/State\\_County\\_Comparison\\_2001\\_04.doc](http://www.marylandpublicschools.org/NR/rdonlyres/BCFF0F0E-33E5-48DA-8F11-28CF333816C2/2160/State_County_Comparison_2001_04.doc) 11/23/2004.

#### **% of Students Absent More Than 20 Days**

From Maryland State Department of Education (MSDE) for *Results Book 2004*. <http://www.ocyf.state.md.us/> Absence from School indicator data by jurisdiction.

#### **Self-Sufficiency Wages for a Family of 4**

Pearce, Diana with Jennifer Brooks; "The Self-Sufficiency Standard for Maryland." Baltimore MD: Advocates for Children and Youth and the Center for Poverty Solutions. 2001. Appendix: The Self-Sufficiency Standard for Selected Family Types, Maryland. Pp. 43 – 63. From Center for Poverty Solutions website: <http://www.sixstrategies.org/files/md%20-%20full%20report%2012-117pdf.pdf>

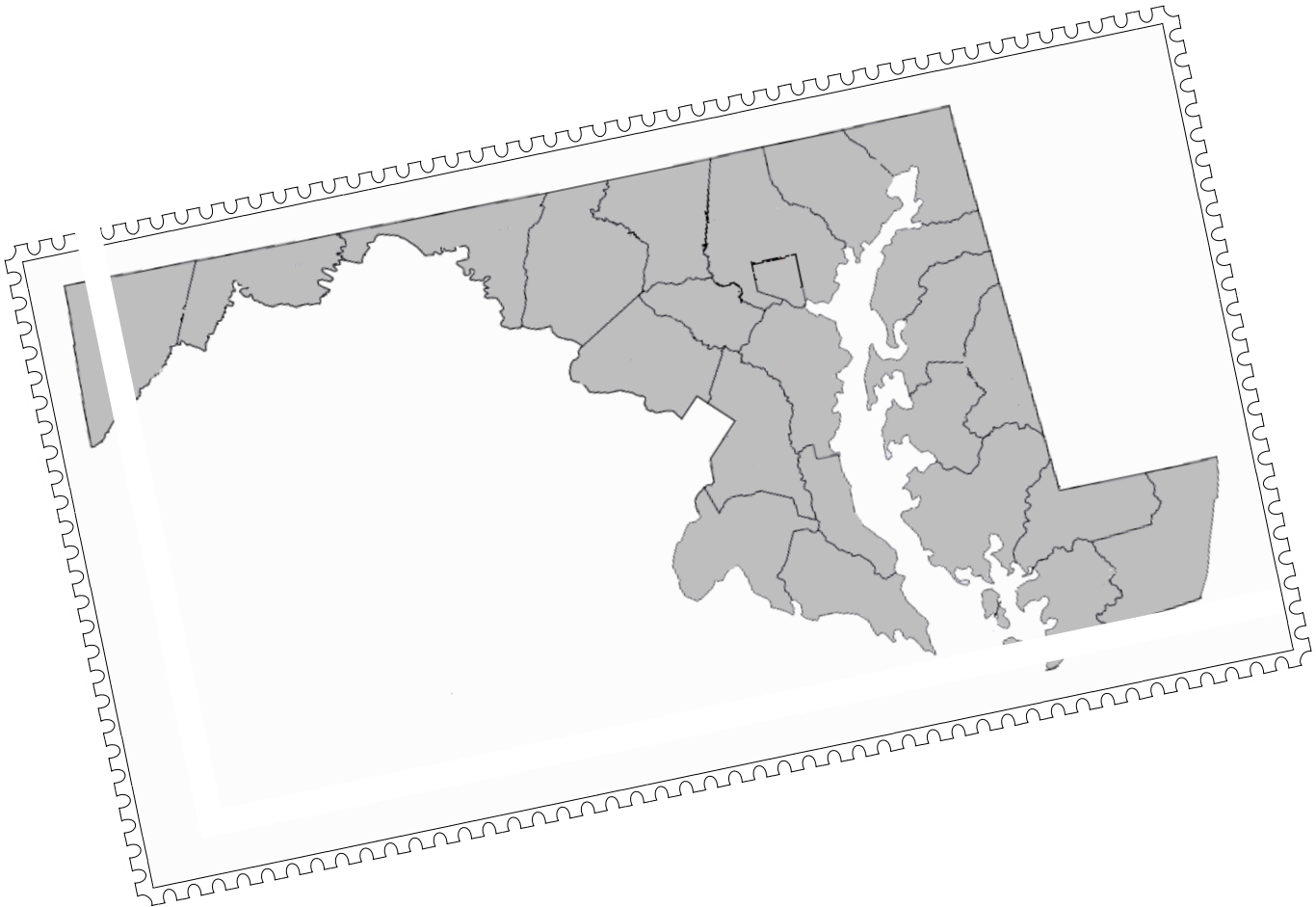
#### **Juvenile Violent Arrest Rate for Ages 10-17**

From Maryland State Department of Education (MSDE) for *Results Book 2004*. <http://www.ocyf.state.md.us/> Juvenile Violent Arrest Rate for Ages 10-17 indicator data by jurisdiction.

#### **Juvenile Non-Violent Arrest Rate for Ages 10-17**

From Maryland State Department of Education (MSDE) for *Results Book 2004*. <http://www.ocyf.state.md.us/> Juvenile Non-Violent Arrest Rate for Ages 10-17 indicator data by jurisdiction.





**ROBERT L. EHRLICH, JR.**  
*GOVERNOR*

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